

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS  
2022 - 23 FINANCIAL YEAR**

**PEOPLE CULTURE AND SAFETY**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	25,913,610	26,368,475	20,943,682	81%	79%
Ordinary Expenses	(26,253,676)	(26,051,962)	(21,232,758)	81%	82%
Depreciation	(1,921)	(2,060)	(1,601)	83%	78%
<b>Net Operating Income/(Deficit)</b>	<b>(341,987)</b>	<b>314,453</b>	<b>(290,677)</b>		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
<b>Net Capital Income/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>		
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(341,987)</b>	<b>314,453</b>	<b>(290,677)</b>		

**FINANCE, GOVERNANCE & RISK**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	107,306,608	113,074,580	87,280,115	81%	77%
Ordinary Expenses	(12,637,082)	(13,238,254)	(11,468,991)	91%	87%
Depreciation	(105,786)	(114,830)	(89,429)	85%	78%
<b>Net Operating Income/(Deficit)</b>	<b>94,563,739</b>	<b>99,721,496</b>	<b>75,721,695</b>		
Capital Income	-	-	-	-	-
Capital Purchases	-	(16,650)	(25,535)	-	153%
<b>Net Capital Income/(Deficit)</b>	<b>-</b>	<b>(16,650)</b>	<b>(25,535)</b>		
Finance Costs	(16,194)	(232,637)	(274,309)	1694%	118%
<b>TOTAL</b>	<b>94,547,545</b>	<b>99,472,209</b>	<b>75,421,852</b>		

**STRATEGY & TRANSFORMATION**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,809,537	9,850,378	8,227,453	84%	84%
Ordinary Expenses	(13,150,599)	(13,305,355)	(9,174,564)	70%	69%
Depreciation	(224,777)	(239,807)	(186,040)	83%	78%
<b>Net Operating Income/(Deficit)</b>	<b>(3,565,839)</b>	<b>(3,694,784)</b>	<b>(1,133,152)</b>		
Capital Income	(1,312)	24,016	489	-37%	2%
Capital Purchases	(1,543,724)	(958,152)	(458,171)	30%	48%
<b>Net Capital Income/(Deficit)</b>	<b>(1,545,036)</b>	<b>(934,135)</b>	<b>(457,682)</b>		
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(5,110,875)</b>	<b>(4,628,919)</b>	<b>(1,590,833)</b>		

**STRATEGIC ASSET PERFORMANCE**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget %	Actual as % of Forecast %
Ordinary Income	104,793,966	108,100,435	72,827,851	69%	67%
Ordinary Expenses	(114,293,495)	(116,428,054)	(93,559,503)	82%	80%
Depreciation	(43,559,544)	(46,851,863)	(36,299,620)	83%	77%
<b>Net Operating Income/(Deficit)</b>	<b>(53,059,072)</b>	<b>(55,179,481)</b>	<b>(57,031,272)</b>		
Capital Income	13,782,736	14,864,033	10,136,884	74%	68%
Capital Purchases	(41,186,770)	(44,087,393)	(34,210,793)	83%	78%
<b>Net Capital Income/(Deficit)</b>	<b>(27,404,034)</b>	<b>(29,223,360)</b>	<b>(24,073,910)</b>		
Finance Costs	(1,214,820)	(1,214,820)	(1,041,618)	86%	86%
<b>TOTAL</b>	<b>(81,677,926)</b>	<b>(85,617,661)</b>	<b>(82,146,800)</b>		

**CUSTOMER EXPERIENCE**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget %	Actual as % of Forecast %
Ordinary Income	10,056,678	10,600,091	8,726,842	87%	82%
Ordinary Expenses	(17,380,962)	(17,554,300)	(13,799,753)	79%	79%
Depreciation	(42,466)	(45,854)	(35,389)	83%	77%
<b>Net Operating Income/(Deficit)</b>	<b>(7,366,750)</b>	<b>(7,000,064)</b>	<b>(5,108,300)</b>		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(105,478)	(84,587)	68%	80%
<b>Net Capital Income/(Deficit)</b>	<b>(124,100)</b>	<b>(105,478)</b>	<b>(84,587)</b>		
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(7,490,850)</b>	<b>(7,105,541)</b>	<b>(5,192,887)</b>		

