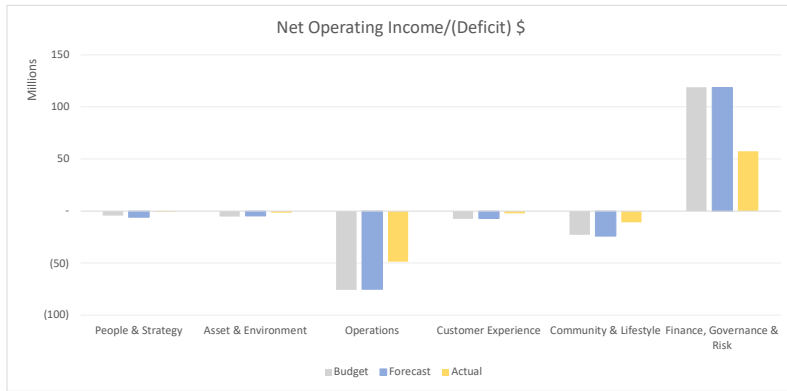


Operating Exec Summary

December, 2024



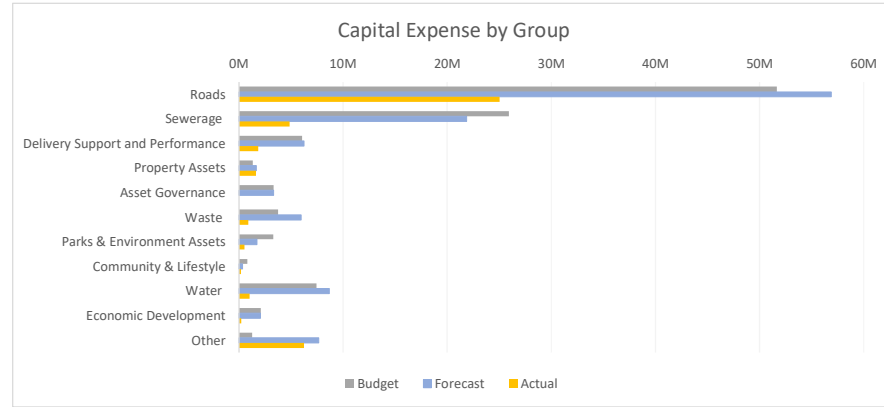
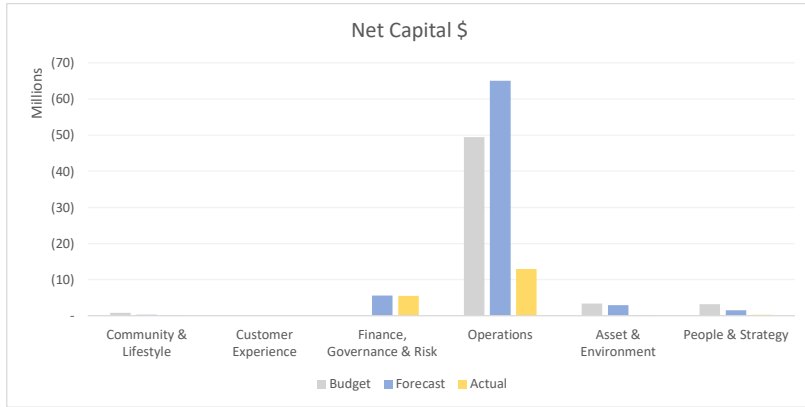
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	42,303,096	42,060,698	21,113,929	50%	50%	(46,179,613)	(47,647,649)	(21,528,082)	47%	45%	(437,953)	(437,953)	(224,866)	51%	51%	(4,314,470)	(6,024,904)	(639,018)	15%	11%
Asset & Environment	10,413,298	10,611,489	5,404,486	52%	51%	(14,971,823)	(15,346,235)	(6,930,226)	46%	45%	(725,393)	(108,356)	(54,795)	8%	51%	(5,283,918)	(4,843,102)	(1,580,535)	30%	33%
Operations	139,721,580	143,439,172	57,413,524	41%	40%	(160,614,974)	(163,913,436)	(80,955,466)	50%	49%	(54,775,163)	(54,775,163)	(25,006,487)	46%	46%	(75,668,557)	(75,249,427)	(48,548,429)	64%	65%
Customer Experience	11,862,353	12,479,672	7,203,886	61%	58%	(19,487,020)	(19,654,041)	(9,414,146)	48%	48%	(49,048)	(49,048)	(19,992)	41%	41%	(7,673,715)	(7,223,417)	(2,230,252)	29%	31%
Community & Lifestyle	3,649,553	3,749,665	2,013,908	55%	54%	(25,100,290)	(25,915,909)	(12,200,218)	49%	47%	(1,312,966)	(1,930,003)	(798,513)	61%	41%	(22,763,703)	(24,096,246)	(10,984,823)	48%	46%
Finance, Governance & Risk	133,595,870	134,008,833	65,520,582	49%	49%	(14,746,460)	(15,296,854)	(8,198,841)	56%	54%	(124,712)	(124,712)	(43,117)	35%	35%	118,724,698	118,587,267	57,278,624	48%	48%
Total	341,545,749	346,349,529	158,670,314			(281,100,179)	(287,774,123)	(139,226,978)			(57,425,235)	(57,425,235)	(26,147,769)			3,020,335	1,150,171	(6,704,433)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	4,416	4,417	2,726	62%	62%	(2,674,039)	(2,707,770)	(1,248,357)	47%	46%	(3,517)	(3,517)	(1,360)	39%	39%	(2,673,140)	(2,706,871)	(1,246,991)	47%	46%
Community & Lifestyle Administration	528,250	528,250	264,125	50%	50%	(493,162)	(555,894)	(271,364)	55%	49%	(35,088)	(35,088)	(17,688)	50%	50%	-	(62,732)	(24,927)	-	40%
Community Development and Partnerships	625,887	715,669	412,104	66%	58%	(5,852,424)	(5,873,478)	(2,750,420)	47%	47%	(274,518)	(755,039)	(328,326)	120%	43%	(5,501,055)	(5,912,848)	(2,666,642)	48%	45%
Corporate & Community Projects	-	-	-	-	-	(1,065,180)	(1,605,190)	(953,752)	90%	59%	-	(134,620)	(44,873)	-	33%	(1,065,180)	(1,739,810)	(998,626)	94%	57%
Events and Entertainment	1,930,550	1,932,361	1,005,621	52%	52%	(6,924,269)	(6,855,713)	(2,941,116)	42%	43%	(419,845)	(421,103)	(181,373)	43%	43%	(5,413,564)	(5,344,455)	(2,116,868)	39%	40%
Regional Art Gallery	110,100	108,993	61,934	56%	57%	(1,794,311)	(1,842,457)	(833,145)	46%	45%	(130,069)	(130,069)	(50,770)	39%	39%	(1,814,280)	(1,863,533)	(821,982)	45%	44%
