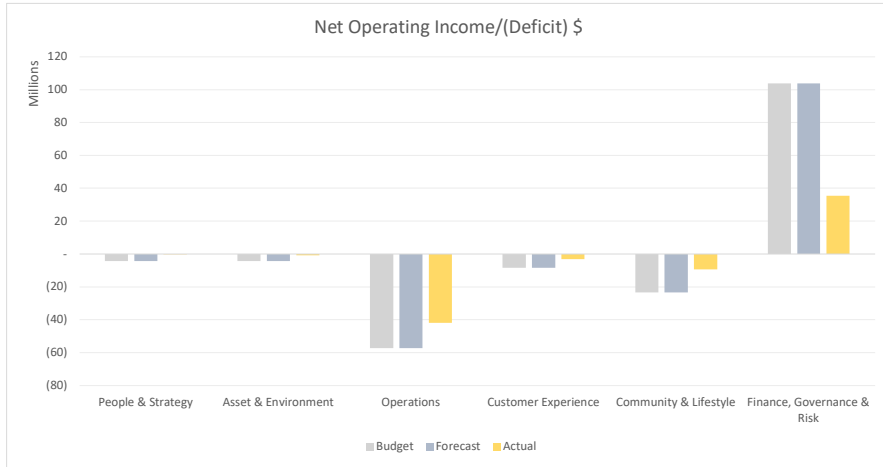


Operating Exec Summary

November, 2023



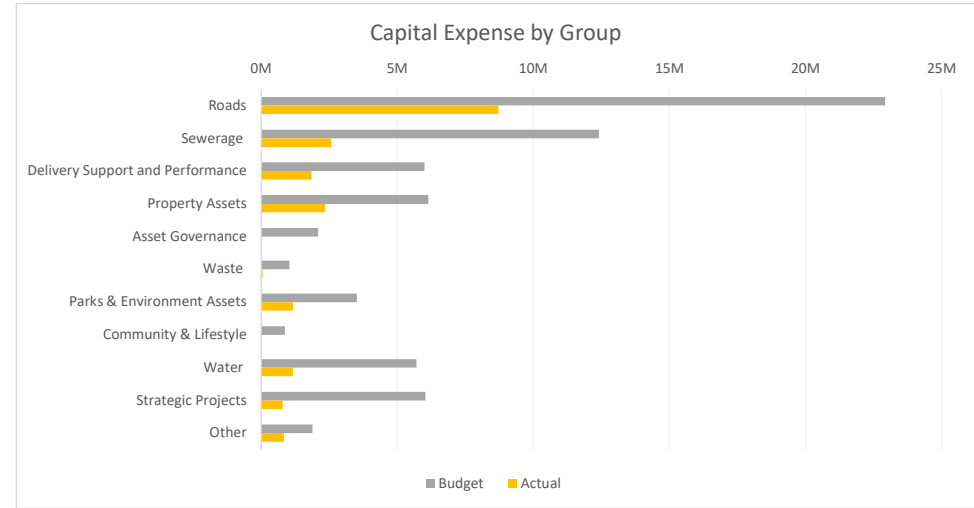
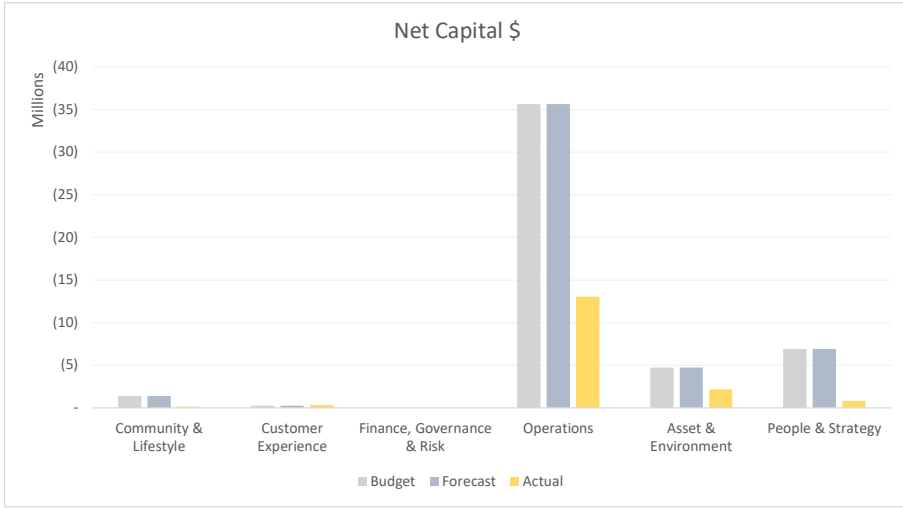
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	40,079,075	40,079,075	16,246,633	41%	41%	(43,951,126)	(43,951,126)	(16,207,141)	37%	37%	(456,347)	(456,347)	(187,028)	41%	41%	(4,328,398)	(4,328,398)	(147,536)	3%	3%
Asset & Environment	12,884,947	12,884,947	5,320,847	41%	41%	(16,555,792)	(16,555,792)	(5,845,195)	35%	35%	(675,852)	(675,852)	(222,517)	33%	33%	(4,346,697)	(4,346,697)	(746,865)	17%	17%
Operations	174,543,190	174,543,190	45,861,925	26%	26%	(179,077,979)	(179,077,979)	(66,950,821)	37%	37%	(52,720,775)	(52,720,775)	(20,770,494)	39%	39%	(57,255,564)	(57,255,564)	(41,859,390)	73%	73%
Customer Experience	11,207,338	11,207,338	4,991,913	45%	45%	(19,577,091)	(19,577,091)	(8,163,205)	42%	42%	(47,894)	(47,894)	(17,761)	37%	37%	(8,417,647)	(8,417,647)	(3,189,053)	38%	38%
Community & Lifestyle	2,419,778	2,419,778	1,128,862	47%	47%	(24,600,801)	(24,600,801)	(9,965,214)	41%	41%	(1,252,557)	(1,252,557)	(439,534)	35%	35%	(23,433,580)	(23,433,580)	(9,275,886)	40%	40%
Finance, Governance & Risk	121,133,179	121,133,179	42,355,846	35%	35%	(17,294,178)	(17,294,178)	(6,901,951)	40%	40%	(128,495)	(128,495)	(40,305)	31%	31%	103,710,506	103,710,506	35,413,590	34%	34%
Total	362,267,507	362,267,507	115,906,026			(301,056,967)	(301,056,967)	(114,033,527)			(55,281,920)	(55,281,920)	(21,677,639)			5,928,620	5,928,620	(19,805,140)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	3,450	3,450	17,035	494%	494%	(2,392,610)	(2,392,610)	(940,607)	39%	39%	(3,328)	(3,328)	(1,131)	34%	34%	(2,392,488)	(2,392,488)	(924,702)	39%	39%
Community & Lifestyle Administration	699,504	699,504	210,210	30%	30%	(1,605,881)	(1,605,881)	(219,276)	14%	14%	(38,223)	(38,223)	(14,708)	38%	38%	(944,599)	(944,599)	(23,774)	3%	3%
Community Development and Partnerships	277,564	277,564	136,020	49%	49%	(5,410,763)	(5,410,763)	(2,186,240)	40%	40%	(255,066)	(255,066)	(81,647)	32%	32%	(5,388,265)	(5,388,265)	(2,131,866)	40%	40%
