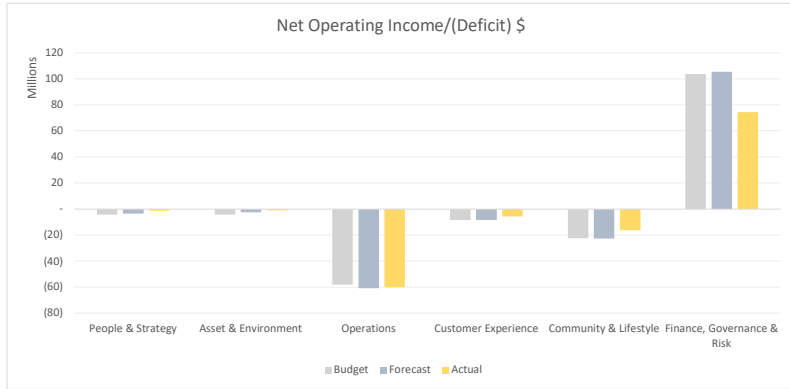


Operating Exec Summary

March, 2024



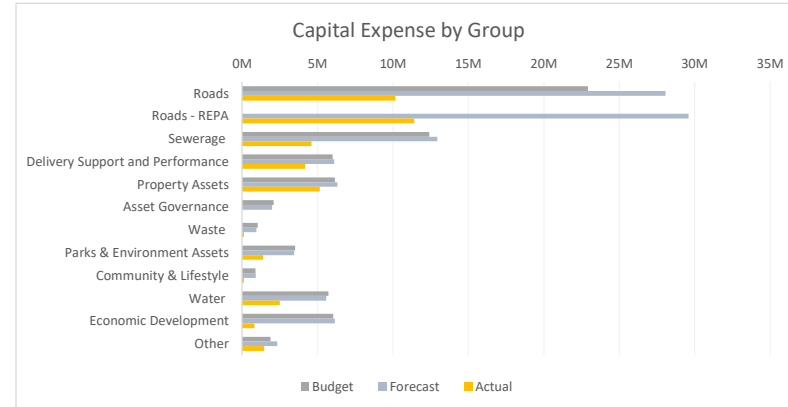
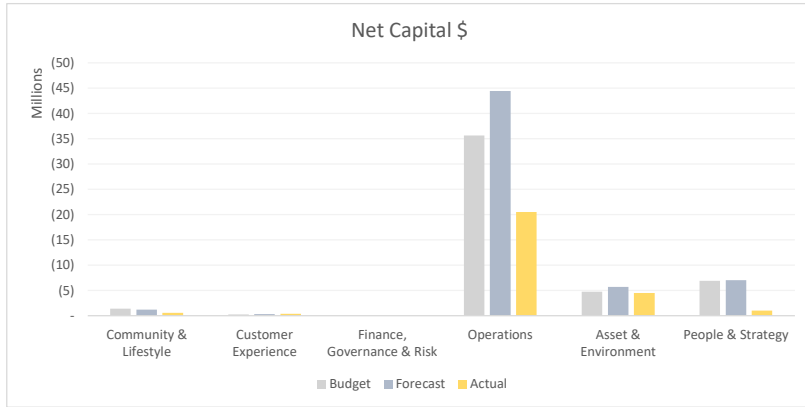
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	40,079,075	40,133,213	28,954,637	72%	72%	(43,951,126)	(43,275,200)	(29,978,963)	68%	69%	(456,347)	(456,347)	(333,250)	73%	73%	(4,328,398)	(3,598,334)	(1,357,576)	31%	38%
Asset & Environment	13,194,119	14,258,018	9,717,409	74%	68%	(16,864,964)	(16,200,631)	(10,419,944)	62%	64%	(675,852)	(675,852)	(397,526)	59%	59%	(4,346,697)	(2,618,465)	(1,100,061)	25%	42%
Operations	174,429,018	142,944,557	94,440,710	54%	66%	(179,905,271)	(151,007,194)	(117,339,640)	65%	78%	(52,723,910)	(52,723,910)	(37,156,517)	70%	70%	(58,200,163)	(60,786,547)	(60,055,448)	103%	99%
Customer Experience	11,207,338	11,259,533	8,756,406	78%	78%	(19,577,091)	(19,720,422)	(14,453,449)	74%	73%	(47,894)	(47,894)	(30,910)	65%	65%	(8,417,647)	(8,508,783)	(5,727,954)	68%	67%
Community & Lifestyle	2,224,778	2,392,440	2,473,624	111%	103%	(23,464,337)	(23,813,345)	(18,060,262)	77%	76%	(1,249,423)	(1,249,423)	(783,375)	63%	63%	(22,488,981)	(22,670,328)	(16,370,012)	73%	72%
Finance, Governance & Risk	121,133,179	122,788,097	85,378,323	70%	70%	(17,294,178)	(17,425,663)	(10,843,038)	63%	62%	(128,495)	(128,495)	(74,140)	58%	58%	103,710,506	105,233,939	74,461,145	72%	71%
Total	362,267,507	333,775,857	229,721,109			(301,056,967)	(271,442,455)	(201,095,297)			(55,281,920)	(55,281,920)	(38,775,719)			5,928,620	7,051,482	(10,149,906)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	3,450	83,392	7,414	215%	9%	(2,392,610)	(2,506,438)	(1,702,773)	71%	68%	(3,328)	(3,328)	(2,025)	61%	61%	(2,392,488)	(2,426,373)	(1,697,384)	71%	70%
Community & Lifestyle Administration	504,504	504,504	378,378	75%	75%	(469,417)	(536,646)	(411,011)	88%	77%	(35,088)	(35,088)	(26,340)	75%	75%	-	(67,229)	(58,973)	-	88%
Community Development and Partnerships	277,564	299,107	244,378	88%	82%	(5,410,763)	(5,476,377)	(4,034,705)	75%	74%	(255,066)	(255,066)	(146,027)	57%	57%	(5,388,265)	(5,432,336)	(3,936,354)	73%	72%
Events and Entertainment	885,725	899,490	1,435,408	162%	160%	(6,407,222)	(6,407,370)	(5,404,170)	84%	84%	(408,524)	(408,524)	(271,852)	67%	67%	(5,930,022)	(5,916,403)	(4,240,614)	72%	72%
Regional Art Gallery	119,600	159,708	126,283	106%	79%	(1,922,141)	(1,970,313)	(1,397,366)	73%	71%	(123,806)	(123,806)	(76,732)	62%	62%	(1,926,347)	(1,934,411)	(1,347,814)	70%	70%
Regional Libraries	427,835	434,915	274,240	64%	63%	(4,098,677)	(4,154,417)	(3,314,596)	81%	80%	(279,234)	(279,234)	(174,806)	63%	63%	(3,950,076)	(3,998,736)	(3,215,163)	81%	80%
