

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2021 - 22 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	24,004,891	24,004,891	5,645,431	24%	24%
Ordinary Expenses	(24,001,992)	(24,001,992)	(4,590,045)	19%	19%
Depreciation	(2,898)	(2,898)	(725)	25%	25%
Net Operating Income/(Deficit)	0	0	1,054,661		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	0	1,054,661		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	99,489,398	99,489,398	92,884,817	93%	93%
Ordinary Expenses	(9,855,347)	(9,855,347)	(2,455,940)	25%	25%
Depreciation	(1,340)	(1,340)	(335)	25%	25%
Net Operating Income/(Deficit)	89,632,711	89,632,711	90,428,542		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(581,671)	(581,671)	-	0%	0%
Net Capital Income/(Deficit)	(581,671)	(581,671)	-		
Transfer to Reserves	(6,105,339)	(6,105,339)	(1,266,077)	21%	21%
Transfer from Reserves	451,898	451,898	112,975	25%	25%
Total Reserve Movement	(5,653,441)	(5,653,441)	(1,153,102)		
TOTAL	83,975,599	83,975,599	89,275,440		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,479,843	10,479,843	2,514,600	24%	24%
Ordinary Expenses	(15,417,563)	(15,417,563)	(2,830,819)	18%	18%
Depreciation	(473,965)	(473,965)	(118,491)	25%	25%
Net Operating Income/(Deficit)	(5,411,685)	(5,411,685)	(434,711)		
Capital Income	-	-	-	-	-
Capital Purchases	(899,500)	(899,500)	(376,569)	42%	42%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(899,500)	(899,500)	(376,569)		
Transfer to Reserves	(165,000)	(165,000)	-	0%	0%
Transfer from Reserves	878,400	878,400	421,087	48%	48%
Total Reserve Movement	713,400	713,400	421,087		
TOTAL	(5,597,786)	(5,597,786)	(390,193)		

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	92,047,873	92,047,873	53,813,220	58%	58%
Ordinary Expenses	(104,430,225)	(104,430,225)	(23,809,705)	23%	23%
Depreciation	(36,729,841)	(36,729,841)	(9,182,461)	25%	25%
Net Operating Income/(Deficit)	(49,112,194)	(49,112,194)	20,821,055		
Capital Income	16,627,550	16,627,550	658,105	4%	4%
Capital Purchases	(62,916,229)	(62,916,229)	(9,849,012)	16%	16%
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,550,737)	(5,550,737)	(303,030)	5%	5%
Net Capital Income/(Deficit)	(51,839,416)	(51,839,416)	(9,493,937)		
Transfer to Reserves	(8,015,189)	(8,015,189)	(739,626)	9%	9%
Transfer from Reserves	8,474,819	8,474,819	567,310	7%	7%
Total Reserve Movement	459,630	459,630	(172,316)		
TOTAL	(100,491,980)	(100,491,980)	11,154,801		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,471,215	7,471,215	2,292,629	31%	31%
Ordinary Expenses	(16,368,323)	(16,368,323)	(3,993,688)	24%	24%
Depreciation	(32,761)	(32,761)	(8,190)	25%	25%
Net Operating Income/(Deficit)	(8,929,869)	(8,929,869)	(1,709,250)		
Capital Income	-	-	-	-	-
Capital Purchases	(6,582)	(6,582)	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,582)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	91,039	91,039	46	0%	0%
Total Reserve Movement	91,039	91,039	46		
TOTAL	(8,838,830)	(8,838,830)	(1,715,786)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,165,746	2,165,746	360,108	17%	17%
Ordinary Expenses	(20,532,117)	(20,532,117)	(4,359,049)	21%	21%
Depreciation	(1,005,524)	(1,005,524)	(251,381)	25%	25%
Net Operating Income/(Deficit)	(19,371,895)	(19,371,895)	(4,250,322)		
Capital Income	-	-	-	-	-
Capital Purchases	(1,256,364)	(1,256,364)	(88,657)	7%	7%
Loan Proceeds	-	-	-	-	-
Loan Payments	(723,284)	(723,284)	5,922	-1%	-1%
Net Capital Income/(Deficit)	(1,979,648)	(1,979,648)	(82,736)		
Transfer to Reserves	(834,382)	(834,382)	(122,472)	15%	15%
Transfer from Reserves	885,584	885,584	355,961	40%	40%
Total Reserve Movement	51,202	51,202	233,489		
TOTAL	(21,300,342)	(21,300,342)	(4,099,568)		

