

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2021 - 22 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	24,004,891	24,004,891	3,755,329	16%	16%
Ordinary Expenses	(24,001,992)	(24,001,992)	(2,987,572)	12%	12%
Depreciation	(2,898)	(2,898)	(483)	17%	17%
Net Operating Income/(Deficit)	0	0	767,274		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	0	767,274		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	99,489,398	99,489,398	94,161,361	95%	95%
Ordinary Expenses	(9,855,347)	(9,855,347)	(1,747,793)	18%	18%
Depreciation	(1,340)	(1,340)	(223)	17%	17%
Net Operating Income/(Deficit)	89,632,711	89,632,711	92,413,345		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(581,671)	(581,671)	-	0%	0%
Net Capital Income/(Deficit)	(581,671)	(581,671)	-		
Transfer to Reserves	(6,105,339)	(6,105,339)	(847,679)	14%	14%
Transfer from Reserves	451,898	451,898	75,316	17%	17%
Total Reserve Movement	(5,653,441)	(5,653,441)	(772,363)		
TOTAL	83,397,599	83,397,599	91,640,982		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,479,843	10,479,843	1,677,932	16%	16%
Ordinary Expenses	(15,417,563)	(15,417,563)	(1,917,786)	12%	12%
Depreciation	(473,965)	(473,965)	(78,994)	17%	17%
Net Operating Income/(Deficit)	(5,411,685)	(5,411,685)	(318,848)		
Capital Income	-	-	-	-	-
Capital Purchases	(899,500)	(899,500)	(351,526)	39%	39%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(899,500)	(899,500)	(351,526)		
Transfer to Reserves	(165,000)	(165,000)	-	0%	0%
Transfer from Reserves	878,400	878,400	381,529	43%	43%
Total Reserve Movement	713,400	713,400	381,529		
TOTAL	(5,597,786)	(5,597,786)	(288,845)		

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	92,047,873	92,047,873	52,007,914	57%	57%
Ordinary Expenses	(104,430,225)	(104,430,225)	(16,336,116)	16%	16%
Depreciation	(36,729,841)	(36,729,841)	(6,121,640)	17%	17%
Net Operating Income/(Deficit)	(49,112,194)	(49,112,194)	29,550,158		
Capital Income	16,627,550	16,627,550	604,131	4%	4%
Capital Purchases	(62,916,229)	(62,916,229)	(4,791,222)	8%	8%
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,550,737)	(5,550,737)	(303,030)	5%	5%
Net Capital Income/(Deficit)	(51,839,416)	(51,839,416)	(4,490,121)		
Transfer to Reserves	(8,015,189)	(8,015,189)	(607,450)	8%	8%
Transfer from Reserves	8,474,819	8,474,819	929,071	11%	11%
Total Reserve Movement	459,630	459,630	321,621		
TOTAL	(100,491,980)	(100,491,980)	25,381,658		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,471,215	7,471,215	1,531,831	21%	21%
Ordinary Expenses	(16,368,323)	(16,368,323)	(2,595,408)	16%	16%
Depreciation	(32,761)	(32,761)	(5,460)	17%	17%
Net Operating Income/(Deficit)	(8,929,869)	(8,929,869)	(1,069,037)		
Capital Income	-	-	-	-	-
Capital Purchases	(6,582)	(6,582)	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,582)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	91,039	91,039	17	0%	0%
Total Reserve Movement	91,039	91,039	17		
TOTAL	(8,838,830)	(8,838,830)	(1,075,602)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,165,746	2,165,746	209,670	10%	10%
Ordinary Expenses	(20,532,117)	(20,532,117)	(3,269,251)	16%	16%
Depreciation	(1,005,524)	(1,005,524)	(167,587)	17%	17%
Net Operating Income/(Deficit)	(19,371,895)	(19,371,895)	(3,227,169)		
Capital Income	-	-	-	-	-
Capital Purchases	(1,256,364)	(1,256,364)	(8,079)	1%	1%
Loan Proceeds	-	-	-	-	-
Loan Payments	(723,284)	(723,284)	-	0%	0%
Net Capital Income/(Deficit)	(1,979,648)	(1,979,648)	(8,079)		
Transfer to Reserves	(834,382)	(834,382)	(122,472)	15%	15%
Transfer from Reserves	885,584	885,584	328,598	37%	37%
Total Reserve Movement	51,202	51,202	206,126		
TOTAL	(21,300,342)	(21,300,342)	(3,029,122)		