Tondoon Botanic Gardens	6,100	11,323	7,523	123%	66%	(2,763,507)	(2,761,785)	(1,795,641)	65%	65%	(144,378)	(144,378)	(85,593)	59%	59%	(2,901,785)	(2,894,840)	(1,873,711)	65%	65%
Total	2,224,778	2,392,440	2,473,624			(23,464,337)	(23,813,345)	(18,060,262)			(1,249,423)	(1,249,423)	(783,375)			(22,488,983)	(22,670,328)	(16,370,013)		
Customer Experience Business Unit																				
Biosecurity and Environmental Health	418,201	417,045	143,855	34%	34%	(3,513,794)	(3,507,306)	(2,159,736)	61%	62%	(1,448)	(1,448)	(1,371)	95%	95%	(3,097,041)	(3,091,709)	(2,017,252)	65%	65%
Call Centre	159,984	159,984	119,988	75%	75%	(159,984)	(183,059)	(133,186)	83%	73%	-	-	-	-	-	-	(23,075)	(13,198)	-	57%
Customer Experience Administration	325,384	325,384	244,038	75%	75%	(325,384)	(425,245)	(313,516)	96%	74%	-	-	-	-	-	-	(99,862)	(69,478)	-	70%
Customer Solutions	6,770,497	6,768,618	5,162,465	76%	76%	(7,597,257)	(7,406,856)	(5,704,994)	75%	77%	(41,726)	(41,726)	(25,997)	62%	62%	(868,486)	(679,964)	(568,526)	65%	84%
Development Services	2,447,960	2,461,693	1,973,841	81%	80%	(3,708,997)	(3,847,744)	(2,942,872)	79%	76%	-	-	-	-	-	(1,261,037)	(1,386,051)	(969,031)	77%	70%
Insights and Innovation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Local Laws	1,085,313	1,126,809	1,112,219	102%	99%	(4,271,676)	(4,350,212)	(3,199,146)	75%	74%	(4,719)	(4,719)	(3,543)	75%	75%	(3,191,082)	(3,228,122)	(2,090,469)	66%	65%
Total	11,207,338	11,259,533	8,756,406			(19,577,091)	(19,720,422)	(14,453,449)			(47,894)	(47,894)	(30,910)			(8,417,646)	(8,508,783)	(5,727,954)		
Finance, Governance & Risk Business Unit																				
Contracts & Procurement	2,577,379	2,577,379	1,933,034	75%	75%	(2,577,379)	(2,705,964)	(1,989,260)	77%	74%	-	-	-	-	-	-	(128,585)	(56,226)	-	44%
Disaster Management	361,240	661,742	181,764	50%	27%	(954,500)	(1,253,501)	(855,503)	90%	68%	(126,177)	(126,177)	(72,321)	57%	57%	(719,437)	(717,935)	(746,061)	104%	104%
Ethics, Integrity and Audit	-	-	-	-	-	(439,329)	(440,461)	(308,322)	70%	70%	-	-	-	-	-	(439,329)	(440,461)	(308,322)	70%	70%
Finance	4,442,112	4,442,101	3,331,573	75%	75%	(4,442,112)	(4,245,018)	(2,774,578)	62%	65%	-	-	-	-	-	-	197,083	556,995	-	283%
Finance, Governance & Risk Administration	383,031	383,031	287,274	75%	75%	(383,031)	(383,031)	(337,684)	88%	88%	-	-	-	-	-	-	-	(50,410)	-	-
Governance	1,200	3,924	4,717	393%	120%	(3,033,306)	(3,267,222)	(1,808,900)	60%	55%	(2,318)	(2,318)	(1,819)	78%	78%	(3,034,425)	(3,265,616)	(1,806,001)	60%	55%
Legal Services	-	-	-	-	-	(561,767)	(567,626)	(465,750)	83%	82%	-	-	-	-	-	(561,767)	(567,626)	(465,750)	83%	82%
Revenue Services	3,457,332	3,482,878	2,441,326	71%	70%	(3,457,332)	(3,592,455)	(2,174,921)	63%	61%	-	-	-	-	-	-	(109,576)	266,404	-	-243%