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,128,784	38,128,784	16,127,133	42%	42%
Ordinary Expenses	(41,233,782)	(41,233,782)	(9,178,454)	22%	22%
Depreciation	(4,073,014)	(4,073,014)	(1,018,254)	25%	25%
Net Operating Income/(Deficit)	(7,178,012)	(7,178,012)	5,930,426		
Capital Income	25,000	25,000	-	0%	0%
Capital Purchases	(8,398,000)	(8,398,000)	(1,914,338)	23%	23%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,373,000)	(8,373,000)	(1,914,338)		
Transfer to Reserves	-	-	(8,027,505)	-	-
Transfer from Reserves	8,526,247	8,526,247	1,604,930	19%	19%
Total Reserve Movement	8,526,247	8,526,247	(6,422,575)		
TOTAL	(7,024,765)	(7,024,765)	(2,406,488)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	273,787,749	273,787,749	173,637,938	63%	63%
Ordinary Expenses	(231,839,350)	(231,839,350)	(51,217,701)	22%	22%
Depreciation	(42,319,345)	(42,319,345)	(10,579,836)	25%	25%
Net Operating Income/(Deficit)	(370,945)	(370,945)	111,840,400		
Capital Income	16,652,550	16,652,550	658,105	4%	4%
Capital Purchases	(73,470,093)	(73,470,093)	(12,235,159)	17%	17%
Loan Proceeds	-	-	-	-	-
Loan Payments	(6,855,692)	(6,855,692)	(297,108)	4%	4%
Net Capital Income/(Deficit)	(63,673,236)	(63,673,236)	(11,874,163)		
Transfer to Reserves	(15,119,910)	(15,119,910)	(10,155,680)	67%	67%
Transfer from Reserves	19,307,987	19,307,987	3,062,309	16%	16%
Total Reserve Movement	4,188,077	4,188,077	(7,093,371)		
TOTAL	(59,856,104)	(59,856,104)	92,872,867		

FINANCE, GOVERNANCE & RISK

FINANCIAL OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,325,382	1,325,382	498,413	38%	38%
Ordinary Expenses	(1,992,310)	(1,992,310)	(545,022)	27%	27%
Depreciation	(1,340)	(1,340)	(335)	25%	25%
Net Operating Income/(Deficit)	(668,268)	(668,268)	(46,944)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(668,268)	(668,268)	(46,944)		

GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	800	800	53	7%	7%
	(2,864,689)	(2,864,689)	(705,370)	25%	25%
	-	-	-	-	-
TOTAL	(2,863,889)	(2,863,889)	(705,317)		

ETHICS, INTEGRITY AND AUDIT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	-	-	-	-	-
	(525,242)	(525,242)	(99,411)	19%	19%
	-	-	-	-	-
TOTAL	(525,242)	(525,242)	(99,411)		

REVENUE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,834,177	1,834,177	638,957	35%	35%
Ordinary Expenses	(2,460,652)	(2,460,652)	(513,298)	21%	21%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(626,475)	(626,475)	125,659		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(626,475)	(626,475)	125,659		

RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	-	-	-		

SYSTEMS MODELLING AND METRICS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	890,688	890,688	222,672	25%	25%
	(890,688)	(890,688)	(126,857)	14%	14%
	-	-	95,815	-	-
TOTAL	-	-	95,815		

