

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2022 - 23 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	25,913,610	25,539,403	23,229,440	90%	91%
Ordinary Expenses	(26,253,676)	(26,335,096)	(24,055,127)	92%	91%
Depreciation	(1,921)	(1,921)	(1,761)	92%	92%
Net Operating Income/(Deficit)	(341,987)	(797,614)	(827,448)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	(797,614)	(827,448)		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	107,306,608	113,553,988	97,246,300	91%	86%
Ordinary Expenses	(12,637,082)	(13,798,882)	(12,587,566)	100%	91%
Depreciation	(105,786)	(136,330)	(98,372)	93%	72%
Net Operating Income/(Deficit)	94,563,739	99,618,775	84,560,361		
Capital Income	-	-	-	-	-
Capital Purchases	-	(25,535)	(25,535)	-	100%
Net Capital Income/(Deficit)	-	(25,535)	(25,535)		
Finance Costs	(16,194)	(232,637)	(373,071)	2304%	160%
TOTAL	94,547,545	99,360,603	84,161,756		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,809,537	9,871,515	9,044,430	92%	92%
Ordinary Expenses	(13,150,599)	(12,380,931)	(10,328,733)	79%	83%
Depreciation	(224,777)	(237,466)	(204,644)	91%	86%
Net Operating Income/(Deficit)	(3,565,839)	(2,746,882)	(1,488,947)		
Capital Income	(1,312)	25,141	399,478	-30452%	1589%
Capital Purchases	(1,543,724)	(676,009)	(685,496)	44%	101%
Net Capital Income/(Deficit)	(1,545,036)	(650,869)	(286,018)		
Finance Costs	-	-	-	-	-
TOTAL	(5,110,875)	(3,397,750)	(1,774,965)		

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget €	Actual as % of Forecast €
Ordinary Income	104,793,966	115,919,717	98,279,280	94%	85%
Ordinary Expenses	(114,293,495)	(114,802,629)	(103,342,342)	90%	90%
Depreciation	(43,559,544)	(46,943,721)	(39,929,582)	92%	85%
Net Operating Income/(Deficit)	(53,059,072)	(45,826,634)	(44,992,644)		
Capital Income	13,782,736	11,336,419	10,602,323	77%	94%
Capital Purchases	(41,186,770)	(48,334,559)	(38,094,575)	92%	79%
Net Capital Income/(Deficit)	(27,404,034)	(36,998,140)	(27,492,252)		
Finance Costs	(1,214,820)	(1,214,818)	(1,155,888)	95%	95%
TOTAL	(81,677,926)	(84,039,592)	(73,640,785)		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget €	Actual as % of Forecast €
Ordinary Income	10,056,678	10,496,002	9,677,565	96%	92%
Ordinary Expenses	(17,380,962)	(16,988,559)	(15,346,781)	88%	90%
Depreciation	(42,466)	(49,562)	(38,928)	92%	79%
Net Operating Income/(Deficit)	(7,366,750)	(6,542,119)	(5,708,144)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(91,087)	(95,987)	77%	105%
Net Capital Income/(Deficit)	(124,100)	(91,087)	(95,987)		
Finance Costs	-	-	-	-	-
TOTAL	(7,490,850)	(6,633,206)	(5,804,131)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget €	Actual as % of Forecast €
Ordinary Income	2,109,326	2,441,709	2,206,884	105%	90%
Ordinary Expenses	(22,186,825)	(21,800,154)	(18,430,503)	83%	85%
Depreciation	(1,028,385)	(1,236,611)	(942,686)	92%	76%
Net Operating Income/(Deficit)	(21,105,883)	(20,595,056)	(17,166,305)		
Capital Income	50,000	27,814	8,402	17%	30%
Capital Purchases	(1,081,979)	(1,037,911)	(1,029,979)	95%	99%
Net Capital Income/(Deficit)	(1,031,979)	(1,010,098)	(1,021,577)		
Finance Costs	(380,808)	(380,810)	(316,461)	83%	83%
TOTAL	(22,518,671)	(21,985,964)	(18,504,343)		