Events and Entertainment	885,725	885,725	609,206	69%	69%	(6,407,222)	(6,407,222)	(2,968,866)	46%	46%	(408,524)	(408,524)	(153,743)	38%	38%	(5,930,022)	(5,930,022)	(2,513,403)	42%	42%
Regional Art Gallery	119,600	119,600	117,905	99%	99%	(1,922,141)	(1,922,141)	(810,496)	42%	42%	(123,806)	(123,806)	(42,844)	35%	35%	(1,926,347)	(1,926,347)	(735,435)	38%	38%
Regional Libraries	427,835	427,835	33,518	8%	8%	(4,098,677)	(4,098,677)	(1,887,077)	46%	46%	(279,234)	(279,234)	(97,668)	35%	35%	(3,950,076)	(3,950,076)	(1,951,228)	49%	49%
Tondoon Botanic Gardens	6,100	6,100	4,967	81%	81%	(2,763,507)	(2,763,507)	(952,653)	34%	34%	(144,378)	(144,378)	(47,793)	33%	33%	(2,901,785)	(2,901,785)	(995,479)	34%	34%
Total	2,419,778	2,419,778	1,128,862			(24,600,801)	(24,600,801)	(9,965,214)			(1,252,557)	(1,252,557)	(439,534)			(23,433,582)	(23,433,582)	(9,275,887)		
Customer Experience Business Unit																				
Call Centre	159,984	159,984	66,660	42%	42%	(159,984)	(159,984)	(74,599)	47%	47%	-	-	-	-	-	-	-	(7,939)	-	-
Customer Experience Administration	325,384	325,384	135,577	42%	42%	(325,384)	(325,384)	(174,975)	54%	54%	-	-	-	-	-	-	-	(39,398)	-	-
Customer Solutions	6,770,497	6,770,497	2,775,599	41%	41%	(7,597,257)	(7,597,257)	(3,278,128)	43%	43%	(41,726)	(41,726)	(14,516)	35%	35%	(868,486)	(868,486)	(517,044)	60%	60%
Development Services	2,447,960	2,447,960	1,221,200	50%	50%	(3,708,997)	(3,708,997)	(1,576,502)	43%	43%	-	-	-	-	-	(1,261,037)	(1,261,037)	(355,302)	28%	28%
Health, Environment and Pest Insights and Innovation	418,201	418,201	73,469	18%	18%	(3,513,794)	(3,513,794)	(1,230,179)	35%	35%	(1,448)	(1,448)	(1,268)	88%	88%	(3,097,041)	(3,097,041)	(1,157,978)	37%	37%
Local Laws	1,085,313	1,085,313	719,408	66%	66%	(4,271,676)	(4,271,676)	(1,818,152)	43%	43%	(4,719)	(4,719)	(1,978)	42%	42%	(3,191,082)	(3,191,082)	(1,100,722)	34%	34%
Total	11,207,338	11,207,338	4,991,913			(19,577,091)	(19,577,091)	(8,163,205)			(47,894)	(47,894)	(17,761)			(8,417,646)	(8,417,646)	(3,189,053)		
