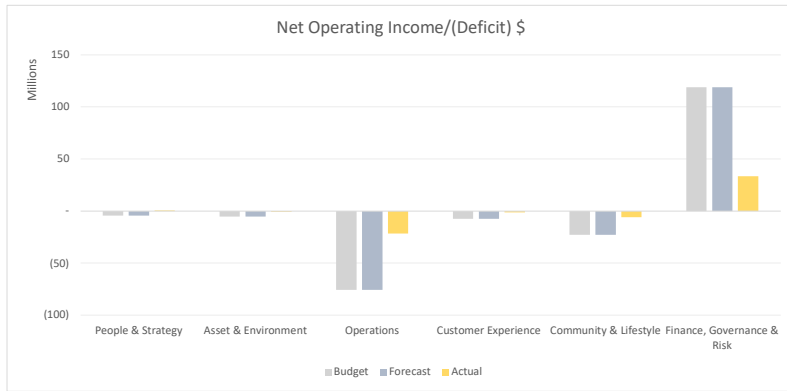


Operating Exec Summary

September, 2024



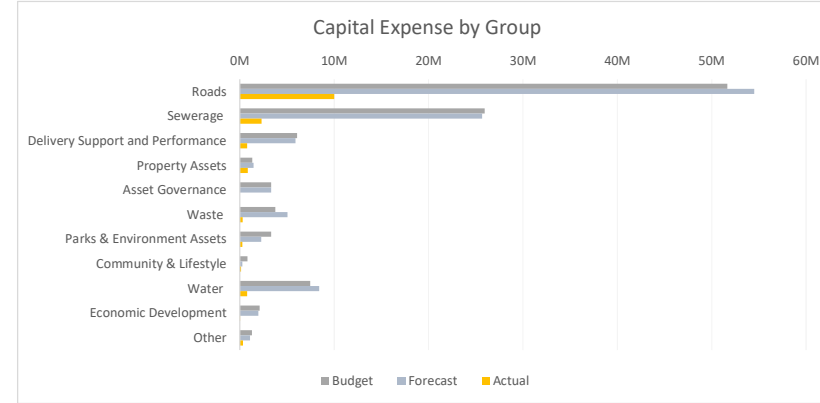
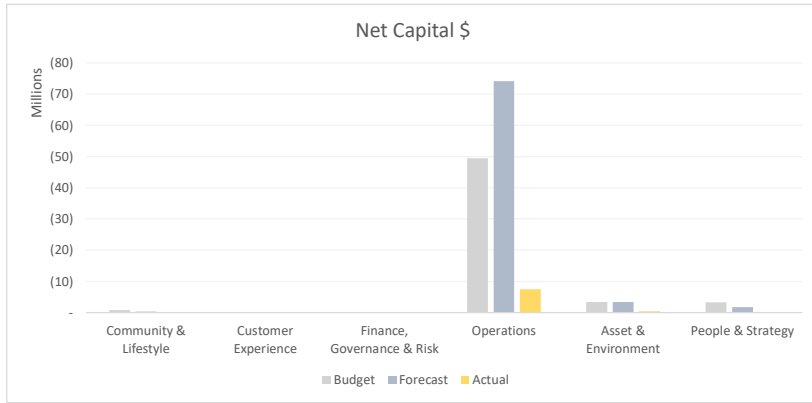
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	42,303,096	42,303,096	10,471,038	25%	25%	(46,179,613)	(46,179,613)	(9,840,055)	21%	21%	(437,953)	(437,953)	(113,115)	26%	26%	(4,314,470)	(4,314,470)	517,868	-12%	-12%
Asset & Environment	10,413,298	10,413,298	2,679,358	26%	26%	(14,971,823)	(14,971,823)	(3,491,660)	23%	23%	(725,393)	(725,393)	(32,914)	5%	5%	(5,283,918)	(5,283,918)	(845,216)	16%	16%
Operations	139,721,580	139,721,580	30,169,360	22%	22%	(160,614,974)	(160,614,974)	(39,380,313)	25%	25%	(54,775,163)	(54,775,163)	(12,510,214)	23%	23%	(75,668,557)	(75,668,557)	(21,721,167)	29%	29%
Customer Experience	11,862,353	11,862,353	3,206,695	27%	27%	(19,487,020)	(19,487,020)	(4,568,918)	23%	23%	(49,048)	(49,048)	(9,996)	20%	20%	(7,673,715)	(7,673,715)	(1,372,219)	18%	18%
Community & Lifestyle	3,649,553	3,649,553	606,907	17%	17%	(25,100,290)	(25,100,290)	(6,175,324)	25%	25%	(1,312,966)	(1,312,966)	(363,071)	28%	28%	(22,763,703)	(22,763,703)	(5,931,488)	26%	26%
Finance, Governance & Risk	133,595,870	133,595,870	37,248,419	28%	28%	(14,746,460)	(14,746,460)	(3,852,843)	26%	26%	(124,712)	(124,712)	(20,321)	16%	16%	118,724,698	118,724,698	33,375,255	28%	28%
Total	341,545,749	341,545,749	84,381,778			(281,100,179)	(281,100,179)	(67,309,113)			(57,425,235)	(57,425,235)	(13,049,632)			3,020,335	3,020,335	4,023,033		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	4,416	4,416	805	18%	18%	(2,674,039)	(2,674,039)	(615,870)	23%	23%	(3,517)	(3,517)	(680)	19%	19%	(2,673,140)	(2,673,140)	(615,745)	23%	23%
Community & Lifestyle Administration	528,250	528,250	132,062	25%	25%	(493,162)	(493,162)	(165,121)	33%	33%	(35,088)	(35,088)	(8,844)	25%	25%	-	-	(41,903)	-	-
Community Development and Partnerships	625,887	625,887	85,914	14%	14%	(5,852,424)	(5,852,424)	(1,688,218)	29%	29%	(274,518)	(274,518)	(150,079)	55%	55%	(5,501,055)	(5,501,055)	(1,752,384)	32%	32%
Corporate & Community Projects	-	-	-	-	-	(1,065,180)	(1,065,180)	(244,764)	23%	23%	-	-	-	-	-	(1,065,180)	(1,065,180)	(244,764)	23%	23%
Events and Entertainment	1,930,550	1,930,550	323,880	17%	17%	(6,924,269)	(6,924,269)	(1,425,072)	21%	21%	(419,845)	(419,845)	(91,022)	22%	22%	(5,413,564)	(5,413,564)	(1,192,214)	22%	22%
Regional Art Gallery	110,100	110,100	41,008	37%	37%	(1,794,311)	(1,794,311)	(384,505)	21%	21%	(130,069)	(130,069)	(25,385)	20%	20%	(1,814,280)	(1,814,280)	(368,882)	20%	20%
Regional Libraries	424,750	424,750	18,323	4%	4%	(3,832,453)	(3,832,453)	(986,608)	26%	26%	(295,998)	(295,998)	(58,641)	20%	20%	(3,703,702)	(3,703,702)	(1,026,926)	28%	28%
