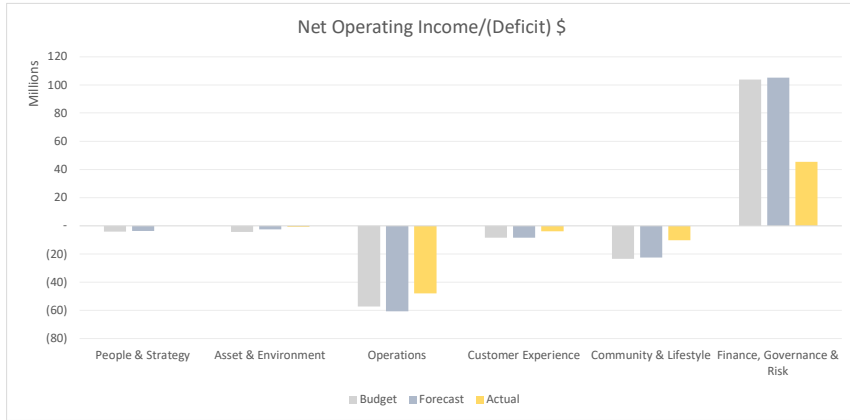


Operating Exec Summary

December, 2023



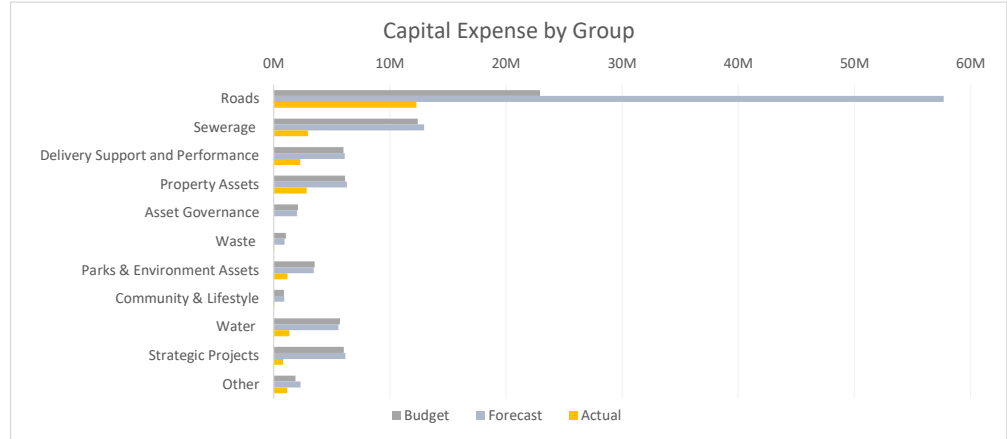
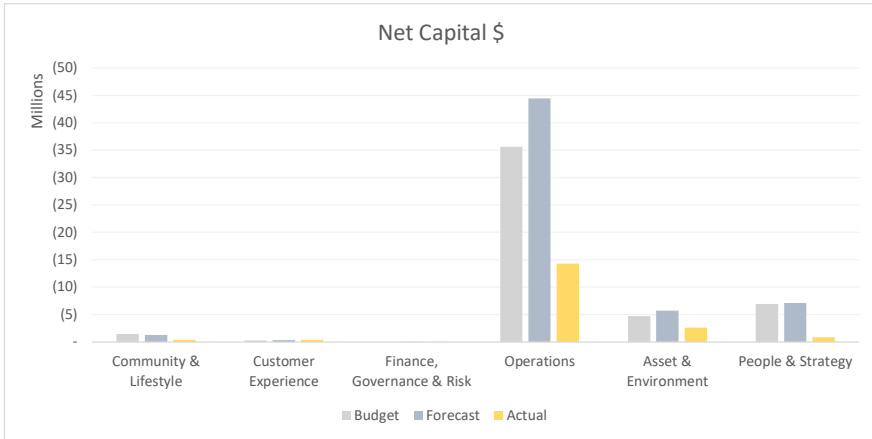
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	40,079,075	40,133,213	19,671,302	49%	49%	(43,951,126)	(43,275,200)	(19,601,945)	45%	45%	(456,347)	(456,347)	(224,544)	49%	49%	(4,328,398)	(3,598,334)	(155,187)	4%	4%
Asset & Environment	12,884,947	14,258,018	6,419,560	50%	45%	(16,555,792)	(16,200,631)	(6,933,458)	42%	43%	(675,852)	(675,852)	(267,386)	40%	40%	(4,346,697)	(2,618,465)	(781,284)	18%	30%
Operations	174,543,190	142,944,557	56,145,134	32%	39%	(179,077,979)	(151,007,194)	(79,290,284)	44%	53%	(52,720,775)	(52,723,910)	(24,960,265)	47%	47%	(57,255,564)	(60,786,547)	(48,105,414)	84%	79%
Customer Experience	11,207,338	11,259,533	5,917,329	53%	53%	(19,577,091)	(19,720,422)	(9,774,075)	50%	50%	(47,894)	(47,894)	(21,130)	44%	44%	(8,417,647)	(8,508,783)	(3,877,875)	46%	46%
Community & Lifestyle	2,419,778	2,392,440	1,849,430	76%	77%	(24,600,801)	(23,813,345)	(11,678,625)	47%	49%	(1,252,557)	(1,249,423)	(527,686)	42%	42%	(23,433,580)	(22,670,328)	(10,356,882)	44%	46%
Finance, Governance & Risk	121,133,179	122,788,097	53,433,957	44%	44%	(17,294,178)	(17,425,663)	(7,918,985)	46%	45%	(128,495)	(128,495)	(48,973)	38%	38%	103,710,506	105,233,939	45,465,999	44%	43%
Total	362,267,507	333,775,857	143,436,712			(301,056,967)	(271,442,455)	(135,197,372)			(55,281,920)	(55,281,920)	(26,049,984)			5,928,620	7,051,482	(17,810,643)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	3,450	83,392	6,341	184%	8%	(2,392,610)	(2,506,438)	(1,131,263)	47%	45%	(3,328)	(3,328)	(1,360)	41%	41%	(2,392,488)	(2,426,373)	(1,126,282)	47%	46%
Community & Lifestyle Administration	699,504	504,504	252,252	36%	50%	(1,605,881)	(536,646)	(261,264)	16%	49%	(38,223)	(35,088)	(17,688)	46%	50%	(944,599)	(67,229)	(26,700)	3%	40%
Community Development and Partnerships	277,564	299,107	196,084	71%	66%	(5,410,763)	(5,476,377)	(2,419,675)	45%	44%	(255,066)	(255,066)	(98,138)	38%	38%	(5,388,265)	(5,432,336)	(2,321,729)	43%	43%
