

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2020 - 21 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	22,991,946	23,097,299	11,290,323	49%	49%
Ordinary Expenses	(22,986,650)	(22,105,628)	(9,542,478)	42%	43%
Depreciation	(5,296)	(5,296)	(2,648)	50%	50%
Net Operating Income/(Deficit)	0	986,375	1,745,197		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	986,375	1,745,197		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	98,565,260	97,800,054	87,594,849	89%	90%
Ordinary Expenses	(8,651,503)	(8,925,295)	(3,864,965)	45%	43%
Depreciation	(2,412)	(2,412)	(1,206)	50%	50%
Net Operating Income/(Deficit)	89,911,346	88,872,347	83,728,678		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,227,146)	(3,659,304)	(2,614,197)	50%	71%
Transfer to Reserves	(4,457,902)	(4,457,902)	(1,728,951)	39%	39%
Transfer from Reserves	451,898	451,898	225,949	50%	50%
Total Reserve Movement	(4,006,004)	(4,006,004)	(1,503,002)		
TOTAL	80,678,195	81,207,039	79,611,480		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,922,644	9,798,872	4,673,179	47%	48%
Ordinary Expenses	(15,653,386)	(15,375,418)	(7,523,422)	48%	49%
Depreciation	(107,977)	(107,977)	(53,988)	50%	50%
Net Operating Income/(Deficit)	(5,838,719)	(5,684,523)	(2,904,231)		
Capital Income	4,550,000	4,974,346	1,088,728	24%	22%
Capital Purchases	(12,807,985)	(12,712,864)	(6,968,732)	54%	55%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(7,738,517)	(5,880,003)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	5,862,642	74%	74%
Total Reserve Movement	7,929,455	7,929,455	5,862,642		
TOTAL	(6,167,249)	(5,493,585)	(2,921,593)		

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	88,104,989	91,005,259	57,708,294	65%	63%
Ordinary Expenses	(101,277,536)	(105,900,810)	(49,171,952)	49%	46%
Depreciation	(37,427,911)	(37,427,911)	(18,713,956)	50%	50%
Net Operating Income/(Deficit)	(50,600,459)	(52,323,463)	(10,177,614)		
Capital Income	22,552,994	20,003,937	7,138,712	32%	36%
Capital Purchases	(45,998,009)	(47,691,135)	(17,732,775)	39%	37%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(7,580,288)	(4,062,118)	44%	54%
Net Capital Income/(Deficit)	(32,756,193)	(35,267,486)	(14,656,181)		
Transfer to Reserves	(3,952,451)	(3,952,450)	(1,775,266)	45%	45%
Transfer from Reserves	2,664,826	2,664,826	3,859,663	145%	145%
Total Reserve Movement	(1,287,624)	(1,287,624)	2,084,417		
TOTAL	(84,644,277)	(88,878,573)	(22,749,378)		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,000,858	9,141,565	5,056,121	56%	55%
Ordinary Expenses	(16,905,224)	(17,091,496)	(7,859,294)	46%	46%
Depreciation	(35,761)	(35,761)	(17,881)	50%	50%
Net Operating Income/(Deficit)	(7,940,127)	(7,985,693)	(2,821,053)		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(12,449)	(12,449)	498%	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	111,591	77%	77%
Total Reserve Movement	144,024	144,024	111,591		
TOTAL	(7,796,603)	(7,854,118)	(2,721,912)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,448,289	2,164,682	977,845	40%	45%
Ordinary Expenses	(20,297,548)	(20,302,821)	(8,951,478)	44%	44%
Depreciation	(941,139)	(941,139)	(470,570)	50%	50%
Net Operating Income/(Deficit)	(18,790,397)	(19,079,278)	(8,444,203)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(455,000)	(437,332)	(74,482)	16%	17%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(977,175)	(610,555)	50%	62%
Net Capital Income/(Deficit)	(1,526,233)	(1,264,507)	(610,035)		
Transfer to Reserves	(1,500,943)	(1,500,943)	(933,351)	62%	62%
Transfer from Reserves	551,129	551,129	752,942	137%	137%
Total Reserve Movement	(949,814)	(949,814)	(180,409)		
TOTAL	(21,266,444)	(21,293,598)	(9,234,648)		

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,065,522	37,471,604	22,518,132	59%	60%
Ordinary Expenses	(30,991,663)	(41,274,775)	(21,749,493)	54%	53%
Depreciation	(4,227,725)	(4,343,716)	(2,163,862)	50%	50%
Net Operating Income/(Deficit)	(6,253,867)	(8,146,887)	(1,395,224)		
Capital Income	1,815,017	1,361,263	275,000	15%	20%
Capital Purchases	(5,537,483)	(7,008,580)	(1,243,957)	22%	18%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(5,647,317)	(968,957)		
Transfer to Reserves	-	-	(5,760,102)	-	-
Transfer from Reserves	5,910,183	5,910,183	-	0%	0%
Total Reserve Movement	5,910,183	5,910,183	(5,760,102)		
TOTAL	(4,066,150)	(7,884,022)	(8,124,283)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	269,099,506	270,479,335	189,818,743	71%	70%
Ordinary Expenses	(225,763,509)	(230,976,245)	(108,663,081)	48%	47%
Depreciation	(42,848,222)	(42,864,212)	(21,424,112)	50%	50%
Net Operating Income/(Deficit)	487,776	(3,361,122)	59,731,550		
Capital Income	29,068,011	26,489,546	8,577,440	30%	32%
Capital Purchases	(64,800,977)	(67,862,360)	(26,032,394)	40%	38%
Loan Proceeds	-	-	-	-	-
Loan Payments	(15,759,557)	(12,216,767)	(7,286,870)	46%	60%
Net Capital Income/(Deficit)	(51,492,523)	(53,589,581)	(24,741,823)		
Transfer to Reserves	(9,911,296)	(9,911,295)	(10,197,650)	103%	103%
Transfer from Reserves	17,651,515	17,651,515	10,812,787	61%	61%
Total Reserve Movement	7,740,219	7,740,220	615,137		
TOTAL	(43,264,528)	(49,210,483)	35,604,864		