Tondono Botanic Gardens	25,600	25,600	4,915	19%	19%	(2,464,452)	(2,464,452)	(665,166)	27%	27%	(153,931)	(153,931)	(28,420)	18%	18%	(2,592,783)	(2,592,783)	(688,671)	27%	27%
Total	3,649,553	3,649,553	606,907			(25,100,290)	(25,100,290)	(6,175,324)			(1,312,966)	(1,312,966)	(363,071)			(22,763,704)	(22,763,704)	(5,931,489)		
Customer Experience Business Unit																				
Biosecurity and Environmental Health	372,988	372,988	95,036	25%	25%	(3,203,749)	(3,203,749)	(744,621)	23%	23%	(311)	(311)	(78)	25%	25%	(2,831,072)	(2,831,072)	(649,663)	23%	23%
Call Centre	177,096	177,096	44,274	25%	25%	(177,096)	(177,096)	(33,260)	19%	19%	-	-	-	-	-	-	-	11,014	-	-
Customer Experience Administration	455,242	455,242	113,811	25%	25%	(455,242)	(455,242)	(93,450)	21%	21%	-	-	-	-	-	-	-	20,361	-	-
Customer Solutions	7,037,656	7,037,656	1,717,260	24%	24%	(7,792,056)	(7,792,056)	(1,828,265)	23%	23%	(44,301)	(44,301)	(8,728)	20%	20%	(798,701)	(798,701)	(119,733)	15%	15%
Development Services	2,620,730	2,620,730	1,191,517	45%	45%	(3,631,051)	(3,631,051)	(803,025)	22%	22%	-	-	-	-	-	(1,010,321)	(1,010,321)	388,492	-38%	-38%
Local Laws	1,198,640	1,198,640	44,797	4%	4%	(4,227,825)	(4,227,825)	(1,066,298)	25%	25%	(4,436)	(4,436)	(1,190)	27%	27%	(3,033,621)	(3,033,621)	(1,022,690)	34%	34%
Total	11,862,353	11,862,353	3,206,695			(19,487,020)	(19,487,020)	(4,568,918)			(49,048)	(49,048)	(9,996)			(7,673,715)	(7,673,715)	(1,372,219)		
Finance, Governance & Risk Business Unit																				
Contracts & Procurement	2,651,444	2,651,444	662,861	25%	25%	(2,651,444)	(2,651,444)	(682,136)	26%	26%	-	-	-	-	-	-	-	(19,276)	-	-
Disaster Management	61,740	61,740	47,003	76%	76%	(766,920)	(766,920)	(253,602)	33%	33%	(123,818)	(123,818)	(20,096)	16%	16%	(828,998)	(828,998)	(226,695)	27%	27%
Ethics, Integrity and Audit	-	-	-	-	-	(471,166)	(471,166)	(128,846)	27%	27%	-	-	-	-	-	(471,166)	(471,166)	(128,846)	27%	27%
Finance	3,630,956	3,630,956	907,736	25%	25%	(3,630,956)	(3,630,956)	(730,189)	20%	20%	-	-	-	-	-	-	-	177,547	-	-
Finance, Governance & Risk Administration	409,547	409,547	102,387	25%	25%	(409,547)	(409,547)	(146,932)	36%	36%	-	-	-	-	-	-	-	(44,545)	-	-
Governance	3,950	3,950	-	0%	0%	(2,884,484)	(2,884,484)	(905,625)	31%	31%	(894)	(894)	(225)	25%	25%	(2,881,428)	(2,881,428)	(905,850)	31%	31%
Legal Services	-	-	-	-	-	(579,666)	(579,666)	(306,275)	53%	53%	-	-	-	-	-	(579,666)	(579,666)	(306,275)	53%	53%
Revenue Services	3,224,487	3,224,487	752,719	23%	23%	(3,224,487)	(3,224,487)	(687,908)	21%	21%	-	-	-	-	-	-	-	64,811	-	-
