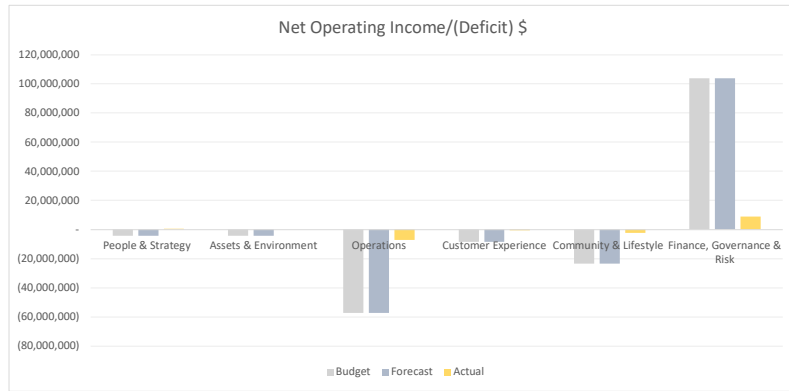


## Operating Exec Summary

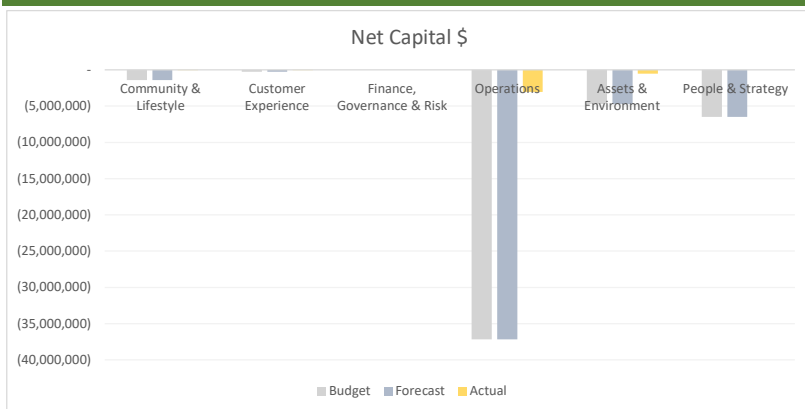


Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	40,079,075	40,079,075	3,337,159	8%	8%	(43,951,126)	(43,951,126)	(2,816,185)	6%	6%	(456,347)	(456,347)	(37,895)	8%	8%	(4,328,398)	(4,328,398)	483,079	-11%	-11%
Assets & Environment	12,884,947	12,884,947	1,032,162	8%	8%	(16,555,792)	(16,555,792)	(965,642)	6%	6%	(675,852)	(675,852)	(45,115)	7%	7%	(4,346,697)	(4,346,697)	21,405	0%	0%
Operations	174,543,190	174,543,190	7,882,053	5%	5%	(179,077,979)	(179,077,979)	(10,901,885)	6%	6%	(52,720,775)	(52,720,775)	(4,193,439)	8%	8%	(57,255,564)	(57,255,564)	(7,213,271)	13%	13%
Customer Experience	11,207,338	11,207,338	890,403	8%	8%	(19,577,091)	(19,577,091)	(1,497,366)	8%	8%	(47,894)	(47,894)	(3,661)	8%	8%	(8,417,647)	(8,417,647)	(610,624)	7%	7%
Community & Lifestyle	2,419,778	2,419,778	80,134	3%	3%	(24,600,801)	(24,600,801)	(2,244,923)	9%	9%	(1,252,557)	(1,252,557)	(90,339)	7%	7%	(23,433,580)	(23,433,580)	(2,255,127)	10%	10%
Finance, Governance & Risk	121,133,179	121,133,179	9,932,354	8%	8%	(17,294,178)	(17,294,178)	(985,390)	6%	6%	(128,495)	(128,495)	(7,631)	6%	6%	103,710,506	103,710,506	8,939,333	9%	9%
<b>Total</b>	<b>362,267,507</b>	<b>362,267,507</b>	<b>23,154,265</b>			<b>(301,056,967)</b>	<b>(301,056,967)</b>	<b>(19,411,392)</b>			<b>(55,281,920)</b>	<b>(55,281,920)</b>	<b>(4,378,079)</b>			<b>5,928,620</b>	<b>5,928,620</b>	<b>(635,205)</b>		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
<b>Community &amp; Lifestyle Business Unit</b>																				
Brand and Communications	3,450	3,450	268	8%	8%	(2,392,610)	(2,392,610)	(172,318)	7%	7%	(3,328)	(3,328)	(229)	7%	7%	(2,392,488)	(2,392,488)	(172,279)	7%	7%
Community & Lifestyle Administration	699,504	699,504	56,625	8%	8%	(1,605,881)	(1,605,881)	(77,971)	5%	5%	(38,223)	(38,223)	(3,246)	8%	8%	(944,599)	(944,599)	(24,592)	3%	3%
Community Development and Partnerships	277,564	277,564	1,382	0%	0%	(5,410,763)	(5,410,763)	(799,555)	15%	15%	(255,066)	(255,066)	(16,632)	7%	7%	(5,388,265)	(5,388,265)	(814,805)	15%	15%
Events and Entertainment	885,725	885,725	13,982	2%	2%	(6,407,222)	(6,407,222)	(530,085)	8%	8%	(408,524)	(408,524)	(31,962)	8%	8%	(5,930,022)	(5,930,022)	(548,065)	9%	9%
Regional Art Gallery	119,600	119,600	2,040	2%	2%	(1,922,141)	(1,922,141)	(151,402)	8%	8%	(123,806)	(123,806)	(8,681)	7%	7%	(1,926,347)	(1,926,347)	(158,042)	8%	8%
Regional Libraries	427,835	427,835	5,427	1%	1%	(4,098,677)	(4,098,677)	(323,589)	8%	8%	(279,234)	(279,234)	(19,905)	7%	7%	(3,950,076)	(3,950,076)	(338,066)	9%	9%
