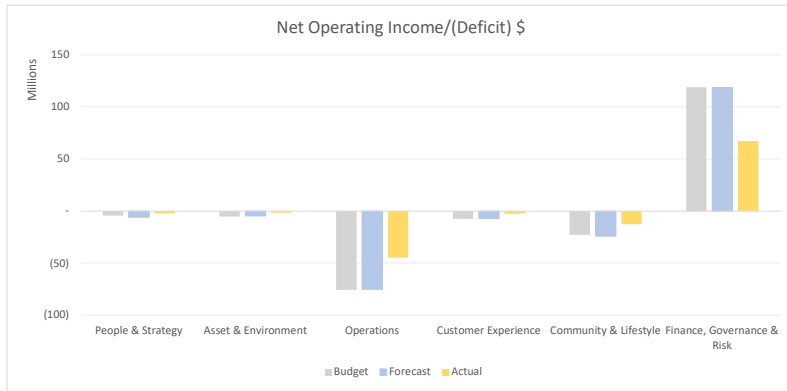


Operating Exec Summary

January, 2025



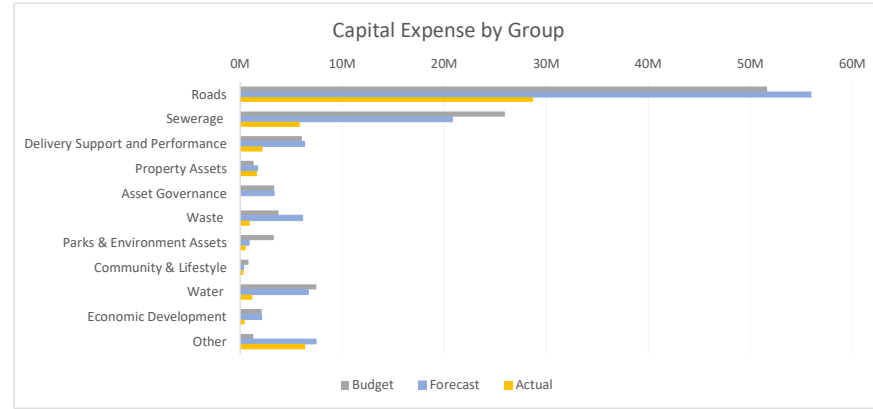
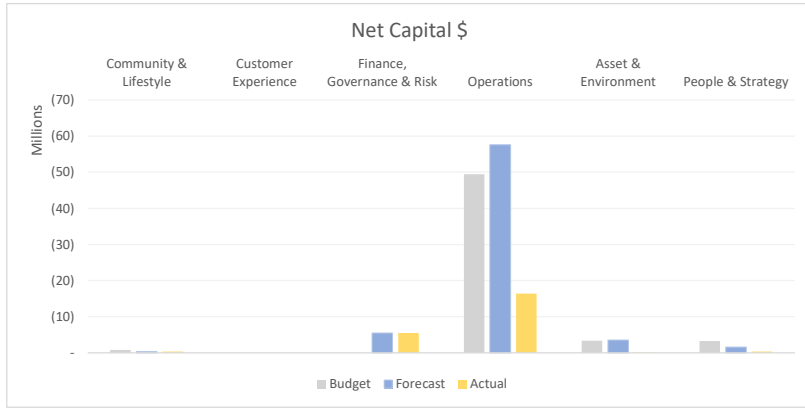
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	42,303,096	42,060,698	24,001,513	57%	57%	(46,179,613)	(47,647,649)	(26,122,034)	57%	55%	(437,953)	(437,953)	(258,904)	59%	59%	(4,314,470)	(6,024,904)	(2,379,426)	55%	39%
Asset & Environment	10,413,298	10,611,489	6,251,048	60%	59%	(14,971,823)	(15,346,235)	(7,757,049)	52%	51%	(725,393)	(108,356)	(62,100)	9%	57%	(5,283,918)	(4,843,102)	(1,568,102)	30%	32%
Operations	139,721,580	143,439,172	77,651,115	56%	54%	(160,614,974)	(163,913,436)	(93,136,693)	58%	57%	(54,775,163)	(54,775,163)	(29,171,143)	53%	53%	(75,668,557)	(75,249,427)	(44,656,721)	59%	59%
Customer Experience	11,862,353	12,479,672	8,198,543	69%	66%	(19,487,020)	(19,654,041)	(10,741,315)	55%	55%	(49,048)	(49,048)	(23,361)	48%	48%	(7,673,715)	(7,223,417)	(2,566,133)	33%	36%
Community & Lifestyle	3,649,553	3,749,665	2,189,144	60%	58%	(25,100,290)	(25,915,909)	(14,070,830)	56%	54%	(1,312,966)	(1,930,003)	(943,985)	72%	49%	(22,763,703)	(24,096,246)	(12,825,671)	56%	53%
Finance, Governance & Risk	133,595,870	134,008,833	76,652,951	57%	57%	(14,746,460)	(15,296,854)	(9,427,437)	64%	62%	(124,712)	(124,712)	(50,798)	41%	41%	118,724,698	118,587,267	67,174,716	57%	57%
Total	341,545,749	346,349,529	194,944,314			(281,100,179)	(287,774,123)	(161,255,360)			(57,425,235)	(57,425,235)	(30,510,291)			3,020,335	1,150,171	3,178,663		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	4,416	4,417	6,494	147%	147%	(2,674,039)	(2,707,770)	(1,392,609)	52%	51%	(3,517)	(3,517)	(1,589)	45%	45%	(2,673,140)	(2,706,871)	(1,387,704)	52%	51%
Community & Lifestyle Administration	528,250	528,250	308,146	58%	58%	(493,162)	(555,894)	(312,430)	63%	56%	(35,088)	(35,088)	(20,668)	59%	59%	-	(62,732)	(24,952)	-	40%
Community Development and Partnerships	625,887	715,669	465,252	74%	65%	(5,852,424)	(5,873,478)	(3,267,514)	56%	56%	(274,518)	(755,039)	(387,929)	141%	51%	(5,501,055)	(5,912,848)	(3,190,190)	58%	54%
Corporate & Community Projects	-	-	-	-	-	(1,065,180)	(1,605,190)	(1,085,732)	102%	68%	-	(134,620)	(59,831)	-	44%	(1,065,180)	(1,739,810)	(1,145,563)	108%	66%
Events and Entertainment	1,930,550	1,932,361	1,055,404	55%	55%	(6,924,269)	(6,855,713)	(3,425,967)	49%	50%	(419,845)	(421,103)	(211,185)	50%	50%	(5,413,564)	(5,344,455)	(2,581,749)	48%	48%
Regional Art Gallery	110,100	108,993	79,047	72%	73%	(1,794,311)	(1,842,457)	(968,141)	54%	53%	(130,069)	(130,069)	(59,324)	46%	46%	(1,814,280)	(1,863,533)	(948,418)	52%	51%
Regional Libraries	424,750	428,811	259,132	61%	60%	(3,832,453)	(3,915,564)	(2,378,979)	62%	61%	(295,998)	(295,998)	(137,042)	46%	46%	(3,703,702)	(3,782,751)	(2,256,889)	61%	60%