Finance, Governance & Risk Business Unit																				
Disaster Management	361,240	361,240	123,580	34%	34%	(954,500)	(954,500)	(623,130)	65%	65%	(126,177)	(126,177)	(39,289)	31%	31%	(719,437)	(719,437)	(538,839)	75%	75%
Ethics, Integrity and Audit	-	-	-	-	-	(439,329)	(439,329)	(170,912)	39%	39%	-	-	-	-	-	(439,329)	(439,329)	(170,912)	39%	39%
Finance, Governance & Risk Administration	383,031	383,031	159,596	42%	42%	(944,798)	(944,798)	(473,039)	50%	50%	-	-	-	-	-	(561,767)	(561,767)	(313,442)	56%	56%
Financial Operations	4,442,112	4,442,112	1,850,875	42%	42%	(4,442,112)	(4,442,112)	(1,483,913)	33%	33%	-	-	-	-	-	-	-	366,963	-	-
Governance	1,200	1,200	3,303	275%	275%	(3,033,306)	(3,033,306)	(1,443,301)	48%	48%	(2,318)	(2,318)	(1,016)	44%	44%	(3,034,425)	(3,034,425)	(1,441,014)	47%	47%
Procurement	2,577,379	2,577,379	1,073,908	42%	42%	(2,577,379)	(2,577,379)	(1,175,692)	46%	46%	-	-	-	-	-	-	-	(101,784)	-	-
Revenue Services	3,457,332	3,457,332	1,409,536	41%	41%	(3,457,332)	(3,457,332)	(1,208,683)	35%	35%	-	-	-	-	-	-	-	200,852	-	-
Treasury	109,910,885	109,910,885	37,735,048	34%	34%	(1,445,422)	(1,445,422)	(323,282)	22%	22%	-	-	-	-	-	108,465,463	108,465,463	37,411,766	34%	34%
Total	121,133,179	121,133,179	42,355,846			(17,294,178)	(17,294,178)	(6,901,951)			(128,495)	(128,495)	(40,305)			103,710,505	103,710,505	35,413,590		
Operations Business Unit																				
Delivery Support and Performance	14,240,183	14,240,183	5,466,250	38%	38%	(11,702,610)	(11,702,610)	(4,985,749)	43%	43%	(3,687,861)	(3,687,861)	(1,590,796)	43%	43%	(1,150,288)	(1,150,288)	(1,110,294)	97%	97%
Maintenance	-	-	110,431	-	-	-	-	(1,842,992)	-	-	-	-	(230,423)	-	-	-	-	(1,962,983)	-	-
Operations Administration	472,660	472,660	196,942	42%	42%	(472,660)	(472,660)	(213,228)	45%	45%	-	-	-	-	-	-	-	(16,286)	-	-
Parks	1,798,777	1,798,777	760,110	42%	42%	(20,546,879)	(20,546,879)	(8,310,867)	40%	40%	(1,252,793)	(1,252,793)	(389,347)	31%	31%	(20,000,896)	(20,000,896)	(7,940,104)	40%	40%
