

GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2020 - 21 FINANCIAL YEAR

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	22,991,946	23,097,299	13,959,973	61%	60%
Ordinary Expenses	(22,986,650)	(22,105,628)	(14,851,208)	65%	67%
Depreciation	(5,296)	(5,296)	(3,531)	67%	67%
Net Operating Income/(Deficit)	0	986,375	(894,766)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	986,375	(894,766)		

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	88,104,989	91,005,259	71,404,952	81%	78%
Ordinary Expenses	(101,277,536)	(105,900,810)	(67,266,742)	66%	64%
Depreciation	(37,427,911)	(37,427,911)	(24,951,942)	67%	67%
Net Operating Income/(Deficit)	(50,600,459)	(52,323,463)	(20,813,731)		
Capital Income	22,552,994	20,003,937	7,701,287	34%	38%
Capital Purchases	(45,998,009)	(47,691,135)	(24,813,682)	54%	52%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(6,879,613)	(4,303,802)	46%	63%
Net Capital Income/(Deficit)	(32,756,193)	(34,566,811)	(21,416,197)		
Transfer to Reserves	(3,952,451)	(3,952,451)	(2,370,004)	60%	60%
Transfer from Reserves	2,664,826	2,664,826	4,527,236	170%	170%
Total Reserve Movement	(1,287,624)	(1,287,624)	2,157,232		
TOTAL	(84,644,277)	(88,177,899)	(40,072,696)		