Tondoon Botanic Gardens	6,100	6,100	409	7%	7%	(2,763,507)	(2,763,507)	(199,004)	7%	7%	(144,378)	(144,378)	(9,684)	7%	7%	(2,901,785)	(2,901,785)	(199,278)	7%	7%
<b>Total</b>	<b>2,419,778</b>	<b>2,419,778</b>	<b>80,134</b>			<b>(24,600,801)</b>	<b>(24,600,801)</b>	<b>(2,244,923)</b>			<b>(1,252,557)</b>	<b>(1,252,557)</b>	<b>(90,339)</b>			<b>(23,433,582)</b>	<b>(23,433,582)</b>	<b>(2,255,127)</b>		
<b>Customer Experience Business Unit</b>																				
Call Centre	159,984	159,984	13,332	8%	8%	(159,984)	(159,984)	(1,305)	1%	1%	-	-	-	-	-	-	-	12,027	-	-
Customer Experience Administration	325,384	325,384	27,115	8%	8%	(325,384)	(325,384)	(21,835)	7%	7%	-	-	-	-	-	-	-	5,280	-	-
Customer Solutions	6,770,497	6,770,497	560,267	8%	8%	(7,597,257)	(7,597,257)	(629,384)	8%	8%	(41,726)	(41,726)	(2,941)	7%	7%	(868,486)	(868,486)	(72,058)	8%	8%
Development Services	2,447,960	2,447,960	180,229	7%	7%	(3,708,997)	(3,708,997)	(295,401)	8%	8%	-	-	-	-	-	(1,261,037)	(1,261,037)	(115,172)	9%	9%
Health, Environment and Pest	418,201	418,201	43,707	10%	10%	(3,513,794)	(3,513,794)	(230,490)	7%	7%	(1,448)	(1,448)	(319)	22%	22%	(3,097,041)	(3,097,041)	(187,102)	6%	6%
Local Laws	1,085,313	1,085,313	65,752	6%	6%	(4,271,676)	(4,271,676)	(318,951)	7%	7%	(4,719)	(4,719)	(401)	8%	8%	(3,191,082)	(3,191,082)	(253,600)	8%	8%
<b>Total</b>	<b>11,207,338</b>	<b>11,207,338</b>	<b>890,403</b>			<b>(19,577,091)</b>	<b>(19,577,091)</b>	<b>(1,497,366)</b>			<b>(47,894)</b>	<b>(47,894)</b>	<b>(3,661)</b>			<b>(8,417,646)</b>	<b>(8,417,646)</b>	<b>(610,625)</b>		
<b>Finance, Governance &amp; Risk Business Unit</b>																				
Disaster Management	361,240	361,240	-	0%	0%	(954,500)	(954,500)	(265,978)	28%	28%	(126,177)	(126,177)	(7,425)	6%	6%	(719,437)	(719,437)	(273,403)	38%	38%
Ethics, Integrity and Audit	-	-	-	-	-	(439,329)	(439,329)	(28,447)	6%	6%	-	-	-	-	-	(439,329)	(439,329)	(28,447)	6%	6%
Finance, Governance & Risk Administration	383,031	383,031	31,919	8%	8%	(944,798)	(944,798)	(67,638)	7%	7%	-	-	-	-	-	(561,767)	(561,767)	(35,719)	6%	6%
Financial Operations	4,442,112	4,442,112	370,176	8%	8%	(4,442,112)	(4,442,112)	(96,284)	2%	2%	-	-	-	-	-	-	-	273,892	-	-
Governance	1,200	1,200	-	0%	0%	(3,033,306)	(3,033,306)	(225,326)	7%	7%	(2,318)	(2,318)	(206)	9%	9%	(3,034,425)	(3,034,425)	(225,531)	7%	7%
Procurement	2,577,379	2,577,379	214,782	8%	8%	(2,577,379)	(2,577,379)	(230,180)	9%	9%	-	-	-	-	-	-	-	(15,398)	-	-
Revenue Services	3,457,332	3,457,332	273,238	8%	8%	(3,457,332)	(3,457,332)	40,041	-1%	-1%	-	-	-	-	-	-	-	313,279	-	-