Events and Entertainment	885,725	899,490	1,096,698	124%	122%	(6,407,222)	(6,407,370)	(3,534,759)	55%	55%	(408,524)	(408,524)	(184,071)	45%	45%	(5,930,022)	(5,916,403)	(2,622,132)	44%	44%
Regional Art Gallery	119,600	159,708	119,636	100%	75%	(1,922,141)	(1,970,313)	(945,398)	49%	48%	(123,806)	(123,806)	(51,525)	42%	42%	(1,926,347)	(1,934,411)	(877,287)	46%	45%
Regional Libraries	427,835	434,915	173,452	41%	40%	(4,098,677)	(4,154,417)	(2,266,198)	55%	55%	(279,234)	(279,234)	(117,428)	42%	42%	(3,950,076)	(3,998,736)	(2,210,174)	56%	55%
Tondoon Botanic Gardens	6,100	11,323	4,967	81%	44%	(2,763,507)	(2,761,785)	(1,120,069)	41%	41%	(144,378)	(144,378)	(57,477)	40%	40%	(2,901,785)	(2,894,840)	(1,172,578)	40%	41%
Total	2,419,778	2,392,440	1,849,430			(24,600,801)	(23,813,345)	(11,678,625)			(1,252,557)	(1,249,423)	(527,686)			(23,433,582)	(22,670,328)	(10,356,882)		
Customer Experience Business Unit																				
Call Centre	159,984	159,984	79,992	50%	50%	(159,984)	(183,059)	(89,230)	56%	49%	-	-	-	-	-	-	(23,075)	(9,238)	-	40%
Customer Experience Administration	325,384	325,384	162,692	50%	50%	(325,384)	(425,245)	(210,581)	65%	50%	-	-	-	-	-	-	(99,862)	(47,889)	-	48%
Customer Solutions	6,770,497	6,768,618	3,330,626	49%	49%	(7,597,257)	(7,406,856)	(3,901,856)	51%	53%	(41,726)	(41,726)	(17,457)	42%	42%	(868,486)	(679,964)	(588,687)	68%	87%
Development Services	2,447,960	2,461,693	1,399,345	57%	57%	(3,708,997)	(3,847,744)	(1,940,646)	52%	50%	-	-	-	-	-	(1,261,037)	(1,386,051)	(541,301)	43%	39%
Health, Environment and Pest	418,201	417,045	99,506	24%	24%	(3,513,794)	(3,507,306)	(1,449,756)	41%	41%	(1,448)	(1,448)	(1,294)	89%	89%	(3,097,041)	(3,091,709)	(1,351,544)	44%	44%
Insights and Innovation	-	-	-	-	-	-	-	(15,945)	-	-	-	-	-	-	-	-	-	(15,945)	-	-
Local Laws	1,085,313	1,126,809	845,168	78%	75%	(4,271,676)	(4,350,212)	(2,166,060)	51%	50%	(4,719)	(4,719)	(2,379)	50%	50%	(3,191,082)	(3,228,122)	(1,323,271)	41%	41%
Total	11,207,338	11,259,533	5,917,329			(19,577,091)	(19,720,422)	(9,774,075)			(47,894)	(47,894)	(21,130)			(8,417,646)	(8,508,783)	(3,877,875)		
