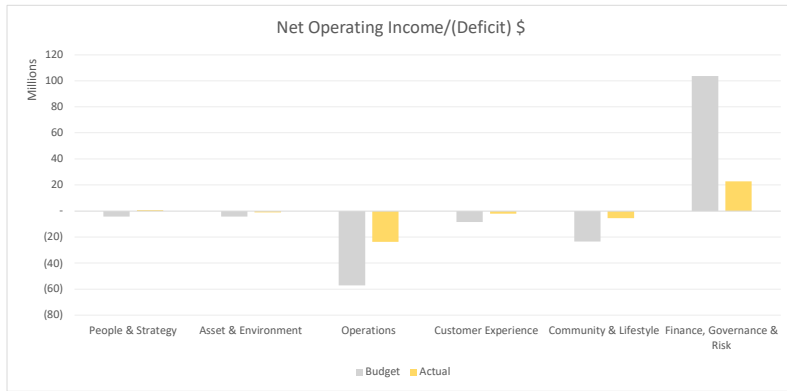


Operating Exec Summary

September, 2023



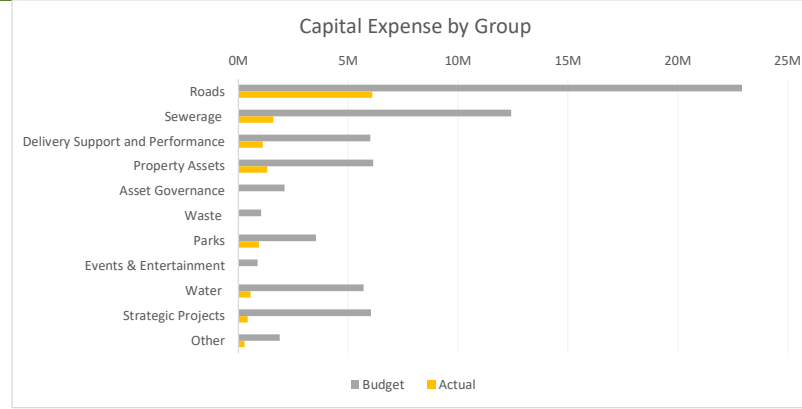
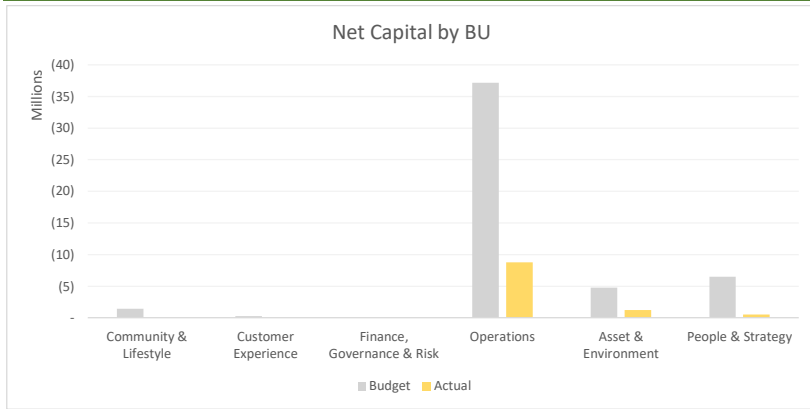
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	40,079,075	40,079,075	9,949,835	25%	25%	(43,951,126)	(43,951,126)	(9,339,257)	21%	21%	(456,347)	(456,347)	(112,461)	25%	25%	(4,328,398)	(4,328,398)	498,117	-12%	-12%
Asset & Environment	12,884,947	12,884,947	3,184,932	25%	25%	(16,555,792)	(16,555,792)	(4,129,854)	25%	25%	(675,852)	(675,852)	(133,887)	20%	20%	(4,346,697)	(4,346,697)	(1,078,810)	25%	25%
Operations	174,543,190	174,543,190	27,420,590	16%	16%	(179,077,979)	(179,077,979)	(38,670,004)	22%	22%	(52,720,775)	(52,720,775)	(12,489,171)	24%	24%	(57,255,564)	(57,255,564)	(23,738,584)	41%	41%
Customer Experience	11,207,338	11,207,338	2,760,632	25%	25%	(19,577,091)	(19,577,091)	(4,742,211)	24%	24%	(47,894)	(47,894)	(10,865)	23%	23%	(8,417,647)	(8,417,647)	(1,992,443)	24%	24%
Community & Lifestyle	2,419,778	2,419,778	453,174	19%	19%	(24,600,801)	(24,600,801)	(5,654,557)	23%	23%	(1,252,557)	(1,252,557)	(265,796)	21%	21%	(23,433,580)	(23,433,580)	(5,467,178)	23%	23%
Finance, Governance & Risk	121,133,179	121,133,179	26,609,569	22%	22%	(17,294,178)	(17,294,178)	(3,816,841)	22%	22%	(128,495)	(128,495)	(23,249)	18%	18%	103,710,506	103,710,506	22,769,479	22%	22%
Total	362,267,507	362,267,507	70,378,733			(301,056,967)	(301,056,967)	(66,352,724)			(55,281,920)	(55,281,920)	(13,035,428)			5,928,620	5,928,620	(9,009,419)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	3,450	3,450	5,805	168%	168%	(2,392,610)	(2,392,610)	(552,604)	23%	23%	(3,328)	(3,328)	(680)	20%	20%	(2,392,488)	(2,392,488)	(547,479)	23%	23%
Community & Lifestyle Administration	699,504	699,504	126,126	18%	18%	(1,605,881)	(1,605,881)	(120,657)	8%	8%	(38,223)	(38,223)	(8,844)	23%	23%	(944,599)	(944,599)	(3,375)	0%	0%
Community Development and Partnerships	277,564	277,564	66,145	24%	24%	(5,410,763)	(5,410,763)	(1,364,830)	25%	25%	(255,066)	(255,066)	(49,195)	19%	19%	(5,388,265)	(5,388,265)	(1,347,880)	25%	25%
Events and Entertainment	885,725	885,725	202,941	23%	23%	(6,407,222)	(6,407,222)	(1,431,741)	22%	22%	(408,524)	(408,524)	(93,789)	23%	23%	(5,930,022)	(5,930,022)	(1,322,589)	22%	22%
Regional Art Gallery	119,600	119,600	26,568	22%	22%	(1,922,141)	(1,922,141)	(451,504)	23%	23%	(123,806)	(123,806)	(25,762)	21%	21%	(1,926,347)	(1,926,347)	(450,698)	23%	23%