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,128,784	38,128,784	14,675,985	38%	38%
Ordinary Expenses	(41,233,782)	(41,233,782)	(5,884,332)	14%	14%
Depreciation	(4,073,014)	(4,073,014)	(678,836)	17%	17%
Net Operating Income/(Deficit)	(7,178,012)	(7,178,012)	8,112,817		
Capital Income	25,000	25,000	-	0%	0%
Capital Purchases	(8,398,000)	(8,398,000)	(1,168,103)	14%	14%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,373,000)	(8,373,000)	(1,168,103)		
Transfer to Reserves	-	-	(9,102,949)	-	-
Transfer from Reserves	8,526,247	8,526,247	772,147	9%	9%
Total Reserve Movement	8,526,247	8,526,247	(8,330,802)		
TOTAL	(7,024,765)	(7,024,765)	(1,386,087)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	273,787,749	273,787,749	168,020,021	61%	61%
Ordinary Expenses	(231,839,350)	(231,839,350)	(34,738,257)	15%	15%
Depreciation	(42,319,345)	(42,319,345)	(7,053,224)	17%	17%
Net Operating Income/(Deficit)	(370,945)	(370,945)	126,228,540		
Capital Income	16,652,550	16,652,550	604,131	4%	4%
Capital Purchases	(73,470,093)	(73,470,093)	(6,325,511)	9%	9%
Loan Proceeds	-	-	-	-	-
Loan Payments	(6,855,692)	(6,855,692)	(303,030)	4%	4%
Net Capital Income/(Deficit)	(63,673,236)	(63,673,236)	(6,024,410)		
Transfer to Reserves	(15,119,910)	(15,119,910)	(10,680,550)	71%	71%
Transfer from Reserves	19,307,987	19,307,987	2,486,678	13%	13%
Total Reserve Movement	4,188,077	4,188,077	(8,193,872)		
TOTAL	(59,856,104)	(59,856,104)	112,010,258		

FINANCE, GOVERNANCE & RISK

FINANCIAL OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,325,382	1,325,382	332,279	25%	25%
Ordinary Expenses	(1,992,310)	(1,992,310)	(143,677)	7%	7%
Depreciation	(1,340)	(1,340)	(223)	17%	17%
Net Operating Income/(Deficit)	(668,268)	(668,268)	188,379		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(668,268)	(668,268)	188,379		

GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	800	800	53	7%	7%
	(2,864,689)	(2,864,689)	(799,801)	28%	28%
	-	-	-	-	-
(2,863,889)	(2,863,889)	(799,749)			
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
(2,863,889)	(2,863,889)	(799,749)			

ETHICS, INTEGRITY AND AUDIT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	-	-	-	-	-
	(525,242)	(525,242)	(65,972)	13%	13%
	-	-	-	-	-
(525,242)	(525,242)	(65,972)			
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
(525,242)	(525,242)	(65,972)			

REVENUE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,834,177	1,834,177	433,283	24%	24%
Ordinary Expenses	(2,460,652)	(2,460,652)	(324,770)	13%	13%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(626,475)	(626,475)	108,513		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(626,475)	(626,475)	108,513		

RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	-	-	-	-	-
	-	-	(127,272)	-	-
	-	-	-	-	-
(127,272)	-	-	(127,272)		
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
(127,272)	-	-	(127,272)		

SYSTEMS MODELLING AND METRICS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	890,688	890,688	148,448	17%	17%
	(890,688)	(890,688)	(99,249)	11%	11%
	-	-	-	-	-
49,199	-	-	49,199		
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
49,199	-	-	49,199		