Systems Modelling and Metrics	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Treasury	109,910,885	109,910,885	9,042,239	8%	8%	(1,445,422)	(1,445,422)	(111,579)	8%	8%	-	-	-	-	-	108,465,463	108,465,463	8,930,661	8%	8%
<b>Total</b>	<b>121,133,179</b>	<b>121,133,179</b>	<b>9,932,354</b>			<b>(17,294,178)</b>	<b>(17,294,178)</b>	<b>(985,390)</b>			<b>(128,495)</b>	<b>(128,495)</b>	<b>(7,631)</b>			<b>103,710,505</b>	<b>103,710,505</b>	<b>8,939,334</b>		
<b>Operations Business Unit</b>																				
Delivery Support and Performance	14,240,183	14,240,183	873,982	6%	6%	(11,702,610)	(11,702,610)	(860,361)	7%	7%	(3,687,861)	(3,687,861)	(326,075)	9%	9%	(1,150,288)	(1,150,288)	(312,454)	27%	27%
Operations Administration	472,660	472,660	39,388	8%	8%	(472,660)	(472,660)	(38,258)	8%	8%	-	-	-	-	-	-	-	1,130	-	-
Parks	1,798,777	1,798,777	145,158	8%	8%	(20,546,879)	(20,546,879)	(1,612,500)	8%	8%	(1,252,793)	(1,252,793)	(78,887)	6%	6%	(20,000,896)	(20,000,896)	(1,546,229)	8%	8%
Property Services	29,257	29,257	558	2%	2%	(4,271,964)	(4,271,964)	(242,875)	6%	6%	(655,802)	(655,802)	(46,421)	7%	7%	(4,898,509)	(4,898,509)	(288,737)	6%	6%
Roads	37,202,619	37,202,619	(109,795)	0%	0%	(56,617,351)	(56,617,351)	(1,815,242)	3%	3%	(28,260,706)	(28,260,706)	(2,264,059)	8%	8%	(47,675,437)	(47,675,437)	(4,189,096)	9%	9%
Sewerage	35,731,140	35,731,140	2,954,463	8%	8%	(16,836,263)	(16,836,263)	(1,140,383)	7%	7%	(11,461,520)	(11,461,520)	(900,644)	8%	8%	7,433,358	7,433,358	913,436	12%	12%
Waste	26,490,617	26,490,617	2,097,267	8%	8%	(26,959,494)	(26,959,494)	(1,981,174)	7%	7%	(267,681)	(267,681)	(22,772)	9%	9%	(736,557)	(736,557)	93,322	-13%	-13%
Water	56,824,167	56,824,167	1,734,883	3%	3%	(39,916,990)	(39,916,990)	(3,063,171)	8%	8%	(7,134,413)	(7,134,413)	(554,582)	8%	8%	9,772,765	9,772,765	(1,882,869)	-19%	-19%
Works Planning and Scheduling	1,753,769	1,753,769	146,147	8%	8%	(1,753,769)	(1,753,769)	(147,922)	8%	8%	-	-	-	-	-	-	-	(1,774)	-	-
<b>Total</b>	<b>174,543,190</b>	<b>174,543,190</b>	<b>7,882,053</b>			<b>(179,077,979)</b>	<b>(179,077,979)</b>	<b>(10,901,885)</b>			<b>(52,720,775)</b>	<b>(52,720,775)</b>	<b>(4,193,439)</b>			<b>(57,255,564)</b>	<b>(57,255,564)</b>	<b>(7,213,271)</b>		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
<b>Assets &amp; Environment Business Unit</b>																				
Asset Designers	476,380	476,380	39,698	8%	8%	(476,165)	(476,165)	(35,619)	7%	7%	(215)	(215)	(73)	34%	34%	-	-	4,006	-	-
Asset Governance	3,127,021	3,127,021	260,585	8%	8%	(3,121,386)	(3,121,386)	(165,664)	5%	5%	(5,635)	(5,635)	(479)	8%	8%	-	-	94,442	-	-