Finance, Governance & Risk Business Unit																				
Disaster Management	361,240	661,742	141,074	39%	21%	(954,500)	(1,253,501)	(699,082)	73%	56%	(126,177)	(126,177)	(47,751)	38%	38%	(719,437)	(717,935)	(605,759)	84%	84%
Ethics, Integrity and Audit	-	-	-	-	-	(439,329)	(440,461)	(201,779)	46%	46%	-	-	-	-	-	(439,329)	(440,461)	(201,779)	46%	46%
Finance, Governance & Risk Administration	383,031	383,031	191,516	50%	50%	(944,798)	(950,657)	(550,288)	58%	58%	-	-	-	-	-	(561,767)	(567,626)	(358,773)	64%	63%
Financial Operations	4,442,112	4,442,101	2,221,050	50%	50%	(4,442,112)	(4,245,018)	(1,793,133)	40%	42%	-	-	-	-	-	-	197,083	427,917	-	217%
Governance	1,200	3,924	3,303	275%	84%	(3,033,306)	(3,267,222)	(1,713,383)	56%	52%	(2,318)	(2,318)	(1,222)	53%	53%	(3,034,425)	(3,265,616)	(1,711,301)	56%	52%
Procurement	2,577,379	2,577,379	1,288,689	50%	50%	(2,577,379)	(2,705,964)	(1,378,796)	53%	51%	-	-	-	-	-	-	(128,585)	(90,107)	-	70%
Revenue Services	3,457,332	3,482,878	1,659,870	48%	48%	(3,457,332)	(3,592,455)	(1,461,174)	42%	41%	-	-	-	-	-	-	(109,576)	198,696	-	-181%
Treasury	109,910,885	111,237,042	47,928,455	44%	43%	(1,445,422)	(970,387)	(121,350)	8%	13%	-	-	-	-	-	108,465,463	110,266,655	47,807,105	44%	43%
Total	121,133,179	122,788,097	53,433,957			(17,294,178)	(17,425,663)	(7,918,985)			(128,495)	(128,495)	(48,973)			103,710,505	105,233,939	45,465,999		
Operations Business Unit																				
Delivery Support and Performance	14,240,183	13,946,437	6,498,680	46%	47%	(11,702,610)	(11,766,361)	(5,906,238)	50%	50%	(3,687,861)	(3,687,861)	(1,919,890)	52%	52%	(1,150,288)	(1,507,786)	(1,327,447)	115%	88%
Maintenance	-	231,027	125,223	-	54%	-	(6,379,689)	(2,273,488)	-	36%	-	(658,937)	(277,110)	-	42%	-	(6,807,599)	(2,425,375)	-	36%
Operations Administration	472,660	472,660	236,330	50%	50%	(472,660)	(479,228)	(251,912)	53%	53%	-	-	-	-	-	-	(6,568)	(15,582)	-	237%
Parks	1,798,777	1,803,119	903,553	50%	50%	(20,546,879)	(20,574,786)	(9,956,108)	48%	48%	(1,252,793)	(1,252,793)	(468,225)	37%	37%	(20,000,896)	(20,024,460)	(9,520,780)	48%	48%
Property Services	29,257	-	-	0%	-	(4,271,964)	-	-	0%	-	(655,802)	-	-	0%	-	(4,898,509)	-	-	0%	-