Property Services	29,257	29,257	-	0%	0%	(4,271,964)	(4,271,964)	-	0%	0%	(655,802)	(655,802)	-	0%	0%	(4,898,509)	(4,898,509)	-	0%	0%
Roads	37,202,619	37,202,619	6,068,868	16%	16%	(56,617,351)	(56,617,351)	(13,471,853)	24%	24%	(28,260,706)	(28,260,706)	(11,182,237)	40%	40%	(47,675,437)	(47,675,437)	(18,585,222)	39%	39%
Sewerage	35,731,140	35,731,140	14,108,533	39%	39%	(16,836,263)	(16,836,263)	(8,289,471)	49%	49%	(11,461,520)	(11,461,520)	(4,502,407)	39%	39%	7,433,358	7,433,358	1,316,655	18%	18%
Waste	26,490,617	26,490,617	10,024,559	38%	38%	(26,959,494)	(26,959,494)	(10,994,043)	41%	41%	(267,681)	(267,681)	(102,785)	38%	38%	(736,557)	(736,557)	(1,072,268)	146%	146%
Water	56,824,167	56,824,167	8,524,317	15%	15%	(39,916,990)	(39,916,990)	(18,287,875)	46%	46%	(7,134,413)	(7,134,413)	(2,772,499)	39%	39%	9,772,765	9,772,765	(12,536,058)	-128%	-128%
Works Planning and Scheduling	1,753,769	1,753,769	601,915	34%	34%	(1,753,769)	(1,753,769)	(554,744)	32%	32%	-	-	-	-	-	-	-	47,172	-	-
Total	174,543,190	174,543,190	45,861,925			(179,077,979)	(179,077,979)	(66,950,821)			(52,720,775)	(52,720,775)	(20,770,494)			(57,255,564)	(57,255,564)	(41,859,388)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	476,380	476,380	224,753	47%	47%	(476,165)	(476,165)	(202,168)	42%	42%	(215)	(215)	(215)	100%	100%	-	-	22,370	-	-
Asset Governance	3,127,021	3,127,021	1,302,925	42%	42%	(3,121,386)	(3,121,386)	(872,807)	28%	28%	(5,635)	(5,635)	(2,362)	42%	42%	-	-	427,756	-	-
Asset Performance and Monitoring	4,291,024	4,291,024	1,787,926	42%	42%	(4,291,024)	(4,291,024)	(965,893)	23%	23%	-	-	-	-	-	-	-	822,034	-	-
Asset Planning	2,664,251	2,664,251	986,303	37%	37%	(2,664,251)	(2,664,251)	(1,085,981)	41%	41%	-	-	-	-	-	-	-	(99,678)	-	-
Asset Solutions	1,286,148	1,286,148	535,895	42%	42%	(1,286,149)	(1,286,149)	(613,894)	48%	48%	-	-	-	-	-	-	-	(77,999)	-	-
Assets & Environment Administration	65,880	65,880	27,450	42%	42%	(65,880)	(65,880)	(42,520)	65%	65%	-	-	-	-	-	-	-	(15,070)	-	-
Environment	251,278	251,278	39,189	16%	16%	(1,604,921)	(1,604,921)	(700,559)	44%	44%	(7,657)	(7,657)	(2,552)	33%	33%	(1,361,300)	(1,361,300)	(663,922)	49%	49%