Tondono Botanic Gardens	25,600	31,165	15,670	61%	50%	(2,464,452)	(2,559,842)	(1,239,458)	50%	48%	(153,931)	(154,569)	(66,417)	43%	43%	(2,592,783)	(2,683,247)	(1,290,205)	50%	48%
Total	3,649,553	3,749,665	2,189,144			(25,100,290)	(25,915,909)	(14,070,830)			(1,312,966)	(1,930,003)	(943,985)			(22,763,704)	(24,096,247)	(12,825,670)		
Customer Experience Business Unit																				
Biosecurity and Environmental Health	372,988	357,423	173,654	47%	49%	(3,203,749)	(3,196,468)	(1,661,158)	52%	52%	(311)	(311)	(183)	59%	59%	(2,831,072)	(2,839,355)	(1,487,688)	53%	52%
Call Centre	177,096	177,096	103,306	58%	58%	(177,096)	(199,832)	(70,246)	40%	35%	-	-	-	-	-	-	(22,736)	33,060	-	-145%
Customer Experience Administration	455,242	455,242	265,558	58%	58%	(455,242)	(426,219)	(231,483)	51%	54%	-	-	-	-	-	-	29,024	34,075	-	117%
Customer Solutions	7,037,656	7,064,710	4,197,885	60%	59%	(7,792,056)	(7,760,619)	(4,373,629)	56%	56%	(44,301)	(44,301)	(20,398)	46%	46%	(798,701)	(740,210)	(196,142)	25%	26%
Development Services	2,620,730	3,157,854	2,596,008	99%	82%	(3,631,051)	(3,673,102)	(1,973,512)	54%	54%	-	-	-	-	-	(1,010,321)	(515,248)	622,496	-62%	-121%
Local Laws	1,198,640	1,267,347	862,133	72%	68%	(4,227,825)	(4,397,802)	(2,431,287)	58%	55%	(4,436)	(4,436)	(2,780)	63%	63%	(3,033,621)	(3,134,891)	(1,571,934)	52%	50%
Total	11,862,353	12,479,672	8,198,543			(19,487,020)	(19,654,041)	(10,741,315)			(49,048)	(49,048)	(23,361)			(7,673,715)	(7,223,416)	(2,566,133)		
Finance, Governance & Risk Business Unit																				
Contracts & Procurement	2,651,444	2,651,444	1,546,675	58%	58%	(2,651,444)	(2,722,345)	(1,728,118)	65%	63%	-	-	-	-	-	-	(70,901)	(181,443)	-	256%
Disaster Management	61,740	183,022	293,393	475%	160%	(766,920)	(883,477)	(604,172)	79%	68%	(123,818)	(123,818)	(50,271)	41%	41%	(828,998)	(824,273)	(361,050)	44%	44%
Ethics, Integrity and Audit	-	-	-	-	-	(471,166)	(479,735)	(242,704)	52%	51%	-	-	-	-	-	(471,166)	(479,735)	(242,704)	52%	51%
Finance	3,630,956	3,630,953	2,118,046	58%	58%	(3,630,956)	(3,677,972)	(1,830,556)	50%	50%	-	-	-	-	-	-	(47,019)	287,490	-	-611%
Finance, Governance & Risk Administration	409,547	409,547	238,902	58%	58%	(409,547)	(404,931)	(311,700)	76%	77%	-	-	-	-	-	-	4,616	(72,798)	-	-1577%
Governance	3,950	2,962	56	1%	2%	(2,884,484)	(2,983,284)	(2,157,186)	75%	72%	(894)	(894)	(527)	59%	59%	(2,881,428)	(2,981,215)	(2,157,657)	75%	72%
Legal Services	-	-	(702)	-	-	(579,666)	(751,383)	(674,450)	116%	90%	-	-	-	-	-	(579,666)	(751,383)	(675,152)	116%	90%
Revenue Services	3,224,487	3,375,738	1,857,490	58%	55%	(3,224,487)	(3,269,642)	(1,620,432)	50%	50%	-	-	-	-	-	-	106,096	237,058	-	223%
Treasury	123,613,746	123,755,168	70,599,091	57%	57%	(127,790)	(124,087)	(258,118)	202%	208%	-	-	-	-	-	123,485,956	123,631,081	70,340,973	57%	57%