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,065,522	37,471,604	25,207,899	66%	67%
Ordinary Expenses	(39,991,663)	(41,274,775)	(28,093,829)	70%	68%
Depreciation	(4,327,725)	(4,343,716)	(2,885,151)	67%	66%
Net Operating Income/(Deficit)	(6,253,867)	(8,146,887)	(5,771,081)		
Capital Income	1,815,017	1,361,263	309,121	17%	23%
Capital Purchases	(5,537,483)	(7,008,580)	(1,234,740)	22%	18%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(5,647,317)	(925,619)		
Transfer to Reserves	-	-	(3,973,869)	-	-
Transfer from Reserves	5,910,183	5,910,183	-	0%	0%
Total Reserve Movement	5,910,183	5,910,183	(3,973,869)		
TOTAL	(4,066,150)	(7,884,022)	(10,670,569)		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	98,565,260	97,800,054	89,299,020	91%	91%
Ordinary Expenses	(8,651,503)	(8,925,295)	(5,003,932)	58%	56%
Depreciation	(2,412)	(2,412)	(1,608)	67%	67%
Net Operating Income/(Deficit)	89,911,346	88,872,347	84,293,480		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,227,146)	(5,082,689)	(2,614,197)	50%	51%
Net Capital Income/(Deficit)	(5,227,146)	(5,082,689)	(2,614,197)		
Transfer to Reserves	(4,457,902)	(4,457,902)	(2,305,268)	52%	52%
Transfer from Reserves	451,898	451,898	301,265	67%	67%
Total Reserve Movement	(4,006,004)	(4,006,004)	(2,004,003)		
TOTAL	80,678,195	79,785,654	79,675,281		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,000,858	9,141,565	6,167,737	69%	67%
Ordinary Expenses	(16,905,224)	(17,091,496)	(10,080,189)	60%	59%
Depreciation	(35,761)	(35,761)	(23,841)	67%	67%
Net Operating Income/(Deficit)	(7,940,127)	(7,985,693)	(3,936,293)		
Capital Income	22,552,994	20,003,937	7,701,287	34%	38%
Capital Purchases	(45,998,009)	(47,691,135)	(24,813,682)	54%	52%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(6,879,613)	(4,303,802)	46%	63%
Net Capital Income/(Deficit)	(32,756,193)	(34,566,811)	(21,416,197)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	143,501	100%	100%
Total Reserve Movement	144,024	144,024	143,501		
TOTAL	(7,798,603)	(7,854,118)	(3,805,241)		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,922,644	9,798,872	5,494,126	55%	56%
Ordinary Expenses	(15,653,386)	(15,175,418)	(8,741,428)	56%	58%
Depreciation	(107,977)	(107,977)	(71,984)	67%	67%
Net Operating Income/(Deficit)	(5,838,719)	(5,484,523)	(3,319,286)		
Capital Income	4,550,000	4,774,346	3,191,791	70%	67%
Capital Purchases	(12,807,985)	(12,712,864)	(9,412,079)	73%	74%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(7,938,517)	(6,220,287)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	6,146,755	78%	78%
Total Reserve Movement	7,929,455	7,929,455	6,146,755		
TOTAL	(6,167,249)	(5,493,585)	(3,392,818)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,448,289	2,164,682	1,163,339	48%	54%
Ordinary Expenses	(20,297,548)	(20,302,821)	(11,875,402)	59%	58%
Depreciation	(941,139)	(941,139)	(627,426)	67%	67%
Net Operating Income/(Deficit)	(18,790,397)	(19,079,278)	(11,339,488)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(455,000)	(437,332)	(86,144)	19%	20%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(1,155,524)	(671,901)	55%	58%
Net Capital Income/(Deficit)	(1,526,233)	(1,442,855)	(683,045)		
Transfer to Reserves	(1,500,943)	(1,500,943)	(1,046,211)	70%	70%
Transfer from Reserves	551,129	551,129	676,560	123%	123%
Total Reserve Movement	(949,814)	(949,814)	(369,651)		
TOTAL	(21,266,444)	(21,471,947)	(12,392,184)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	269,099,506	270,479,335	212,697,047	79%	79%
Ordinary Expenses	(225,763,509)	(230,776,245)	(145,912,728)	65%	63%
Depreciation	(42,848,222)	(42,864,212)	(28,565,482)	67%	67%
Net Operating Income/(Deficit)	487,776	(3,161,122)	38,218,836		
Capital Income	29,068,011	26,289,546	11,277,199	39%	43%
Capital Purchases	(64,800,977)	(67,862,360)	(35,559,094)	55%	52%
Loan Proceeds	-	-	-	-	-
Loan Payments	(15,759,557)	(13,117,826)	(7,589,900)	48%	58%
Net Capital Income/(Deficit)	(51,492,523)	(54,690,639)	(31,871,794)		
Transfer to Reserves	(9,911,296)	(9,911,296)	(9,695,353)	98%	98%
Transfer from Reserves	17,651,515	17,651,515	11,795,317	67%	67%
Total Reserve Movement	7,740,219	7,740,219	2,099,965		
TOTAL	(43,264,528)	(50,111,542)	8,447,007		

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,834,041	1,834,041	1,069,857	58%	58%
Ordinary Expenses	(1,834,041)	(1,771,541)	(998,441)	54%	56%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	62,499	71,416		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	62,499	71,416		

HEALTH, SAFETY & WELLBEING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,975,376	1,951,729	1,152,481	58%	59%
Ordinary Expenses	(1,972,478)	(1,925,249)	(1,149,114)	58%	60%
Depreciation	(2,898)	(2,898)	(1,932)	67%	67%
Net Operating Income/(Deficit)	0	23,582	1,434		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	23,582	1,434		

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,639,349	1,768,349	1,221,579	75%	69%
Ordinary Expenses	(1,636,951)	(1,664,804)	(779,204)	48%	47%
Depreciation	(2,398)	(2,398)	(1,599)	67%	67%
Net Operating Income/(Deficit)	(0)	101,147	440,776		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	101,147	440,776		

EMPLOYEE ENTITLEMENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget %	Actual as % of Forecast %
Ordinary Income	16,774,000	16,774,000	10,067,368	60%	60%
Ordinary Expenses	(16,774,000)	(15,917,236)	(11,194,069)	67%	70%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	856,763	(1,126,700)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	856,763	(1,126,700)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget %	Actual as % of Forecast %
Ordinary Income	769,180	769,180	448,688	58%	58%
Ordinary Expenses	(769,180)	(826,798)	(730,380)	95%	88%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(57,617)	(281,691)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	(57,617)	(281,691)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget %	Actual as % of Forecast %
Ordinary Income	22,991,946	23,097,299	13,959,973	61%	60%
Ordinary Expenses	(22,986,650)	(22,105,628)	(14,851,208)	65%	67%
Depreciation	(5,296)	(5,296)	(3,531)	67%	67%
Net Operating Income/(Deficit)	0	986,375	(894,766)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	986,375	(894,766)		