TREASURY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	95,041,611	95,041,611	91,425,538	96%	96%
Ordinary Expenses	(240,271)	(240,271)	(42,364)	18%	18%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	94,801,340	94,801,340	91,383,174		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(581,671)	(581,671)	-	0%	0%
Net Capital Income/(Deficit)	(581,671)	(581,671)	-		
Transfer to Reserves	(6,105,339)	(6,105,339)	(1,266,077)	21%	21%
Transfer from Reserves	451,898	451,898	112,975	25%	25%
Total Reserve Movement	(5,653,441)	(5,653,441)	(1,153,102)		
TOTAL	88,566,228	88,566,228	90,230,072		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	396,740	396,740	99,185	25%	25%
	(881,495)	(881,495)	(423,618)	48%	48%
	-	-	-	-	-
TOTAL	(484,755)	(484,755)	(324,433)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	99,489,398	99,489,398	92,884,817	93%	93%
	(9,855,347)	(9,855,347)	(2,455,940)	25%	25%
	(1,340)	(1,340)	(335)	25%	25%
	(581,671)	(581,671)	-	0%	0%
	(6,105,339)	(6,105,339)	(1,266,077)	21%	21%
	451,898	451,898	112,975	25%	25%
TOTAL	83,397,599	83,397,599	89,275,440		

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,460,538	1,460,538	365,135	25%	25%
Ordinary Expenses	(1,460,538)	(1,460,538)	(291,718)	20%	20%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	73,417		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	73,417		

HEALTH, SAFETY & WELLBEING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,922,908	1,922,908	535,014	28%	28%
Ordinary Expenses	(1,920,010)	(1,920,010)	(235,495)	12%	12%
Depreciation	(2,898)	(2,898)	(725)	25%	25%
Net Operating Income/(Deficit)	0	0	298,795		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	298,795		

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,094,276	2,094,276	531,714	25%	25%
Ordinary Expenses	(2,094,276)	(2,094,276)	(147,303)	7%	7%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	384,412		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	384,412		

EMPLOYEE ENTITLEMENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	17,726,735	17,726,735	4,013,459	23%	23%
Ordinary Expenses	(17,726,735)	(17,726,735)	(3,664,068)	21%	21%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	349,391		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	349,391		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	800,434	800,434	200,109	25%	25%
Ordinary Expenses	(800,434)	(800,434)	(251,462)	31%	31%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(51,353)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(51,353)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	24,004,891	24,004,891	5,645,431	24%	24%
Ordinary Expenses	(24,001,992)	(24,001,992)	(4,590,045)	19%	19%
Depreciation	(2,898)	(2,898)	(725)	25%	25%
Net Operating Income/(Deficit)	0	0	1,054,661		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	1,054,661		

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	175,000	175,000	-	0%	0%
Ordinary Expenses	(1,321,125)	(1,321,125)	(72,738)	6%	6%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,146,125)	(1,146,125)	(72,738)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,146,125)	(1,146,125)	(72,738)		

EXECUTIVE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,188,508)	(1,188,508)	(283,609)	24%	24%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,188,508)	(1,188,508)	(283,609)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,188,508)	(1,188,508)	(283,609)		

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,580,301	7,580,301	1,885,615	25%	25%
Ordinary Expenses	(7,107,865)	(7,107,865)	(1,443,504)	20%	20%
Depreciation	(472,436)	(472,436)	(118,109)	25%	25%
Net Operating Income/(Deficit)	-	-	324,001		
Capital Income	-	-	-	-	-
Capital Purchases	(299,500)	(299,500)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(299,500)	(299,500)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(299,500)	(299,500)	324,001		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,724,542	2,724,542	627,985	23%	23%
Ordinary Expenses	(4,359,140)	(4,359,140)	(757,348)	17%	17%
Depreciation	(1,529)	(1,529)	(382)	25%	25%
Net Operating Income/(Deficit)	(1,636,127)	(1,636,127)	(129,745)		
Capital Income	-	-	-	-	-
Capital Purchases	(600,000)	(600,000)	(376,569)	63%	63%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(600,000)	(600,000)	(376,569)	-	-
Transfer to Reserves	(165,000)	(165,000)	-	0%	0%
Transfer from Reserves	878,400	878,400	421,087	48%	48%
Total Reserve Movement	713,400	713,400	421,087		
TOTAL	(1,522,727)	(1,522,727)	(85,227)		

