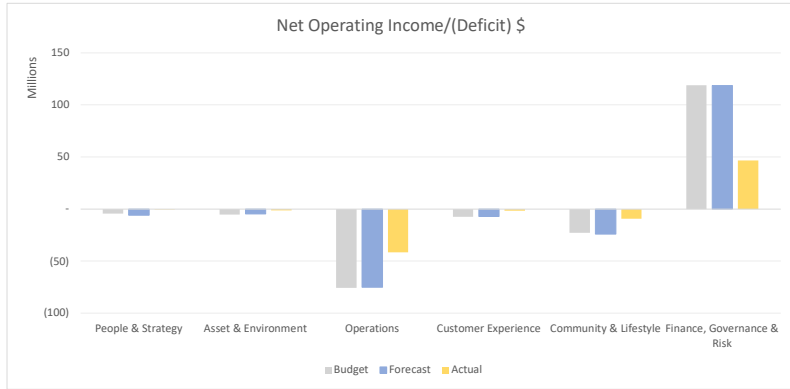


Operating Exec Summary

November, 2024



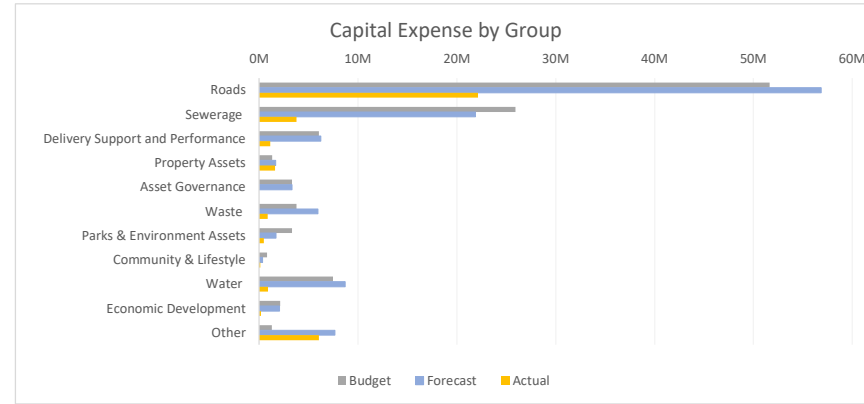
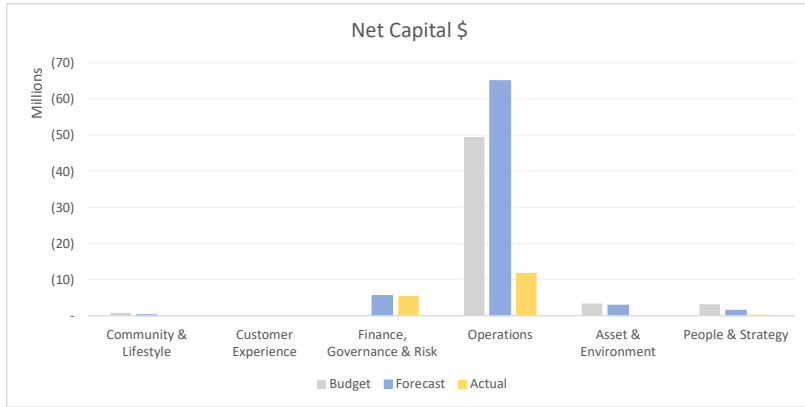
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	42,303,096	42,060,698	17,599,027	42%	42%	(46,179,613)	(47,647,649)	(17,890,465)	39%	38%	(437,953)	(437,953)	(187,308)	43%	43%	(4,314,470)	(6,024,904)	(478,746)	11%	8%
Asset & Environment	10,413,298	10,611,489	4,542,709	44%	43%	(14,971,823)	(15,346,235)	(5,886,555)	39%	38%	(725,393)	(108,356)	(47,489)	7%	44%	(5,283,918)	(4,843,102)	(1,391,336)	26%	29%
Operations	139,721,580	143,439,172	47,355,422	34%	33%	(160,614,974)	(163,913,436)	(68,217,279)	42%	42%	(54,775,163)	(54,775,163)	(20,816,823)	38%	38%	(75,668,557)	(75,249,427)	(41,678,681)	55%	55%
Customer Experience	11,862,353	12,479,672	6,003,662	51%	48%	(19,487,020)	(19,654,041)	(7,809,743)	40%	40%	(49,048)	(49,048)	(16,624)	34%	34%	(7,673,715)	(7,223,417)	(1,822,705)	24%	25%
Community & Lifestyle	3,649,553	3,749,665	1,629,923	45%	43%	(25,100,290)	(25,915,909)	(10,340,231)	41%	40%	(1,312,966)	(1,930,003)	(652,771)	50%	34%	(22,763,703)	(24,096,246)	(9,363,079)	41%	39%
Finance, Governance & Risk	133,595,870	134,008,833	53,702,584	40%	40%	(14,746,460)	(15,296,854)	(7,019,236)	48%	46%	(124,712)	(124,712)	(35,436)	28%	28%	118,724,698	118,587,267	46,647,912	39%	39%
Total	341,545,749	346,349,529	130,833,325			(281,100,179)	(287,774,123)	(117,163,509)			(57,425,235)	(57,425,235)	(21,756,451)			3,020,335	1,150,171	(8,086,635)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	4,416	4,417	1,341	30%	30%	(2,674,039)	(2,707,770)	(1,053,428)	39%	39%	(3,517)	(3,517)	(1,131)	32%	32%	(2,673,140)	(2,706,871)	(1,053,218)	39%	39%
Community & Lifestyle Administration	528,250	528,250	220,104	42%	42%	(493,162)	(555,894)	(224,974)	46%	40%	(35,088)	(35,088)	(14,708)	42%	42%	-	(62,732)	(19,578)	-	31%
Community Development and Partnerships	625,887	715,669	351,817	56%	49%	(5,852,424)	(5,873,478)	(2,448,713)	42%	42%	(274,518)	(755,039)	(268,722)	98%	36%	(5,501,055)	(5,912,848)	(2,365,619)	43%	40%
Corporate & Community Projects	-	-	-	-	-	(1,065,180)	(1,605,190)	(797,602)	75%	50%	-	(134,620)	(29,916)	-	22%	(1,065,180)	(1,739,810)	(827,518)	78%	48%
Events and Entertainment	1,930,550	1,932,361	811,721	42%	42%	(6,924,269)	(6,855,713)	(2,426,599)	35%	35%	(419,845)	(421,103)	(151,291)	36%	36%	(5,413,564)	(5,344,455)	(1,766,170)	33%	33%
Regional Art Gallery	110,100	108,993	61,352	56%	56%	(1,794,311)	(1,842,457)	(718,469)	40%	39%	(130,069)	(130,069)	(42,216)	32%	32%	(1,814,280)	(1,863,533)	(699,333)	39%	38%
Regional Libraries	424,750	428,811	171,653	40%	40%	(3,832,453)	(3,915,564)	(1,717,663)	45%	44%	(295,998)	(295,998)	(97,523)	33%	33%	(3,703,702)	(3,782,751)	(1,643,533)	44%	43%