TREASURY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	95,041,611	95,041,611	93,181,175	98%	98%
Ordinary Expenses	(240,271)	(240,271)	(23,445)	10%	10%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	94,801,340	94,801,340	93,157,730		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(581,671)	(581,671)	-	0%	0%
Net Capital Income/(Deficit)	(581,671)	(581,671)	-		
Transfer to Reserves	(6,105,339)	(6,105,339)	(847,679)	14%	14%
Transfer from Reserves	451,898	451,898	75,316	17%	17%
Total Reserve Movement	(5,653,441)	(5,653,441)	(772,363)		
TOTAL	88,566,228	88,566,228	92,385,367		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	396,740	396,740	66,123	17%	17%
	(881,495)	(881,495)	(163,607)	19%	19%
	-	-	-	-	-
(484,755)	(484,755)	(97,483)			
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
(484,755)	(484,755)	(97,483)			

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	99,489,398	99,489,398	94,161,361	95%	95%
	(9,855,347)	(9,855,347)	(1,747,793)	18%	18%
	(1,340)	(1,340)	(223)	17%	17%
89,632,711	89,632,711	92,413,345			
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	(581,671)	(581,671)	-	0%	0%
(581,671)	(581,671)	-			
	(6,105,339)	(6,105,339)	(847,679)	14%	14%
	451,898	451,898	75,316	17%	17%
(5,653,441)	(5,653,441)	(772,363)			
83,397,599	83,397,599	91,640,982			

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,460,538	1,460,538	243,423	17%	17%
Ordinary Expenses	(1,460,538)	(1,460,538)	(186,665)	13%	13%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	56,758		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	56,758		

HEALTH, SAFETY & WELLBEING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,922,908	1,922,908	379,148	20%	20%
Ordinary Expenses	(1,920,010)	(1,920,010)	(154,549)	8%	8%
Depreciation	(2,898)	(2,898)	(483)	17%	17%
Net Operating Income/(Deficit)	0	0	224,116		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	224,116		

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,094,276	2,094,276	355,457	17%	17%
Ordinary Expenses	(2,094,276)	(2,094,276)	(79,262)	4%	4%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	276,196		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	276,196		

EMPLOYEE ENTITLEMENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	17,726,735	17,726,735	2,643,895	15%	15%
Ordinary Expenses	(17,726,735)	(17,726,735)	(2,403,562)	14%	14%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	240,333		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	240,333		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	800,434	800,434	133,406	17%	17%
Ordinary Expenses	(800,434)	(800,434)	(163,535)	20%	20%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(30,129)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(30,129)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	24,004,891	24,004,891	3,755,329	16%	16%
Ordinary Expenses	(24,001,992)	(24,001,992)	(2,987,572)	12%	12%
Depreciation	(2,898)	(2,898)	(483)	17%	17%
Net Operating Income/(Deficit)	0	0	767,274		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	767,274		

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	175,000	175,000	-	0%	0%
Ordinary Expenses	(1,321,125)	(1,321,125)	(49,394)	4%	4%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,146,125)	(1,146,125)	(49,394)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,146,125)	(1,146,125)	(49,394)		

EXECUTIVE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,188,508)	(1,188,508)	(186,315)	16%	16%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,188,508)	(1,188,508)	(186,315)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,188,508)	(1,188,508)	(186,315)		

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,580,301	7,580,301	1,258,275	17%	17%
Ordinary Expenses	(7,107,865)	(7,107,865)	(985,593)	14%	14%
Depreciation	(472,436)	(472,436)	(78,739)	17%	17%
Net Operating Income/(Deficit)	-	-	193,942		
Capital Income	-	-	-	-	-
Capital Purchases	(299,500)	(299,500)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(299,500)	(299,500)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(299,500)	(299,500)	193,942		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,724,542	2,724,542	418,657	15%	15%
Ordinary Expenses	(4,359,140)	(4,359,140)	(503,284)	12%	12%
Depreciation	(1,529)	(1,529)	(255)	17%	17%
Net Operating Income/(Deficit)	(1,636,127)	(1,636,127)	(84,882)		
Capital Income	-	-	-	-	-
Capital Purchases	(600,000)	(600,000)	(351,526)	59%	59%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(600,000)	(600,000)	(351,526)	-	-
Transfer to Reserves	(165,000)	(165,000)	-	0%	0%
Transfer from Reserves	878,400	878,400	381,529	43%	43%
Total Reserve Movement	713,400	713,400	381,529		
TOTAL	(1,522,727)	(1,522,727)	(54,879)		