Total	133,595,870	134,008,833	76,652,951			(14,746,460)	(15,296,854)	(9,427,437)			(124,712)	(124,712)	(50,798)			118,724,698	118,587,267	67,174,717		
Operations Business Unit																				
Delivery Support and Performance	17,820,034	20,071,442	9,131,018	51%	45%	(12,093,166)	(12,028,009)	(6,355,627)	53%	53%	(3,877,929)	(3,877,929)	(2,288,304)	59%	59%	1,848,939	4,165,503	487,086	26%	12%
Maintenance	1,427,584	1,418,075	813,735	57%	57%	(7,026,516)	(7,392,682)	(4,525,823)	64%	61%	(703,226)	(703,226)	(326,923)	46%	46%	(6,302,158)	(6,677,833)	(4,039,010)	64%	60%
Operations Administration	491,585	491,585	286,758	58%	58%	(491,585)	(511,977)	(354,937)	72%	69%	-	-	-	-	-	-	(20,392)	(68,179)	-	334%
Parks	2,041,878	2,025,767	1,210,375	59%	60%	(21,065,677)	(21,782,953)	(12,251,057)	58%	56%	(1,355,888)	(1,355,888)	(547,033)	40%	40%	(20,379,687)	(21,113,074)	(11,587,715)	57%	55%
Roads	4,341,443	4,842,023	3,652,049	84%	75%	(29,828,640)	(30,426,168)	(17,160,419)	58%	56%	(29,275,818)	(29,275,818)	(15,675,799)	54%	54%	(54,763,015)	(54,859,963)	(29,184,169)	53%	53%
Sewerage	38,998,824	40,072,541	22,818,742	59%	57%	(20,374,278)	(23,412,703)	(13,959,913)	69%	60%	(11,881,031)	(11,881,031)	(6,313,965)	53%	53%	6,743,515	4,778,807	2,544,864	38%	53%
Waste	26,977,049	27,057,373	15,669,808	58%	58%	(24,924,986)	(24,652,707)	(13,738,681)	55%	56%	(273,152)	(273,152)	(134,163)	49%	49%	1,778,911	2,131,514	1,796,964	101%	84%
Water	47,623,181	47,460,365	24,068,630	51%	51%	(44,810,126)	(43,706,236)	(24,790,236)	55%	57%	(7,408,118)	(7,408,118)	(3,884,956)	52%	52%	(4,595,062)	(3,653,988)	(4,606,562)	100%	126%
Total	139,721,580	143,439,172	77,651,115			(160,614,974)	(163,913,436)	(93,136,693)			(54,775,163)	(54,775,163)	(29,171,143)			(75,668,557)	(75,249,426)	(44,656,721)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	928,613	930,538	543,616	59%	58%	(928,613)	(918,377)	(480,017)	52%	52%	-	-	-	-	-	-	12,161	63,599	-	523%
Asset Governance	1,951,117	1,951,117	1,138,151	58%	58%	(1,945,482)	(2,033,402)	(1,146,634)	59%	56%	(5,635)	(5,635)	(3,319)	59%	59%	-	(87,920)	(11,802)	-	13%
Asset Performance and Monitoring	-	-	-	-	-	-	(73,365)	-	-	0%	(1,500)	(1,122)	-	0%	0%	(1,500)	(74,487)	-	0%	0%
Asset Planning	3,386,837	3,484,019	2,009,854	59%	58%	(3,386,837)	(3,494,568)	(1,651,691)	49%	47%	-	(378)	(884)	-	234%	-	(10,927)	357,279	-	-3270%
Asset Solutions	1,739,687	1,739,687	1,014,818	58%	58%	(1,739,687)	(1,906,868)	(1,021,453)	59%	54%	-	-	-	-	-	-	(167,180)	(6,635)	-	4%
Assets & Environment Administration	111,525	111,525	65,056	58%	58%	(111,525)	(107,378)	(113,261)	102%	105%	-	-	-	-	-	-	4,146	(48,205)	-	-1163%
Environment	457,788	556,515	407,186	89%	73%	(5,021,947)	(5,132,032)	(2,474,376)	49%	48%	(7,563)	(92,788)	(57,898)	766%	62%	(4,571,722)	(4,668,305)	(2,125,088)	46%	46%