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,368,626	36,736,155	32,597,117	95%	89%
Ordinary Expenses	(36,298,554)	(42,887,898)	(38,420,660)	106%	90%
Depreciation	(5,117,408)	(5,254,645)	(4,691,002)	92%	89%
Net Operating Income/(Deficit)	(7,047,336)	(11,406,388)	(10,514,545)		
Capital Income	-	-	-	-	-
Capital Purchases	(7,425,000)	(7,409,098)	(5,634,326)	76%	76%
Net Capital Income/(Deficit)	(7,425,000)	(7,409,098)	(5,634,326)		
Finance Costs	-	-	-	-	-
TOTAL	(14,472,336)	(18,815,486)	(16,148,871)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	294,358,351	314,558,488	272,281,015	92%	87%
Ordinary Expenses	(242,201,191)	(248,994,149)	(222,511,712)	92%	89%
Depreciation	(50,080,288)	(53,860,258)	(45,906,975)	92%	85%
Net Operating Income/(Deficit)	2,076,871	11,704,082	3,862,327		
Capital Income	13,831,424	11,389,374	11,010,203	80%	97%
Capital Purchases	(51,361,573)	(57,574,199)	(45,565,897)	89%	79%
Net Capital Income/(Deficit)	(37,530,149)	(46,184,826)	(34,555,694)		
Finance Costs	(1,611,822)	(1,828,265)	(1,845,420)	114%	101%
TOTAL	(37,065,099)	(36,309,009)	(32,538,787)		

Strategy & Transformation

Economic Development

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,200	46,000	46,000	500%	100%
Ordinary Expenses	(1,031,022)	(904,202)	(712,262)	69%	79%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,021,822)	(858,202)	(666,262)	-	-
Capital Income	(101,312)	(25,328)	-	0%	0%
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	(101,312)	(25,328)	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,123,134)	(883,530)	(666,262)	-	-

Executive Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,169,823)	(1,193,774)	(1,076,971)	92%	90%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,169,823)	(1,193,774)	(1,076,971)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,169,823)	(1,193,774)	(1,076,971)	-	-

Strategic Information and Technology

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	8,064,875	8,083,289	7,400,826	92%	92%
Ordinary Expenses	(7,341,627)	(6,748,924)	(5,436,924)	74%	81%
Depreciation	(223,248)	(237,466)	(204,644)	92%	86%
Net Operating Income/(Deficit)	500,000	1,096,900	1,760,081	-	-
Capital Income	100,000	50,469	2,579	3%	5%
Capital Purchases	(600,000)	(394,781)	(525,007)	88%	133%
Net Capital Income/(Deficit)	(500,000)	(344,313)	(522,428)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	752,587	1,237,653	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,735,462	1,742,226	1,597,604	92%	92%
Ordinary Expenses	(2,213,917)	(2,213,455)	(1,977,497)	89%	89%
Depreciation	(1,529)	-	-	0%	-
Net Operating Income/(Deficit)	(479,984)	(471,230)	(379,894)	-	-
Capital Income	-	-	396,899	-	-
Capital Purchases	(943,724)	(273,739)	(153,000)	16%	56%
Net Capital Income/(Deficit)	(943,724)	(273,739)	(153,000)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,423,708)	(744,969)	(135,995)	-	-

Elected Members

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,394,210)	(1,320,575)	(1,125,901)	81%	85%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,394,210)	(1,320,575)	(1,125,901)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	(7,489)	(7,489)	-	100%
Net Capital Income/(Deficit)	-	(7,489)	(7,489)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,394,210)	(1,328,064)	(1,133,390)	-	-

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,809,537	9,871,515	9,044,430	92%	92%
Ordinary Expenses	(13,150,599)	(12,380,931)	(10,328,733)	79%	83%
Depreciation	(224,777)	(237,466)	(204,644)	91%	86%
Net Operating Income/(Deficit)	(3,565,839)	(2,746,882)	(1,488,947)	-	-
Capital Income	(1,312)	25,141	399,478	-30452%	1589%
Capital Purchases	(1,543,724)	(676,009)	(685,496)	44%	101%
Net Capital Income/(Deficit)	(1,545,036)	(650,869)	(286,018)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(5,110,875)	(3,397,750)	(1,774,965)	-	-