**COMMUNITY DEVELOPMENT & EVENTS**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget %	Actual as % of Forecast %
Ordinary Income	2,109,326	2,245,716	1,997,443	95%	89%
Ordinary Expenses	(22,186,825)	(22,080,668)	(16,770,897)	76%	76%
Depreciation	(1,028,385)	(1,112,136)	(856,988)	83%	77%
<b>Net Operating Income/(Deficit)</b>	<b>(21,105,883)</b>	<b>(20,947,089)</b>	<b>(15,630,442)</b>		
Capital Income	50,000	52,351	6,638	13%	13%
Capital Purchases	(1,081,979)	(723,944)	(1,000,211)	92%	138%
<b>Net Capital Income/(Deficit)</b>	<b>(1,031,979)</b>	<b>(671,593)</b>	<b>(993,574)</b>		
Finance Costs	(380,808)	(380,808)	(301,403)	79%	79%
<b>TOTAL</b>	<b>(22,518,671)</b>	<b>(21,999,489)</b>	<b>(16,925,418)</b>		

**OPERATIONS**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,368,626	39,667,243	29,426,669	86%	74%
Ordinary Expenses	(36,298,554)	(45,041,327)	(34,958,944)	96%	78%
Depreciation	(5,117,408)	(5,493,709)	(4,264,551)	83%	78%
<b>Net Operating Income/(Deficit)</b>	<b>(7,047,336)</b>	<b>(10,867,792)</b>	<b>(9,796,826)</b>		
Capital Income	-	-	-	-	-
Capital Purchases	(7,425,000)	(7,672,123)	(4,927,165)	66%	64%
<b>Net Capital Income/(Deficit)</b>	<b>(7,425,000)</b>	<b>(7,672,123)</b>	<b>(4,927,165)</b>		
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(14,472,336)</b>	<b>(18,539,915)</b>	<b>(14,723,991)</b>		

**TOTAL**

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	294,358,351	309,906,918	229,430,054	78%	74%
Ordinary Expenses	(242,201,191)	(253,699,921)	(200,965,410)	83%	79%
Depreciation	(50,080,288)	(53,860,258)	(41,733,618)	83%	77%
<b>Net Operating Income/(Deficit)</b>	<b>2,076,871</b>	<b>2,346,739</b>	<b>(13,268,974)</b>		
Capital Income	13,831,424	14,940,400	10,144,011	73%	68%
Capital Purchases	(51,361,573)	(53,563,739)	(40,706,462)	79%	76%
<b>Net Capital Income/(Deficit)</b>	<b>(37,530,149)</b>	<b>(38,623,338)</b>	<b>(30,562,452)</b>		
Finance Costs	(1,611,822)	(1,828,265)	(1,617,330)	100%	88%
<b>TOTAL</b>	<b>(37,065,099)</b>	<b>(38,104,864)</b>	<b>(45,448,755)</b>		

Strategy & Transformation

Economic Development

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,200	46,000	46,000	500%	100%
Ordinary Expenses	(1,031,022)	(1,052,570)	(659,311)	64%	63%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,021,822)	(1,006,570)	(613,311)	-	-
Capital Income	(101,312)	(75,984)	-	0%	0%
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	(101,312)	(75,984)	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,123,134)	(1,082,554)	(613,311)	-	-

Strategic Information and Technology

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	8,064,875	8,068,916	6,728,471	83%	83%
	(7,341,627)	(7,142,198)	(4,696,992)	64%	66%
	(223,248)	(239,807)	(186,040)	83%	78%
	500,000	686,911	1,845,438	-	-
	100,000	100,000	489	0%	0%
	(600,000)	(581,435)	(324,781)	54%	56%
	(500,000)	(481,435)	(324,292)	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	0	205,476	1,521,147	-	-