ELECTED MEMBERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	1,000	-	-
Ordinary Expenses	(1,440,926)	(1,440,926)	(273,620)	19%	19%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,440,926)	(1,440,926)	(272,620)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,440,926)	(1,440,926)	(272,620)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,479,843	10,479,843	2,514,600	24%	24%
Ordinary Expenses	(15,417,563)	(15,417,563)	(2,830,819)	18%	18%
Depreciation	(473,965)	(473,965)	(118,491)	25%	25%
Net Operating Income/(Deficit)	(5,411,685)	(5,411,685)	(434,711)		
Capital Income	-	-	-	-	-
Capital Purchases	(899,500)	(899,500)	(376,569)	42%	42%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(899,500)	(899,500)	(376,569)	-	-
Transfer to Reserves	(165,000)	(165,000)	-	0%	0%
Transfer from Reserves	878,400	878,400	421,087	48%	48%
Total Reserve Movement	713,400	713,400	421,087		
TOTAL	(5,597,786)	(5,597,786)	(390,193)		

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	144,634	144,634	345	0%	0%
Ordinary Expenses	(4,702,741)	(4,702,741)	(1,096,990)	23%	23%
Depreciation	(371,423)	(371,423)	(92,856)	25%	25%
Net Operating Income/(Deficit)	(4,929,531)	(4,929,531)	(1,189,500)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(56,937)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(56,937)		
Transfer to Reserves	(29,602)	(29,602)	-	0%	0%
Transfer from Reserves	29,602	29,602	45,701	154%	154%
Total Reserve Movement	-	-	45,701		
TOTAL	(4,929,531)	(4,929,531)	(1,200,736)		

BRAND AND COMMUNICATIONS					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	9,000	9,000	805	9%	9%
Ordinary Expenses	(2,431,335)	(2,431,335)	(484,335)	20%	20%
Depreciation	(1,213)	(1,213)	(303)	25%	25%
Net Operating Income/(Deficit)	(2,423,549)	(2,423,549)	(483,833)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,423,549)	(2,423,549)	(483,833)		

REGIONAL ART GALLERY					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	133,100	133,100	14,794	11%	11%
Ordinary Expenses	(1,471,268)	(1,471,268)	(285,674)	19%	19%
Depreciation	(77,359)	(77,359)	(19,340)	25%	25%
Net Operating Income/(Deficit)	(1,415,527)	(1,415,527)	(290,219)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	(302,225)	(302,225)	-	0%	0%
Transfer from Reserves	299,125	299,125	298,996	100%	100%
Total Reserve Movement	(3,100)	(3,100)	298,996		
TOTAL	(1,418,627)	(1,418,627)	8,777		

REGIONAL LIBRARIES					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	385,300	385,300	14,990	4%	4%
Ordinary Expenses	(3,398,402)	(3,398,402)	(827,403)	24%	24%
Depreciation	(238,765)	(238,765)	(59,691)	25%	25%
Net Operating Income/(Deficit)	(3,251,868)	(3,251,868)	(872,105)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(3,251,868)	(3,251,868)	(872,105)		

GLADSTONE ENTERTAINMENT CONVENTION CENTRE					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	780,300	780,300	148,745	19%	19%
Ordinary Expenses	(4,768,250)	(4,768,250)	(1,229,860)	26%	26%
Depreciation	(235,609)	(235,609)	(58,902)	25%	25%
Net Operating Income/(Deficit)	(4,223,559)	(4,223,559)	(1,140,018)		
Capital Income	-	-	-	-	-
Capital Purchases	(1,130,000)	(1,130,000)	(1,059)	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	(723,284)	(723,284)	5,922	-1%	-1%
Net Capital Income/(Deficit)	(1,853,284)	(1,853,284)	4,863		
Transfer to Reserves	(489,887)	(489,887)	(122,472)	25%	25%
Transfer from Reserves	520,493	520,493	-	0%	0%
Total Reserve Movement	30,606	30,606	(122,472)		
TOTAL	(6,046,237)	(6,046,237)	(1,257,627)		