Treasury	109,910,885	111,237,042	77,198,636	70%	69%	(1,445,422)	(970,387)	(128,120)	9%	13%	-	-	-	-	-	108,465,463	110,266,655	77,070,516	71%	70%
Total	121,133,179	122,788,097	85,378,323			(17,294,178)	(17,425,663)	(10,843,038)			(128,495)	(128,495)	(74,140)			103,710,505	105,233,939	74,461,145		
Operations Business Unit																				
Delivery Support and Performance	14,240,183	13,946,437	9,400,300	66%	67%	(11,702,610)	(11,766,361)	(8,695,707)	74%	74%	(3,687,861)	(3,687,861)	(2,830,819)	77%	77%	(1,150,288)	(1,507,786)	(2,126,226)	185%	141%
Maintenance	224,257	231,027	171,930	77%	74%	(5,408,428)	(6,379,689)	(3,901,895)	72%	61%	(658,937)	(658,937)	(412,686)	63%	63%	(5,843,108)	(6,807,599)	(4,142,651)	71%	61%
Operations Administration	472,660	472,660	354,495	75%	75%	(472,660)	(479,228)	(355,180)	75%	74%	-	-	-	-	-	-	(6,568)	(685)	-	10%
Parks	1,798,777	1,803,119	1,397,731	78%	78%	(20,546,879)	(20,574,786)	(15,067,504)	73%	73%	(1,252,793)	(1,252,793)	(697,077)	56%	56%	(20,000,896)	(20,024,460)	(14,366,850)	72%	72%
Roads	37,202,619	6,498,085	8,938,733	24%	138%	(56,617,351)	(25,509,316)	(21,640,402)	38%	85%	(28,260,706)	(28,260,706)	(19,943,351)	71%	71%	(47,675,437)	(47,271,937)	(32,645,019)	68%	69%
Sewerage	35,891,340	36,248,193	26,981,698	75%	74%	(16,996,463)	(18,407,380)	(15,318,550)	90%	83%	(11,461,520)	(11,461,520)	(8,103,837)	71%	71%	7,433,358	6,379,294	3,559,311	48%	56%
Waste	26,490,617	26,455,393	18,959,717	72%	72%	(26,959,494)	(26,873,128)	(19,676,489)	73%	73%	(267,681)	(267,681)	(178,520)	67%	67%	(736,557)	(685,415)	(895,292)	122%	131%
Water	56,663,967	56,928,494	27,152,659	48%	48%	(39,756,790)	(40,675,770)	(32,040,150)	81%	79%	(7,134,413)	(7,134,413)	(4,990,228)	70%	70%	9,772,765	9,118,311	(9,877,719)	-101%	-108%
Works Planning and Scheduling	1,444,597	361,149	1,083,448	75%	300%	(1,444,597)	(341,536)	(643,765)	45%	188%	-	-	-	-	-	-	19,613	439,682	-	2242%
Total	174,429,018	142,944,557	94,440,710			(179,905,271)	(151,007,194)	(117,339,640)			(52,723,910)	(52,723,910)	(37,156,517)			(58,200,163)	(60,786,547)	(60,055,449)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	476,380	496,603	383,547	81%	77%	(476,165)	(548,073)	(334,897)	70%	61%	(215)	(215)	(215)	100%	100%	-	(51,686)	48,434	-	-94%
Asset Governance	3,127,021	3,127,021	2,345,266	75%	75%	(3,121,386)	(3,018,865)	(1,525,864)	49%	51%	(5,635)	(5,635)	(4,230)	75%	75%	-	102,521	815,172	-	795%
Asset Performance and Monitoring	4,291,024	4,291,024	3,218,268	75%	75%	(4,291,024)	(1,408,976)	(1,631,473)	38%	116%	-	-	-	-	-	-	2,882,047	1,586,794	-	55%
Asset Planning	2,664,251	2,565,953	1,904,594	71%	74%	(2,664,251)	(3,528,108)	(2,001,166)	75%	57%	-	-	-	-	-	-	(962,154)	(96,572)	-	10%