Strategic Asset Performance

Asset Designers

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	975,976	975,976	938,385	96%	96%
Ordinary Expenses	(975,112)	(996,138)	(881,716)	90%	89%
Depreciation	(863)	(863)	(791)	92%	92%
Net Operating Income/(Deficit)	0	(21,025)	55,878		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(21,025)	55,878		

Asset Governance

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,404,684	3,404,684	3,120,960	92%	92%
Ordinary Expenses	(2,411,567)	(2,387,345)	(2,008,700)	83%	84%
Depreciation	(3,117)	(3,117)	(2,857)	92%	92%
Net Operating Income/(Deficit)	990,000	1,014,222	1,109,403		
Capital Income	-	-	-	-	-
Capital Purchases	(990,000)	-	-	0%	-
Net Capital Income/(Deficit)	(990,000)	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	1,014,222	1,109,403		

Asset Performance and Monitoring

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,367,030	4,367,030	4,003,111	92%	92%
Ordinary Expenses	(4,367,030)	(4,021,173)	(3,259,328)	75%	81%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	345,857	743,783		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(15,000)	-	-
Net Capital Income/(Deficit)	-	-	(15,000)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	345,857	728,783		

Asset Planning

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,348,393	2,348,393	2,156,190	92%	92%
Ordinary Expenses	(2,348,393)	(1,976,529)	(1,760,039)	75%	89%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	371,864	396,151		
Capital Income	-	211,066	235,219	-	111%
Capital Purchases	-	(283,386)	(244,169)	-	86%
Net Capital Income/(Deficit)	-	(72,320)	(8,950)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	299,544	387,201		

Asset Solutions

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,682,890	1,682,890	1,722,934	102%	102%
Ordinary Expenses	(1,682,890)	(2,227,266)	(2,126,895)	126%	95%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(544,376)	(403,961)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(544,376)	(403,961)		

Parks and Environment Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	728,613	730,485	625,553	86%	86%
Ordinary Expenses	(18,869,234)	(17,450,985)	(15,648,025)	83%	90%
Depreciation	(891,216)	(1,206,203)	(816,947)	92%	68%
Net Operating Income/(Deficit)	(19,031,837)	(17,926,703)	(15,839,420)		
Capital Income	619,407	64,956	67,034	11%	103%
Capital Purchases	(1,678,998)	(841,240)	(742,407)	44%	88%
Net Capital Income/(Deficit)	(1,059,591)	(776,284)	(675,373)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(20,091,429)	(18,702,986)	(16,514,793)		

Property Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	790,704	690,120	623,605	79%	90%
Ordinary Expenses	(2,487,169)	(2,979,649)	(2,473,352)	99%	83%
Depreciation	(509,699)	(654,891)	(467,224)	92%	71%
Net Operating Income/(Deficit)	(2,206,163)	(2,944,420)	(2,316,970)		
Capital Income	1,146,548	824,422	812,176	71%	99%
Capital Purchases	(4,101,548)	(2,729,631)	(2,663,849)	65%	98%
Net Capital Income/(Deficit)	(2,955,000)	(1,905,210)	(1,851,673)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(5,161,163)	(4,849,630)	(4,168,643)		

Road Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	14,226	14,305	13,205	93%	92%
Ordinary Expenses	(19,449,673)	(19,841,103)	(17,855,572)	92%	90%
Depreciation	(24,487,880)	(26,242,178)	(22,447,223)	92%	86%
Net Operating Income/(Deficit)	(43,923,327)	(46,068,976)	(40,289,590)		
Capital Income	10,064,694	6,734,641	6,519,666	65%	97%
Capital Purchases	(21,404,747)	(28,331,896)	(20,669,213)	97%	73%
Net Capital Income/(Deficit)	(11,340,053)	(21,597,254)	(14,149,547)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(55,263,380)	(67,666,231)	(54,439,137)		

Sewerage Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,413,021	34,414,089	31,205,044	91%	91%
Ordinary Expenses	(17,500,132)	(17,461,451)	(15,401,232)	88%	88%
Depreciation	(10,759,306)	(11,415,868)	(9,862,697)	92%	86%
Net Operating Income/(Deficit)	6,153,583	5,536,770	5,941,116		
Capital Income	451,144	1,520,802	1,105,170	245%	73%
Capital Purchases	(9,891,330)	(12,108,999)	(10,232,125)	103%	85%
Net Capital Income/(Deficit)	(9,440,186)	(10,588,197)	(9,126,954)	-	-
Finance Costs	(1,501,960)	(1,501,960)	(1,333,182)	89%	89%
TOTAL	(4,788,563)	(6,553,386)	(4,519,021)		

Strategic Asset Performance (Cont.)