TONDOON BOTANIC GARDENS					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	4,250	4,250	3,139	74%	74%
Ordinary Expenses	(2,344,742)	(2,344,742)	(206,437)	9%	9%
Depreciation	(81,155)	(81,155)	(20,289)	25%	25%
Net Operating Income/(Deficit)	(2,421,647)	(2,421,647)	(223,587)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	(12,668)	(12,668)	-	0%	0%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(12,668)	(12,668)	-		
TOTAL	(2,434,315)	(2,434,315)	(223,587)		

ADMINISTRATION					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	709,162	709,162	177,290	25%	25%
Ordinary Expenses	(1,415,378)	(1,415,378)	(228,350)	16%	16%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(706,216)	(706,216)	(51,060)		
Capital Income	-	-	-	-	-
Capital Purchases	(126,364)	(126,364)	(30,662)	24%	24%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(126,364)	(126,364)	(30,662)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	36,364	36,364	11,264	31%	31%
Total Reserve Movement	36,364	36,364	11,264		
TOTAL	(796,216)	(796,216)	(70,458)		

TOTAL					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	2,165,746	2,165,746	360,108	17%	17%
Ordinary Expenses	(20,532,117)	(20,532,117)	(4,359,049)	21%	21%
Depreciation	(1,005,524)	(1,005,524)	(251,381)	25%	25%
Net Operating Income/(Deficit)	(19,371,895)	(19,371,895)	(4,250,322)		
Capital Income	-	-	-	-	-
Capital Purchases	(1,256,364)	(1,256,364)	(88,657)	7%	7%
Loan Proceeds	-	-	-	-	-
Loan Payments	(723,284)	(723,284)	5,922	-1%	-1%
Net Capital Income/(Deficit)	(1,979,648)	(1,979,648)	(82,736)		
Transfer to Reserves	(834,382)	(834,382)	(122,472)	15%	15%
Transfer from Reserves	885,584	885,584	355,961	40%	40%
Total Reserve Movement	51,202	51,202	233,489		
TOTAL	(21,300,342)	(21,300,342)	(4,099,568)		

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,940,251	3,940,251	1,576,832	40%	40%
Ordinary Expenses	(7,165,150)	(7,165,150)	(1,684,206)	24%	24%
Depreciation	(25,178)	(25,178)	(6,294)	25%	25%
Net Operating Income/(Deficit)	(3,250,077)	(3,250,077)	(113,669)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(3,250,077)	(3,250,077)	(113,669)		

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	874,766	874,766	17,639	2%	2%
Ordinary Expenses	(2,874,414)	(2,874,414)	(858,632)	30%	30%
Depreciation	(3,340)	(3,340)	(835)	25%	25%
Net Operating Income/(Deficit)	(2,002,988)	(2,002,988)	(841,827)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(6,582)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,582)	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(2,002,988)	(2,002,988)	(848,409)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	258,682	258,682	64,670	25%	25%
Ordinary Expenses	(258,682)	(258,682)	(71,407)	28%	28%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	(6,737)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	(6,737)		

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	-	-	-	-
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	-	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	-		

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	343,017	343,017	45,878	13%	13%
Ordinary Expenses	(3,090,013)	(3,090,013)	(637,117)	21%	21%
Depreciation	(3,449)	(3,449)	(862)	25%	25%
Net Operating Income/(Deficit)	(2,750,446)	(2,750,446)	(592,102)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	91,039	91,039	46	0%	0%
Total Reserve Movement	91,039	91,039	46		
TOTAL	(2,659,407)	(2,659,407)	(592,056)		

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,910,500	1,910,500	551,609	29%	29%
Ordinary Expenses	(2,836,065)	(2,836,065)	(718,614)	25%	25%
Depreciation	(794)	(794)	(199)	25%	25%
Net Operating Income/(Deficit)	(926,359)	(926,359)	(167,204)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(926,359)	(926,359)	(167,204)		

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	144,000	144,000	36,000	25%	25%
Ordinary Expenses	(144,000)	(144,000)	(23,712)	16%	16%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	12,288		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	12,288		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,471,215	7,471,215	2,292,629	31%	31%
Ordinary Expenses	(16,368,323)	(16,368,323)	(3,993,688)	24%	24%
Depreciation	(32,761)	(32,761)	(8,190)	25%	25%
Net Operating Income/(Deficit)	(8,929,869)	(8,929,869)	(1,709,250)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(6,582)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,582)	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	91,039	91,039	46	0%	0%
Total Reserve Movement	91,039	91,039	46		
TOTAL	(8,838,830)	(8,838,830)	(1,715,786)		