Regional Libraries	424,750	428,811	253,479	60%	59%	(3,832,453)	(3,915,564)	(2,067,920)	54%	53%	(295,998)	(295,998)	(117,282)	40%	40%	(3,703,702)	(3,782,751)	(1,931,724)	52%	51%
Tondoon Botanic Gardens	25,600	31,165	13,920	54%	45%	(2,464,452)	(2,559,842)	(1,134,143)	46%	44%	(153,931)	(154,569)	(56,840)	37%	37%	(2,592,783)	(2,683,247)	(1,177,064)	45%	44%
Total	3,649,553	3,749,665	2,013,908			(25,100,290)	(25,915,909)	(12,200,218)			(1,312,966)	(1,930,003)	(798,513)			(22,763,704)	(24,096,247)	(10,984,824)		
Customer Experience Business Unit																				
Biosecurity and Environmental Health	372,988	357,423	169,235	45%	47%	(3,203,749)	(3,196,468)	(1,486,350)	46%	46%	(311)	(311)	(157)	50%	50%	(2,831,072)	(2,839,355)	(1,317,272)	47%	46%
Call Centre	177,096	177,096	88,548	50%	50%	(177,096)	(199,832)	(33,260)	19%	17%	-	-	-	-	-	-	(22,736)	55,288	-	-243%
Customer Experience Administration	455,242	455,242	227,621	50%	50%	(455,242)	(426,219)	(199,013)	44%	47%	-	-	-	-	-	-	29,224	28,608	-	99%
Customer Solutions	7,037,656	7,064,710	3,625,188	52%	51%	(7,792,056)	(7,760,619)	(3,823,517)	49%	49%	(44,301)	(44,301)	(17,457)	39%	39%	(798,701)	(740,210)	(215,786)	27%	29%
Development Services	2,620,730	3,157,854	2,264,695	86%	72%	(3,631,051)	(3,673,102)	(1,750,001)	48%	48%	-	-	-	-	-	(1,010,321)	(515,248)	514,694	-51%	-100%
Local Laws	1,198,640	1,267,347	828,598	69%	65%	(4,227,825)	(4,397,802)	(2,122,005)	50%	48%	(4,436)	(4,436)	(2,379)	54%	54%	(3,033,621)	(3,134,891)	(1,295,785)	43%	41%
Total	11,862,353	12,479,672	7,203,886			(19,487,020)	(19,654,041)	(9,414,146)			(49,048)	(49,048)	(19,992)			(7,673,715)	(7,223,416)	(2,230,253)		
Finance, Governance & Risk Business Unit																				
Contracts & Procurement	2,651,444	2,651,444	1,325,722	50%	50%	(2,651,444)	(2,722,345)	(1,523,834)	57%	56%	-	-	-	-	-	-	(70,901)	(198,113)	-	279%
Disaster Management	61,740	183,022	254,059	411%	139%	(766,920)	(883,477)	(577,735)	75%	65%	(123,818)	(123,818)	(42,666)	34%	34%	(828,998)	(824,273)	(366,342)	44%	44%
Ethics, Integrity and Audit	-	-	-	-	-	(471,166)	(479,735)	(215,692)	46%	45%	-	-	-	-	-	(471,166)	(479,735)	(215,692)	46%	45%
Finance	3,630,956	3,630,953	1,815,468	50%	50%	(3,630,956)	(3,677,972)	(1,575,900)	43%	43%	-	-	-	-	-	-	(47,019)	239,568	-	-510%
Finance, Governance & Risk Administration	409,547	409,547	204,773	50%	50%	(409,547)	(404,931)	(265,500)	65%	66%	-	-	-	-	-	-	4,616	(60,727)	-	-1316%
Governance	3,950	2,962	56	1%	2%	(2,884,484)	(2,983,284)	(1,855,189)	64%	62%	(894)	(894)	(451)	50%	50%	(2,881,428)	(2,981,215)	(1,855,584)	64%	62%