Waste Assets					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	12,526,767	13,172,867	11,517,255	92%	87%
Ordinary Expenses	(10,303,244)	(11,192,254)	(10,576,579)	103%	94%
Depreciation	(257,834)	(290,080)	(236,348)	92%	81%
Net Operating Income/(Deficit)	<u>1,965,689</u>	<u>1,690,533</u>	<u>704,328</u>		
Capital Income	1,043,249	1,438,619	1,340,263	128%	93%
Capital Purchases	(2,086,500)	(2,392,411)	(2,458,683)	118%	103%
Net Capital Income/(Deficit)	<u>(1,043,251)</u>	<u>(953,592)</u>	<u>(1,118,420)</u>		
Finance Costs	(24,154)	(24,154)	(22,224)	92%	92%
TOTAL	<u>898,284</u>	<u>712,787</u>	<u>(436,315)</u>		

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	104,793,966	115,919,717	98,279,280	94%	85%
Ordinary Expenses	(114,293,495)	(114,802,620)	(103,342,342)	90%	90%
Depreciation	(43,559,544)	(46,943,721)	(39,929,582)	92%	85%
Net Operating Income/(Deficit)	<u>(53,059,072)</u>	<u>(45,826,634)</u>	<u>(44,992,644)</u>		
Capital Income	13,782,736	11,336,419	10,602,323	77%	94%
Capital Purchases	(41,156,720)	(48,334,559)	(38,094,575)	92%	79%
Net Capital Income/(Deficit)	<u>(27,404,034)</u>	<u>(36,998,140)</u>	<u>(27,492,252)</u>		
Finance Costs	(1,214,820)	(1,214,818)	(1,155,888)	95%	95%
TOTAL	<u>(61,677,926)</u>	<u>(64,039,592)</u>	<u>(73,640,785)</u>		

Water Assets					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	43,708,277	54,285,493	42,505,766	97%	78%
Ordinary Expenses	(33,554,758)	(33,743,095)	(30,804,118)	92%	91%
Depreciation	(6,649,630)	(7,130,522)	(6,095,494)	92%	85%
Net Operating Income/(Deficit)	<u>3,503,890</u>	<u>13,411,875</u>	<u>5,606,154</u>		
Capital Income	457,694	541,713	522,794	114%	97%
Capital Purchases	(1,033,647)	(1,646,997)	(1,069,130)	103%	65%
Net Capital Income/(Deficit)	<u>(575,953)</u>	<u>(1,105,283)</u>	<u>(546,335)</u>		
Finance Costs	(199,611)	(199,611)	(183,663)	92%	92%
TOTAL	<u>2,728,325</u>	<u>12,106,981</u>	<u>4,876,155</u>		

Administration					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(166,615)	(166,615)	(152,730)	92%	92%
Ordinary Expenses	(344,291)	(525,640)	(546,787)	159%	104%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	<u>(510,906)</u>	<u>(692,255)</u>	<u>(699,517)</u>		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	510,906	510,907	383,181	75%	75%
TOTAL	<u>-</u>	<u>(181,348)</u>	<u>(316,336)</u>		

Operations

Road Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,499,408	8,080,049	5,955,638	132%	74%
Ordinary Expenses	(4,366,060)	(7,175,447)	(5,129,390)	117%	71%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	133,348	904,602	826,248	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	133,348	904,602	826,248	-	-

Water Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,052,830	2,029,126	1,822,856	89%	90%
Ordinary Expenses	(2,050,099)	(3,529,832)	(3,552,274)	173%	101%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	2,731	(1,500,705)	(1,729,417)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	2,731	(1,500,705)	(1,729,417)	-	-

Waste Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,794,856	11,377,300	10,763,513	91%	95%
Ordinary Expenses	(12,748,797)	(12,921,468)	(12,130,237)	95%	94%
Depreciation	(249)	(379)	(228)	92%	60%
Net Operating Income/(Deficit)	(954,189)	(1,544,546)	(1,366,952)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(954,189)	(1,544,546)	(1,366,952)	-	-