ELECTED MEMBERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	1,000	-	-
Ordinary Expenses	(1,440,926)	(1,440,926)	(193,200)	13%	13%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,440,926)	(1,440,926)	(192,200)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,440,926)	(1,440,926)	(192,200)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,479,843	10,479,843	1,677,932	16%	16%
Ordinary Expenses	(15,417,563)	(15,417,563)	(1,917,786)	12%	12%
Depreciation	(473,965)	(473,965)	(78,994)	17%	17%
Net Operating Income/(Deficit)	(5,411,685)	(5,411,685)	(318,848)		
Capital Income	-	-	-	-	-
Capital Purchases	(899,500)	(899,500)	(351,526)	39%	39%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(899,500)	(899,500)	(351,526)	-	-
Transfer to Reserves	(165,000)	(165,000)	-	0%	0%
Transfer from Reserves	878,400	878,400	381,529	43%	43%
Total Reserve Movement	713,400	713,400	381,529		
TOTAL	(5,597,786)	(5,597,786)	(288,845)		

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	144,634	144,634	27	0%
Ordinary Expenses	(4,702,741)	(4,702,741)	(880,543)	19%
Depreciation	(371,423)	(371,423)	(61,904)	17%
Net Operating Income/(Deficit)	(4,929,531)	(4,929,531)	(942,420)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	(29,602)	(29,602)	-	0%
Transfer from Reserves	29,602	29,602	29,602	100%
Total Reserve Movement	-	-	29,602	
TOTAL	(4,929,531)	(4,929,531)	(912,818)	

BRAND AND COMMUNICATIONS				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,000	9,000	536	6%
Ordinary Expenses	(2,431,335)	(2,431,335)	(336,822)	14%
Depreciation	(1,213)	(1,213)	(202)	17%
Net Operating Income/(Deficit)	(2,423,549)	(2,423,549)	(336,488)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,423,549)	(2,423,549)	(336,488)	

REGIONAL ART GALLERY				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	133,100	133,100	5,670	4%
Ordinary Expenses	(1,471,268)	(1,471,268)	(196,152)	13%
Depreciation	(77,359)	(77,359)	(12,893)	17%
Net Operating Income/(Deficit)	(1,415,527)	(1,415,527)	(203,375)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	(302,225)	(302,225)	-	0%
Transfer from Reserves	299,125	299,125	298,996	100%
Total Reserve Movement	(3,100)	(3,100)	298,996	
TOTAL	(1,418,627)	(1,418,627)	95,621	

REGIONAL LIBRARIES				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	385,300	385,300	10,371	3%
Ordinary Expenses	(3,398,402)	(3,398,402)	(542,978)	16%
Depreciation	(238,765)	(238,765)	(39,794)	17%
Net Operating Income/(Deficit)	(3,251,868)	(3,251,868)	(572,400)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(3,251,868)	(3,251,868)	(572,400)	

GLADSTONE ENTERTAINMENT CONVENTION CENTRE				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	780,300	780,300	72,119	9%
Ordinary Expenses	(4,768,250)	(4,768,250)	(917,130)	19%
Depreciation	(235,609)	(235,609)	(39,268)	17%
Net Operating Income/(Deficit)	(4,223,559)	(4,223,559)	(884,279)	
Capital Income	-	-	-	-
Capital Purchases	(1,130,000)	(1,130,000)	(259)	0%
Loan Proceeds	-	-	-	-
Loan Payments	(723,284)	(723,284)	-	0%
Net Capital Income/(Deficit)	(1,853,284)	(1,853,284)	(259)	
Transfer to Reserves	(489,887)	(489,887)	(122,472)	25%
Transfer from Reserves	520,493	520,493	-	0%
Total Reserve Movement	30,606	30,606	(122,472)	
TOTAL	(6,046,237)	(6,046,237)	(1,007,010)	