Elected Members

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	-	-	-	-	-
	(1,394,210)	(1,345,563)	(1,028,981)	74%	76%
	-	-	-	-	-
	(1,394,210)	(1,345,563)	(1,028,981)	-	-
	-	-	-	-	-
	-	(7,489)	(7,489)	-	100%
	-	(7,489)	(7,489)	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(1,394,210)	(1,353,052)	(1,036,470)	-	-

Executive Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,169,823)	(1,223,161)	(985,302)	84%	81%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,169,823)	(1,223,161)	(985,302)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,169,823)	(1,223,161)	(985,302)	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	1,735,462	1,735,462	1,452,982	84%	84%
	(2,213,917)	(2,541,864)	(1,803,977)	81%	71%
	(1,529)	-	-	0%	-
	(479,964)	(806,402)	(350,995)	-	-
	-	-	-	-	-
	(943,724)	(369,228)	(125,901)	13%	34%
	(943,724)	(369,228)	(125,901)	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(1,423,708)	(1,175,629)	(476,896)	-	-

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	9,809,537	9,850,378	8,227,453	84%	84%
	(13,150,599)	(13,305,355)	(9,174,564)	70%	69%
	(224,777)	(239,807)	(186,040)	83%	78%
	(3,565,839)	(3,694,784)	(1,133,152)	-	-
	(1,312)	24,016	489	-37%	2%
	(1,543,724)	(958,152)	(458,171)	30%	48%
	(1,545,036)	(934,135)	(457,682)	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(5,110,875)	(4,628,919)	(1,590,833)	-	-

Strategic Asset Performance

Asset Designers

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	975,976	975,976	813,313	83%	83%
Ordinary Expenses	(975,112)	(996,761)	(798,779)	82%	80%
Depreciation	(863)	(925)	(719)	83%	78%
Net Operating Income/(Deficit)	0	(21,710)	13,815		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(21,710)	13,815		

Asset Governance

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,404,684	3,404,684	2,837,237	83%	83%
Ordinary Expenses	(2,411,567)	(2,431,328)	(1,808,496)	75%	74%
Depreciation	(3,117)	(3,341)	(2,597)	83%	78%
Net Operating Income/(Deficit)	990,000	970,015	1,026,143		
Capital Income	-	-	-	-	-
Capital Purchases	(990,000)	-	-	0%	-
Net Capital Income/(Deficit)	(990,000)	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	970,015	1,026,143		

Asset Performance and Monitoring

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,367,030	4,367,030	3,639,192	83%	83%
Ordinary Expenses	(4,367,030)	(4,344,712)	(2,780,754)	64%	64%
Net Operating Income/(Deficit)	0	22,318	858,437		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	22,318	858,437		

Asset Planning

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,348,393	2,348,393	1,960,491	83%	83%
Ordinary Expenses	(2,348,393)	(2,157,462)	(1,561,402)	66%	72%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	190,930	399,088		
Capital Income	-	173,775	233,386	-	134%
Capital Purchases	-	(278,686)	(233,386)	-	84%
Net Capital Income/(Deficit)	-	(104,911)	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	86,019	399,088		

Asset Solutions

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,682,890	1,682,890	1,402,409	83%	83%
Ordinary Expenses	(1,682,890)	(1,948,236)	(1,964,217)	117%	101%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(265,346)	(561,809)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(265,346)	(561,809)		

Parks and Environment Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	728,613	727,449	622,445	85%	86%
Ordinary Expenses	(18,869,234)	(18,449,061)	(14,024,556)	74%	76%
Depreciation	(891,216)	(970,110)	(742,680)	83%	77%
Net Operating Income/(Deficit)	(19,031,837)	(18,691,722)	(14,144,790)		
Capital Income	619,407	153,100	65,420	11%	43%
Capital Purchases	(1,678,998)	(1,006,241)	(686,470)	41%	68%
Net Capital Income/(Deficit)	(1,059,591)	(853,141)	(621,050)		
Finance Costs	-	-	-	-	-
TOTAL	(20,091,429)	(19,544,863)	(14,765,841)		