Tondoon Botanic Gardens	25,600	31,165	11,935	47%	38%	(2,464,452)	(2,559,842)	(952,782)	39%	37%	(153,931)	(154,569)	(47,264)	31%	31%	(2,592,783)	(2,683,247)	(988,111)	38%	37%
Total	3,649,553	3,749,665	1,629,923			(25,100,290)	(25,915,909)	(10,340,231)			(1,312,966)	(1,930,003)	(652,771)			(22,763,704)	(24,096,247)	(9,363,080)		
Customer Experience Business Unit																				
Biosecurity and Environmental Health	372,988	357,423	111,438	30%	31%	(3,203,749)	(3,196,468)	(1,240,180)	39%	39%	(311)	(311)	(130)	42%	42%	(2,831,072)	(2,839,355)	(1,128,873)	40%	40%
Call Centre	177,096	177,096	73,790	42%	42%	(177,096)	(199,832)	(33,260)	19%	17%	-	-	-	-	-	-	(22,736)	40,530	-	-178%
Customer Experience Administration	455,242	455,242	189,684	42%	42%	(455,242)	(426,219)	(156,632)	34%	37%	-	-	-	-	-	-	29,024	33,052	-	114%
Customer Solutions	7,037,656	7,064,710	2,863,658	41%	41%	(7,792,056)	(7,760,619)	(3,175,440)	41%	41%	(44,301)	(44,301)	(14,516)	33%	33%	(798,701)	(740,210)	(326,297)	41%	44%
Development Services	2,620,730	3,157,854	2,021,176	77%	64%	(3,631,051)	(3,673,102)	(1,441,213)	40%	39%	-	-	-	-	-	(1,010,321)	(515,248)	579,963	-57%	-113%
Local Laws	1,198,640	1,267,347	743,915	62%	59%	(4,227,825)	(4,397,802)	(1,763,018)	42%	40%	(4,436)	(4,436)	(1,978)	45%	45%	(3,033,621)	(3,134,891)	(1,021,081)	34%	33%
Total	11,862,353	12,479,672	6,003,662			(19,487,020)	(19,654,041)	(7,809,743)			(49,048)	(49,048)	(16,624)			(7,673,715)	(7,223,416)	(1,822,706)		
Finance, Governance & Risk Business Unit																				
Contracts & Procurement	2,651,444	2,651,444	1,104,768	42%	42%	(2,651,444)	(2,722,345)	(1,269,196)	48%	47%	-	-	-	-	-	-	(70,901)	(164,428)	-	232%
Disaster Management	61,740	183,022	95,118	154%	52%	(766,920)	(883,477)	(514,084)	67%	58%	(123,818)	(123,818)	(35,061)	28%	28%	(828,998)	(824,273)	(454,027)	55%	55%
Ethics, Integrity and Audit	-	-	-	-	-	(471,166)	(479,735)	(183,727)	39%	38%	-	-	-	-	-	(471,166)	(479,735)	(183,727)	39%	38%
Finance	3,630,956	3,630,953	1,512,891	42%	42%	(3,630,956)	(3,677,972)	(1,313,803)	36%	36%	-	-	-	-	-	-	(47,019)	199,089	-	-423%
Finance, Governance & Risk Administration	409,547	409,547	170,644	42%	42%	(409,547)	(404,931)	(186,725)	46%	46%	-	-	-	-	-	-	4,616	(16,081)	-	-348%
Governance	3,950	2,962	-	0%	0%	(2,884,484)	(2,983,284)	(1,514,039)	52%	51%	(894)	(894)	(375)	42%	42%	(2,881,428)	(2,981,215)	(1,514,413)	53%	51%
Legal Services	-	-	-	-	-	(579,666)	(751,383)	(526,322)	91%	70%	-	-	-	-	-	(579,666)	(751,383)	(526,322)	91%	70%
Revenue Services	3,224,487	3,375,738	1,389,329	43%	41%	(3,224,487)	(3,269,642)	(1,181,021)	37%	36%	-	-	-	-	-	-	106,096	208,308	-	196%
Treasury	123,613,746	123,755,168	49,429,833	40%	40%	(127,790)	(124,087)	(330,320)	258%	266%	-	-	-	-	-	123,485,956	123,631,081	49,099,513	40%	40%