TONDOON BOTANIC GARDENS				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,250	4,250	2,752	65%
Ordinary Expenses	(2,344,742)	(2,344,742)	(262,002)	11%
Depreciation	(81,155)	(81,155)	(13,526)	17%
Net Operating Income/(Deficit)	(2,421,647)	(2,421,647)	(272,776)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	(12,668)	(12,668)	-	0%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(12,668)	(12,668)	-	
TOTAL	(2,434,315)	(2,434,315)	(272,776)	

ADMINISTRATION				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	709,162	709,162	118,194	17%
Ordinary Expenses	(1,415,378)	(1,415,378)	(133,625)	9%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(706,216)	(706,216)	(15,431)	
Capital Income	-	-	-	-
Capital Purchases	(126,364)	(126,364)	(7,820)	6%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(126,364)	(126,364)	(7,820)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	36,364	36,364	-	0%
Total Reserve Movement	36,364	36,364	-	
TOTAL	(796,216)	(796,216)	(23,251)	

TOTAL				
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,165,746	2,165,746	209,670	10%
Ordinary Expenses	(20,532,117)	(20,532,117)	(3,269,251)	16%
Depreciation	(1,005,524)	(1,005,524)	(167,587)	17%
Net Operating Income/(Deficit)	(19,371,895)	(19,371,895)	(3,227,169)	
Capital Income	-	-	-	-
Capital Purchases	(1,256,364)	(1,256,364)	(8,079)	1%
Loan Proceeds	-	-	-	-
Loan Payments	(723,284)	(723,284)	-	0%
Net Capital Income/(Deficit)	(1,979,648)	(1,979,648)	(8,079)	
Transfer to Reserves	(834,382)	(834,382)	(122,472)	15%
Transfer from Reserves	885,584	885,584	328,598	37%
Total Reserve Movement	51,202	51,202	206,126	
TOTAL	(21,300,342)	(21,300,342)	(3,029,122)	

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,940,251	3,940,251	1,050,944	27%	27%
Ordinary Expenses	(7,165,150)	(7,165,150)	(1,106,033)	15%	15%
Depreciation	(25,178)	(25,178)	(4,196)	17%	17%
Net Operating Income/(Deficit)	(3,250,077)	(3,250,077)	(59,286)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(3,250,077)	(3,250,077)	(59,286)		

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	874,766	874,766	(26,035)	-3%	-3%
Ordinary Expenses	(2,874,414)	(2,874,414)	(544,450)	19%	19%
Depreciation	(3,340)	(3,340)	(557)	17%	17%
Net Operating Income/(Deficit)	(2,002,988)	(2,002,988)	(571,042)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(6,582)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,582)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(2,002,988)	(2,002,988)	(571,624)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	258,682	258,682	43,114	17%	17%
Ordinary Expenses	(258,682)	(258,682)	(45,698)	18%	18%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	(2,585)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	(2,585)		

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	-	-	-	-
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	-	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	-		

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	343,017	343,017	39,117	11%	11%
Ordinary Expenses	(3,090,013)	(3,090,013)	(422,227)	14%	14%
Depreciation	(3,449)	(3,449)	(575)	17%	17%
Net Operating Income/(Deficit)	(2,750,446)	(2,750,446)	(383,685)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	91,039	91,039	17	0%	0%
Total Reserve Movement	91,039	91,039	17		
TOTAL	(2,659,407)	(2,659,407)	(383,668)		

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,910,500	1,910,500	400,692	21%	21%
Ordinary Expenses	(2,836,065)	(2,836,065)	(476,896)	17%	17%
Depreciation	(794)	(794)	(132)	17%	17%
Net Operating Income/(Deficit)	(926,359)	(926,359)	(76,337)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(926,359)	(926,359)	(76,337)		