Roads	37,202,619	6,498,085	7,753,746	21%	119%	(56,617,351)	(25,509,316)	(15,890,535)	28%	62%	(28,260,706)	(28,260,706)	(13,442,779)	48%	48%	(47,675,437)	(47,271,937)	(21,579,568)	45%	46%
Sewerage	35,731,140	36,091,240	17,191,628	48%	48%	(16,836,263)	(18,250,417)	(9,751,293)	58%	53%	(11,461,520)	(11,461,520)	(5,403,051)	47%	47%	7,433,358	6,379,304	2,037,285	27%	32%
Waste	26,490,617	26,455,393	12,084,402	46%	46%	(26,959,494)	(26,873,128)	(12,891,625)	48%	48%	(267,681)	(267,681)	(122,129)	46%	46%	(736,557)	(685,415)	(929,352)	126%	136%
Water	56,824,167	57,085,447	10,629,273	19%	19%	(39,916,990)	(40,832,733)	(21,762,502)	55%	53%	(7,134,413)	(7,134,413)	(3,327,081)	47%	47%	9,772,765	9,118,301	(14,460,311)	-148%	-159%
Works Planning and Scheduling	1,753,769	361,149	722,298	41%	200%	(1,753,769)	(341,536)	(606,583)	35%	178%	-	-	-	-	-	-	19,613	115,716	-	590%
Total	174,543,190	142,944,557	56,145,134			(179,077,979)	(151,007,194)	(79,290,284)			(52,720,775)	(52,723,910)	(24,960,265)			(57,255,564)	(60,786,547)	(48,105,414)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	476,380	496,603	264,452	56%	53%	(476,165)	(548,073)	(242,357)	51%	44%	(215)	(215)	(215)	100%	100%	-	(51,686)	21,880	-	-42%
Asset Governance	3,127,021	3,127,021	1,563,510	50%	50%	(3,121,386)	(3,018,865)	(1,068,997)	34%	35%	(5,635)	(5,635)	(2,840)	50%	50%	-	102,521	491,673	-	480%
Asset Performance and Monitoring	4,291,024	4,291,024	2,145,512	50%	50%	(4,291,024)	(1,408,976)	(1,136,301)	26%	81%	-	-	-	-	-	-	2,882,047	1,009,211	-	35%
Asset Planning	2,664,251	2,565,953	1,253,279	47%	49%	(2,664,251)	(3,528,108)	(1,349,031)	51%	38%	-	-	-	-	-	-	(962,154)	(95,752)	-	10%
Asset Solutions	1,286,148	1,286,148	643,074	50%	50%	(1,286,149)	(1,289,770)	(714,699)	56%	55%	-	-	-	-	-	-	(3,622)	(71,625)	-	1977%
Assets & Environment Administration	65,880	65,880	32,940	50%	50%	(65,880)	(23,829)	(41,940)	64%	176%	-	-	-	-	-	-	42,050	(9,001)	-	-21%
Environment	251,278	335,832	68,646	27%	20%	(1,604,921)	(2,269,103)	(829,111)	52%	37%	(7,657)	(7,657)	(3,069)	40%	40%	(1,361,300)	(1,940,928)	(763,534)	56%	39%