Property Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	790,704	785,193	531,346	67%	68%
Ordinary Expenses	(2,487,169)	(2,779,399)	(2,516,687)	101%	91%
Depreciation	(509,699)	(553,179)	(424,749)	83%	77%
Net Operating Income/(Deficit)	(2,206,163)	(2,547,385)	(2,410,089)		
Capital Income	1,146,548	881,768	800,676	70%	91%
Capital Purchases	(4,101,548)	(2,853,089)	(2,533,131)	62%	89%
Net Capital Income/(Deficit)	(2,955,000)	(1,971,321)	(1,732,456)		
Finance Costs	-	-	-	-	-
TOTAL	(5,161,163)	(4,518,707)	(4,142,545)		

Road Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	14,226	14,968	10,990	77%	73%
Ordinary Expenses	(19,449,673)	(20,106,476)	(16,294,139)	84%	81%
Depreciation	(24,487,880)	(26,331,768)	(20,406,567)	83%	77%
Net Operating Income/(Deficit)	(43,923,327)	(46,423,276)	(36,689,716)		
Capital Income	10,064,694	9,079,564	6,109,315	61%	67%
Capital Purchases	(21,404,747)	(25,807,145)	(18,108,363)	85%	70%
Net Capital Income/(Deficit)	(11,340,053)	(16,727,581)	(11,999,047)		
Finance Costs	-	-	-	-	-
TOTAL	(55,263,380)	(63,150,857)	(48,688,763)		

Sewerage Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,413,021	34,486,541	28,275,950	82%	82%
Ordinary Expenses	(17,500,132)	(18,435,342)	(14,013,081)	80%	76%
Depreciation	(10,759,306)	(11,564,099)	(8,966,088)	83%	78%
Net Operating Income/(Deficit)	6,153,583	4,487,100	5,296,781		
Capital Income	451,144	2,800,325	1,098,043	243%	39%
Capital Purchases	(9,891,330)	(10,717,655)	(9,422,924)	95%	88%
Net Capital Income/(Deficit)	(9,440,186)	(7,917,330)	(8,324,881)		
Finance Costs	(1,501,960)	(1,501,960)	(1,237,488)	82%	82%
TOTAL	(4,788,563)	(4,932,190)	(4,265,589)		

Strategic Asset Performance (Cont.)

Waste Assets					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	12,526,767	12,610,545	10,593,017	85%	84%
Ordinary Expenses	(10,303,244)	(10,465,198)	(9,519,986)	92%	91%
Depreciation	(257,834)	(277,895)	(214,862)	83%	77%
Net Operating Income/(Deficit)	<b>1,965,689</b>	<b>1,867,452</b>	<b>858,169</b>		
Capital Income	1,043,249	1,236,284	1,340,263	128%	108%
Capital Purchases	(2,086,500)	(2,457,383)	(2,384,714)	114%	97%
Net Capital Income/(Deficit)	<b>(1,043,251)</b>	<b>(1,221,099)</b>	<b>(1,044,451)</b>		
Finance Costs	(24,154)	(24,154)	(20,219)	84%	84%
TOTAL	<b>898,284</b>	<b>622,199</b>	<b>(206,501)</b>		

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	104,793,966	108,100,435	72,827,851	69%	67%
Ordinary Expenses	(114,293,495)	(116,428,054)	(93,559,503)	82%	80%
Depreciation	(43,559,544)	(46,851,863)	(36,299,620)	83%	77%
Net Operating Income/(Deficit)	<b>(53,059,072)</b>	<b>(55,179,481)</b>	<b>(57,031,272)</b>		
Capital Income	13,782,736	14,864,033	10,136,884	74%	68%
Capital Purchases	(41,186,770)	(44,087,393)	(34,210,793)	83%	78%
Net Capital Income/(Deficit)	<b>(27,404,034)</b>	<b>(29,223,360)</b>	<b>(24,073,910)</b>		
Finance Costs	(1,214,820)	(1,214,820)	(1,041,618)	86%	86%
TOTAL	<b>(81,677,926)</b>	<b>(85,617,661)</b>	<b>(82,146,800)</b>		