Total	133,595,870	134,008,833	53,702,584			(14,746,460)	(15,296,854)	(7,019,236)			(124,712)	(124,712)	(35,436)			118,724,698	118,587,267	46,647,912		
Operations Business Unit																				
Delivery Support and Performance	17,820,034	20,071,442	7,265,940	41%	36%	(12,093,166)	(12,028,009)	(4,691,995)	39%	39%	(3,877,929)	(3,877,929)	(1,632,062)	42%	42%	1,848,939	4,165,503	941,883	51%	23%
Maintenance	1,427,584	1,418,075	581,959	41%	41%	(7,026,516)	(7,392,682)	(3,601,755)	51%	49%	(703,226)	(703,226)	(232,978)	33%	33%	(6,302,158)	(6,677,833)	(3,252,775)	52%	49%
Operations Administration	491,585	491,585	204,827	42%	42%	(491,585)	(511,977)	(257,850)	52%	50%	-	-	-	-	-	-	(20,392)	(53,023)	-	260%
Parks	2,041,878	2,025,767	863,997	42%	43%	(21,065,677)	(21,782,953)	(9,072,818)	43%	42%	(1,355,888)	(1,355,888)	(389,347)	29%	29%	(20,379,687)	(21,113,074)	(8,598,168)	42%	41%
Roads	4,341,443	4,842,023	2,823,152	65%	58%	(29,828,640)	(30,426,168)	(12,854,660)	43%	42%	(29,275,818)	(29,275,818)	(11,182,237)	38%	38%	(54,763,015)	(54,859,963)	(21,213,745)	39%	39%
Sewerage	38,998,824	40,072,541	15,483,333	40%	39%	(20,374,278)	(23,412,703)	(10,122,521)	50%	43%	(11,881,031)	(11,881,031)	(4,509,882)	38%	38%	6,743,515	4,778,807	850,930	13%	18%
Waste	26,977,049	27,057,373	10,689,921	40%	40%	(24,924,986)	(24,652,707)	(9,958,976)	40%	40%	(273,152)	(273,152)	(95,474)	35%	35%	1,778,911	2,131,514	635,471	36%	30%
Water	47,623,181	47,460,365	9,442,293	20%	20%	(44,810,126)	(43,706,236)	(17,656,704)	39%	40%	(7,408,118)	(7,408,118)	(2,774,843)	37%	37%	(4,595,062)	(3,653,988)	(10,989,254)	239%	301%
Total	139,721,580	143,439,172	47,355,422			(160,614,974)	(163,913,436)	(68,217,279)			(54,775,163)	(54,775,163)	(20,816,823)			(75,668,557)	(75,249,426)	(41,678,681)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	928,613	930,538	388,847	42%	42%	(928,613)	(918,377)	(343,132)	37%	37%	-	-	-	-	-	-	12,161	45,715	-	376%
Asset Governance	1,951,117	1,951,117	812,965	42%	42%	(1,945,482)	(2,033,402)	(863,189)	44%	42%	(5,635)	(5,635)	(2,362)	42%	42%	-	(87,920)	(52,586)	-	60%
Asset Performance and Monitoring	-	-	-	-	-	-	(73,365)	-	-	0%	(1,500)	(1,122)	-	0%	0%	(1,500)	(74,487)	-	0%	0%
Asset Planning	3,386,837	3,484,019	1,434,244	42%	41%	(3,386,837)	(3,494,568)	(1,207,111)	36%	35%	-	(378)	(629)	-	166%	-	(10,927)	226,504	-	-2073%
Asset Solutions	1,739,687	1,739,687	724,870	42%	42%	(1,739,687)	(1,906,868)	(738,107)	42%	39%	-	-	-	-	-	-	(167,180)	(13,237)	-	8%
Assets & Environment Administration	111,525	111,525	46,469	42%	42%	(111,525)	(107,378)	(75,420)	68%	70%	-	-	-	-	-	-	4,146	(28,951)	-	-698%
Environment	457,788	556,515	369,236	81%	66%	(5,021,947)	(5,132,032)	(2,040,050)	41%	40%	(7,563)	(92,788)	(44,499)	588%	48%	(4,571,722)	(4,668,305)	(1,715,312)	38%	37%