Asset Performance and Monitoring	4,291,024	4,291,024	357,585	8%	8%	(4,291,024)	(4,291,024)	(212,326)	5%	5%	-	-	-	-	-	-	-	145,259	-	-
Asset Planning	2,664,251	2,664,251	186,439	7%	7%	(2,664,251)	(2,664,251)	(192,619)	7%	7%	-	-	-	-	-	-	-	(6,180)	-	-
Asset Solutions	1,286,148	1,286,148	107,179	8%	8%	(1,286,149)	(1,286,149)	(112,873)	9%	9%	-	-	-	-	-	-	-	(5,694)	-	-
Assets & Environment Administration	65,880	65,880	5,490	8%	8%	(65,880)	(65,880)	(73,555)	112%	112%	-	-	-	-	-	-	-	(68,065)	-	-
Environment	251,278	251,278	-	0%	0%	(1,604,921)	(1,604,921)	(105,771)	7%	7%	(7,657)	(7,657)	(517)	7%	7%	(1,361,300)	(1,361,300)	(106,288)	8%	8%
Property Assets	722,965	722,965	75,186	10%	10%	(3,046,017)	(3,046,017)	(67,216)	2%	2%	(662,345)	(662,345)	(44,046)	7%	7%	(2,985,397)	(2,985,397)	(36,076)	1%	1%
<b>Total</b>	<b>12,884,947</b>	<b>12,884,947</b>	<b>1,032,162</b>			<b>(16,555,792)</b>	<b>(16,555,792)</b>	<b>(965,642)</b>			<b>(675,852)</b>	<b>(675,852)</b>	<b>(45,115)</b>			<b>(4,346,697)</b>	<b>(4,346,697)</b>	<b>21,404</b>		
<b>People &amp; Strategy Business Unit</b>																				
Economic Development	-	-	-	-	-	(1,055,097)	(1,055,097)	(34,856)	3%	3%	-	-	-	-	-	(1,055,097)	(1,055,097)	(34,856)	3%	3%
Elected Members	-	-	-	-	-	(1,373,896)	(1,373,896)	(102,895)	7%	7%	(1,498)	(1,498)	(127)	8%	8%	(1,375,394)	(1,375,394)	(103,022)	7%	7%
Employee Entitlements	21,173,000	21,173,000	1,959,162	9%	9%	(21,513,943)	(21,513,943)	(1,483,021)	7%	7%	-	-	-	-	-	(340,943)	(340,943)	476,141	-140%	-140%
Executive Services	-	-	-	-	-	(1,172,719)	(1,172,719)	(100,736)	9%	9%	-	-	-	-	-	(1,172,719)	(1,172,719)	(100,736)	9%	9%
Health Safety & Wellbeing	2,538,010	2,538,010	209,925	8%	8%	(2,538,010)	(2,538,010)	(219,491)	9%	9%	-	-	-	-	-	-	-	(9,566)	-	-
People & Strategy Administration	2,720,248	2,720,248	226,687	8%	8%	(3,104,494)	(3,104,494)	(209,154)	7%	7%	-	-	-	-	-	(384,246)	(384,246)	17,534	-5%	-5%
People Culture & Safety Administration	392,646	392,646	32,721	8%	8%	(392,646)	(392,646)	(38,885)	10%	10%	-	-	-	-	-	-	-	(6,164)	-	-
People Services	1,502,795	1,502,795	125,233	8%	8%	(1,502,795)	(1,502,795)	(75,212)	5%	5%	-	-	-	-	-	-	-	50,021	-	-
Strategic Information and Technology	8,394,304	8,394,304	695,073	8%	8%	(7,939,454)	(7,939,454)	(366,673)	5%	5%	(454,849)	(454,849)	(37,767)	8%	8%	-	-	290,633	-	-
Talent Development	3,358,072	3,358,072	88,357	3%	3%	(3,358,072)	(3,358,072)	(185,263)	6%	6%	-	-	-	-	-	-	-	(96,906)	-	-
<b>Total</b>	<b>40,079,075</b>	<b>40,079,075</b>	<b>3,337,159</b>			<b>(43,951,126)</b>	<b>(43,951,126)</b>	<b>(2,816,185)</b>			<b>(456,347)</b>	<b>(456,347)</b>	<b>(37,895)</b>			<b>(4,328,399)</b>	<b>(4,328,399)</b>	<b>483,079</b>		