Regional Libraries	427,835	427,835	21,434	5%	5%	(4,098,677)	(4,098,677)	(1,128,034)	28%	28%	(279,234)	(279,234)	(58,787)	21%	21%	(3,950,076)	(3,950,076)	(1,165,387)	30%	30%
Tondoon Botanic Gardens	6,100	6,100	4,155	68%	68%	(2,763,507)	(2,763,507)	(605,187)	22%	22%	(144,378)	(144,378)	(28,738)	20%	20%	(2,901,785)	(2,901,785)	(629,770)	22%	22%
Total	2,419,778	2,419,778	453,174			(24,600,801)	(24,600,801)	(5,654,557)			(1,252,557)	(1,252,557)	(265,796)			(23,433,582)	(23,433,582)	(5,467,178)		
Customer Experience Business Unit																				
Call Centre	159,984	159,984	39,996	25%	25%	(159,984)	(159,984)	(45,008)	28%	28%	-	-	-	-	-	-	-	(5,012)	-	-
Customer Experience Administration	325,384	325,384	81,346	25%	25%	(325,384)	(325,384)	(94,728)	29%	29%	-	-	-	-	-	-	-	(13,383)	-	-
Customer Solutions	6,770,497	6,770,497	1,669,741	25%	25%	(7,597,257)	(7,597,257)	(1,957,660)	26%	26%	(41,726)	(41,726)	(8,728)	21%	21%	(868,486)	(868,486)	(296,647)	34%	34%
Development Services	2,447,960	2,447,960	725,884	30%	30%	(3,708,997)	(3,708,997)	(899,486)	24%	24%	-	-	-	-	-	(1,261,037)	(1,261,037)	(173,601)	14%	14%
Health, Environment and Pest	418,201	418,201	65,841	16%	16%	(3,513,794)	(3,513,794)	(720,941)	21%	21%	(1,448)	(1,448)	(947)	65%	65%	(3,097,041)	(3,097,041)	(656,047)	21%	21%
Local Laws	1,085,313	1,085,313	177,824	16%	16%	(4,271,676)	(4,271,676)	(1,024,388)	24%	24%	(4,719)	(4,719)	(1,190)	25%	25%	(3,191,082)	(3,191,082)	(847,753)	27%	27%
Total	11,207,338	11,207,338	2,760,632			(19,577,091)	(19,577,091)	(4,742,211)			(47,894)	(47,894)	(10,865)			(8,417,646)	(8,417,646)	(1,992,443)		
Finance, Governance & Risk Business Unit																				
Disaster Management	361,240	361,240	94,547	26%	26%	(954,500)	(954,500)	(375,934)	39%	39%	(126,177)	(126,177)	(22,638)	18%	18%	(719,437)	(719,437)	(304,025)	42%	42%
Ethics, Integrity and Audit	-	-	-	-	-	(439,329)	(439,329)	(91,904)	21%	21%	-	-	-	-	-	(439,329)	(439,329)	(91,904)	21%	21%
Finance, Governance & Risk Administration	383,031	383,031	95,758	25%	25%	(944,798)	(944,798)	(300,861)	32%	32%	-	-	-	-	-	(561,767)	(561,767)	(205,103)	37%	37%
Financial Operations	4,442,112	4,442,112	1,110,526	25%	25%	(4,442,112)	(4,442,112)	(734,300)	17%	17%	-	-	-	-	-	-	-	376,226	-	-
Governance	1,200	1,200	3,024	252%	252%	(3,033,306)	(3,033,306)	(890,441)	29%	29%	(2,318)	(2,318)	(611)	26%	26%	(3,034,425)	(3,034,425)	(888,028)	29%	29%
Procurement	2,577,379	2,577,379	644,345	25%	25%	(2,577,379)	(2,577,379)	(692,409)	27%	27%	-	-	-	-	-	-	-	(48,064)	-	-
Revenue Services	3,457,332	3,457,332	782,436	23%	23%	(3,457,332)	(3,457,332)	(718,613)	21%	21%	-	-	-	-	-	-	-	63,823	-	-