Project Delivery	-	-	128,822	-	-	-	-	(176,462)	-	-	-	-	-	-	-	-	-	(47,640)	-	-
Property Assets	722,965	722,965	287,583	40%	40%	(3,046,017)	(3,046,017)	(1,184,910)	39%	39%	(662,345)	(662,345)	(217,388)	33%	33%	(2,985,397)	(2,985,397)	(1,114,716)	37%	37%
Total	12,884,947	12,884,947	5,320,847			(16,555,792)	(16,555,792)	(5,845,195)			(675,852)	(675,852)	(222,517)			(4,346,697)	(4,346,697)	(746,865)		
People & Strategy Business Unit																				
Economic Development	-	-	-	-	-	(1,055,097)	(1,055,097)	(359,466)	34%	34%	-	-	-	-	-	(1,055,097)	(1,055,097)	(359,466)	34%	34%
Elected Members	-	-	3,482	-	-	(1,373,896)	(1,373,896)	(567,034)	41%	41%	(1,498)	(1,498)	(628)	42%	42%	(1,375,394)	(1,375,394)	(564,179)	41%	41%
Employee Entitlements	21,173,000	21,173,000	8,740,061	41%	41%	(21,513,943)	(21,513,943)	(7,533,723)	35%	35%	-	-	-	-	-	(340,943)	(340,943)	1,206,338	-354%	-354%
Executive Services	-	-	-	-	-	(1,172,719)	(1,172,719)	(553,596)	47%	47%	-	-	-	-	-	(1,172,719)	(1,172,719)	(553,596)	47%	47%
Health Safety & Wellbeing	2,538,010	2,538,010	1,083,961	43%	43%	(2,538,010)	(2,538,010)	(1,249,296)	49%	49%	-	-	-	-	-	-	-	(165,335)	-	-
People & Strategy Administration	2,720,248	2,720,248	1,133,437	42%	42%	(3,104,494)	(3,104,494)	(1,077,172)	35%	35%	-	-	-	-	-	(384,246)	(384,246)	56,264	-15%	-15%
People Culture & Safety Administration	392,646	392,646	163,603	42%	42%	(392,646)	(392,646)	(184,769)	47%	47%	-	-	-	-	-	-	-	(21,166)	-	-
People Services	1,502,795	1,502,795	626,165	42%	42%	(1,502,795)	(1,502,795)	(502,800)	33%	33%	-	-	-	-	-	-	-	123,365	-	-
Strategic Information and Technology	8,394,304	8,394,304	3,486,752	42%	42%	(7,939,454)	(7,939,454)	(2,981,226)	38%	38%	(454,849)	(454,849)	(186,400)	41%	41%	-	-	319,125	-	-
Talent Development	3,358,072	3,358,072	1,009,174	30%	30%	(3,358,072)	(3,358,072)	(1,198,058)	36%	36%	-	-	-	-	-	-	-	(188,885)	-	-
Total	40,079,075	40,079,075	16,246,633			(43,951,126)	(43,951,126)	(16,207,141)			(456,347)	(456,347)	(187,028)			(4,328,399)	(4,328,399)	(147,535)		