Project Delivery	1,837,732	1,837,732	765,722	42%	42%	(1,837,732)	(1,816,082)	(611,949)	33%	34%	-	-	-	-	-	-	21,650	153,773	-	710%
Property Assets	-	356	356	-	100%	-	135,838	(7,598)	-	-6%	(710,695)	(8,433)	-	0%	0%	(710,695)	127,761	(7,242)	1%	-6%
Total	10,413,298	10,611,489	4,542,709			(14,971,823)	(15,346,235)	(5,886,555)			(725,393)	(108,356)	(47,489)			(5,283,917)	(4,843,101)	(1,391,336)		
People & Strategy Business Unit																				
Culture and Capability	3,623,133	3,641,970	1,386,621	38%	38%	(3,623,133)	(3,785,097)	(1,452,498)	40%	38%	-	-	-	-	-	-	(143,128)	(65,877)	-	46%
Economic Development	-	-	-	-	-	(1,206,311)	(1,208,012)	(301,592)	25%	25%	-	-	-	-	-	(1,206,311)	(1,208,012)	(301,592)	25%	25%
Elected Members	-	-	8,085	-	-	(1,373,058)	(1,399,228)	(587,479)	43%	42%	(1,498)	(1,498)	(628)	42%	42%	(1,374,556)	(1,400,726)	(580,022)	42%	41%
Employee Entitlements	21,566,620	21,265,306	8,968,087	42%	42%	(21,924,610)	(21,883,206)	(8,448,462)	39%	39%	-	-	-	-	-	(357,990)	(617,900)	519,624	-145%	-84%
Executive Services	-	-	-	-	-	(1,375,614)	(1,401,255)	(609,409)	44%	43%	-	-	-	-	-	(1,375,614)	(1,401,255)	(609,409)	44%	43%
Health Safety & Wellbeing	2,640,928	2,642,420	1,192,161	45%	45%	(2,640,928)	(3,029,353)	(1,416,681)	54%	47%	-	-	-	-	-	-	(386,933)	(224,521)	-	58%
Information, Communications and Technology	8,353,574	8,392,161	3,494,557	42%	42%	(7,917,119)	(8,237,493)	(2,898,495)	37%	35%	(436,456)	(436,456)	(186,680)	43%	43%	-	(281,787)	409,382	-	-145%
People & Strategy Administration	474,279	474,279	197,616	42%	42%	(474,279)	(477,522)	(283,098)	60%	59%	-	-	-	-	-	-	(3,243)	(85,481)	-	2636%
People Services	1,960,687	1,960,687	816,953	42%	42%	(1,960,687)	(2,203,028)	(826,406)	42%	38%	-	-	-	-	-	-	(242,341)	(9,453)	-	4%
Strategy, Improvement and Transformation	3,683,875	3,683,875	1,534,948	42%	42%	(3,683,875)	(4,023,455)	(1,066,345)	29%	27%	-	-	-	-	-	-	(339,580)	468,603	-	-138%
Total	42,303,096	42,060,698	17,599,027			(46,179,613)	(47,647,649)	(17,890,465)			(437,953)	(437,953)	(187,308)			(4,314,471)	(6,024,905)	(478,746)		

Capital Exec Summary

November, 2024



Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	80,000	-	-	0%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	49,445,202	37,751,505	17,598,553	36%	47%
Asset & Environment	1,300,000	2,169,714	1,609,653	124%	74%
People & Strategy	(608,529)	1,062,852	103,957	-17%	10%
Total	50,136,673	41,064,071	19,312,163		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(349,387)	(136,343)	17%	39%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(5,585,940)	(5,554,099)	-	99%
Operations	(98,907,668)	(102,723,235)	(29,512,580)	30%	29%
Asset & Environment	(4,651,642)	(5,187,132)	(1,732,858)	37%	33%
People & Strategy	(2,674,603)	(2,635,386)	(360,610)	13%	14%