Project Delivery	-	1,392,620	154,586	-	11%	-	(1,064,823)	(242,524)	-	23%	-	-	-	-	-	-	327,797	(87,938)	-	-27%
Property Assets	722,965	696,937	293,561	41%	42%	(3,046,017)	(3,049,083)	(1,308,497)	43%	43%	(662,345)	(662,345)	(261,262)	39%	39%	(2,985,397)	(3,014,491)	(1,276,198)	43%	42%
Total	12,884,947	14,258,018	6,419,560			(16,555,792)	(16,200,631)	(6,933,458)			(675,852)	(675,852)	(267,386)			(4,346,697)	(2,618,466)	(781,284)		
People & Strategy Business Unit																				
Economic Development	-	-	-	-	-	(1,055,097)	(1,123,085)	(453,524)	43%	40%	-	-	-	-	-	(1,055,097)	(1,123,085)	(453,524)	43%	40%
Elected Members	-	3,482	3,482	-	100%	(1,373,896)	(1,349,150)	(670,085)	49%	50%	(1,498)	(1,498)	(755)	50%	50%	(1,375,394)	(1,347,166)	(667,358)	49%	50%
Employee Entitlements	21,173,000	21,206,910	10,367,635	49%	49%	(21,513,943)	(20,627,221)	(9,036,641)	42%	44%	-	-	-	-	-	(340,943)	579,690	1,330,994	-390%	230%
Executive Services	-	-	-	-	-	(1,172,719)	(1,217,383)	(659,523)	56%	54%	-	-	-	-	-	(1,172,719)	(1,217,383)	(659,523)	56%	54%
Health Safety & Wellbeing	2,538,010	2,535,540	1,280,101	50%	50%	(2,538,010)	(2,711,171)	(1,447,131)	57%	53%	-	-	-	-	-	-	(175,631)	(167,031)	-	95%
People & Strategy Administration	2,720,248	2,720,248	1,360,124	50%	50%	(3,104,494)	(3,130,779)	(1,300,821)	42%	42%	-	-	-	-	-	(384,246)	(410,531)	59,303	-15%	-14%
People Culture & Safety Administration	392,646	392,646	196,323	50%	50%	(392,646)	(395,225)	(225,603)	57%	57%	-	-	-	-	-	-	(2,579)	(29,280)	-	1135%
People Services	1,502,795	1,502,795	751,398	50%	50%	(1,502,795)	(1,464,127)	(685,021)	46%	47%	-	-	-	-	-	-	38,668	66,377	-	172%
Strategic Information and Technology	8,394,304	8,390,737	4,181,825	50%	50%	(7,939,454)	(7,972,344)	(3,415,550)	43%	43%	(454,849)	(454,849)	(223,789)	49%	49%	-	(36,457)	542,487	-	-1488%
Talent Development	3,358,072	3,380,855	1,530,415	46%	45%	(3,358,072)	(3,284,715)	(1,708,047)	51%	52%	-	-	-	-	-	-	96,140	(177,632)	-	-185%
Total	40,079,075	40,133,213	19,671,302			(43,951,126)	(43,275,200)	(19,601,945)			(456,347)	(456,347)	(224,544)			(4,328,399)	(3,598,334)	(155,187)		