Capital Exec Summary

November, 2023



Capital Income - \$

Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	16,331,985	16,331,985	2,650,871	16%	16%
Asset & Environment	3,515,200	3,515,200	169,337	5%	5%
People & Strategy	(222,646)	(222,646)	118,082	-53%	-53%
Total	19,624,539	19,624,539	2,938,290		

Capital Expense - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,409,443)	(159,977)	11%	11%
Customer Experience	(280,500)	(280,500)	(335,821)	120%	120%
Finance, Governance & Risk	-	-	(5,124)	-	-
Operations	(51,968,875)	(51,968,875)	(15,710,291)	30%	30%
Asset & Environment	(8,261,105)	(8,261,105)	(2,360,285)	29%	29%
People & Strategy	(6,708,412)	(6,708,412)	(970,750)	14%	14%
Total	(68,628,336)	(68,628,336)	(19,542,248)		

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,409,443)	(159,977)	11%	11%
Customer Experience	(280,500)	(280,500)	(335,821)	120%	120%
Finance, Governance & Risk	-	-	(5,124)	-	-
Operations	(35,636,891)	(35,636,891)	(13,059,420)	37%	37%
Asset & Environment	(4,745,905)	(4,745,905)	(2,190,948)	46%	46%
People & Strategy	(6,931,058)	(6,931,058)	(852,669)	12%	12%
Total	(49,003,797)	(49,003,797)	(16,603,958)		

Capital Summary by Business Unit Group November, 2023

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Events and Entertainment	-	-	-	-	-	(866,426)	(866,426)	(45,436)	5%	5%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	12,768	-128%	-128%
Tondoon Botanic Gardens	-	-	-	-	-	(533,017)	(533,017)	(127,309)	24%	24%
Total	-	-	-	-	-	(1,409,443)	(1,409,443)	(159,977)		
Customer Experience										
Customer Solutions	-	-	-	-	-	(280,500)	(280,500)	(335,821)	120%	120%
Total	-	-	-	-	-	(280,500)	(280,500)	(335,821)		
Finance, Governance & Risk										
Disaster Management	-	-	-	-	-	-	-	(5,124)	-	-
Total	-	-	-	-	-	-	-	(5,124)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	1,000,000	1,000,000	43,800	4%	4%	(6,000,000)	(6,000,000)	(1,847,159)	31%	31%
Maintenance	-	-	-	-	-	-	-	(170,712)	-	-
Parks	1,473,893	1,473,893	611,650	41%	41%	(3,526,029)	(3,526,029)	(1,167,116)	33%	33%
Property Services	-	-	-	-	-	(360,000)	(360,000)	-	0%	0%
Roads	12,341,653	12,341,653	1,766,902	14%	14%	(22,923,513)	(22,923,513)	(8,725,289)	38%	38%
Sewerage	741,589	741,589	35,539	5%	5%	(12,409,143)	(12,409,143)	(2,583,331)	21%	21%
Waste	-	-	-	-	-	(1,041,305)	(1,041,305)	(45,152)	4%	4%
Water	774,849	774,849	192,979	25%	25%	(5,708,886)	(5,708,886)	(1,171,532)	21%	21%
Total	16,331,985	16,331,985	2,650,871			(51,968,875)	(51,968,875)	(15,710,291)		
Assets & Environment										
Asset Governance	-	-	-	-	-	(2,095,905)	(2,095,905)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	(25,000)	(25,000)	-	0%	0%
Asset Planning	-	-	-	-	-	-	-	(18,265)	-	-
Property Assets	3,515,200	3,515,200	169,337	5%	5%	(6,140,200)	(6,140,200)	(2,342,020)	38%	38%
Total	3,515,200	3,515,200	169,337			(8,261,105)	(8,261,105)	(2,360,285)		
People & Strategy										
Economic Development	(422,646)	(422,646)	-	0%	0%	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	(6,028,412)	(6,028,412)	(791,122)	13%	13%
Strategic Information and Technology	200,000	200,000	118,082	59%	59%	(680,000)	(680,000)	(179,629)	26%	26%
Total	(222,646)	(222,646)	118,082			(6,708,412)	(6,708,412)	(970,750)		