Asset Solutions	1,286,148	1,286,148	964,611	75%	75%	(1,286,149)	(1,289,770)	(944,528)	73%	73%	-	-	-	-	-	-	(3,622)	20,083	-	-554%
Assets & Environment Administration	65,880	65,880	49,410	75%	75%	(65,880)	(23,829)	(85,986)	131%	361%	-	-	-	-	-	-	42,050	(36,576)	-	-87%
Environment	251,278	335,832	143,901	57%	43%	(1,604,921)	(2,269,103)	(1,270,506)	79%	56%	(7,657)	(7,657)	(4,570)	60%	60%	(1,361,300)	(1,940,928)	(1,131,176)	83%	58%
Project Delivery	309,172	1,392,620	231,879	75%	17%	(309,172)	(1,064,823)	(464,172)	150%	44%	-	-	-	-	-	-	327,797	(232,293)	-	-71%
Property Assets	722,965	696,937	475,934	66%	68%	(3,046,017)	(3,049,083)	(2,161,350)	71%	71%	(662,345)	(662,345)	(388,511)	59%	59%	(2,985,397)	(3,014,491)	(2,073,927)	69%	69%
Total	13,194,119	14,258,018	9,717,409			(16,864,964)	(16,200,631)	(10,419,944)			(675,852)	(675,852)	(397,526)			(4,346,697)	(2,618,466)	(1,100,061)		
People & Strategy Business Unit																				
Culture and Capability	3,358,072	3,380,855	2,339,842	70%	69%	(3,358,072)	(3,284,715)	(2,682,636)	80%	82%	-	-	-	-	-	-	96,140	(342,794)	-	-357%
Economic Development	-	-	-	-	-	(1,439,343)	(1,381,939)	(893,439)	62%	65%	-	-	-	-	-	(1,439,343)	(1,381,939)	(893,439)	62%	65%
Elected Members	-	3,482	3,482	-	100%	(1,373,896)	(1,349,150)	(967,476)	70%	72%	(1,498)	(1,498)	(1,124)	75%	75%	(1,375,394)	(1,347,166)	(965,118)	70%	72%
Employee Entitlements	21,173,000	21,206,910	14,995,549	71%	71%	(21,513,943)	(20,627,221)	(14,474,510)	67%	70%	-	-	-	-	-	(340,943)	579,690	521,039	-153%	90%
Executive Services	-	-	-	-	-	(1,172,719)	(1,217,383)	(949,725)	81%	78%	-	-	-	-	-	(1,172,719)	(1,217,383)	(949,725)	81%	78%
Health Safety & Wellbeing	2,538,010	2,535,540	1,890,392	74%	75%	(2,538,010)	(2,711,171)	(2,047,721)	81%	76%	-	-	-	-	-	-	(175,631)	(157,329)	-	90%
Information, Communications and Technology	8,394,304	8,390,737	6,330,062	75%	75%	(7,939,454)	(7,972,344)	(5,132,325)	65%	64%	(454,849)	(454,849)	(332,126)	73%	73%	-	(36,457)	865,612	-	-2374%
People & Strategy Administration	823,576	823,576	551,225	67%	67%	(823,576)	(759,291)	(448,499)	54%	59%	-	-	-	-	-	-	64,284	102,726	-	160%
People Culture & Safety Administration	392,646	392,646	294,485	75%	75%	(392,646)	(395,225)	(331,459)	84%	84%	-	-	-	-	-	-	(2,579)	(36,975)	-	1434%
People Services	1,502,795	1,502,795	1,127,097	75%	75%	(1,502,795)	(1,464,127)	(971,190)	65%	66%	-	-	-	-	-	-	38,668	155,907	-	403%
Strategy, Improvement and Transformation	1,896,672	1,896,672	1,422,504	75%	75%	(1,896,672)	(2,112,633)	(1,079,983)	57%	51%	-	-	-	-	-	-	(215,961)	342,521	-	-159%
Total	40,079,075	40,133,213	28,954,637			(43,951,126)	(43,275,200)	(29,978,963)			(456,347)	(456,347)	(333,250)			(4,328,399)	(3,598,334)	(1,357,575)		