Treasury	109,910,885	109,910,885	23,878,934	22%	22%	(1,445,422)	(1,445,422)	(12,380)	1%	1%	-	-	-	-	-	-	-	-	-	-
Total	121,133,179	121,133,179	26,609,569			(17,294,178)	(17,294,178)	(3,816,841)			(128,495)	(128,495)	(23,249)			103,710,505	103,710,505	22,769,479		
Operations Business Unit																				
Delivery Support and Performance	14,240,183	14,240,183	3,186,617	22%	22%	(11,702,610)	(11,702,610)	(2,859,104)	24%	24%	(3,687,861)	(3,687,861)	(963,787)	26%	26%	(1,150,288)	(1,150,288)	(636,273)	55%	55%
Maintenance	-	-	59,775	-	-	-	-	(1,005,078)	-	-	-	-	(138,555)	-	-	-	-	(1,083,859)	-	-
Operations Administration	472,660	472,660	118,165	25%	25%	(472,660)	(472,660)	(124,031)	26%	26%	-	-	-	-	-	-	-	(5,866)	-	-
Parks	1,798,777	1,798,777	454,014	25%	25%	(20,546,879)	(20,546,879)	(5,097,115)	25%	25%	(1,252,793)	(1,252,793)	(234,117)	19%	19%	(20,000,896)	(20,000,896)	(4,877,218)	24%	24%
Property Services	29,257	29,257	-	0%	0%	(4,271,964)	(4,271,964)	-	0%	0%	(655,802)	(655,802)	-	0%	0%	(4,898,509)	(4,898,509)	-	0%	0%
Roads	37,202,619	37,202,619	2,307,451	6%	6%	(56,617,351)	(56,617,351)	(7,051,394)	12%	12%	(28,260,706)	(28,260,706)	(6,723,148)	24%	24%	(47,675,437)	(47,675,437)	(11,467,091)	24%	24%
Sewerage	35,731,140	35,731,140	9,283,817	26%	26%	(16,836,263)	(16,836,263)	(4,791,603)	28%	28%	(11,461,520)	(11,461,520)	(2,701,525)	24%	24%	7,433,358	7,433,358	1,790,689	24%	24%
Waste	26,490,617	26,490,617	6,232,106	24%	24%	(26,959,494)	(26,959,494)	(6,442,406)	24%	24%	(267,681)	(267,681)	(64,498)	24%	24%	(736,557)	(736,557)	(274,798)	37%	37%
Water	56,824,167	56,824,167	5,417,496	10%	10%	(39,916,990)	(39,916,990)	(10,933,176)	27%	27%	(7,134,413)	(7,134,413)	(1,663,541)	23%	23%	9,772,765	9,772,765	(7,179,221)	-73%	-73%
Works Planning and Scheduling	1,753,769	1,753,769	361,149	21%	21%	(1,753,769)	(1,753,769)	(366,098)	21%	21%	-	-	-	-	-	-	-	(4,949)	-	-
Total	174,543,190	174,543,190	27,420,590			(179,077,979)	(179,077,979)	(38,670,004)			(52,720,775)	(52,720,775)	(12,489,171)			(57,255,564)	(57,255,564)	(23,738,586)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	476,380	476,380	139,318	29%	29%	(476,165)	(476,165)	(125,839)	26%	26%	(215)	(215)	(215)	100%	100%	-	-	13,264	-	-
Asset Governance	3,127,021	3,127,021	781,755	25%	25%	(3,121,386)	(3,121,386)	(512,236)	16%	16%	(5,635)	(5,635)	(1,420)	25%	25%	-	-	268,099	-	-
Asset Performance and Monitoring	4,291,024	4,291,024	1,072,756	25%	25%	(4,291,024)	(4,291,024)	(651,457)	15%	15%	-	-	-	-	-	-	-	421,299	-	-
