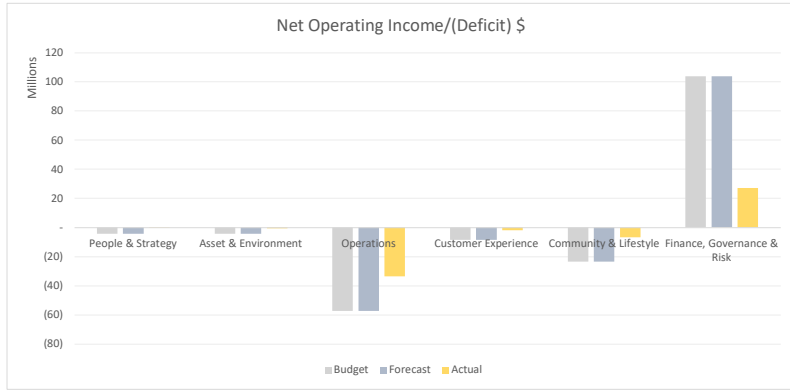


Operating Exec Summary

October, 2023



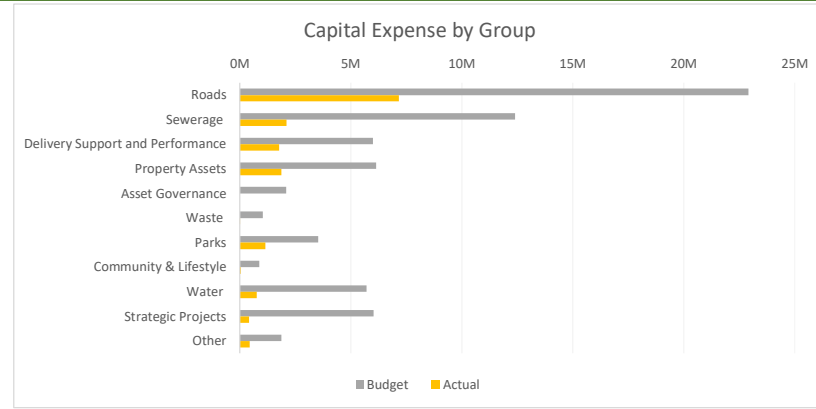
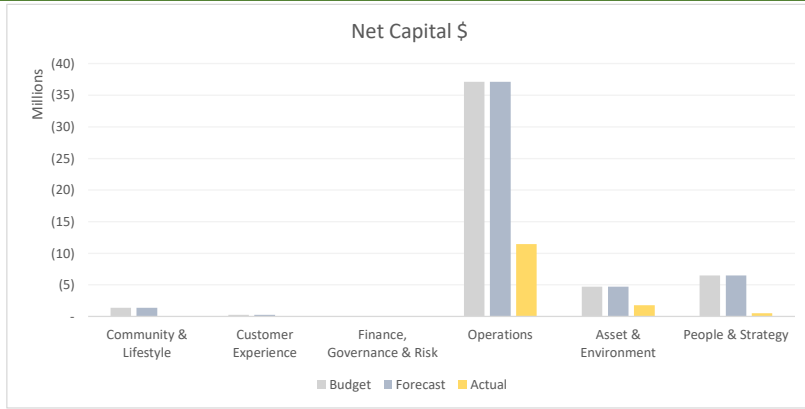
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	40,079,075	40,079,075	12,158,676	30%	30%	(43,951,126)	(43,951,126)	(12,084,095)	27%	27%	(456,347)	(456,347)	(150,356)	33%	33%	(4,328,398)	(4,328,398)	(75,775)	2%	2%
Asset & Environment	12,884,947	12,884,947	4,218,962	33%	33%	(16,555,792)	(16,555,792)	(4,572,142)	28%	28%	(675,852)	(675,852)	(178,929)	26%	26%	(4,346,697)	(4,346,697)	(532,109)	12%	12%
Operations	174,543,190	174,543,190	35,551,358	20%	20%	(179,077,979)	(179,077,979)	(52,460,581)	29%	29%	(52,720,775)	(52,720,775)	(16,673,408)	32%	32%	(57,255,564)	(57,255,564)	(33,582,632)	59%	59%
Customer Experience	11,207,338	11,207,338	4,040,277	36%	36%	(19,577,091)	(19,577,091)	(5,957,020)	30%	30%	(47,894)	(47,894)	(14,502)	30%	30%	(8,417,647)	(8,417,647)	(1,931,245)	23%	23%
Community & Lifestyle	2,419,778	2,419,778	621,873	26%	26%	(24,600,801)	(24,600,801)	(7,034,260)	29%	29%	(1,252,557)	(1,252,557)	(354,190)	28%	28%	(23,433,580)	(23,433,580)	(6,766,577)	29%	29%
Finance, Governance & Risk	121,133,179	121,133,179	32,019,447	26%	26%	(17,294,178)	(17,294,178)	(4,961,285)	29%	29%	(128,495)	(128,495)	(31,917)	25%	25%	103,710,506	103,710,506	27,026,245	26%	26%
Total	362,267,507	362,267,507	88,610,593			(301,056,967)	(301,056,967)	(87,069,384)			(55,281,920)	(55,281,920)	(17,403,301)			5,928,620	5,928,620	(15,862,093)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	3,450	3,450	16,767	486%	486%	(2,392,610)	(2,392,610)	(688,911)	29%	29%	(3,328)	(3,328)	(909)	27%	27%	(2,392,488)	(2,392,488)	(673,053)	28%	28%
Community & Lifestyle Administration	699,504	699,504	168,168	24%	24%	(1,605,881)	(1,605,881)	(138,997)	9%	9%	(38,223)	(38,223)	(11,824)	31%	31%	(944,599)	(944,599)	17,347	-2%	-2%
Community Development and Partnerships	277,564	277,564	68,227	25%	25%	(5,410,763)	(5,410,763)	(1,606,291)	30%	30%	(255,066)	(255,066)	(65,687)	26%	26%	(5,388,265)	(5,388,265)	(1,603,751)	30%	30%
Events and Entertainment	885,725	885,725	276,839	31%	31%	(6,407,222)	(6,407,222)	(1,917,662)	30%	30%	(408,524)	(408,524)	(124,359)	30%	30%	(5,930,022)	(5,930,022)	(1,765,181)	30%	30%
Regional Art Gallery	119,600	119,600	59,374	50%	50%	(1,922,141)	(1,922,141)	(560,612)	29%	29%	(123,806)	(123,806)	(34,443)	28%	28%	(1,926,347)	(1,926,347)	(535,681)	28%	28%
Regional Libraries	427,835	427,835	28,105	7%	7%	(4,098,677)	(4,098,677)	(1,408,127)	34%	34%	(279,234)	(279,234)	(78,546)	28%	28%	(3,950,076)	(3,950,076)	(1,458,567)	37%	37%