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	144,000	144,000	24,000	17%	17%
Ordinary Expenses	(144,000)	(144,000)	(102)	0%	0%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	23,898		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	23,898		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,471,215	7,471,215	1,531,831	21%	21%
Ordinary Expenses	(16,368,323)	(16,368,323)	(2,595,408)	16%	16%
Depreciation	(32,761)	(32,761)	(5,460)	17%	17%
Net Operating Income/(Deficit)	(8,929,869)	(8,929,869)	(1,069,037)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(6,582)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,582)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	91,039	91,039	17	0%	0%
Total Reserve Movement	91,039	91,039	17		
TOTAL	(8,838,830)	(8,838,830)	(1,075,602)		

STRATEGIC ASSET PERFORMANCE

	ASSET DESIGNERS					ASSET GOVERNANCE					ASSET PERFORMANCE AND MONITORING				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	482,532	482,532	161,674	34%	34%	1,178,532	1,178,532	283,164	24%	24%	3,910,954	3,910,954	818,721	21%	21%
Ordinary Expenses	(969,179)	(969,179)	(154,017)	16%	16%	(1,698,982)	(1,698,982)	(187,082)	11%	11%	(4,912,327)	(4,912,327)	(558,151)	11%	11%
Depreciation	(863)	(863)	(144)	17%	17%	-	-	-	-	-	-	-	-	-	-
Net Operating Income/(Deficit)	(487,510)	(487,510)	7,513			(520,450)	(520,450)	96,082			(1,001,372)	(1,001,372)	260,570		
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	(5,000,000)	(5,000,000)	-	0%	0%	(82,000)	(82,000)	-	0%	0%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	(5,000,000)	(5,000,000)	-	-	-	(82,000)	(82,000)	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	(487,510)	(487,510)	7,513			(5,520,450)	(5,520,450)	96,082			(1,083,372)	(1,083,372)	260,570		
	ASSET PLANNING					ASSET SOLUTIONS					PARKS AND ENVIRONMENT ASSETS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,925,897	1,925,897	418,430	22%	22%	1,209,614	1,209,614	302,881	25%	25%	562,332	562,332	70,339	13%	13%
Ordinary Expenses	(2,510,580)	(2,510,580)	(257,274)	10%	10%	(1,817,286)	(1,817,286)	(269,076)	15%	15%	(17,382,571)	(17,382,571)	(2,473,424)	14%	14%
Depreciation	-	-	-	-	-	-	-	-	-	-	(566,462)	(566,462)	(94,410)	17%	17%
Net Operating Income/(Deficit)	(584,683)	(584,683)	161,156			(607,672)	(607,672)	33,805			(17,386,701)	(17,386,701)	(2,497,495)		
Capital Income	56,000	56,000	-	0%	0%	-	-	-	-	-	-	-	-	-	-
Capital Purchases	(266,480)	(266,480)	-	0%	0%	-	-	-	-	-	(1,075,100)	(1,075,100)	(28,336)	3%	3%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	(210,480)	(210,480)	-	-	-	-	-	-	-	-	(1,075,100)	(1,075,100)	(28,336)	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	(795,163)	(795,163)	161,156			(607,672)	(607,672)	33,805			(18,461,801)	(18,461,801)	(2,525,831)		
	PROPERTY ASSETS					ROAD ASSETS					SEWERAGE ASSETS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	784,837	784,837	159,698	20%	20%	15,000	15,000	160,829	1072%	1072%	31,551,278	31,551,278	32,007,285	101%	101%
Ordinary Expenses	(2,475,437)	(2,475,437)	(104,357)	4%	4%	(19,753,517)	(19,753,517)	(3,636,081)	18%	18%	(14,479,594)	(14,479,594)	(2,136,626)	15%	15%
Depreciation	(344,898)	(344,898)	(57,483)	17%	17%	(26,321,098)	(26,321,098)	(4,386,850)	17%	17%	(5,525,815)	(5,525,815)	(920,969)	17%	17%
Net Operating Income/(Deficit)	(2,035,499)	(2,035,499)	(2,142)			(46,059,615)	(46,059,615)	(7,862,102)			11,545,869	11,545,869	28,949,690		
Capital Income	1,715,410	1,715,410	-	0%	0%	8,432,152	8,432,152	560,000	7%	7%	5,299,591	5,299,591	-	0%	0%
Capital Purchases	(6,684,597)	(6,684,597)	(369,690)	6%	6%	(24,481,485)	(24,481,485)	(2,043,895)	8%	8%	(17,231,443)	(17,231,443)	(1,112,885)	6%	6%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	(4,895,125)	(4,895,125)	-	0%	0%
Net Capital Income/(Deficit)	(4,969,187)	(4,969,187)	(369,690)			(16,049,333)	(16,049,333)	(1,483,895)			(16,826,977)	(16,826,977)	(1,112,885)		
Transfer to Reserves	(444,002)	(444,002)	(61,153)	14%	14%	-	-	-	-	-	(2,141,931)	(2,141,931)	(404,363)	19%	19%
Transfer from Reserves	97,642	97,642	28,055	29%	29%	-	-	-	-	-	4,639,991	4,639,991	429,736	9%	9%
Total Reserve Movement	(346,360)	(346,360)	(33,098)			-	-	-	-	-	2,498,060	2,498,060	25,373		
TOTAL	(7,351,046)	(7,351,046)	(404,929)			(62,108,948)	(62,108,948)	(9,345,997)			(2,783,048)	(2,783,048)	27,862,178		