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,554,063)	(1,153,848)	(476,868)	31%	41%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,554,063)	(1,153,848)	(476,868)		
Capital Income	-	(200,000)	-	-	0%
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	(200,000)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,554,063)	(1,353,848)	(476,868)		

EXECUTIVE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,120,769)	(1,129,688)	(659,316)	59%	58%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,120,769)	(1,129,688)	(659,316)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,120,769)	(1,129,688)	(659,316)		

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,080,949	7,075,695	4,129,896	58%	58%
Ordinary Expenses	(6,974,907)	(6,868,915)	(4,167,471)	60%	61%
Depreciation	(106,042)	(106,042)	(70,695)	67%	67%
Net Operating Income/(Deficit)	(0)	100,738	(108,270)		
Capital Income	-	-	-	-	-
Capital Purchases	(458,530)	(426,496)	(338,461)	74%	79%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(458,530)	(426,496)	(338,461)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(458,530)	(325,758)	(446,732)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,841,695	2,723,177	1,364,231	48%	50%
Ordinary Expenses	(4,626,631)	(4,661,579)	(2,611,388)	56%	56%
Depreciation	(1,934)	(1,934)	(1,289)	67%	67%
Net Operating Income/(Deficit)	(1,786,870)	(1,940,336)	(1,248,446)		
Capital Income	4,550,000	4,974,346	3,191,791	70%	64%
Capital Purchases	(12,349,455)	(12,286,368)	(9,073,618)	73%	74%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(7,799,455)	(7,312,021)	(5,881,826)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	6,146,755	78%	78%
Total Reserve Movement	7,929,455	7,929,455	6,146,755		
TOTAL	(1,656,870)	(1,322,903)	(983,518)		

ELECTED MEMBERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,377,017)	(1,361,389)	(826,385)	60%	61%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,377,017)	(1,361,389)	(826,385)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,377,017)	(1,361,389)	(826,385)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,922,644	9,798,872	5,494,126	55%	56%
Ordinary Expenses	(15,653,386)	(15,175,418)	(8,741,428)	56%	58%
Depreciation	(107,977)	(107,977)	(71,984)	67%	67%
Net Operating Income/(Deficit)	(5,838,719)	(5,484,523)	(3,319,286)		
Capital Income	4,550,000	4,774,346	3,191,791	70%	67%
Capital Purchases	(12,807,985)	(12,712,864)	(9,412,079)	73%	74%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(7,938,517)	(6,220,287)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	6,146,755	78%	78%
Total Reserve Movement	7,929,455	7,929,455	6,146,755		
TOTAL	(6,167,249)	(5,493,585)	(3,392,818)		

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	475,805	191,763	159,708	34%	83%
Ordinary Expenses	(5,311,707)	(5,225,280)	(2,738,493)	52%	52%
Depreciation	(171,579)	(171,579)	(114,386)	67%	67%
Net Operating Income/(Deficit)	(5,007,481)	(5,205,096)	(2,693,171)		
Capital Income	-	-	-	-	-
Capital Purchases	-	(16,507)	(16,507)	-	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	(16,507)	(16,507)		
Transfer to Reserves	(20,730)	(20,730)	-	0%	0%
Transfer from Reserves	-	-	229,954	-	-
Total Reserve Movement	(20,730)	(20,730)	229,954		
TOTAL	(5,028,211)	(5,242,332)	(2,479,724)		