Asset Planning	2,664,251	2,664,251	591,765	22%	22%	(2,664,251)	(2,664,251)	(638,812)	24%	24%	-	-	-	-	-	-	-	(47,047)	-	-
Asset Solutions	1,286,148	1,286,148	321,537	25%	25%	(1,286,149)	(1,286,149)	(360,802)	28%	28%	-	-	-	-	-	-	-	(39,265)	-	-
Assets & Environment Administration	65,880	65,880	16,470	25%	25%	(65,880)	(65,880)	(187,810)	285%	285%	-	-	-	-	-	-	-	(171,340)	-	-
Environment	251,278	251,278	23,624	9%	9%	(1,604,921)	(1,604,921)	(372,784)	23%	23%	(7,657)	(7,657)	(1,534)	20%	20%	(1,361,300)	(1,361,300)	(350,695)	26%	26%
Project Delivery	-	-	77,293	-	-	-	-	(100,373)	-	-	-	-	-	-	-	-	-	(23,080)	-	-
Property Assets	722,965	722,965	160,414	22%	22%	(3,046,017)	(3,046,017)	(1,179,741)	39%	39%	(662,345)	(662,345)	(130,717)	20%	20%	(2,985,397)	(2,985,397)	(1,150,044)	39%	39%
Total	12,884,947	12,884,947	3,184,932			(16,555,792)	(16,555,792)	(4,129,854)			(675,852)	(675,852)	(133,887)			(4,346,697)	(4,346,697)	(1,078,809)		
People & Strategy Business Unit																				
Economic Development	-	-	-	-	-	(1,055,097)	(1,055,097)	(102,900)	10%	10%	-	-	-	-	-	(1,055,097)	(1,055,097)	(102,900)	10%	10%
Elected Members	-	-	3,482	-	-	(1,373,896)	(1,373,896)	(318,648)	23%	23%	(1,498)	(1,498)	(378)	25%	25%	(1,375,394)	(1,375,394)	(315,544)	23%	23%
Employee Entitlements	21,173,000	21,173,000	5,327,160	25%	25%	(21,513,943)	(21,513,943)	(4,202,968)	20%	20%	-	-	-	-	-	(340,943)	(340,943)	1,124,192	-330%	-330%
Executive Services	-	-	-	-	-	(1,172,719)	(1,172,719)	(331,145)	28%	28%	-	-	-	-	-	(1,172,719)	(1,172,719)	(331,145)	28%	28%
Health Safety & Wellbeing	2,538,010	2,538,010	632,031	25%	25%	(2,538,010)	(2,538,010)	(788,309)	31%	31%	-	-	-	-	-	-	-	(156,278)	-	-
People & Strategy Administration	2,720,248	2,720,248	680,062	25%	25%	(3,104,494)	(3,104,494)	(635,360)	20%	20%	-	-	-	-	-	(384,246)	(384,246)	44,702	-12%	-12%
People Culture & Safety Administration	392,646	392,646	98,162	25%	25%	(392,646)	(392,646)	(105,155)	27%	27%	-	-	-	-	-	-	-	(6,993)	-	-
People Services	1,502,795	1,502,795	375,699	25%	25%	(1,502,795)	(1,502,795)	(278,468)	19%	19%	-	-	-	-	-	-	-	97,231	-	-
Strategic Information and Technology	8,394,304	8,394,304	2,091,675	25%	25%	(7,939,454)	(7,939,454)	(1,683,774)	21%	21%	(454,849)	(454,849)	(112,084)	25%	25%	-	-	295,817	-	-
Talent Development	3,358,072	3,358,072	741,564	22%	22%	(3,358,072)	(3,358,072)	(892,528)	27%	27%	-	-	-	-	-	-	-	(150,964)	-	-
Total	40,079,075	40,079,075	9,949,835			(43,951,126)	(43,951,126)	(9,339,257)			(456,347)	(456,347)	(112,461)			(4,328,399)	(4,328,399)	498,118		