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,452,703	11,452,703	1,172,312	10%	10%
Ordinary Expenses	(9,017,555)	(9,017,555)	(1,349,950)	15%	15%
Depreciation	(124,726)	(124,726)	(20,788)	17%	17%
Net Operating Income/(Deficit)	2,310,423	2,310,423	(198,426)		
Capital Income	1,124,397	1,124,397	-	0%	0%
Capital Purchases	(2,368,573)	(2,368,573)	(293,642)	12%	12%
Loan Proceeds	-	-	-	-	-
Loan Payments	(66,639)	(66,639)	-	0%	0%
Net Capital Income/(Deficit)	(1,310,815)	(1,310,815)	(293,642)		
Transfer to Reserves	(4,861,519)	(4,861,519)	-	0%	0%
Transfer from Reserves	3,737,186	3,737,186	471,280	13%	13%
Total Reserve Movement	(1,124,333)	(1,124,333)	471,280		
TOTAL	(124,725)	(124,725)	(20,788)		

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	39,155,611	39,155,611	16,482,819	42%	42%
Ordinary Expenses	(29,026,879)	(29,026,879)	(5,147,710)	18%	18%
Depreciation	(3,845,980)	(3,845,980)	(640,997)	17%	17%
Net Operating Income/(Deficit)	6,282,752	6,282,752	10,694,112		
Capital Income	-	-	44,131	-	-
Capital Purchases	(5,726,551)	(5,726,551)	(942,775)	16%	16%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,156,709)	(1,156,709)	(303,030)	26%	26%
Net Capital Income/(Deficit)	(6,883,260)	(6,883,260)	(1,201,674)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(600,508)	(600,508)	9,492,438		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(181,419)	(181,419)	(30,236)	17%	17%
Ordinary Expenses	(386,317)	(386,317)	(62,368)	16%	16%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(567,736)	(567,736)	(92,604)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	567,736	567,736	-	0%	0%
Net Capital Income/(Deficit)	567,736	567,736	-		
Transfer to Reserves	(567,737)	(567,737)	(141,934)	25%	25%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(567,737)	(567,737)	(141,934)		
TOTAL	(567,737)	(567,737)	(234,538)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	92,047,873	92,047,873	52,007,914	57%	57%
Ordinary Expenses	(104,430,225)	(104,430,225)	(16,336,116)	16%	16%
Depreciation	(36,729,841)	(36,729,841)	(6,121,640)	17%	17%
Net Operating Income/(Deficit)	(49,112,194)	(49,112,194)	29,550,158		
Capital Income	16,627,550	16,627,550	604,131	4%	4%
Capital Purchases	(62,916,229)	(62,916,229)	(4,791,222)	8%	8%
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,550,737)	(5,550,737)	(303,030)	5%	5%
Net Capital Income/(Deficit)	(51,839,416)	(51,839,416)	(4,490,121)		
Transfer to Reserves	(8,015,189)	(8,015,189)	(607,450)	8%	8%
Transfer from Reserves	8,474,819	8,474,819	929,071	11%	11%
Total Reserve Movement	459,630	459,630	321,621		
TOTAL	(100,491,980)	(100,491,980)	25,381,658		