Parks Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	593,582	593,582	544,117	92%	92%
Ordinary Expenses	(572,409)	(876,980)	(839,347)	147%	96%
Depreciation	(21,172)	(32,162)	(19,408)	92%	60%
Net Operating Income/(Deficit)	0	(315,560)	(314,639)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(315,560)	(314,639)	-	-

Delivery, Support and Performance

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	12,215,734	11,422,497	10,380,096	85%	91%
Ordinary Expenses	(10,481,146)	(11,139,882)	(10,032,172)	96%	90%
Depreciation	(4,563,367)	(4,580,283)	(4,183,131)	92%	91%
Net Operating Income/(Deficit)	(2,828,779)	(4,297,668)	(3,835,207)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	(6,000,000)	(5,738,855)	(3,971,122)	66%	69%
Net Capital Income/(Deficit)	(6,000,000)	(5,738,855)	(3,971,122)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(8,828,779)	(10,036,523)	(7,806,328)	-	-

Works Planning and Scheduling

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,621,252	2,621,253	2,564,839	98%	98%
Ordinary Expenses	(2,621,252)	(2,933,939)	(2,781,705)	106%	95%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(312,686)	(216,865)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	(36)	(36)	-	100%
Net Capital Income/(Deficit)	-	(36)	(36)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(312,722)	(216,901)	-	-

Property Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	5,046	26,430	28,965	574%	110%
Ordinary Expenses	(2,872,872)	(3,682,707)	(3,414,841)	119%	93%
Depreciation	(532,620)	(641,822)	(488,235)	92%	76%
Net Operating Income/(Deficit)	(3,400,446)	(4,298,099)	(3,874,111)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	(1,425,000)	(1,670,207)	(1,663,169)	117%	100%
Net Capital Income/(Deficit)	(1,425,000)	(1,670,207)	(1,663,169)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(4,825,446)	(5,968,305)	(5,537,279)	-	-

Sewerage Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	-	-	-	-
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	-	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	-	-	-	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	585,918	585,918	537,092	92%	92%
Ordinary Expenses	(585,918)	(627,644)	(540,694)	92%	86%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(41,725)	(3,602)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(41,725)	(3,602)	-	-

Operations (Cont.)

	TOTAL				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,368,626	36,736,155	32,597,117	95%	89%
Ordinary Expenses	(36,298,554)	(42,887,898)	(38,420,660)	106%	90%
Depreciation	(5,117,408)	(5,254,645)	(4,691,002)	92%	89%
Net Operating Income/(Deficit)	<u>(7,047,336)</u>	<u>(11,406,388)</u>	<u>(10,514,545)</u>		
Capital Income	-	-	-	-	-
Capital Purchases	(7,425,000)	(7,409,098)	(5,634,326)	76%	76%
Net Capital Income/(Deficit)	<u>(7,425,000)</u>	<u>(7,409,098)</u>	<u>(5,634,326)</u>		
Finance Costs	-	-	-	-	-
TOTAL	<u>(14,472,336)</u>	<u>(18,815,486)</u>	<u>(16,148,871)</u>		

Customer Experience

Customer Solutions

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	5,944,160	5,947,602	5,476,414	92%	92%
Ordinary Expenses	(6,692,277)	(6,631,139)	(6,163,725)	92%	93%
Depreciation	(33,987)	(41,083)	(31,551)	92%	76%
Net Operating Income/(Deficit)	(782,104)	(724,619)	(718,861)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(83,264)	(88,097)	71%	106%
Net Capital Income/(Deficit)	(124,100)	(83,264)	(88,097)		
Finance Costs	-	-	-	-	-
TOTAL	(906,204)	(807,883)	(806,562)		

Development Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,330,437	2,428,481	2,237,082	96%	92%
Ordinary Expenses	(3,168,997)	(3,069,154)	(2,841,396)	90%	93%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(838,559)	(640,673)	(604,314)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(838,559)	(640,673)	(604,314)		