Capital Exec Summary

September, 2023



Capital Income - \$

Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	14,828,012	14,828,012	1,611,060	11%	11%
Asset & Environment	3,515,200	3,515,200	102,724	3%	3%
People & Strategy	200,000	200,000	82,355	41%	41%
Total	18,543,212	18,543,212	1,796,138		

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Roads	(1,409,443)	(1,409,443)	(27,378)	2%	2%
Sewerage	(280,500)	(280,500)	(8,478)	3%	3%
Delivery Support and Performance	-	-	-	-	-
Property Assets	(51,968,875)	(51,968,875)	(10,379,711)	20%	20%
Asset Governance	(8,261,105)	(8,261,105)	(1,330,505)	16%	16%
Waste	(6,708,412)	(6,708,412)	(591,137)	9%	9%
Parks					
Events & Entertainment					
Water					
Strategic Projects					
Other					
Total	(68,628,336)	(68,628,336)	(12,337,209)		

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Roads	(1,409,443)	(1,409,443)	(27,378)	2%	2%
Sewerage	(280,500)	(280,500)	(8,478)	3%	3%
Delivery Support and Performance	-	-	-	-	-
Property Assets	(37,140,863)	(37,140,863)	(8,768,651)	24%	24%
Asset Governance	(4,745,905)	(4,745,905)	(1,227,782)	26%	26%
Waste	(6,508,412)	(6,508,412)	(508,782)	8%	8%
Parks					
Events & Entertainment					
Water					
Strategic Projects					
Other					
Total	(50,085,124)	(50,085,124)	(10,541,071)		

Capital Group Summary

Capital Income - \$

Capital Expense - \$

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Roads	11,567,793	11,567,793	1,018,525	9%	9%
Sewerage	554,289	554,289	4,095	1%	1%
Delivery Support and Performance	1,000,000	1,000,000	-	0%	0%
Property Assets	3,515,200	3,515,200	102,724	3%	3%
Asset Governance	-	-	-	-	-
Waste	-	-	-	-	-
Parks & Environment Assets	1,401,016	1,401,016	587,796	42%	42%
Community & Lifestyle	-	-	-	-	-
Water	304,914	304,914	644	0%	0%
Strategic Projects	-	-	-	-	-
Other	200,000	200,000	82,355	41%	41%
Total	18,543,212	18,543,212	1,796,138		

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Roads	(22,923,513)	(22,923,513)	(6,089,940)	27%	27%
Sewerage	(12,409,143)	(12,409,143)	(1,596,868)	13%	13%
Delivery Support and Performance	(6,000,000)	(6,000,000)	(1,110,781)	19%	19%
Property Assets	(6,140,200)	(6,140,200)	(1,315,810)	21%	21%
Asset Governance	(2,095,905)	(2,095,905)	-	0%	0%
Waste	(1,041,305)	(1,041,305)	(4,739)	0%	0%
Parks & Environment Assets	(3,526,029)	(3,526,029)	(939,989)	27%	27%
Community & Lifestyle	(876,426)	(876,426)	(24,384)	3%	3%
Water	(5,708,886)	(5,708,886)	(555,406)	10%	10%
Strategic Projects	(6,028,412)	(6,028,412)	(425,550)	7%	7%
Other	(1,878,517)	(1,878,517)	(273,742)	15%	15%
Total	(68,628,336)	(68,628,336)	(12,337,209)		