Capital Exec Summary

December, 2023



Capital Income - \$

Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	54,545	3,843	-	7%
Operations	16,331,985	43,195,061	6,049,004	37%	14%
Asset & Environment	3,515,200	2,662,700	271,123	8%	10%
People & Strategy	(222,646)	(304,564)	122,372	-55%	-40%
Total	19,624,539	45,607,742	6,446,342		

Capital Expense - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,221,621)	(406,560)	29%	33%
Customer Experience	(280,500)	(325,190)	(343,030)	122%	105%
Finance, Governance & Risk	-	(80,000)	(11,197)	-	14%
Operations	(51,968,875)	(87,616,548)	(20,323,246)	39%	23%
Asset & Environment	(8,261,105)	(8,376,618)	(2,857,825)	35%	34%
People & Strategy	(6,708,412)	(6,763,342)	(972,219)	14%	14%
Total	(68,628,336)	(104,383,319)	(24,914,078)		

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,221,621)	(406,560)	29%	33%
Customer Experience	(280,500)	(325,190)	(343,030)	122%	105%
Finance, Governance & Risk	-	(25,455)	(7,355)	-	29%
Operations	(35,636,891)	(44,421,488)	(14,274,242)	40%	32%
Asset & Environment	(4,745,905)	(5,713,918)	(2,586,702)	55%	45%
People & Strategy	(6,931,058)	(7,067,906)	(849,848)	12%	12%
Total	(49,003,797)	(58,775,577)	(18,467,736)		

Capital Summary by Business Unit Group December, 2023

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	-	-	-
Events and Entertainment	-	-	-	-	-	(866,426)	(889,319)	(53,343)	6%	6%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	11,568	-116%	-116%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondono Botanic Gardens	-	-	-	-	-	(533,017)	(322,303)	(364,785)	68%	113%
Total	-	-	-	-	-	(1,409,443)	(1,221,621)	(406,560)		

Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	(280,500)	(325,190)	(343,030)	122%	105%
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	(280,500)	(325,190)	(343,030)		

Finance, Governance & Risk										
Disaster Management	-	54,545	3,843	-	7%	-	(80,000)	(11,197)	-	14%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Financial Operations	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Procurement	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	54,545	3,843			-	(80,000)	(11,197)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	1,000,000	1,000,000	43,800	4%	4%	(6,000,000)	(6,110,857)	(2,288,544)	38%	37%
Maintenance	-	-	-	-	-	-	(924,242)	(222,772)	-	24%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,473,893	1,042,968	619,960	42%	59%	(3,526,029)	(3,441,331)	(1,177,034)	33%	34%
Property Services	-	-	-	-	-	(360,000)	-	-	0%	-
Roads	12,341,653	39,616,726	5,115,829	41%	13%	(22,923,513)	(57,671,256)	(12,306,562)	54%	21%
Sewerage	741,589	734,003	41,934	6%	6%	(12,409,143)	(12,948,681)	(2,926,698)	24%	23%
Waste	-	-	-	-	-	(1,041,305)	(952,262)	(49,460)	5%	5%
Water	774,849	801,364	227,481	29%	28%	(5,708,886)	(5,567,919)	(1,352,177)	24%	24%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	16,331,985	43,195,061	6,049,004			(51,968,875)	(87,616,548)	(20,323,246)		

Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(2,095,905)	(2,000,219)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	(25,000)	(20,357)	-	0%	0%
Asset Planning	-	-	18,265	-	-	-	(41,695)	(18,265)	-	44%
Asset Solutions	-	-	-	-	-	-	-	-	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	-	-	-
Project Delivery	-	-	-	-	-	-	-	-	-	-
Property Assets	3,515,200	2,662,700	252,858	7%	9%	(6,140,200)	(6,314,346)	(2,839,560)	46%	45%
Total	3,515,200	2,662,700	271,123			(8,261,105)	(8,376,618)	(2,857,825)		

People & Strategy										
Economic Development	(422,646)	(422,646)	-	0%	0%	-	-	-	-	-
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	-	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	(6,028,412)	(6,152,003)	(791,527)	13%	13%
People Services	-	-	-	-	-	-	-	-	-	-
Strategic Information and Technology	200,000	118,082	122,372	61%	104%	(680,000)	(611,339)	(180,692)	27%	30%
Talent Development	-	-	-	-	-	-	-	-	-	-
Total	(222,646)	(304,564)	122,372			(6,708,412)	(6,763,342)	(972,219)		