REGIONAL LIBRARIES					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	391,575	392,011	235,206	60%	60%
Ordinary Expenses	(3,551,735)	(3,648,076)	(2,368,078)	67%	65%
Depreciation	(241,126)	(241,126)	(160,750)	67%	67%
Net Operating Income/(Deficit)	(3,401,286)	(3,497,191)	(2,292,123)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(3,401,286)	(3,497,191)	(2,292,123)		

ADMINISTRATION					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	712,839	712,839	415,823	58%	58%
Ordinary Expenses	(1,172,095)	(1,081,886)	(616,995)	53%	57%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(459,256)	(369,047)	(201,173)		
Capital Income	-	-	-	-	-
Capital Purchases	(250,000)	(243,600)	(56,226)	23%	23%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(250,000)	(243,600)	(56,226)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(709,256)	(612,648)	(257,399)		

BRAND AND COMMUNICATIONS					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(2,101,878)	(2,143,921)	(1,343,595)	64%	63%
Depreciation	(1,213)	(1,213)	(809)	67%	67%
Net Operating Income/(Deficit)	(2,103,091)	(2,145,135)	(1,344,404)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,103,091)	(2,145,135)	(1,344,404)		

GLADSTONE ENTERTAINMENT CONVENTION CENTRE					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	740,950	740,950	237,138	32%	32%
Ordinary Expenses	(4,612,845)	(4,627,305)	(2,486,054)	54%	54%
Depreciation	(364,190)	(364,190)	(242,793)	67%	67%
Net Operating Income/(Deficit)	(4,236,085)	(4,250,544)	(2,491,709)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(150,000)	(122,963)	(7,959)	5%	6%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(1,155,524)	(671,901)	55%	58%
Net Capital Income/(Deficit)	(1,221,233)	(1,128,487)	(604,860)		
Transfer to Reserves	(1,480,213)	(1,480,213)	(1,046,211)	71%	71%
Transfer from Reserves	467,449	467,449	350,587	75%	75%
Total Reserve Movement	(1,012,764)	(1,012,764)	(695,624)		
TOTAL	(6,470,081)	(6,391,795)	(3,792,193)		

REGIONAL ART GALLERY					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	122,320	122,320	93,901	77%	77%
Ordinary Expenses	(1,491,304)	(1,504,381)	(921,414)	62%	61%
Depreciation	(82,267)	(82,267)	(54,845)	67%	67%
Net Operating Income/(Deficit)	(1,451,251)	(1,464,329)	(882,358)		
Capital Income	-	-	-	-	-
Capital Purchases	(5,000)	(4,095)	(5,000)	100%	122%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,000)	(4,095)	(5,000)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	83,680	83,680	96,019	115%	115%
Total Reserve Movement	83,680	83,680	96,019		
TOTAL	(1,372,571)	(1,384,744)	(791,339)		

TONDON BOTANIC GARDENS					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,800	4,800	21,565	449%	449%
Ordinary Expenses	(2,055,984)	(2,071,971)	(1,402,272)	68%	68%
Depreciation	(80,765)	(80,765)	(53,843)	67%	67%
Net Operating Income/(Deficit)	(2,131,949)	(2,147,937)	(1,434,551)		
Capital Income	-	-	-	-	-
Capital Purchases	(50,000)	(50,166)	(452)	1%	1%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(50,000)	(50,166)	(452)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,181,949)	(2,198,103)	(1,435,003)		

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,448,289	2,164,682	1,163,339	48%	54%
Ordinary Expenses	(20,297,548)	(20,302,821)	(11,875,402)	59%	58%
Depreciation	(941,139)	(941,139)	(627,626)	67%	67%
Net Operating Income/(Deficit)	(18,790,397)	(19,079,278)	(11,339,688)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(455,000)	(437,332)	(86,144)	19%	20%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(1,155,524)	(671,901)	55%	58%
Net Capital Income/(Deficit)	(1,526,233)	(1,442,855)	(683,045)		
Transfer to Reserves	(1,500,943)	(1,500,943)	(1,046,211)	70%	70%
Transfer from Reserves	551,129	551,129	676,560	123%	123%
Total Reserve Movement	(949,814)	(949,814)	(369,651)		
TOTAL	(21,266,444)	(21,471,947)	(12,392,184)		