Local Laws

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	966,337	1,380,495	1,364,958	141%	99%
Ordinary Expenses	(3,769,293)	(3,825,064)	(3,430,118)	91%	90%
Depreciation	(6,719)	(6,719)	(6,326)	92%	92%
Net Operating Income/(Deficit)	(2,807,675)	(2,449,288)	(2,069,486)		
Capital Income	-	-	-	-	-
Capital Purchases	-	(7,823)	(7,889)	-	101%
Net Capital Income/(Deficit)	-	(7,823)	(7,889)		
Finance Costs	-	-	-	-	-
TOTAL	(2,807,675)	(2,457,111)	(2,077,375)		

Health, Environment and Pest

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	406,022	329,702	223,532	55%	68%
Ordinary Expenses	(3,340,673)	(3,015,633)	(2,513,379)	75%	83%
Depreciation	(3,760)	(3,760)	(3,447)	92%	92%
Net Operating Income/(Deficit)	(2,938,411)	(2,689,691)	(2,293,294)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(2,938,411)	(2,689,691)	(2,293,294)		

Call Centre

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	148,152	148,152	135,806	92%	92%
Ordinary Expenses	(148,152)	(145,426)	(132,869)	90%	91%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	2,726	2,937		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	-	2,726	2,937		

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	261,571	261,571	239,773	92%	92%
Ordinary Expenses	(261,571)	(302,143)	(265,295)	101%	88%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(40,572)	(25,522)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(0)	(40,572)	(25,522)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,056,678	10,496,002	9,677,565	96%	92%
Ordinary Expenses	(17,380,962)	(16,988,559)	(15,346,781)	88%	90%
Depreciation	(42,466)	(49,562)	(38,928)	92%	79%
Net Operating Income/(Deficit)	(7,366,750)	(6,542,119)	(5,708,144)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(91,087)	(95,987)	77%	105%
Net Capital Income/(Deficit)	(124,100)	(91,087)	(95,987)		
Finance Costs	-	-	-	-	-
TOTAL	(7,490,850)	(6,633,206)	(5,804,131)		

Community Development & Events

Community Development and Partnerships					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	238,414	356,809	150,102	63%	42%
Ordinary Expenses	(4,820,921)	(4,849,173)	(3,998,109)	83%	82%
Depreciation	(147,358)	(247,996)	(171,754)	92%	69%
Net Operating Income/(Deficit)	(4,769,875)	(4,740,361)	(4,019,762)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(4,769,875)	(4,740,361)	(4,019,762)		

Brand and Communications					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	3,286	3,235	2,950	90%	91%
	(2,239,341)	(2,244,872)	(1,989,556)	89%	89%
	(2,691)	(3,321)	(2,466)	92%	74%
	(2,238,746)	(2,244,958)	(1,989,072)		
	-	-	-	-	-
	-	(7,073)	(7,127)	-	101%
	-	(7,073)	(7,127)		
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(2,238,746)	(2,252,031)	(1,996,199)		

Regional Art Gallery					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	113,600	134,756	137,073	121%	102%
	(1,852,185)	(1,678,694)	(1,390,645)	75%	83%
	(101,393)	(123,038)	(92,944)	92%	76%
	(1,839,978)	(1,668,976)	(1,346,515)		
	-	11,014	0	-	0%
	(5,000)	(18,889)	(19,020)	380%	101%
	(5,000)	(7,875)	(19,020)		
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(1,844,978)	(1,674,851)	(1,365,535)		

Regional Libraries					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	396,630	427,982	353,873	89%	83%
Ordinary Expenses	(3,737,607)	(3,895,284)	(3,609,081)	97%	93%
Depreciation	(231,469)	(277,892)	(212,180)	92%	76%
Net Operating Income/(Deficit)	(3,572,445)	(3,745,194)	(3,467,387)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(3,572,445)	(3,745,194)	(3,467,387)		

Events and Entertainment					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	787,300	928,886	1,014,003	129%	109%
	(5,568,380)	(5,196,293)	(4,371,972)	79%	84%
	(394,312)	(642,375)	(361,453)	92%	82%
	(5,175,393)	(4,709,781)	(3,719,422)		
	-	-	-	-	-
	(997,500)	(702,061)	(690,856)	69%	98%
	(997,500)	(702,061)	(690,856)		
	(380,808)	(380,810)	(316,461)	83%	83%
TOTAL	(6,553,701)	(5,792,652)	(4,726,739)		