Project Delivery	1,837,732	1,837,732	1,072,010	58%	58%	(1,837,732)	(1,816,082)	(862,020)	47%	47%	-	-	-	-	-	-	21,650	209,990	-	970%
Property Assets	-	356	356	-	100%	-	135,838	(7,598)	-	-6%	(710,695)	(8,433)	-	0%	0%	(710,695)	127,761	(7,242)	1%	-6%
Total	10,413,298	10,611,489	6,251,048			(14,971,823)	(15,346,235)	(7,757,049)			(725,393)	(108,356)	(62,100)			(5,283,917)	(4,843,101)	(1,568,104)		
People & Strategy Business Unit																				
Culture and Capability	3,623,133	3,641,970	1,841,060	51%	51%	(3,623,133)	(3,785,097)	(1,911,652)	53%	51%	-	-	-	-	-	-	(143,128)	(70,591)	-	49%
Economic Development	-	-	-	-	-	(1,206,311)	(1,208,012)	(391,085)	32%	32%	-	-	-	-	-	(1,206,311)	(1,208,012)	(391,085)	32%	32%
Elected Members	-	-	8,076	-	-	(1,373,058)	(1,399,228)	(853,799)	62%	61%	(1,498)	(1,498)	(882)	59%	59%	(1,374,556)	(1,400,726)	(846,605)	62%	60%
Employee Entitlements	21,566,620	21,265,306	12,081,502	56%	57%	(21,924,610)	(21,883,206)	(13,064,318)	60%	60%	-	-	-	-	-	(357,990)	(617,900)	(982,816)	275%	159%
Executive Services	-	-	-	-	-	(1,375,614)	(1,401,255)	(811,512)	59%	58%	-	-	-	-	-	(1,375,614)	(1,401,255)	(811,512)	59%	58%
Health Safety & Wellbeing	2,640,928	2,642,420	1,610,657	61%	61%	(2,640,928)	(3,029,353)	(1,908,023)	72%	63%	-	-	-	-	-	-	(386,933)	(297,366)	-	77%
Information, Communications and Technology	8,353,574	8,392,161	4,890,893	59%	58%	(7,917,119)	(8,237,493)	(4,052,112)	51%	49%	(436,456)	(436,456)	(258,022)	59%	59%	-	(281,787)	580,759	-	-206%
People & Strategy Administration	474,279	474,279	276,663	58%	58%	(474,279)	(477,522)	(438,575)	92%	92%	-	-	-	-	-	-	(3,243)	(161,912)	-	4993%
People Services	1,960,687	1,960,687	1,143,734	58%	58%	(1,960,687)	(2,203,028)	(1,182,979)	60%	54%	-	-	-	-	-	-	(242,341)	(39,245)	-	16%
Strategy, Improvement and Transformation	3,683,875	3,683,875	2,148,927	58%	58%	(3,683,875)	(4,023,455)	(1,507,979)	41%	37%	-	-	-	-	-	-	(339,580)	640,947	-	-189%
Total	42,303,096	42,060,698	24,001,513			(46,179,613)	(47,647,649)	(26,122,034)			(437,953)	(437,953)	(258,904)			(4,314,471)	(6,024,905)	(2,379,426)		

Capital Exec Summary

January, 2025



Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	2,000	-	-	0%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	49,445,202	40,320,676	23,529,872	48%	58%
Asset & Environment	1,300,000	1,669,714	1,669,714	128%	100%
People & Strategy	(608,529)	1,062,852	240,033	-39%	23%
Total	50,136,673	43,055,242	25,439,620		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(352,392)	(321,371)	39%	91%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(5,554,104)	(5,554,104)	-	100%
Operations	(98,907,668)	(97,919,965)	(39,903,357)	40%	41%
Asset & Environment	(4,651,642)	(5,214,500)	(1,801,712)	39%	35%
People & Strategy	(2,674,603)	(2,674,604)	(610,703)	23%	23%