Capital Exec Summary

March, 2024



Capital Income - \$

Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	54,545	5,420	-	10%
Operations	16,331,985	43,195,061	14,215,001	87%	33%
Asset & Environment	3,515,200	2,662,700	620,474	18%	23%
People & Strategy	(222,646)	(304,564)	41,949	-19%	-14%
Total	19,624,539	45,607,742	14,882,843		

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
(1,409,443)	(1,221,621)	(580,692)	41%	48%
(280,500)	(325,190)	(373,182)	133%	115%
-	(80,000)	(22,645)	-	28%
(51,968,875)	(87,616,548)	(34,702,641)	67%	40%
(8,261,105)	(8,376,618)	(5,146,998)	62%	61%
(6,708,412)	(6,763,342)	(1,047,893)	16%	15%
(68,628,336)	(104,383,319)	(41,874,051)		

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
(1,409,443)	(1,221,621)	(580,692)	41%	48%
(280,500)	(325,190)	(373,182)	133%	115%
-	(25,455)	(17,226)	-	68%
(35,636,891)	(44,421,488)	(20,487,640)	57%	46%
(4,745,905)	(5,713,918)	(4,526,524)	95%	79%
(6,931,058)	(7,067,906)	(1,005,944)	15%	14%
(49,003,797)	(58,775,577)	(26,991,207)		

Capital Summary by Business Unit Group March, 2024

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	-	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	-	-	-
Events and Entertainment	-	-	-	-	-	(866,426)	(889,319)	(122,465)	14%	14%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	9,068	-91%	-91%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Toonoon Botanic Gardens	-	-	-	-	-	(533,017)	(322,303)	(467,295)	88%	145%
Total	-	-	-	-	-	(1,409,443)	(1,221,621)	(580,692)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	(280,500)	(325,190)	(373,182)	133%	115%
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	(280,500)	(325,190)	(373,182)		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	54,545	5,420	-	10%	-	(80,000)	(22,645)	-	28%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	54,545	5,420			-	(80,000)	(22,645)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	1,000,000	1,000,000	43,800	4%	4%	(6,000,000)	(6,110,857)	(4,169,149)	69%	68%
Maintenance	-	-	-	-	-	(360,000)	(924,242)	(375,345)	104%	41%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,473,893	1,042,968	688,311	47%	66%	(3,526,029)	(3,441,331)	(1,403,728)	40%	41%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	12,341,653	39,616,726	12,534,813	102%	32%	(22,923,513)	(57,671,256)	(21,563,105)	94%	37%
Sewerage	741,589	734,003	402,585	54%	55%	(12,409,143)	(12,948,681)	(4,588,254)	37%	35%
Waste	-	-	-	-	-	(1,041,305)	(952,262)	(111,259)	11%	12%
Water	774,849	801,364	545,492	70%	68%	(5,708,886)	(5,567,919)	(2,491,800)	44%	45%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	16,331,985	43,195,061	14,215,001			(51,968,875)	(87,616,548)	(34,702,641)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(2,095,905)	(2,000,219)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	(25,000)	(20,357)	-	0%	0%
Asset Planning	-	-	18,265	-	-	-	(41,695)	(18,265)	-	44%
Asset Solutions	-	-	-	-	-	-	-	21,339	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	-	-	-
Project Delivery	-	-	-	-	-	-	-	-	-	-
Property Assets	3,515,200	2,662,700	602,209	17%	23%	(6,140,200)	(6,314,346)	(5,150,071)	84%	82%
Total	3,515,200	2,662,700	620,474			(8,261,105)	(8,376,618)	(5,146,998)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(422,646)	(422,646)	(89,000)	21%	21%	(6,028,412)	(6,152,003)	(821,319)	14%	13%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	-	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	200,000	118,082	130,949	65%	111%	(680,000)	(611,339)	(226,575)	33%	37%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(222,646)	(304,564)	41,949			(6,708,412)	(6,763,342)	(1,047,893)		