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	482,532	482,532	242,511	50%	50%
Ordinary Expenses	(969,179)	(969,179)	(232,162)	24%	24%
Depreciation	(863)	(863)	(216)	25%	25%
Net Operating Income/(Deficit)	(487,510)	(487,510)	10,133		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(487,510)	(487,510)	10,133		

ASSET GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,178,532	1,178,532	424,745	36%	36%
Ordinary Expenses	(1,698,982)	(1,698,982)	(389,638)	23%	23%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(520,450)	(520,450)	35,108		
Capital Income	-	-	-	-	-
Capital Purchases	(5,000,000)	(5,000,000)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,000,000)	(5,000,000)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(5,520,450)	(5,520,450)	35,108		

ASSET PERFORMANCE AND MONITORING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,910,954	3,910,954	1,228,082	31%	31%
Ordinary Expenses	(4,912,327)	(4,912,327)	(876,758)	18%	18%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,001,372)	(1,001,372)	351,323		
Capital Income	-	-	-	-	-
Capital Purchases	(82,000)	(82,000)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(82,000)	(82,000)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,083,372)	(1,083,372)	351,323		

ASSET PLANNING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,925,897	1,925,897	627,645	33%	33%
Ordinary Expenses	(2,510,580)	(2,510,580)	(387,009)	15%	15%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(584,683)	(584,683)	240,636		
Capital Income	56,000	56,000	-	0%	0%
Capital Purchases	(266,480)	(266,480)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(210,480)	(210,480)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(795,163)	(795,163)	240,636		

ASSET SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,209,614	1,209,614	454,322	38%	38%
Ordinary Expenses	(1,817,286)	(1,817,286)	(413,868)	23%	23%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(607,672)	(607,672)	40,453		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(607,672)	(607,672)	40,453		

PARKS AND ENVIRONMENT ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	562,332	562,332	175,555	31%	31%
Ordinary Expenses	(17,382,571)	(17,382,571)	(3,210,378)	18%	18%
Depreciation	(566,462)	(566,462)	(141,615)	25%	25%
Net Operating Income/(Deficit)	(17,386,701)	(17,386,701)	(3,176,439)		
Capital Income	-	-	-	-	-
Capital Purchases	(1,075,100)	(1,075,100)	(47,278)	4%	4%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(1,075,100)	(1,075,100)	(47,278)	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(18,461,801)	(18,461,801)	(3,223,717)		

PROPERTY ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	784,837	784,837	185,223	24%	24%
Ordinary Expenses	(2,475,437)	(2,475,437)	208,314	-8%	-8%
Depreciation	(344,898)	(344,898)	(86,225)	25%	25%
Net Operating Income/(Deficit)	(2,035,499)	(2,035,499)	307,312		
Capital Income	1,715,410	1,715,410	-	0%	0%
Capital Purchases	(6,684,597)	(6,684,597)	(980,825)	15%	15%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(4,969,187)	(4,969,187)	(980,825)	-	-
Transfer to Reserves	(444,002)	(444,002)	(62,209)	14%	14%
Transfer from Reserves	97,642	97,642	28,055	29%	29%
Total Reserve Movement	(346,360)	(346,360)	(34,154)		
TOTAL	(7,351,046)	(7,351,046)	(707,667)		

ROAD ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	15,000	15,000	161,821	1079%	1079%
Ordinary Expenses	(19,753,517)	(19,753,517)	(5,415,362)	27%	27%
Depreciation	(26,321,098)	(26,321,098)	(6,580,275)	25%	25%
Net Operating Income/(Deficit)	(46,059,615)	(46,059,615)	(11,833,816)		
Capital Income	8,432,152	8,432,152	571,009	7%	7%
Capital Purchases	(24,481,485)	(24,481,485)	(2,652,238)	11%	11%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(16,049,333)	(16,049,333)	(2,081,229)	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(62,108,948)	(62,108,948)	(13,915,045)		