Treasury	123,613,746	123,613,746	34,775,713	28%	28%	(127,790)	(127,790)	(11,330)	9%	9%	-	-	-	-	-	123,485,956	123,485,956	34,764,383	28%	28%
Total	133,595,870	133,595,870	37,248,419			(14,746,460)	(14,746,460)	(3,852,843)			(124,712)	(124,712)	(20,321)			118,724,698	118,724,698	33,375,254		
Operations Business Unit																				
Delivery Support and Performance	17,820,034	17,820,034	4,036,986	23%	23%	(12,093,166)	(12,093,166)	(2,821,637)	23%	23%	(3,877,929)	(3,877,929)	(983,986)	25%	25%	1,848,939	1,848,939	231,362	13%	13%
Maintenance	1,427,584	1,427,584	345,778	24%	24%	(7,026,516)	(7,026,516)	(2,204,352)	31%	31%	(703,226)	(703,226)	(140,355)	20%	20%	(6,302,158)	(6,302,158)	(1,998,929)	32%	32%
Operations Administration	491,585	491,585	122,896	25%	25%	(491,585)	(491,585)	(129,862)	26%	26%	-	-	-	-	-	-	-	(6,966)	-	-
Parks	2,041,878	2,041,878	519,227	25%	25%	(21,065,677)	(21,065,677)	(5,282,450)	25%	25%	(1,355,888)	(1,355,888)	(234,117)	17%	17%	(20,379,687)	(20,379,687)	(4,997,340)	25%	25%
Roads	4,341,443	4,341,443	1,216,335	28%	28%	(29,828,640)	(29,828,640)	(7,160,035)	24%	24%	(29,275,818)	(29,275,818)	(6,723,148)	23%	23%	(54,763,015)	(54,763,015)	(12,666,847)	23%	23%
Sewerage	38,998,824	38,998,824	9,995,712	26%	26%	(20,374,278)	(20,374,278)	(5,370,600)	26%	26%	(11,881,031)	(11,881,031)	(2,706,249)	23%	23%	6,743,515	6,743,515	1,918,863	28%	28%
Waste	26,977,049	26,977,049	6,714,912	25%	25%	(24,924,986)	(24,924,986)	(6,003,314)	24%	24%	(273,152)	(273,152)	(57,409)	21%	21%	1,778,911	1,778,911	654,189	37%	37%
Water	47,623,181	47,623,181	7,217,515	15%	15%	(44,810,126)	(44,810,126)	(10,408,063)	23%	23%	(7,408,118)	(7,408,118)	(1,664,950)	22%	22%	(4,595,062)	(4,595,062)	(4,855,498)	106%	106%
Total	139,721,580	139,721,580	30,169,360			(160,614,974)	(160,614,974)	(39,380,313)			(54,775,163)	(54,775,163)	(12,510,214)			(75,668,557)	(75,668,557)	(21,721,166)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	928,613	928,613	234,078	25%	25%	(928,613)	(928,613)	(207,647)	22%	22%	-	-	-	-	-	-	-	26,431	-	-
Asset Governance	1,951,117	1,951,117	487,779	25%	25%	(1,945,482)	(1,945,482)	(524,523)	27%	27%	(5,635)	(5,635)	(1,420)	25%	25%	-	-	(38,165)	-	-
Asset Performance and Monitoring	-	-	-	-	-	-	-	(73,365)	-	-	(1,500)	(1,500)	-	0%	0%	(1,500)	(1,500)	(73,365)	4891%	4891%
Asset Planning	3,386,837	3,386,837	843,892	25%	25%	(3,386,837)	(3,386,837)	(612,829)	18%	18%	-	-	(378)	-	-	-	-	230,684	-	-
Asset Solutions	1,739,687	1,739,687	434,922	25%	25%	(1,739,687)	(1,739,687)	(426,586)	25%	25%	-	-	-	-	-	-	-	8,336	-	-
Assets & Environment Administration	111,525	111,525	27,881	25%	25%	(111,525)	(111,525)	(84,403)	76%	76%	-	-	-	-	-	-	-	(56,522)	-	-