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	6,088,095	6,095,408	3,636,485	60%	60%
Ordinary Expenses	(6,923,466)	(6,834,264)	(4,084,593)	59%	60%
Depreciation	(23,470)	(23,470)	(15,647)	67%	67%
Net Operating Income/(Deficit)	(858,841)	(762,326)	(463,755)		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(12,449)	(12,449)	498%	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(861,341)	(774,775)	(476,204)		

LOCAL LAWS					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	912,215	910,754	861,600	94%	95%
Ordinary Expenses	(3,618,634)	(3,700,568)	(2,214,373)	61%	60%
Depreciation	(11,979)	(11,979)	(7,986)	67%	67%
Net Operating Income/(Deficit)	(2,718,398)	(2,801,794)	(1,360,759)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(2,718,398)	(2,801,794)	(1,360,759)		

ADMINISTRATION					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	260,698	260,698	152,074	58%	58%
Ordinary Expenses	(260,698)	(307,630)	(192,633)	74%	63%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(46,932)	(40,559)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	(46,932)	(40,559)		

INSIGHTS AND INNOVATION					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	(32)	(32)	-	100%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(32)	(32)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	(32)	(32)		

HEALTH, ENVIRONMENT AND PEST					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	477,835	455,675	175,574	37%	39%
Ordinary Expenses	(3,532,144)	(3,636,604)	(2,010,045)	57%	55%
Depreciation	(312)	(312)	(208)	67%	67%
Net Operating Income/(Deficit)	(3,054,620)	(3,181,241)	(1,834,679)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	143,501	100%	100%
Total Reserve Movement	144,024	144,024	143,501		
TOTAL	(2,910,596)	(3,037,217)	(1,691,178)		

DEVELOPMENT SERVICES					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,131,450	1,288,465	1,265,840	112%	98%
Ordinary Expenses	(2,439,717)	(2,475,730)	(1,495,649)	61%	60%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,308,267)	(1,187,265)	(229,809)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,308,267)	(1,187,265)	(229,809)		

CALL CENTRE					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	130,566	130,566	76,164	58%	58%
Ordinary Expenses	(130,566)	(136,668)	(82,865)	63%	61%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(6,102)	(6,701)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	(6,102)	(6,701)		

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,000,858	9,141,565	6,167,737	69%	67%
Ordinary Expenses	(16,905,224)	(17,091,496)	(10,080,189)	60%	59%
Depreciation	(35,761)	(35,761)	(23,841)	67%	67%
Net Operating Income/(Deficit)	(7,940,127)	(7,985,693)	(3,936,293)		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(12,449)	(12,449)	498%	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	143,501	100%	100%
Total Reserve Movement	144,024	144,024	143,501		
TOTAL	(7,798,603)	(7,854,118)	(3,805,241)		

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	826,407	833,061	489,427	59%	59%
Ordinary Expenses	(825,546)	(851,392)	(525,292)	64%	62%
Depreciation	(861)	(861)	(574)	67%	67%
Net Operating Income/(Deficit)	(0)	(19,192)	(36,440)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(19,192)	(36,440)		

ASSET GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,150,753	2,152,234	1,258,062	58%	58%
Ordinary Expenses	(2,150,753)	(2,147,857)	(1,110,109)	52%	52%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	4,377	147,953		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	4,377	147,953		

ASSET PERFORMANCE AND MONITORING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,488,376	4,494,999	2,628,110	59%	58%
Ordinary Expenses	(4,488,376)	(4,539,123)	(1,870,216)	42%	41%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(44,124)	757,894		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(44,124)	757,894		

ASSET PLANNING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,223,844	2,225,279	1,300,591	58%	58%
Ordinary Expenses	(2,223,844)	(2,220,776)	(1,421,440)	64%	64%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	4,503	(120,849)		
Capital Income	165,000	-	-	0%	-
Capital Purchases	(330,000)	(326,800)	(1,520)	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(165,000)	(326,800)	(1,520)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(165,000)	(322,297)	(122,369)		