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	8,976,440	8,976,440	814,299	9%	9%
Ordinary Expenses	(8,645,126)	(8,645,126)	(542,434)	6%	6%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	331,314	331,314	271,865		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	331,314	331,314	271,865		

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,815,197	1,815,197	294,551	16%	16%
Ordinary Expenses	(1,815,197)	(1,815,197)	(428,702)	24%	24%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(134,151)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(134,151)		

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,710,635	10,710,635	10,703,889	100%	100%
Ordinary Expenses	(11,684,286)	(11,684,286)	(1,600,940)	14%	14%
Depreciation	(160)	(160)	(27)	17%	17%
Net Operating Income/(Deficit)	(973,812)	(973,812)	9,102,921		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	(9,102,949)	-	-
Transfer from Reserves	973,651	973,651	-	0%	0%
Total Reserve Movement	973,651	973,651	(9,102,949)		
TOTAL	(161)	(161)	(28)		

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,436,459	1,436,459	239,410	17%	17%
Ordinary Expenses	(1,436,459)	(1,436,459)	(231,424)	16%	16%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	7,986		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	7,986		

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	13,159,363	13,159,363	2,160,174	16%	16%
Ordinary Expenses	(10,902,637)	(10,902,637)	(1,875,996)	17%	17%
Depreciation	(3,632,290)	(3,632,290)	(605,382)	17%	17%
Net Operating Income/(Deficit)	(1,375,564)	(1,375,564)	(321,204)		
Capital Income	-	-	-	-	-
Capital Purchases	(8,000,000)	(8,000,000)	(1,042,926)	13%	13%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,000,000)	(8,000,000)	(1,042,926)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,552,596	7,552,596	772,147	10%	10%
Total Reserve Movement	7,552,596	7,552,596	772,147		
TOTAL	(1,822,968)	(1,822,968)	(591,983)		

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,665,774	1,665,774	399,760	24%	24%
Ordinary Expenses	(3,341,199)	(3,341,199)	(698,205)	21%	21%
Depreciation	(43,160)	(43,160)	(7,193)	17%	17%
Net Operating Income/(Deficit)	(1,718,586)	(1,718,586)	(305,638)		
Capital Income	25,000	25,000	-	0%	0%
Capital Purchases	(128,500)	(128,500)	(77,284)	60%	60%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(103,500)	(103,500)	(77,284)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,822,086)	(1,822,086)	(382,922)		

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	3,083	-	-
Ordinary Expenses	(3,043,962)	(3,043,962)	(452,874)	15%	15%
Depreciation	(397,403)	(397,403)	(66,234)	17%	17%
Net Operating Income/(Deficit)	(3,441,365)	(3,441,365)	(516,025)		
Capital Income	-	-	-	-	-
Capital Purchases	(269,500)	(269,500)	(47,893)	18%	18%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(269,500)	(269,500)	(47,893)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(3,710,865)	(3,710,865)	(563,917)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	364,917	364,917	60,819	17%	17%
Ordinary Expenses	(364,917)	(364,917)	(53,757)	15%	15%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	7,063		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	7,063		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,128,784	38,128,784	14,675,985	38%	38%
Ordinary Expenses	(41,233,782)	(41,233,782)	(5,884,332)	14%	14%
Depreciation	(4,073,014)	(4,073,014)	(678,836)	17%	17%
Net Operating Income/(Deficit)	(7,178,012)	(7,178,012)	8,112,817		
Capital Income	25,000	25,000	-	0%	0%
Capital Purchases	(8,398,000)	(8,398,000)	(1,168,103)	14%	14%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,373,000)	(8,373,000)	(1,168,103)		
Transfer to Reserves	-	-	(9,102,949)	-	-
Transfer from Reserves	8,526,247	8,526,247	772,147	9%	9%
Total Reserve Movement	8,526,247	8,526,247	(8,330,802)		
TOTAL	(7,024,765)	(7,024,765)	(1,386,087)		