Total	(107,048,913)	(111,715,565)	(48,191,247)		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(350,392)	(321,371)	39%	92%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(5,554,104)	(5,554,104)	-	100%
Operations	(49,462,466)	(57,599,289)	(16,373,485)	33%	28%
Asset & Environment	(3,351,642)	(3,544,786)	(131,997)	4%	4%
People & Strategy	(3,283,132)	(1,611,752)	(370,670)	11%	23%
Total	(56,912,240)	(68,660,322)	(22,751,627)		

Capital Summary by Business Unit Group January, 2025

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	-	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	-	-	-
Events and Entertainment	-	-	-	-	-	(805,000)	(340,392)	(319,973)	40%	94%
Regional Art Gallery	-	2,000	-	-	0%	(10,000)	(12,000)	(1,398)	14%	12%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	-	-	-
Total	-	2,000	-	-	-	(815,000)	(352,392)	(321,371)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	(20,051)	(20,051)	-	100%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	(5,534,053)	(5,534,053)	-	100%
Total	-	-	-	-	-	-	(5,554,104)	(5,554,104)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	-	56,123	56,123	-	100%	(6,055,111)	(6,315,111)	(2,195,439)	36%	35%
Maintenance	-	-	-	-	-	(715,475)	(1,127,216)	(456,514)	64%	40%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,048,371	940,870	89,876	9%	10%	(3,315,392)	(885,378)	(526,735)	16%	59%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	39,155,402	25,079,177	21,336,614	54%	85%	(51,652,137)	(55,950,136)	(28,719,087)	56%	51%
Sewerage	8,129,113	6,492,927	1,358,684	17%	21%	(25,940,538)	(20,816,789)	(5,855,624)	23%	28%
Waste	-	-	-	-	-	(3,765,856)	(6,130,580)	(953,961)	25%	16%
Water	1,112,316	1,216,216	688,575	62%	57%	(7,463,159)	(6,694,755)	(1,195,997)	16%	18%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	49,445,202	33,785,313	23,529,872			(98,907,668)	(97,919,965)	(39,903,357)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(3,324,170)	(3,324,170)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	-	-	-	-	-	(346)	(6,787)	-	1964%
Asset Solutions	-	-	-	-	-	-	-	(13,250)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(105,540)	-	-
Project Delivery	-	-	-	-	-	-	(200,000)	(33,795)	-	17%
Property Assets	1,300,000	422,270	1,669,714	128%	395%	(1,327,472)	(1,689,984)	(1,642,340)	124%	97%
Total	1,300,000	422,270	1,669,714			(4,651,642)	(5,214,500)	(1,801,712)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(608,529)	(584,414)	240,033	-39%	-41%	(2,109,603)	(2,109,603)	(427,777)	20%	20%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	-	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(565,000)	(182,926)	32%	32%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(608,529)	(584,414)	240,033			(2,674,603)	(2,674,603)	(610,703)		