ASSET SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,276,090	2,278,426	1,333,170	59%	59%
Ordinary Expenses	(2,269,323)	(2,249,978)	(1,296,468)	57%	58%
Depreciation	(6,767)	(6,767)	(4,511)	67%	67%
Net Operating Income/(Deficit)	(0)	21,681	32,191		
Capital Income	-	-	-	-	-
Capital Purchases	-	(6,839)	(8,069)	-	118%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	(6,839)	(8,069)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	14,842	24,122		

PARKS AND ENVIRONMENT ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	905,498	886,537	610,325	67%	69%
Ordinary Expenses	(16,361,933)	(16,377,893)	(9,781,387)	60%	60%
Depreciation	(548,249)	(548,249)	(365,499)	67%	67%
Net Operating Income/(Deficit)	(16,004,684)	(16,039,605)	(9,536,561)		
Capital Income	786,057	786,057	384,629	49%	49%
Capital Purchases	(1,885,787)	(1,664,630)	(542,334)	29%	33%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(1,099,730)	(878,573)	(157,705)		
Transfer to Reserves	(33,857)	(33,857)	(8,529)	25%	25%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(33,857)	(33,857)	(8,529)		
TOTAL	(17,138,271)	(16,952,035)	(9,702,795)		

PROPERTY ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	442,337	667,920	500,018	113%	75%
Ordinary Expenses	(2,105,630)	(2,827,055)	(972,784)	46%	34%
Depreciation	(583,954)	(583,954)	(389,303)	67%	67%
Net Operating Income/(Deficit)	(2,247,246)	(2,743,089)	(862,068)		
Capital Income	4,079,000	3,017,300	2,050,634	50%	68%
Capital Purchases	(4,568,828)	(4,550,212)	(2,304,598)	50%	51%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(509,828)	(1,532,912)	(253,965)		
Transfer to Reserves	(192,517)	(192,517)	(235,989)	123%	123%
Transfer from Reserves	5,000	5,000	129,994	2600%	2600%
Total Reserve Movement	(187,517)	(187,517)	(105,995)		
TOTAL	(2,944,592)	(4,463,517)	(1,222,028)		

ROAD ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	101,395	-	-
Ordinary Expenses	(20,776,152)	(20,712,343)	(14,089,828)	68%	68%
Depreciation	(26,760,549)	(26,760,549)	(17,840,366)	67%	67%
Net Operating Income/(Deficit)	(47,536,701)	(47,472,897)	(31,828,799)		
Capital Income	11,081,721	9,672,677	3,161,178	29%	33%
Capital Purchases	(16,922,446)	(18,327,969)	(5,434,355)	32%	30%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,840,725)	(8,655,293)	(2,273,177)		
Transfer to Reserves	(169,287)	(169,287)	(90,267)	53%	53%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(169,287)	(169,287)	(90,267)		
TOTAL	(53,546,714)	(56,297,472)	(34,192,242)		

SEWERAGE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	30,859,677	30,685,100	30,361,918	98%	99%
Ordinary Expenses	(12,835,933)	(14,168,995)	(8,707,650)	68%	61%
Depreciation	(5,533,478)	(5,533,478)	(3,688,986)	67%	67%
Net Operating Income/(Deficit)	12,490,266	10,982,627	17,965,282		
Capital Income	2,721,695	3,873,047	1,658,288	61%	43%
Capital Purchases	(11,689,104)	(11,851,947)	(8,438,841)	72%	71%
Loan Proceeds	-	-	-	-	-
Loan Payments	(6,697,241)	(6,583,285)	(3,455,361)	52%	52%
Net Capital Income/(Deficit)	(15,664,650)	(14,562,184)	(10,235,914)		
Transfer to Reserves	(2,601,175)	(2,601,175)	(1,994,628)	77%	77%
Transfer from Reserves	2,659,826	2,659,826	2,451,259	92%	92%
Total Reserve Movement	58,651	58,651	456,631		
TOTAL	(3,115,733)	(3,520,906)	8,085,999		