Water Assets					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	43,708,277	46,863,382	22,280,308	51%	48%
Ordinary Expenses	(33,554,758)	(33,914,482)	(27,733,518)	83%	82%
Depreciation	(6,649,630)	(7,150,546)	(5,541,358)	83%	77%
Net Operating Income/(Deficit)	<b>3,503,890</b>	<b>5,798,354</b>	<b>(10,994,569)</b>		
Capital Income	457,694	539,218	489,781	107%	91%
Capital Purchases	(1,033,647)	(967,194)	(841,806)	81%	87%
Net Capital Income/(Deficit)	<b>(575,953)</b>	<b>(427,976)</b>	<b>(352,024)</b>		
Finance Costs	(199,611)	(199,611)	(167,092)	84%	84%
TOTAL	<b>2,728,325</b>	<b>5,170,766</b>	<b>(11,513,685)</b>		

Administration					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(166,615)	(166,615)	(138,846)	83%	83%
Ordinary Expenses	(344,291)	(399,597)	(543,887)	158%	136%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	<b>(510,906)</b>	<b>(566,212)</b>	<b>(682,732)</b>		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	510,906	510,906	383,181	75%	75%
TOTAL	<b>-</b>	<b>(55,306)</b>	<b>(299,551)</b>		

Operations

Road Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,499,408	10,298,721	5,578,735	124%	54%
Ordinary Expenses	(4,366,060)	(10,202,469)	(4,772,605)	109%	47%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	133,348	96,252	806,130	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	133,348	96,252	806,130	-	-

Water Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,052,830	2,083,020	1,664,729	81%	80%
Ordinary Expenses	(2,050,099)	(2,760,481)	(3,177,324)	155%	115%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	2,731	(677,461)	(1,512,596)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	2,731	(677,461)	(1,512,596)	-	-

Waste Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,794,856	11,778,952	9,690,670	82%	82%
Ordinary Expenses	(12,748,797)	(13,166,139)	(11,000,748)	86%	84%
Depreciation	(248)	(273)	(207)	83%	76%
Net Operating Income/(Deficit)	(954,189)	(1,387,460)	(1,310,285)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(954,189)	(1,387,460)	(1,310,285)	-	-

Parks Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	593,582	593,582	494,652	83%	83%
Ordinary Expenses	(572,409)	(725,182)	(768,545)	134%	106%
Depreciation	(21,172)	(123,211)	(17,644)	83%	76%
Net Operating Income/(Deficit)	0	(154,812)	(291,537)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(154,812)	(291,537)	-	-

Delivery, Support and Performance

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	12,215,734	11,685,488	9,298,384	76%	80%
Ordinary Expenses	(10,481,146)	(11,681,850)	(9,113,520)	87%	78%
Depreciation	(4,563,367)	(4,894,165)	(3,802,850)	83%	78%
Net Operating Income/(Deficit)	(2,828,779)	(4,890,527)	(3,617,986)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	(6,000,000)	(6,106,505)	(3,506,922)	58%	57%
Net Capital Income/(Deficit)	(6,000,000)	(6,106,505)	(3,506,922)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(8,828,779)	(10,997,032)	(7,124,909)	-	-

Works Planning and Scheduling

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,621,252	2,621,252	2,184,377	83%	83%
Ordinary Expenses	(2,621,252)	(2,729,957)	(2,509,220)	96%	92%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(108,705)	(324,842)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	(36)	(36)	-	100%
Net Capital Income/(Deficit)	-	(36)	(36)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(108,741)	(324,878)	-	-