Environment	457,788	457,788	191,017	42%	42%	(5,021,947)	(5,021,947)	(1,329,487)	26%	26%	(7,563)	(7,563)	(31,116)	411%	411%	(4,571,722)	(4,571,722)	(1,169,586)	26%	26%
Project Delivery	1,837,732	1,837,732	459,433	25%	25%	(1,837,732)	(1,837,732)	(366,846)	20%	20%	-	-	-	-	-	-	-	92,587	-	-
Property Assets	-	-	356	-	-	-	-	134,027	-	-	(710,695)	(710,695)	-	0%	0%	(710,695)	(710,695)	134,384	-19%	-19%
Total	10,413,298	10,413,298	2,679,358			(14,971,823)	(14,971,823)	(3,491,660)			(725,393)	(725,393)	(32,914)			(5,283,917)	(5,283,917)	(845,216)		
People & Strategy Business Unit																				
Culture and Capability	3,623,133	3,623,133	799,132	22%	22%	(3,623,133)	(3,623,133)	(841,289)	23%	23%	-	-	-	-	-	-	-	(42,157)	-	-
Economic Development	-	-	-	-	-	(1,206,311)	(1,206,311)	(144,802)	12%	12%	-	-	-	-	-	(1,206,311)	(1,206,311)	(144,802)	12%	12%
Elected Members	-	-	-	-	-	(1,373,058)	(1,373,058)	(300,615)	22%	22%	(1,498)	(1,498)	(378)	25%	25%	(1,374,556)	(1,374,556)	(300,993)	22%	22%
Employee Entitlements	21,566,620	21,566,620	5,405,341	25%	25%	(21,924,610)	(21,924,610)	(4,663,401)	21%	21%	-	-	-	-	-	(357,990)	(357,990)	741,940	-207%	-207%
Executive Services	-	-	-	-	-	(1,375,614)	(1,375,614)	(331,668)	24%	24%	-	-	-	-	-	(1,375,614)	(1,375,614)	(331,668)	24%	24%
Health Safety & Wellbeing	2,640,928	2,640,928	661,724	25%	25%	(2,640,928)	(2,640,928)	(848,872)	32%	32%	-	-	-	-	-	-	-	(187,148)	-	-
Information, Communications and Technology	8,353,574	8,353,574	2,075,131	25%	25%	(7,917,119)	(7,917,119)	(1,618,448)	20%	20%	(436,456)	(436,456)	(112,738)	26%	26%	-	-	343,944	-	-
People & Strategy Administration	474,279	474,279	118,570	25%	25%	(474,279)	(474,279)	(184,740)	39%	39%	-	-	-	-	-	-	-	(66,170)	-	-
People Services	1,960,687	1,960,687	490,172	25%	25%	(1,960,687)	(1,960,687)	(416,186)	21%	21%	-	-	-	-	-	-	-	73,986	-	-
Strategy, Improvement and Transformation	3,683,875	3,683,875	920,969	25%	25%	(3,683,875)	(3,683,875)	(490,034)	13%	13%	-	-	-	-	-	-	-	430,935	-	-
Total	42,303,096	42,303,096	10,471,038			(46,179,613)	(46,179,613)	(9,840,055)			(437,953)	(437,953)	(113,115)			(4,314,471)	(4,314,471)	517,867		

Capital Exec Summary

September, 2024



Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	49,445,202	28,218,354	7,094,026	14%	25%
Asset & Environment	1,300,000	1,395,683	415,851	32%	30%
People & Strategy	(608,529)	731,696	24,115	-4%	3%
Total	50,136,673	30,345,733	7,533,992		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(279,647)	(127,411)	16%	46%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(19,671)	(10,652)	-	54%
Operations	(98,907,668)	(102,318,418)	(14,560,332)	15%	14%
Asset & Environment	(4,651,642)	(4,768,303)	(874,957)	19%	18%