Tondoon Botanic Gardens	6,100	6,100	4,392	72%	72%	(2,763,507)	(2,763,507)	(713,659)	26%	26%	(144,378)	(144,378)	(38,422)	27%	27%	(2,901,785)	(2,901,785)	(747,689)	26%	26%
Total	2,419,778	2,419,778	621,873			(24,600,801)	(24,600,801)	(7,034,260)			(1,252,557)	(1,252,557)	(354,190)			(23,433,582)	(23,433,582)	(6,766,575)		
Customer Experience Business Unit																				
Call Centre	159,984	159,984	53,328	33%	33%	(159,984)	(159,984)	(59,905)	37%	37%	-	-	-	-	-	-	-	(6,577)	-	-
Customer Experience Administration	325,384	325,384	108,461	33%	33%	(325,384)	(325,384)	(120,594)	37%	37%	-	-	-	-	-	-	-	(12,133)	-	-
Customer Solutions	6,770,497	6,770,497	2,222,085	33%	33%	(7,597,257)	(7,597,257)	(2,442,971)	32%	32%	(41,726)	(41,726)	(11,669)	28%	28%	(868,486)	(868,486)	(232,555)	27%	27%
Development Services	2,447,960	2,447,960	1,119,558	46%	46%	(3,708,997)	(3,708,997)	(1,114,428)	30%	30%	-	-	-	-	-	(1,261,037)	(1,261,037)	5,131	0%	0%
Health, Environment and Pest Insights and Innovation	418,201	418,201	67,343	16%	16%	(3,513,794)	(3,513,794)	(881,598)	25%	25%	(1,448)	(1,448)	(1,242)	86%	86%	(3,097,041)	(3,097,041)	(815,498)	26%	26%
Local Laws	1,085,313	1,085,313	469,502	43%	43%	(4,271,676)	(4,271,676)	(1,326,854)	31%	31%	(4,719)	(4,719)	(1,590)	34%	34%	(3,191,082)	(3,191,082)	(858,943)	27%	27%
Total	11,207,338	11,207,338	4,040,277			(19,577,091)	(19,577,091)	(5,957,020)			(47,894)	(47,894)	(14,502)			(8,417,646)	(8,417,646)	(1,931,245)		
Finance, Governance & Risk Business Unit																				
Disaster Management	361,240	361,240	94,547	26%	26%	(954,500)	(954,500)	(409,142)	43%	43%	(126,177)	(126,177)	(31,100)	25%	25%	(719,437)	(719,437)	(345,695)	48%	48%
Ethics, Integrity and Audit	-	-	-	-	-	(439,329)	(439,329)	(112,280)	26%	26%	-	-	-	-	-	(439,329)	(439,329)	(112,280)	26%	26%
Finance, Governance & Risk Administration	383,031	383,031	127,677	33%	33%	(944,798)	(944,798)	(316,966)	34%	34%	-	-	-	-	-	(561,767)	(561,767)	(189,288)	34%	34%
Financial Operations	4,442,112	4,442,112	1,480,700	33%	33%	(4,442,112)	(4,442,112)	(1,088,172)	24%	24%	-	-	-	-	-	-	-	392,528	-	-
Governance	1,200	1,200	3,135	261%	261%	(3,033,306)	(3,033,306)	(1,109,509)	37%	37%	(2,318)	(2,318)	(817)	35%	35%	(3,034,425)	(3,034,425)	(1,107,190)	36%	36%
Procurement	2,577,379	2,577,379	859,126	33%	33%	(2,577,379)	(2,577,379)	(882,701)	34%	34%	-	-	-	-	-	-	-	(23,575)	-	-
Revenue Services	3,457,332	3,457,332	1,152,656	33%	33%	(3,457,332)	(3,457,332)	(879,641)	25%	25%	-	-	-	-	-	-	-	273,016	-	-