Property Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	5,046	20,309	26,857	532%	132%
Ordinary Expenses	(2,872,872)	(3,114,381)	(3,114,496)	108%	100%
Depreciation	(532,620)	(576,060)	(443,850)	83%	77%
Net Operating Income/(Deficit)	(3,400,446)	(3,680,132)	(3,531,489)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	(1,425,000)	(1,565,582)	(1,420,207)	100%	91%
Net Capital Income/(Deficit)	(1,425,000)	(1,565,582)	(1,420,207)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(4,825,446)	(5,245,714)	(4,951,696)	-	-

Sewerage Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	-	-	-	-
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	-	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	-	-	-	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	585,918	585,918	488,265	83%	83%
Ordinary Expenses	(585,918)	(650,866)	(502,487)	86%	77%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(64,948)	(14,221)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(64,948)	(14,221)	-	-

Operations (Cont.)

	TOTAL				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,368,626	39,667,243	29,426,669	86%	74%
Ordinary Expenses	(36,298,554)	(45,041,327)	(34,958,944)	96%	78%
Depreciation	(5,117,408)	(5,493,709)	(4,264,551)	83%	78%
Net Operating Income/(Deficit)	<u>(7,047,336)</u>	<u>(10,867,792)</u>	<u>(9,796,826)</u>		
Capital Income	-	-	-	-	-
Capital Purchases	(7,425,000)	(7,672,123)	(4,927,165)	66%	64%
Net Capital Income/(Deficit)	<u>(7,425,000)</u>	<u>(7,672,123)</u>	<u>(4,927,165)</u>		
Finance Costs	-	-	-	-	-
TOTAL	<u>(14,472,336)</u>	<u>(18,539,915)</u>	<u>(14,723,991)</u>		

Customer Experience

Customer Solutions

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	5,944,160	5,969,585	4,970,156	84%	83%
Ordinary Expenses	(6,692,277)	(6,672,406)	(5,572,626)	83%	83%
Depreciation	(33,987)	(36,765)	(28,323)	83%	77%
Net Operating Income/(Deficit)	(782,104)	(739,586)	(580,792)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(99,243)	(76,764)	62%	77%
Net Capital Income/(Deficit)	(124,100)	(99,243)	(76,764)		
Finance Costs	-	-	-	-	-
TOTAL	(906,204)	(838,829)	(657,556)		

Development Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,330,437	2,757,474	2,028,397	87%	74%
Ordinary Expenses	(3,168,997)	(3,120,161)	(2,546,436)	80%	82%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(838,559)	(362,686)	(518,040)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(838,559)	(362,686)	(518,040)		

Local Laws

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	966,337	1,064,606	1,219,052	126%	115%
Ordinary Expenses	(3,769,293)	(3,973,496)	(3,105,951)	82%	78%
Depreciation	(6,718)	(5,059)	(3,333)	83%	78%
Net Operating Income/(Deficit)	(2,807,675)	(2,913,950)	(1,890,832)		
Capital Income	-	-	-	-	-
Capital Purchases	-	(6,235)	(7,823)	-	125%
Net Capital Income/(Deficit)	-	(6,235)	(7,823)		
Finance Costs	-	-	-	-	-
TOTAL	(2,807,675)	(2,920,184)	(1,898,655)		

Health, Environment and Pest

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	406,022	398,703	167,801	41%	42%
Ordinary Expenses	(3,340,673)	(3,311,283)	(2,267,790)	68%	68%
Depreciation	(3,760)	(4,031)	(3,133)	83%	78%
Net Operating Income/(Deficit)	(2,938,411)	(2,916,610)	(2,103,122)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(2,938,411)	(2,916,610)	(2,103,122)		

Call Centre

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	148,152	148,152	123,460	83%	83%
Ordinary Expenses	(148,152)	(155,356)	(118,079)	80%	76%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(7,204)	5,381		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	-	(7,204)	5,381		