People & Strategy	(2,674,603)	(2,504,504)	(211,030)	8%	8%
Total	(107,048,913)	(109,890,543)	(15,784,382)		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(815,000)	(279,647)	(127,411)	16%	46%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	(19,671)	(10,652)	-	54%
Operations	(49,462,466)	(74,100,064)	(7,466,306)	15%	10%
Asset & Environment	(3,351,642)	(3,372,620)	(459,107)	14%	14%
People & Strategy	(3,283,132)	(1,772,808)	(186,914)	6%	11%
Total	(56,912,240)	(79,544,810)	(8,250,390)		

Capital Summary by Business Unit Group September, 2024

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	-	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	-	-	-
Events and Entertainment	-	-	-	-	-	(805,000)	(268,847)	(126,328)	16%	47%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,800)	(1,083)	11%	10%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	(815,000)	(279,647)	(127,411)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	(19,671)	(10,652)	-	54%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	(19,671)	(10,652)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	-	-	56,123	-	-	(6,055,111)	(5,895,111)	(782,888)	13%	13%
Maintenance	-	-	-	-	-	(715,475)	(532,640)	(145,338)	20%	27%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,048,371	-	-	0%	-	(3,315,392)	(2,280,168)	(270,399)	8%	12%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	39,155,402	26,543,843	6,710,499	17%	25%	(51,652,137)	(54,490,049)	(9,988,265)	19%	18%
Sewerage	8,129,113	912,912	171,941	2%	19%	(25,940,538)	(25,671,268)	(2,312,114)	9%	9%
Waste	-	-	-	-	-	(3,765,856)	(5,052,724)	(293,784)	8%	6%
Water	1,112,316	761,599	155,463	14%	20%	(7,463,159)	(8,396,457)	(767,543)	10%	9%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	49,445,202	28,218,354	7,094,026			(98,907,668)	(102,318,418)	(14,560,332)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(3,324,170)	(3,324,170)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	-	-	-	-	-	-	-	-	-
Asset Solutions	-	-	-	-	-	-	-	(13,153)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(730)	-	-
Project Delivery	-	-	-	-	-	-	-	-	-	-
Property Assets	1,300,000	1,395,683	415,851	32%	30%	(1,327,472)	(1,444,133)	(861,074)	65%	60%
Total	1,300,000	1,395,683	415,851			(4,651,642)	(4,768,303)	(874,957)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(608,529)	731,696	24,115	-4%	3%	(2,109,603)	(1,966,239)	(40,547)	2%	2%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	(127,481)	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(538,265)	(43,001)	8%	8%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(608,529)	731,696	24,115			(2,674,603)	(2,504,504)	(211,030)		