Legal Services	-	-	(702)	-	-	(579,666)	(751,383)	(615,917)	106%	82%	-	-	-	-	-	(579,666)	(751,383)	(616,620)	106%	82%
Revenue Services	3,224,487	3,375,738	1,621,634	50%	48%	(3,224,487)	(3,269,642)	(1,446,612)	45%	44%	-	-	-	-	-	-	106,096	175,021	-	165%
Treasury	123,613,746	123,755,168	60,299,573	49%	49%	(127,790)	(124,087)	(122,461)	96%	99%	-	-	-	-	-	123,485,956	123,631,081	60,177,112	49%	49%
Total	133,595,870	134,008,833	65,520,582			(14,746,460)	(15,296,854)	(8,198,841)			(124,712)	(124,712)	(43,117)			118,724,698	118,587,267	57,278,623		
Operations Business Unit																				
Delivery Support and Performance	17,820,034	20,071,442	8,621,786	48%	43%	(12,093,166)	(12,028,009)	(5,526,546)	46%	46%	(3,877,929)	(3,877,929)	(1,958,891)	51%	51%	1,848,939	4,165,503	1,136,349	61%	27%
Maintenance	1,427,584	1,418,075	697,731	49%	49%	(7,026,516)	(7,392,682)	(4,052,792)	58%	55%	(703,226)	(703,226)	(279,950)	40%	40%	(6,302,158)	(6,677,833)	(3,635,012)	58%	54%
Operations Administration	491,585	491,585	245,793	50%	50%	(491,585)	(511,977)	(320,013)	65%	63%	-	-	-	-	-	-	(20,392)	(74,220)	-	364%
Parks	2,041,878	2,025,767	1,020,532	50%	50%	(21,065,677)	(21,782,953)	(10,798,559)	51%	50%	(1,355,888)	(1,355,888)	(468,225)	35%	35%	(20,379,687)	(21,113,074)	(10,246,252)	50%	49%
Roads	4,341,443	4,842,023	3,003,435	69%	62%	(29,828,640)	(30,426,168)	(15,280,349)	51%	50%	(29,275,818)	(29,275,818)	(13,442,779)	46%	46%	(54,763,015)	(54,859,963)	(25,719,693)	47%	47%
Sewerage	38,998,824	40,072,541	18,926,939	49%	47%	(20,374,278)	(23,412,703)	(11,995,511)	59%	51%	(11,881,031)	(11,881,031)	(5,411,924)	46%	46%	6,743,515	4,778,807	1,519,505	23%	32%
Waste	26,977,049	27,057,373	13,058,953	48%	48%	(24,924,986)	(24,652,707)	(11,606,795)	47%	47%	(273,152)	(273,152)	(114,819)	42%	42%	1,778,911	2,131,514	1,337,340	75%	63%
Water	47,623,181	47,460,365	11,838,356	25%	25%	(44,810,126)	(43,706,236)	(21,374,903)	48%	49%	(7,408,118)	(7,408,118)	(3,329,899)	45%	45%	(4,595,062)	(3,653,988)	(12,866,447)	280%	352%
Total	139,721,580	143,439,172	57,413,524			(160,614,974)	(163,913,436)	(80,955,466)			(54,775,163)	(54,775,163)	(25,006,487)			(75,668,557)	(75,249,426)	(48,548,430)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	928,613	930,538	466,232	50%	50%	(928,613)	(918,377)	(416,377)	45%	45%	-	-	-	-	-	-	12,161	49,854	-	410%
Asset Governance	1,951,117	1,951,117	975,558	50%	50%	(1,945,482)	(2,033,402)	(1,040,448)	53%	51%	(5,635)	(5,635)	(2,840)	50%	50%	-	(87,920)	(67,730)	-	77%
Asset Performance and Monitoring	-	-	-	-	-	-	(73,365)	-	-	0%	(1,500)	(1,122)	-	0%	0%	(1,500)	(74,487)	-	0%	0%