Treasury	109,910,885	109,910,885	28,301,604	26%	26%	(1,445,422)	(1,445,422)	(162,875)	11%	11%	-	-	-	-	-	108,465,463	108,465,463	28,138,729	26%	26%
Total	121,133,179	121,133,179	32,019,447			(17,294,178)	(17,294,178)	(4,961,285)			(128,495)	(128,495)	(31,917)			103,710,505	103,710,505	27,026,245		
Operations Business Unit																				
Delivery Support and Performance	14,240,183	14,240,183	4,254,779	30%	30%	(11,702,610)	(11,702,610)	(3,701,802)	32%	32%	(3,687,861)	(3,687,861)	(1,283,709)	35%	35%	(1,150,288)	(1,150,288)	(730,733)	64%	64%
Maintenance	-	-	77,343	-	-	-	-	(1,420,682)	-	-	-	-	(185,242)	-	-	-	-	(1,528,581)	-	-
Operations Administration	472,660	472,660	157,553	33%	33%	(472,660)	(472,660)	(155,441)	33%	33%	-	-	-	-	-	-	-	2,112	-	-
Parks	1,798,777	1,798,777	597,245	33%	33%	(20,546,879)	(20,546,879)	(6,365,959)	31%	31%	(1,252,793)	(1,252,793)	(313,004)	25%	25%	(20,000,896)	(20,000,896)	(6,081,718)	30%	30%
Property Services	29,257	29,257	-	0%	0%	(4,271,964)	(4,271,964)	-	0%	0%	(655,802)	(655,802)	-	0%	0%	(4,898,509)	(4,898,509)	-	0%	0%
Roads	37,202,619	37,202,619	4,648,843	12%	12%	(56,617,351)	(56,617,351)	(10,572,087)	19%	19%	(28,260,706)	(28,260,706)	(8,987,193)	32%	32%	(47,675,437)	(47,675,437)	(14,910,438)	31%	31%
Sewerage	35,731,140	35,731,140	11,081,159	31%	31%	(16,836,263)	(16,836,263)	(6,488,774)	39%	39%	(11,461,520)	(11,461,520)	(3,602,169)	31%	31%	7,433,358	7,433,358	990,216	13%	13%
Waste	26,490,617	26,490,617	7,774,968	29%	29%	(26,959,494)	(26,959,494)	(8,686,846)	32%	32%	(267,681)	(267,681)	(83,968)	31%	31%	(736,557)	(736,557)	(995,846)	135%	135%
Water	56,824,167	56,824,167	6,477,935	11%	11%	(39,916,990)	(39,916,990)	(14,625,963)	37%	37%	(7,134,413)	(7,134,413)	(2,218,122)	31%	31%	9,772,765	9,772,765	(10,366,151)	-106%	-106%
Works Planning and Scheduling	1,753,769	1,753,769	481,532	27%	27%	(1,753,769)	(1,753,769)	(443,027)	25%	25%	-	-	-	-	-	-	-	38,506	-	-
Total	174,543,190	174,543,190	35,551,358			(179,077,979)	(179,077,979)	(52,460,581)			(52,720,775)	(52,720,775)	(16,673,408)			(57,255,564)	(57,255,564)	(33,582,633)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	476,380	476,380	179,016	38%	38%	(476,165)	(476,165)	(143,632)	30%	30%	(215)	(215)	(215)	100%	100%	-	-	35,169	-	-
Asset Governance	3,127,021	3,127,021	1,042,340	33%	33%	(3,121,386)	(3,121,386)	(625,686)	20%	20%	(5,635)	(5,635)	(1,899)	34%	34%	-	-	414,756	-	-
Asset Performance and Monitoring	4,291,024	4,291,024	1,430,341	33%	33%	(4,291,024)	(4,291,024)	(754,600)	18%	18%	-	-	-	-	-	-	-	675,741	-	-