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,027,477	11,493,701	7,389,485	67%	64%
Ordinary Expenses	(9,042,188)	(8,986,215)	(5,672,349)	63%	63%
Depreciation	(150,538)	(150,538)	(100,359)	67%	67%
Net Operating Income/(Deficit)	1,834,752	2,356,949	1,616,778		
Capital Income	3,586,418	2,462,021	200,000	6%	8%
Capital Purchases	(4,382,301)	(4,748,998)	(3,757,920)	86%	79%
Loan Proceeds	-	-	-	-	-
Loan Payments	(209,299)	(197,730)	(104,629)	50%	53%
Net Capital Income/(Deficit)	(1,005,182)	(2,484,707)	(3,662,549)		
Transfer to Reserves	(887,899)	(887,899)	-	0%	0%
Transfer from Reserves	-	-	1,945,983	-	-
Total Reserve Movement	(887,899)	(887,899)	1,945,983		
TOTAL	(58,329)	(1,015,658)	(99,789)		

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	33,175,156	35,558,628	25,690,317	77%	72%
Ordinary Expenses	(27,846,925)	(30,462,871)	(21,380,140)	77%	70%
Depreciation	(3,843,515)	(3,843,515)	(2,562,343)	67%	67%
Net Operating Income/(Deficit)	1,484,716	1,252,241	1,747,834		
Capital Income	133,103	192,835	246,558	185%	128%
Capital Purchases	(6,199,543)	(6,213,741)	(4,326,045)	70%	70%
Loan Proceeds	-	-	-	-	-
Loan Payments	(3,026,199)	(720,160)	(1,209,985)	40%	168%
Net Capital Income/(Deficit)	(9,092,639)	(6,741,065)	(5,289,472)		
Transfer to Reserves	(67,715)	(67,715)	(40,591)	60%	60%
Transfer from Reserves	0	0	-	0%	0%
Total Reserve Movement	(67,714)	(67,714)	(40,591)		
TOTAL	(7,675,637)	(5,556,538)	(3,582,229)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(270,627)	(270,627)	(157,866)	58%	58%
Ordinary Expenses	(350,933)	(356,313)	(439,080)	125%	123%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(621,560)	(626,940)	(596,946)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	621,560	621,561	466,173	75%	75%
Net Capital Income/(Deficit)	621,560	621,561	466,173		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(0)	(5,379)	(130,773)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	88,104,989	91,005,259	71,404,952	81%	78%
Ordinary Expenses	(81,277,536)	(80,900,810)	(67,266,742)	86%	84%
Depreciation	(37,427,911)	(37,427,911)	(24,951,942)	67%	67%
Net Operating Income/(Deficit)	(50,600,459)	(52,323,463)	(20,813,731)		
Capital Income	22,552,994	20,003,937	7,701,287	34%	38%
Capital Purchases	(45,998,009)	(47,691,135)	(24,813,682)	54%	52%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(6,879,613)	(4,303,802)	46%	63%
Net Capital Income/(Deficit)	(32,756,193)	(34,566,811)	(21,416,197)		
Transfer to Reserves	(3,952,451)	(3,952,451)	(2,370,004)	60%	60%
Transfer from Reserves	2,664,826	2,664,826	4,527,236	170%	170%
Total Reserve Movement	(1,287,624)	(1,287,624)	2,157,232		
TOTAL	(84,644,277)	(88,177,899)	(40,072,696)		

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,068,029	5,242,887	3,032,492	75%	58%
Ordinary Expenses	(4,082,424)	(5,245,624)	(4,562,881)	112%	87%
Depreciation	(77)	(77)	(51)	67%	67%
Net Operating Income/(Deficit)	(14,472)	(2,814)	(1,530,440)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(14,472)	(2,814)	(1,530,440)		