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	261,571	261,571	217,976	83%	83%
Ordinary Expenses	(261,571)	(321,599)	(238,871)	91%	74%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(60,028)	(20,895)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(0)	(60,028)	(20,895)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,056,678	10,600,091	8,726,842	87%	82%
Ordinary Expenses	(17,380,962)	(17,554,300)	(13,799,753)	79%	79%
Depreciation	(42,466)	(45,854)	(35,389)	83%	77%
Net Operating Income/(Deficit)	(7,366,750)	(7,000,064)	(5,108,300)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(105,478)	(84,587)	68%	80%
Net Capital Income/(Deficit)	(124,100)	(105,478)	(84,587)		
Finance Costs	-	-	-	-	-
TOTAL	(7,490,850)	(7,105,541)	(5,192,887)		

**Community Development & Events**

Community Development and Partnerships					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	238,414	268,066	149,873	63%	56%
Ordinary Expenses	(4,820,921)	(4,864,193)	(3,653,125)	76%	75%
Depreciation	(147,368)	(203,693)	(156,140)	83%	77%
Net Operating Income/(Deficit)	(4,769,875)	(4,799,819)	(3,659,392)		
Capital Income	-	7,900	-	-	0%
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	7,900	-	-	-
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(4,769,875)</b>	<b>(4,791,919)</b>	<b>(3,659,392)</b>		

Brand and Communications					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	3,286	3,269	2,682	82%	82%
	(2,239,341)	(2,215,256)	(1,792,731)	80%	81%
	(2,691)	(2,914)	(2,242)	83%	77%
	(2,238,746)	(2,214,900)	(1,792,291)		
	-	-	-	-	-
	-	(7,073)	(7,073)	-	100%
	-	(7,073)	(7,073)		
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
<b>TOTAL</b>	<b>(2,238,746)</b>	<b>(2,221,974)</b>	<b>(1,799,364)</b>		

Regional Art Gallery					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	113,600	131,648	135,417	119%	103%
	(1,852,185)	(1,758,298)	(1,253,769)	68%	71%
	(101,393)	(109,703)	(84,494)	83%	77%
	(1,839,878)	(1,736,353)	(1,202,845)		
	-	-	0	-	-
	(5,000)	(18,889)	(18,889)	378%	100%
	(5,000)	(18,889)	(18,889)		
	-	-	-	-	-
	-	-	-	-	-
<b>TOTAL</b>	<b>(1,844,978)</b>	<b>(1,755,242)</b>	<b>(1,221,734)</b>		

Regional Libraries					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	396,630	417,446	348,263	88%	83%
Ordinary Expenses	(3,737,607)	(3,738,076)	(3,278,930)	88%	88%
Depreciation	(231,469)	(250,298)	(192,891)	83%	77%
Net Operating Income/(Deficit)	(3,572,445)	(3,570,929)	(3,123,557)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(3,572,445)</b>	<b>(3,570,929)</b>	<b>(3,123,557)</b>		

Events and Entertainment					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	787,300	816,362	861,467	109%	106%
	(5,568,380)	(5,437,315)	(4,002,605)	72%	74%
	(394,312)	(424,933)	(328,594)	83%	77%
	(5,175,393)	(5,045,887)	(3,469,732)		
	-	-	-	-	-
	(997,500)	(312,702)	(665,061)	67%	213%
	(997,500)	(312,702)	(665,061)		
	-	-	-	-	-
	(380,808)	(380,808)	(301,403)	79%	79%
	-	-	-	-	-
<b>TOTAL</b>	<b>(6,553,701)</b>	<b>(5,739,397)</b>	<b>(4,436,196)</b>		

Tondoon Botanic Gardens					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	2,400	6,229	6,660	277%	107%
	(2,545,660)	(2,526,727)	(1,855,533)	73%	73%
	(111,152)	(120,595)	(92,627)	83%	77%
	(2,654,412)	(2,641,094)	(1,941,500)		
	-	-	-	-	-
	(29,479)	(213,847)	(220,372)	748%	103%
	(29,479)	(213,847)	(220,372)		
	-	-	-	-	-
	-	-	-	-	-
<b>TOTAL</b>	<b>(2,683,891)</b>	<b>(2,854,941)</b>	<b>(2,161,873)</b>		