## Capital Exec Summary



### Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	1,715,200	1,715,200	-	0%	0%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	14,828,012	14,828,012	-	0%	0%
Assets & Environment	1,800,000	1,800,000	-	0%	0%
People & Strategy	200,000	200,000	-	0%	0%
<b>Total</b>	<b>18,543,212</b>	<b>18,543,212</b>	-		

### Capital Expense - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(3,124,643)	(3,124,643)	(6,046)	0%	0%
Customer Experience	(280,500)	(280,500)	(37)	0%	0%
Finance, Governance & Risk	-	-	-	-	-
Operations	(51,968,875)	(51,968,875)	(3,052,534)	6%	6%
Assets & Environment	(6,545,905)	(6,545,905)	(532,964)	8%	8%
People & Strategy	(6,708,412)	(6,708,412)	(33,840)	1%	1%
<b>Total</b>	<b>(68,628,336)</b>	<b>(68,628,336)</b>	<b>(3,625,421)</b>		

### Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(1,409,443)	(1,409,443)	(6,046)	0%	0%
Customer Experience	(280,500)	(280,500)	(37)	0%	0%
Finance, Governance & Risk	-	-	-	-	-
Operations	(37,140,863)	(37,140,863)	(3,052,534)	8%	8%
Assets & Environment	(4,745,905)	(4,745,905)	(532,964)	11%	11%
People & Strategy	(6,508,412)	(6,508,412)	(33,840)	1%	1%
<b>Total</b>	<b>(50,085,124)</b>	<b>(50,085,124)</b>	<b>(3,625,421)</b>		