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Roads	(11,355,719)	(11,355,719)	(5,071,415)	45%	45%
Sewerage	(11,854,854)	(11,854,854)	(1,592,773)	13%	13%
Delivery Support and Performance	(5,000,000)	(5,000,000)	(1,110,781)	22%	22%
Property Assets	(2,625,000)	(2,625,000)	(1,213,086)	46%	46%
Asset Governance	(2,095,905)	(2,095,905)	-	0%	0%
Waste	(1,041,305)	(1,041,305)	(4,739)	0%	0%
Parks & Environment Assets	(2,125,013)	(2,125,013)	(352,193)	17%	17%
Community & Lifestyle	(876,426)	(876,426)	(24,384)	3%	3%
Water	(5,403,972)	(5,403,972)	(554,762)	10%	10%
Strategic Projects	(6,028,412)	(6,028,412)	(425,550)	7%	7%
Other	(1,678,517)	(1,678,517)	(191,388)	11%	11%
Total	(50,085,124)	(50,085,124)	(10,541,071)		

Capital Income - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit					
Events and Entertainment	-	-	-	-	-
Regional Art Gallery	-	-	-	-	-
Toonoon Botanic Gardens	-	-	-	-	-
Total	-	-	-		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit					
Events and Entertainment	(866,426)	(866,426)	(23,934)	3%	3%
Regional Art Gallery	(10,000)	(10,000)	(450)	5%	5%
Toonoon Botanic Gardens	(533,017)	(533,017)	(2,994)	1%	1%
Total	(1,409,443)	(1,409,443)	(27,378)		

Customer Experience Business Unit

Customer Solutions	-	-	-	-	-
Total	-	-	-		

Customer Solutions	(280,500)	(280,500)	(8,478)	3%	3%
Total	(280,500)	(280,500)	(8,478)		

Operations Business Unit

Delivery Support and Performance	1,000,000	1,000,000	-	0%	0%
Maintenance	-	-	-	-	-
Parks	1,401,016	1,401,016	587,796	42%	42%
Property Services	-	-	-	-	-
Roads	11,567,793	11,567,793	1,018,525	9%	9%
Sewerage	554,289	554,289	4,095	1%	1%
Waste	-	-	-	-	-
Water	304,914	304,914	644	0%	0%
Total	14,828,012	14,828,012	1,611,060		

Delivery Support and Performance	(6,000,000)	(6,000,000)	(1,110,781)	19%	19%
Maintenance	-	-	(81,988)	-	-
Parks	(3,526,029)	(3,526,029)	(939,989)	27%	27%
Property Services	(360,000)	(360,000)	-	0%	0%
Roads	(22,923,513)	(22,923,513)	(6,089,940)	27%	27%
Sewerage	(12,409,143)	(12,409,143)	(1,596,868)	13%	13%
Waste	(1,041,305)	(1,041,305)	(4,739)	0%	0%
Water	(5,708,886)	(5,708,886)	(555,406)	10%	10%
Total	(51,968,875)	(51,968,875)	(10,379,711)		

Capital Income - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit					
Asset Governance	-	-	-	-	-
Asset Performance and Monitoring	-	-	-	-	-
Asset Planning	-	-	-	-	-
Property Assets	3,515,200	3,515,200	102,724	3%	3%
Total	3,515,200	3,515,200	102,724		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit					
Asset Governance	(2,095,905)	(2,095,905)	-	0%	0%
Asset Performance and Monitoring	(25,000)	(25,000)	-	0%	0%
Asset Planning	-	-	(14,695)	-	-
Property Assets	(6,140,200)	(6,140,200)	(1,315,810)	21%	21%
Total	(8,261,105)	(8,261,105)	(1,330,505)		

People & Strategy Business Unit

People & Strategy Administration	-	-	-	-	-
Strategic Information and Technology	200,000	200,000	82,355	41%	41%
Total	200,000	200,000	82,355		

People & Strategy Administration	(6,028,412)	(6,028,412)	(425,550)	7%	7%
Strategic Information and Technology	(680,000)	(680,000)	(165,587)	24%	24%
Total	(6,708,412)	(6,708,412)	(591,137)		