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,378,398	1,378,398	804,065	58%	58%
Ordinary Expenses	(1,366,661)	(1,442,490)	(1,201,296)	88%	83%
Depreciation	(11,736)	(11,736)	(7,824)	67%	67%
Net Operating Income/(Deficit)	0	(75,828)	(405,055)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	(75,828)	(405,055)		

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	5,409	-	-
Ordinary Expenses	(3,351,765)	(3,351,128)	(2,020,668)	60%	60%
Depreciation	(395,363)	(395,363)	(263,576)	67%	67%
Net Operating Income/(Deficit)	(3,747,128)	(3,746,491)	(2,278,834)		
Capital Income	-	-	-	-	-
Capital Purchases	(152,000)	(150,750)	(117,116)	77%	78%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(152,000)	(150,750)	(117,116)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(3,899,128)	(3,897,241)	(2,395,950)		

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,897,934	2,014,278	1,181,976	62%	59%
Ordinary Expenses	(1,897,934)	(2,164,465)	(1,855,537)	98%	86%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(150,187)	(673,561)		
Capital Income	-	-	34,121	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	34,121		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	(150,187)	(639,441)		

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	16,436,627	15,637,847	8,469,841	52%	54%
Ordinary Expenses	(11,797,532)	(12,289,517)	(7,936,310)	67%	65%
Depreciation	(3,839,207)	(3,855,198)	(2,559,471)	67%	66%
Net Operating Income/(Deficit)	799,888	(506,867)	(2,025,940)		
Capital Income	1,815,017	1,361,263	-	0%	0%
Capital Purchases	(5,070,000)	(6,508,418)	(795,443)	16%	12%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,254,983)	(5,147,155)	(795,443)		
Transfer to Reserves	-	-	(2,377,345)	-	-
Transfer from Reserves	3,270,323	3,270,323	-	0%	0%
Total Reserve Movement	3,270,323	3,270,323	(2,377,345)		
TOTAL	815,227	(2,383,699)	(5,198,728)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	376,913	376,913	219,866	58%	58%
Ordinary Expenses	(376,913)	(486,653)	(254,454)	68%	52%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(109,742)	(34,588)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	(109,742)	(34,588)		

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,906,964	9,771,865	9,488,855	87%	97%
Ordinary Expenses	(13,546,824)	(12,843,318)	(7,892,331)	58%	61%
Depreciation	(160)	(160)	(107)	67%	67%
Net Operating Income/(Deficit)	(2,640,021)	(3,071,613)	1,596,417		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	(1,596,524)	-	-
Transfer from Reserves	2,639,860	2,639,860	-	0%	0%
Total Reserve Movement	2,639,860	2,639,860	(1,596,524)		
TOTAL	(161)	(431,753)	(107)		

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,000,658	3,049,416	2,005,394	67%	66%
Ordinary Expenses	(1,371,611)	(3,451,579)	(2,370,353)	66%	69%
Depreciation	(81,181)	(81,181)	(54,121)	67%	67%
Net Operating Income/(Deficit)	(652,134)	(483,345)	(419,080)		
Capital Income	-	-	275,000	-	-
Capital Purchases	(315,483)	(349,412)	(322,181)	102%	92%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(315,483)	(349,412)	(47,181)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(967,617)	(832,757)	(466,261)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,065,522	37,471,604	25,207,899	66%	67%
Ordinary Expenses	(39,991,663)	(41,274,775)	(28,093,829)	70%	68%
Depreciation	(4,327,725)	(4,343,716)	(2,885,151)	67%	66%
Net Operating Income/(Deficit)	(6,253,867)	(8,146,887)	(5,771,081)		
Capital Income	1,815,017	1,361,263	308,121	17%	23%
Capital Purchases	(5,537,483)	(7,008,580)	(1,234,740)	22%	18%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(5,647,317)	(926,619)		
Transfer to Reserves	-	-	(3,973,869)	-	-
Transfer from Reserves	5,910,183	5,910,183	-	0%	0%
Total Reserve Movement	5,910,183	5,910,183	(3,973,869)		
TOTAL	(4,066,150)	(7,884,022)	(10,670,569)		