Asset Planning	3,386,837	3,484,019	1,728,791	51%	50%	(3,386,837)	(3,494,568)	(1,446,953)	43%	41%	-	(378)	(756)	-	200%	-	(10,927)	281,082	-	-2572%
Asset Solutions	1,739,687	1,739,687	869,844	50%	50%	(1,739,687)	(1,906,868)	(890,733)	51%	47%	-	-	-	-	-	-	(167,180)	(20,889)	-	12%
Assets & Environment Administration	111,525	111,525	55,762	50%	50%	(111,525)	(107,378)	(97,919)	88%	91%	-	-	-	-	-	-	4,146	(42,157)	-	-1017%
Environment	457,788	556,515	389,076	85%	70%	(5,021,947)	(5,132,032)	(2,286,838)	46%	45%	(7,563)	(92,788)	(51,198)	677%	55%	(4,571,722)	(4,668,305)	(1,948,960)	43%	42%
Project Delivery	1,837,732	1,837,732	918,866	50%	50%	(1,837,732)	(1,816,082)	(743,359)	40%	41%	-	-	-	-	-	-	21,650	175,507	-	811%
Property Assets	-	356	356	-	100%	-	135,838	(7,598)	-	-6%	(710,695)	(8,433)	-	0%	0%	(710,695)	127,761	(7,242)	1%	-6%
Total	10,413,298	10,611,489	5,404,486			(14,971,823)	(15,346,235)	(6,930,226)			(725,393)	(108,356)	(54,795)			(5,283,917)	(4,843,101)	(1,580,535)		
People & Strategy Business Unit																				
Culture and Capability	3,623,133	3,641,970	1,631,068	45%	45%	(3,623,133)	(3,785,097)	(1,756,159)	48%	46%	-	-	-	-	-	-	(143,128)	(125,091)	-	87%
Economic Development	-	-	-	-	-	(1,206,311)	(1,208,012)	(354,966)	29%	29%	-	-	-	-	-	(1,206,311)	(1,208,012)	(354,966)	29%	29%
Elected Members	-	-	8,076	-	-	(1,373,058)	(1,399,228)	(709,988)	52%	51%	(1,498)	(1,498)	(755)	50%	50%	(1,374,556)	(1,400,726)	(702,667)	51%	50%
Employee Entitlements	21,566,620	21,265,306	10,801,203	50%	51%	(21,924,610)	(21,883,206)	(10,011,823)	46%	46%	-	-	-	-	-	(357,990)	(617,900)	789,380	-221%	-128%
Executive Services	-	-	-	-	-	(1,375,614)	(1,401,255)	(720,181)	52%	51%	-	-	-	-	-	(1,375,614)	(1,401,255)	(720,181)	52%	51%
Health Safety & Wellbeing	2,640,928	2,642,420	1,421,437	54%	54%	(2,640,928)	(3,029,353)	(1,678,425)	64%	55%	-	-	-	-	-	-	(386,933)	(256,988)	-	66%
Information, Communications and Technology	8,353,574	8,392,161	4,192,725	50%	50%	(7,917,119)	(8,237,493)	(3,487,704)	44%	42%	(436,456)	(436,456)	(224,111)	51%	51%	-	(281,787)	480,910	-	-171%
People & Strategy Administration	474,279	474,279	237,140	50%	50%	(474,279)	(477,522)	(370,959)	78%	78%	-	-	-	-	-	-	(3,243)	(133,820)	-	4126%
People Services	1,960,687	1,960,687	980,344	50%	50%	(1,960,687)	(2,203,028)	(1,059,228)	54%	48%	-	-	-	-	-	-	(242,341)	(78,885)	-	33%
Strategy, Improvement and Transformation	3,683,875	3,683,875	1,841,937	50%	50%	(3,683,875)	(4,023,455)	(1,378,648)	37%	34%	-	-	-	-	-	-	(339,580)	463,290	-	-136%
Total	42,303,096	42,060,698	21,113,929			(46,179,613)	(47,647,649)	(21,528,082)			(437,953)	(437,953)	(224,866)			(4,314,471)	(6,024,905)	(639,018)		