SEWERAGE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	31,551,278	31,551,278	31,769,203	101%	101%
Ordinary Expenses	(14,479,594)	(14,479,594)	(3,256,371)	22%	22%
Depreciation	(5,525,815)	(5,525,815)	(1,381,454)	25%	25%
Net Operating Income/(Deficit)	11,545,869	11,545,869	27,131,379		
Capital Income	5,299,591	5,299,591	6,640	0%	0%
Capital Purchases	(17,231,443)	(17,231,443)	(2,514,451)	15%	15%
Loan Proceeds	-	-	-	-	-
Loan Payments	(4,895,125)	(4,895,125)	-	0%	0%
Net Capital Income/(Deficit)	(16,826,977)	(16,826,977)	(2,507,811)	-	-
Transfer to Reserves	(2,141,931)	(2,141,931)	(535,483)	25%	25%
Transfer from Reserves	4,639,991	4,639,991	446,867	10%	10%
Total Reserve Movement	2,498,060	2,498,060	(88,616)		
TOTAL	(2,783,048)	(2,783,048)	24,534,951		

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,452,703	11,452,703	2,176,685	19%	19%
Ordinary Expenses	(9,017,555)	(9,017,555)	(1,955,890)	22%	22%
Depreciation	(124,726)	(124,726)	(31,181)	25%	25%
Net Operating Income/(Deficit)	2,310,423	2,310,423	189,614		
Capital Income	1,124,397	1,124,397	-	0%	0%
Capital Purchases	(2,368,573)	(2,368,573)	(313,183)	13%	13%
Loan Proceeds	-	-	-	-	-
Loan Payments	(66,639)	(66,639)	-	0%	0%
Net Capital Income/(Deficit)	(1,310,815)	(1,310,815)	(313,183)		
Transfer to Reserves	(4,861,519)	(4,861,519)	-	0%	0%
Transfer from Reserves	3,737,186	3,737,186	92,388	2%	2%
Total Reserve Movement	(1,124,333)	(1,124,333)	92,388		
TOTAL	(124,725)	(124,725)	(31,181)		

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	39,155,611	39,155,611	16,412,783	42%	42%
Ordinary Expenses	(29,026,879)	(29,026,879)	(7,779,576)	27%	27%
Depreciation	(3,845,980)	(3,845,980)	(961,495)	25%	25%
Net Operating Income/(Deficit)	6,282,752	6,282,752	7,671,712		
Capital Income	-	-	80,456	-	-
Capital Purchases	(5,726,551)	(5,726,551)	(3,341,036)	58%	58%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,156,709)	(1,156,709)	(303,030)	26%	26%
Net Capital Income/(Deficit)	(6,883,260)	(6,883,260)	(3,563,610)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(600,508)	(600,508)	4,108,102		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(181,419)	(181,419)	(45,355)	25%	25%
Ordinary Expenses	(386,317)	(386,317)	(101,007)	26%	26%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(567,736)	(567,736)	(146,362)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	567,736	567,736	-	0%	0%
Net Capital Income/(Deficit)	567,736	567,736	-		
Transfer to Reserves	(567,737)	(567,737)	(141,934)	25%	25%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(567,737)	(567,737)	(141,934)		
TOTAL	(567,737)	(567,737)	(288,296)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	92,047,873	92,047,873	53,813,220	58%	58%
Ordinary Expenses	(104,430,225)	(104,430,225)	(23,809,705)	23%	23%
Depreciation	(36,729,841)	(36,729,841)	(9,182,461)	25%	25%
Net Operating Income/(Deficit)	(49,112,194)	(49,112,194)	20,821,055		
Capital Income	16,627,550	16,627,550	658,105	4%	4%
Capital Purchases	(62,916,229)	(62,916,229)	(9,849,012)	16%	16%
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,550,737)	(5,550,737)	(303,030)	5%	5%
Net Capital Income/(Deficit)	(51,839,416)	(51,839,416)	(9,493,937)		
Transfer to Reserves	(8,015,189)	(8,015,189)	(739,626)	9%	9%
Transfer from Reserves	8,474,819	8,474,819	567,310	7%	7%
Total Reserve Movement	459,630	459,630	(172,316)		
TOTAL	(100,491,980)	(100,491,980)	11,154,801		