### Capital Income - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
<b>Community &amp; Lifestyle Business Unit</b>					
Community & Lifestyle Administration	1,715,200	1,715,200	-	0%	0%
Events and Entertainment	-	-	-	-	-
Regional Art Gallery	-	-	-	-	-
Toonoon Botanic Gardens	-	-	-	-	-
<b>Total</b>	<b>1,715,200</b>	<b>1,715,200</b>	<b>-</b>		

### Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
<b>Community &amp; Lifestyle Business Unit</b>					
Community & Lifestyle Administration	(1,715,200)	(1,715,200)	(1,153)	0%	0%
Events and Entertainment	(866,426)	(866,426)	(4,893)	1%	1%
Regional Art Gallery	(10,000)	(10,000)	-	0%	0%
Toonoon Botanic Gardens	(533,017)	(533,017)	-	0%	0%
<b>Total</b>	<b>(3,124,643)</b>	<b>(3,124,643)</b>	<b>(6,046)</b>		

#### Community & Lifestyle Business Unit

Community & Lifestyle Administration  
Events and Entertainment  
Regional Art Gallery  
Toonoon Botanic Gardens

#### Customer Experience Business Unit

Customer Solutions

Customer Solutions	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>		

Customer Solutions	(280,500)	(280,500)	(37)	0%	0%
<b>Total</b>	<b>(280,500)</b>	<b>(280,500)</b>	<b>(37)</b>		

#### Operations Business Unit

Delivery Support and Performance  
Property Services  
Parks  
Road  
Sewerage  
Waste  
Water

Delivery Support and Performance	1,000,000	1,000,000	-	0%	0%
Property Services	-	-	-	-	-
Parks	1,401,016	1,401,016	-	0%	0%
Road	11,567,793	11,567,793	-	0%	0%
Sewerage	554,289	554,289	-	0%	0%
Waste	-	-	-	-	-
Water	304,914	304,914	-	0%	0%
<b>Total</b>	<b>14,828,012</b>	<b>14,828,012</b>	<b>-</b>		

Delivery Support and Performance	(6,000,000)	(6,000,000)	(71,338)	1%	1%
Property Services	(360,000)	(360,000)	(41,156)	11%	11%
Parks	(3,526,029)	(3,526,029)	(456,959)	13%	13%
Road	(22,923,513)	(22,923,513)	(1,705,735)	7%	7%
Sewerage	(12,409,143)	(12,409,143)	(692,136)	6%	6%
Waste	(1,041,305)	(1,041,305)	(875)	0%	0%
Water	(5,708,886)	(5,708,886)	(84,335)	1%	1%
<b>Total</b>	<b>(51,968,875)</b>	<b>(51,968,875)</b>	<b>(3,052,534)</b>		

### Capital Income - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
<b>Assets &amp; Environment Business Unit</b>					
Asset Governance	-	-	-	-	-
Asset Performance and Monitoring	-	-	-	-	-
Property Assets	1,800,000	1,800,000	-	0%	0%
<b>Total</b>	<b>1,800,000</b>	<b>1,800,000</b>	<b>-</b>		

### Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
<b>Assets &amp; Environment Business Unit</b>					
Asset Governance	(2,095,905)	(2,095,905)	-	0%	0%
Asset Performance and Monitoring	(25,000)	(25,000)	-	0%	0%
Property Assets	(4,425,000)	(4,425,000)	(532,964)	12%	12%
<b>Total</b>	<b>(6,545,905)</b>	<b>(6,545,905)</b>	<b>(532,964)</b>		

#### Assets & Environment Business Unit

Asset Governance  
Asset Performance and Monitoring  
Property Assets

#### People & Strategy Business Unit

People & Strategy Administration  
Strategic Information and Technology

People & Strategy Administration	-	-	-	-	-
Strategic Information and Technology	200,000	200,000	-	0%	0%
<b>Total</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>		

People & Strategy Administration	(6,028,412)	(6,028,412)	-	0%	0%
Strategic Information and Technology	(680,000)	(680,000)	(33,840)	5%	5%
<b>Total</b>	<b>(6,708,412)</b>	<b>(6,708,412)</b>	<b>(33,840)</b>		