Administration					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	567,696	602,696	493,080	87%	82%
Ordinary Expenses	(1,422,731)	(1,540,804)	(934,204)	66%	61%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(855,035)	(938,107)	(441,124)		
Capital Income	50,000	44,451	6,638	13%	15%
Capital Purchases	(50,000)	(171,433)	(88,816)	178%	52%
Net Capital Income/(Deficit)	-	(126,982)	(82,179)		
Finance Costs	-	-	-	-	-
<b>TOTAL</b>	<b>(855,035)</b>	<b>(1,065,089)</b>	<b>(523,303)</b>		

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	2,109,326	2,245,716	1,997,443	95%	89%
	(22,186,825)	(22,080,668)	(16,770,897)	76%	76%
	(1,028,385)	(1,112,136)	(856,988)	83%	77%
	(21,105,884)	(20,947,089)	(15,630,442)		
	50,000	52,351	6,638	13%	13%
	(1,081,979)	(723,944)	(1,000,211)	92%	138%
	(1,031,979)	(671,593)	(993,574)		
	(380,808)	(380,808)	(301,403)	79%	79%
	-	-	-	-	-
<b>TOTAL</b>	<b>(22,518,671)</b>	<b>(21,999,489)</b>	<b>(16,925,418)</b>		



People Culture & Safety

People Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,465,689	1,465,689	1,221,408	83%	83%
Ordinary Expenses	(1,465,689)	(1,492,247)	(966,098)	66%	65%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(26,558)	255,310	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(26,558)	255,310	-	-

Health, Safety and Wellbeing

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,972,626	1,890,163	1,570,926	80%	83%
Ordinary Expenses	(1,970,705)	(2,286,691)	(1,863,056)	95%	81%
Depreciation	-	(2,050)	(1,601)	83%	78%
Net Operating Income/(Deficit)	(0)	(398,588)	(293,731)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(0)	(398,588)	(293,731)	-	-

Talent Development

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,636,371	3,476,145	2,804,657	77%	81%
Ordinary Expenses	(3,636,371)	(3,041,469)	(2,165,975)	60%	71%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	434,676	638,681	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	434,676	638,681	-	-

Employee Entitlements

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	18,098,996	18,796,551	14,730,085	81%	78%
Ordinary Expenses	(18,440,984)	(18,423,770)	(15,582,773)	85%	85%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(341,987)	372,782	(852,688)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	372,782	(852,688)	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	739,927	739,927	616,606	83%	83%
Ordinary Expenses	(739,927)	(807,786)	(654,855)	89%	81%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(67,859)	(38,249)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(67,859)	(38,249)	-	-

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	25,913,610	26,368,475	20,943,682	81%	79%
Ordinary Expenses	(26,253,676)	(26,051,962)	(21,232,758)	81%	82%
Depreciation	(1,921)	(2,060)	(1,601)	83%	78%
Net Operating Income/(Deficit)	(341,987)	314,453	(290,677)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	314,453	(290,677)	-	-



Finance, Governance & Risk (Cont.)

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	107,306,608	113,074,580	87,280,115	81%	77%
Ordinary Expenses	(12,637,082)	(13,238,254)	(11,468,991)	91%	87%
Depreciation	(105,786)	(114,830)	(89,429)	85%	78%
Net Operating Income/(Deficit)	94,563,739	99,721,496	75,721,695		
Capital Income	-	-	-	-	-
Capital Purchases	-	(16,650)	(25,535)	-	153%
Net Capital Income/(Deficit)	-	(16,650)	(25,535)		
Finance Costs	(16,194)	(232,637)	(274,309)	1694%	118%
TOTAL	94,547,545	99,472,209	75,421,852		