Capital Exec Summary

December, 2024



Capital Income - \$

Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	80,000	-	-	0%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	49,445,202	37,751,505	21,653,802	44%	57%
Asset & Environment	1,300,000	2,169,714	1,645,053	127%	76%
People & Strategy	(608,529)	1,062,852	119,609	-20%	11%
Total	50,136,673	41,064,071	23,418,463		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(349,387)	(206,135)	25%	59%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(5,585,940)	(5,554,104)	-	99%
Operations	(98,907,668)	(102,723,235)	(34,562,960)	35%	34%
Asset & Environment	(4,651,642)	(5,187,132)	(1,778,545)	38%	34%
People & Strategy	(2,674,603)	(2,635,386)	(429,758)	16%	16%
Total	(107,048,913)	(116,481,080)	(42,531,502)		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(269,387)	(206,135)	25%	77%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(5,585,940)	(5,554,104)	-	99%
Operations	(49,462,466)	(64,971,730)	(12,909,158)	26%	20%
Asset & Environment	(3,351,642)	(3,017,418)	(133,493)	4%	4%
People & Strategy	(3,283,132)	(1,572,534)	(310,149)	9%	20%
Total	(56,912,240)	(75,417,009)	(19,113,039)		

Capital Summary by Business Unit Group December, 2024

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	-	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	-	-	-
Events and Entertainment	-	80,000	-	-	0%	(805,000)	(339,387)	(204,737)	25%	60%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	(1,398)	14%	14%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	-	-	-
Total	-	80,000	-			(815,000)	(349,387)	(206,135)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	(20,046)	(20,051)	-	100%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	(5,565,894)	(5,534,053)	-	99%
Total	-	-	-			-	(5,585,940)	(5,554,104)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	-	106,201	56,123	-	53%	(6,055,111)	(6,259,111)	(1,875,540)	31%	30%
Maintenance	-	-	-	-	-	(715,475)	(1,327,144)	(338,860)	47%	26%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,048,371	101,550	89,876	9%	89%	(3,315,392)	(1,716,047)	(516,877)	16%	30%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	39,155,402	31,323,053	19,837,300	51%	63%	(51,652,137)	(56,879,359)	(25,032,399)	48%	44%
Sewerage	8,129,113	5,514,638	1,029,455	13%	19%	(25,940,538)	(21,883,705)	(4,876,382)	19%	22%
Waste	-	-	-	-	-	(3,765,856)	(5,961,689)	(896,366)	24%	15%
Water	1,112,316	706,064	641,049	58%	91%	(7,463,159)	(8,696,180)	(1,026,538)	14%	12%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	49,445,202	37,751,505	21,653,802			(98,907,668)	(102,723,235)	(34,562,960)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(3,324,170)	(3,324,170)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	-	-	-	-	-	-	(6,744)	-	-
Asset Solutions	-	-	-	-	-	-	-	(13,250)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(105,113)	-	-
Project Delivery	-	-	-	-	-	-	(200,000)	(25,444)	-	13%
Property Assets	1,300,000	2,169,714	1,645,053	127%	76%	(1,327,472)	(1,662,961)	(1,627,995)	123%	98%
Total	1,300,000	2,169,714	1,645,053			(4,651,642)	(5,187,132)	(1,778,545)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(608,529)	1,062,852	119,609	-20%	11%	(2,109,603)	(2,070,386)	(221,995)	11%	11%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	(24,837)	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(565,000)	(182,926)	32%	32%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(608,529)	1,062,852	119,609			(2,674,603)	(2,635,386)	(429,758)		