Total	(107,048,913)	(116,481,080)	(37,296,491)		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(269,387)	(136,343)	17%	51%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(5,585,940)	(5,554,099)	-	99%
Operations	(49,462,466)	(64,971,730)	(11,914,028)	24%	18%
Asset & Environment	(3,351,642)	(3,017,418)	(123,206)	4%	4%
People & Strategy	(3,283,132)	(1,572,534)	(256,652)	8%	16%
Total	(56,912,240)	(75,417,009)	(17,984,328)		

Capital Summary by Business Unit Group November, 2024

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	-	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	-	-	-
Events and Entertainment	-	80,000	-	-	0%	(805,000)	(339,387)	(134,945)	17%	40%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	(1,398)	14%	14%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondon Botanic Gardens	-	-	-	-	-	-	-	-	-	-
Total	-	80,000	-			(815,000)	(349,387)	(136,343)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	(20,046)	(20,046)	-	100%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	(5,565,894)	(5,534,053)	-	99%
Total	-	-	-			-	(5,585,940)	(5,554,099)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	-	106,201	56,123	-	53%	(6,055,111)	(6,259,111)	(1,127,590)	19%	18%
Maintenance	-	-	-	-	-	(715,475)	(1,327,144)	(219,673)	31%	17%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,048,371	101,550	89,876	9%	89%	(3,315,392)	(1,716,047)	(484,677)	15%	28%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	39,155,402	31,323,053	16,550,414	42%	53%	(51,652,137)	(56,879,359)	(22,141,705)	43%	39%
Sewerage	8,129,113	5,514,638	340,581	4%	6%	(25,940,538)	(21,883,705)	(3,784,953)	15%	17%
Waste	-	-	-	-	-	(3,765,856)	(5,961,689)	(862,776)	23%	14%
Water	1,112,316	706,064	561,560	50%	80%	(7,463,159)	(8,696,180)	(891,207)	12%	10%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	49,445,202	37,751,505	17,598,553			(98,907,668)	(102,723,235)	(29,512,580)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(3,324,170)	(3,324,170)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	-	-	-	-	-	-	(3,622)	-	-
Asset Solutions	-	-	-	-	-	-	-	(13,250)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(83,907)	-	-
Project Delivery	-	-	-	-	-	-	(200,000)	(12,312)	-	6%
Property Assets	1,300,000	2,169,714	1,609,653	124%	74%	(1,327,472)	(1,662,961)	(1,619,767)	122%	97%
Total	1,300,000	2,169,714	1,609,653			(4,651,642)	(5,187,132)	(1,732,858)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(608,529)	1,062,852	103,957	-17%	10%	(2,109,603)	(2,070,386)	(177,284)	8%	9%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	(400)	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(565,000)	(182,926)	32%	32%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(608,529)	1,062,852	103,957			(2,674,603)	(2,635,386)	(360,610)		