Asset Planning	2,664,251	2,664,251	777,855	29%	29%	(2,664,251)	(2,664,251)	(799,272)	30%	30%	-	-	-	-	-	-	-	(21,417)	-	-
Asset Solutions	1,286,148	1,286,148	428,716	33%	33%	(1,286,149)	(1,286,149)	(426,543)	33%	33%	-	-	-	-	-	-	-	2,173	-	-
Assets & Environment Administration	65,880	65,880	21,960	33%	33%	(65,880)	(65,880)	(14,799)	22%	22%	-	-	-	-	-	-	-	7,161	-	-
Environment	251,278	251,278	23,624	9%	9%	(1,604,921)	(1,604,921)	(489,684)	31%	31%	(7,657)	(7,657)	(2,051)	27%	27%	(1,361,300)	(1,361,300)	(468,112)	34%	34%
Project Delivery	-	-	103,057	-	-	-	-	(112,882)	-	-	-	-	-	-	-	-	-	(9,825)	-	-
Property Assets	722,965	722,965	212,052	29%	29%	(3,046,017)	(3,046,017)	(1,205,045)	40%	40%	(662,345)	(662,345)	(174,763)	26%	26%	(2,985,397)	(2,985,397)	(1,167,756)	39%	39%
Total	12,884,947	12,884,947	4,218,962			(16,555,792)	(16,555,792)	(4,572,142)			(675,852)	(675,852)	(178,929)			(4,346,697)	(4,346,697)	(532,110)		
People & Strategy Business Unit																				
Economic Development	-	-	-	-	-	(1,089,098)	(1,089,098)	(179,748)	17%	17%	-	-	-	-	-	(1,089,098)	(1,089,098)	(179,748)	17%	17%
Elected Members	-	-	3,482	-	-	(1,373,896)	(1,373,896)	(426,608)	31%	31%	(1,498)	(1,498)	(505)	34%	34%	(1,375,394)	(1,375,394)	(423,630)	31%	31%
Employee Entitlements	21,173,000	21,173,000	6,195,827	29%	29%	(21,513,943)	(21,513,943)	(5,530,002)	26%	26%	-	-	-	-	-	(340,943)	(340,943)	665,825	-195%	-195%
Executive Services	-	-	-	-	-	(1,172,719)	(1,172,719)	(402,491)	34%	34%	-	-	-	-	-	(1,172,719)	(1,172,719)	(402,491)	34%	34%
Health Safety & Wellbeing	2,538,010	2,538,010	804,134	32%	32%	(2,538,010)	(2,538,010)	(968,420)	38%	38%	-	-	-	-	-	-	-	(164,286)	-	-
People & Strategy Administration	2,720,248	2,720,248	906,749	33%	33%	(2,959,522)	(2,959,522)	(728,912)	25%	25%	-	-	-	-	-	(239,274)	(239,274)	177,837	-74%	-74%
People Culture & Safety Administration	392,646	392,646	130,882	33%	33%	(392,646)	(392,646)	(127,489)	32%	32%	-	-	-	-	-	-	-	3,393	-	-
People Services	1,502,795	1,502,795	500,932	33%	33%	(1,502,795)	(1,502,795)	(362,413)	24%	24%	-	-	-	-	-	-	-	138,519	-	-
Strategic Information and Technology	8,394,304	8,394,304	2,786,748	33%	33%	(7,939,454)	(7,939,454)	(2,330,027)	29%	29%	(454,849)	(454,849)	(149,851)	33%	33%	-	-	306,870	-	-
Talent Development	3,358,072	3,358,072	829,922	25%	25%	(3,358,072)	(3,358,072)	(1,027,985)	31%	31%	-	-	-	-	-	-	-	(198,063)	-	-
Total	40,079,075	40,079,075	12,158,676			(43,840,155)	(43,840,155)	(12,084,095)			(456,347)	(456,347)	(150,356)			(4,217,428)	(4,217,428)	(75,774)		