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	8,976,440	8,976,440	1,079,047	12%	12%
Ordinary Expenses	(8,645,126)	(8,645,126)	(941,018)	11%	11%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	331,314	331,314	138,029		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	331,314	331,314	138,029		

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,815,197	1,815,197	436,651	24%	24%
Ordinary Expenses	(1,815,197)	(1,815,197)	(673,640)	37%	37%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(236,989)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(236,989)		

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,710,635	10,710,635	10,610,270	99%	99%
Ordinary Expenses	(11,684,286)	(11,684,286)	(2,582,765)	22%	22%
Depreciation	(160)	(160)	(40)	25%	25%
Net Operating Income/(Deficit)	(973,812)	(973,812)	8,027,464		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	(8,027,505)	-	-
Transfer from Reserves	973,651	973,651	-	0%	0%
Total Reserve Movement	973,651	973,651	(8,027,505)		
TOTAL	(161)	(161)	(41)		

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,436,459	1,436,459	359,115	25%	25%
Ordinary Expenses	(1,436,459)	(1,436,459)	(391,040)	27%	27%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(31,926)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(31,926)		

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	13,159,363	13,159,363	2,946,240	22%	22%
Ordinary Expenses	(10,902,637)	(10,902,637)	(2,832,574)	26%	26%
Depreciation	(3,632,290)	(3,632,290)	(908,073)	25%	25%
Net Operating Income/(Deficit)	(1,375,564)	(1,375,564)	(794,407)		
Capital Income	-	-	-	-	-
Capital Purchases	(8,000,000)	(8,000,000)	(1,718,042)	21%	21%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,000,000)	(8,000,000)	(1,718,042)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,552,596	7,552,596	1,604,930	21%	21%
Total Reserve Movement	7,552,596	7,552,596	1,604,930		
TOTAL	(1,822,968)	(1,822,968)	(907,519)		

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,665,774	1,665,774	599,640	36%	36%
Ordinary Expenses	(3,341,199)	(3,341,199)	(1,001,439)	30%	30%
Depreciation	(43,160)	(43,160)	(10,790)	25%	25%
Net Operating Income/(Deficit)	(1,718,586)	(1,718,586)	(412,589)		
Capital Income	25,000	25,000	-	0%	0%
Capital Purchases	(128,500)	(128,500)	(100,295)	78%	78%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(103,500)	(103,500)	(100,295)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,822,086)	(1,822,086)	(512,884)		

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	4,942	-	-
Ordinary Expenses	(3,043,962)	(3,043,962)	(667,451)	22%	22%
Depreciation	(397,403)	(397,403)	(99,351)	25%	25%
Net Operating Income/(Deficit)	(3,441,365)	(3,441,365)	(761,860)		
Capital Income	-	-	-	-	-
Capital Purchases	(269,500)	(269,500)	(96,002)	36%	36%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(269,500)	(269,500)	(96,002)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(3,710,865)	(3,710,865)	(857,861)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	364,917	364,917	91,229	25%	25%
Ordinary Expenses	(364,917)	(364,917)	(88,527)	24%	24%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	2,702		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	2,702		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,128,784	38,128,784	16,127,133	42%	42%
Ordinary Expenses	(41,233,782)	(41,233,782)	(9,178,454)	22%	22%
Depreciation	(4,073,014)	(4,073,014)	(1,018,254)	25%	25%
Net Operating Income/(Deficit)	(7,178,012)	(7,178,012)	5,930,426		
Capital Income	25,000	25,000	-	0%	0%
Capital Purchases	(8,398,000)	(8,398,000)	(1,914,338)	23%	23%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,373,000)	(8,373,000)	(1,914,338)		
Transfer to Reserves	-	-	(8,027,505)	-	-
Transfer from Reserves	8,526,247	8,526,247	1,604,930	19%	19%
Total Reserve Movement	8,526,247	8,526,247	(6,422,575)		
TOTAL	(7,024,765)	(7,024,765)	(2,406,488)		