Tondoon Botanic Gardens					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	2,400	7,344	8,495	354%	116%
	(2,545,660)	(2,481,764)	(2,030,679)	80%	82%
	(111,152)	(141,988)	(101,889)	92%	72%
	(2,654,412)	(2,616,408)	(2,124,074)		
	-	-	-	-	-
	(29,479)	(220,372)	(221,813)	752%	101%
	(29,479)	(220,372)	(221,813)		
	-	-	-	-	-
TOTAL	(2,683,891)	(2,836,780)	(2,345,886)		

Administration					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	567,696	582,696	540,388	95%	93%
Ordinary Expenses	(1,422,731)	(1,454,075)	(1,040,462)	73%	72%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(855,035)	(871,378)	(500,073)		
Capital Income	50,000	16,800	8,402	17%	50%
Capital Purchases	(50,000)	(89,516)	(91,163)	182%	102%
Net Capital Income/(Deficit)	-	(72,717)	(82,762)		
Finance Costs	-	-	-	-	-
TOTAL	(855,035)	(944,095)	(582,835)		

TOTAL					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	2,109,326	2,441,709	2,206,884	105%	90%
	(22,186,825)	(21,800,154)	(18,430,503)	83%	85%
	(1,028,385)	(1,236,611)	(942,686)	92%	76%
	(21,105,883)	(20,595,056)	(17,166,305)		
	50,000	27,814	8,402	17%	30%
	(1,081,979)	(1,037,911)	(1,029,979)	95%	99%
	(1,081,979)	(1,010,098)	(1,021,577)		
	(380,808)	(380,810)	(316,461)	83%	83%
TOTAL	(22,518,671)	(21,985,964)	(18,504,343)		

People Culture & Safety

People Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,465,689	1,465,689	1,343,548	92%	92%
Ordinary Expenses	(1,465,689)	(1,279,080)	(1,067,726)	73%	83%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	186,610	275,822	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	186,610	275,822	-	-

Health, Safety and Wellbeing

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,972,626	1,875,058	1,799,702	91%	96%
Ordinary Expenses	(1,970,705)	(2,321,969)	(2,072,446)	105%	89%
Depreciation	(1,921)	(1,921)	(1,761)	92%	92%
Net Operating Income/(Deficit)	0	(448,832)	(274,506)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(448,832)	(274,506)	-	-

Talent Development

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,636,371	3,498,153	3,131,381	86%	90%
Ordinary Expenses	(3,636,371)	(3,467,468)	(2,413,159)	66%	70%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	30,685	718,221	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	30,685	718,221	-	-

Employee Entitlements

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	18,098,996	17,960,576	16,276,542	90%	91%
Ordinary Expenses	(18,440,984)	(18,492,109)	(17,788,914)	96%	96%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(341,987)	(531,534)	(1,512,372)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	(531,534)	(1,512,372)	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	739,927	739,927	678,267	92%	92%
Ordinary Expenses	(739,927)	(774,471)	(712,881)	96%	92%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(34,544)	(34,614)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(34,544)	(34,614)	-	-

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	25,913,610	25,539,403	23,229,440	90%	91%
Ordinary Expenses	(26,253,676)	(26,335,096)	(24,055,127)	92%	91%
Depreciation	(1,921)	(1,921)	(1,761)	92%	92%
Net Operating Income/(Deficit)	(341,987)	(797,614)	(827,448)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	(797,614)	(827,448)	-	-

Finance, Governance & Risk (Cont.)

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	107,306,608	113,553,988	97,246,300	91%	86%
Ordinary Expenses	(12,637,082)	(13,798,882)	(12,587,566)	100%	91%
Depreciation	(105,786)	(136,330)	(98,372)	93%	72%
Net Operating Income/(Deficit)	<u>94,563,739</u>	<u>99,618,775</u>	<u>84,560,361</u>		
Capital Income	-	-	-	-	-
Capital Purchases	-	(25,535)	(25,535)	-	100%
Net Capital Income/(Deficit)	<u>-</u>	<u>(25,535)</u>	<u>(25,535)</u>		
Finance Costs	(16,194)	(232,637)	(373,071)	2304%	160%
TOTAL	<u>94,547,545</u>	<u>99,360,603</u>	<u>84,161,756</u>		