Capital Exec Summary

October, 2023



Capital Income - \$

Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	14,828,012	14,828,012	1,611,060	11%	11%
Asset & Environment	3,515,200	3,515,200	102,724	3%	3%
People & Strategy	200,000	200,000	82,355	41%	41%
Total	18,543,212	18,543,212	1,796,138		

Capital Expense - \$

Capital Expense - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,409,443)	(103,861)	7%	7%
Customer Experience	(280,500)	(280,500)	(73,690)	26%	26%
Finance, Governance & Risk	-	-	-	-	-
Operations	(51,968,875)	(51,968,875)	(13,086,801)	25%	25%
Asset & Environment	(8,261,105)	(8,261,105)	(1,893,381)	23%	23%
People & Strategy	(6,708,412)	(6,708,412)	(602,184)	9%	9%
Total	(68,628,336)	(68,628,336)	(15,759,916)		

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,409,443)	(103,861)	7%	7%
Customer Experience	(280,500)	(280,500)	(73,690)	26%	26%
Finance, Governance & Risk	-	-	-	-	-
Operations	(37,140,863)	(37,140,863)	(11,475,741)	31%	31%
Asset & Environment	(4,745,905)	(4,745,905)	(1,790,657)	38%	38%
People & Strategy	(6,508,412)	(6,508,412)	(519,829)	8%	8%
Total	(50,085,124)	(50,085,124)	(13,963,778)		

Capital Income - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit					
Events and Entertainment	-	-	-	-	-
Regional Art Gallery	-	-	-	-	-
Toonoon Botanic Gardens	-	-	-	-	-
Total	-	-	-		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit					
Events and Entertainment	(866,426)	(866,426)	(38,608)	4%	4%
Regional Art Gallery	(10,000)	(10,000)	(450)	5%	5%
Toonoon Botanic Gardens	(533,017)	(533,017)	(64,803)	12%	12%
Total	(1,409,443)	(1,409,443)	(103,861)		

Customer Experience Business Unit

Customer Solutions	-	-	-	-	-
Total	-	-	-		

Customer Solutions	(280,500)	(280,500)	(73,690)	26%	26%
Total	(280,500)	(280,500)	(73,690)		

Operations Business Unit

Delivery Support and Performance	1,000,000	1,000,000	-	0%	0%
Maintenance	-	-	-	-	-
Parks	1,401,016	1,401,016	587,796	42%	42%
Property Services	-	-	-	-	-
Roads	11,567,793	11,567,793	1,018,525	9%	9%
Sewerage	554,289	554,289	4,095	1%	1%
Waste	-	-	-	-	-
Water	304,914	304,914	644	0%	0%
Total	14,828,012	14,828,012	1,611,060		

Delivery Support and Performance	(6,000,000)	(6,000,000)	(1,775,585)	30%	30%
Maintenance	-	-	(118,018)	-	-
Parks	(3,526,029)	(3,526,029)	(1,146,453)	33%	33%
Property Services	(360,000)	(360,000)	-	0%	0%
Roads	(22,923,513)	(22,923,513)	(7,164,005)	31%	31%
Sewerage	(12,409,143)	(12,409,143)	(2,101,867)	17%	17%
Waste	(1,041,305)	(1,041,305)	(16,662)	2%	2%
Water	(5,708,886)	(5,708,886)	(764,211)	13%	13%
Total	(51,968,875)	(51,968,875)	(13,086,801)		

Capital Income - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit					
Asset Governance	-	-	-	-	-
Asset Performance and Monitoring	-	-	-	-	-
Asset Planning	-	-	-	-	-
Property Assets	3,515,200	3,515,200	102,724	3%	3%
Total	3,515,200	3,515,200	102,724		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit					
Asset Governance	(2,095,905)	(2,095,905)	-	0%	0%
Asset Performance and Monitoring	(25,000)	(25,000)	-	0%	0%
Asset Planning	-	-	(14,695)	-	-
Property Assets	(6,140,200)	(6,140,200)	(1,878,685)	31%	31%
Total	(8,261,105)	(8,261,105)	(1,893,381)		

People & Strategy Business Unit

People & Strategy Administration	-	-	-	-	-
Strategic Information and Technology	200,000	200,000	82,355	41%	41%
Total	200,000	200,000	82,355		

People & Strategy Administration	(6,028,412)	(6,028,412)	(426,845)	7%	7%
Strategic Information and Technology	(680,000)	(680,000)	(175,339)	26%	26%
Total	(6,708,412)	(6,708,412)	(602,184)		