PEOPLE, CULTURE & SAFETY

	PEOPLE SERVICES					HEALTH, SAFETY & WELLBEING					TALENT DEVELOPMENT				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,834,041	1,834,041	917,021	50%	50%	1,975,376	1,951,729	938,428	48%	48%	1,639,349	1,768,349	1,099,425	67%	62%
Ordinary Expenses	(1,834,041)	(1,771,541)	(706,663)	39%	40%	(1,972,478)	(1,925,249)	(888,800)	45%	46%	(1,636,951)	(1,664,804)	(594,758)	36%	36%
Depreciation	-	-	-	-	-	(2,898)	(2,898)	(1,449)	50%	50%	(2,398)	(2,398)	(1,199)	50%	50%
Net Operating Income/(Deficit)	-	62,499	210,357			0	23,582	48,179			(0)	101,147	503,468		
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	-	62,499	210,357			0	23,582	48,179			(0)	101,147	503,468		

	EMPLOYEE ENTITLEMENTS					ADMINISTRATION					TOTAL				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	16,774,000	16,774,000	7,950,861	47%	47%	769,180	769,180	384,590	50%	50%	22,991,946	23,097,299	11,290,323	49%	49%
Ordinary Expenses	(16,774,000)	(15,917,236)	(6,821,720)	41%	43%	(769,180)	(826,798)	(530,538)	69%	64%	(22,986,650)	(22,105,628)	(9,542,478)	42%	43%
Depreciation	-	-	-	-	-	-	-	-	-	-	(5,296)	(5,296)	(2,648)	50%	50%
Net Operating Income/(Deficit)	-	856,763	1,129,140			0	(57,617)	(145,948)			0	986,375	1,745,197		
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	-	856,763	1,129,140			0	(57,617)	(145,948)			0	986,375	1,745,197		

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT					
Budget	Forecast	YTD Actual	Actual as % of Budget	Actual as % of Forecast	
\$	\$	\$	\$	\$	\$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,554,063)	(1,353,848)	(360,074)	23%	27%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,554,063)	(1,353,848)	(360,074)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(1,554,063)	(1,353,848)	(360,074)		

EXECUTIVE SERVICES					
Budget	Forecast	YTD Actual	Actual as % of Budget	Actual as % of Forecast	
\$	\$	\$	\$	\$	\$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,120,769)	(1,129,688)	(514,253)	46%	46%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,120,769)	(1,129,688)	(514,253)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(1,120,769)	(1,129,688)	(514,253)		

STRATEGIC INFORMATION AND TECHNOLOGY					
Budget	Forecast	YTD Actual	Actual as % of Budget	Actual as % of Forecast	
\$	\$	\$	\$	\$	\$
Ordinary Income	7,080,949	7,075,695	3,536,178	50%	50%
Ordinary Expenses	(6,974,907)	(6,868,915)	(4,023,573)	58%	59%
Depreciation	(106,042)	(106,042)	(53,021)	50%	50%
Net Operating Income/(Deficit)	(0)	100,738	(540,416)		
Capital Income	-	-	-	-	-
Capital Purchases	(458,530)	(426,496)	(270,800)	59%	63%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(458,530)	(426,496)	(270,800)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(458,530)	(325,758)	(811,216)		

ADMINISTRATION					
Budget	Forecast	YTD Actual	Actual as % of Budget	Actual as % of Forecast	
\$	\$	\$	\$	\$	\$
Ordinary Income	2,841,695	2,723,177	1,137,000	40%	42%
Ordinary Expenses	(4,626,631)	(4,661,579)	(1,996,882)	43%	43%
Depreciation	(1,934)	(1,934)	(967)	50%	50%
Net Operating Income/(Deficit)	(1,786,870)	(1,940,336)	(860,849)		
Capital Income	4,550,000	4,974,346	1,088,728	24%	22%
Capital Purchases	(12,349,455)	(12,286,368)	(6,697,932)	54%	55%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(7,799,455)	(7,312,021)	(5,609,203)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	5,862,642	74%	74%
Total Reserve Movement	7,929,455	7,929,455	5,862,642		
TOTAL	(1,656,870)	(1,322,903)	(607,411)		

ELECTED MEMBERS					
Budget	Forecast	YTD Actual	Actual as % of Budget	Actual as % of Forecast	
\$	\$	\$	\$	\$	\$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,377,017)	(1,361,389)	(628,639)	46%	46%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,377,017)	(1,361,389)	(628,639)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(1,377,017)	(1,361,389)	(628,639)		

TOTAL					
Budget	Forecast	YTD Actual	Actual as % of Budget	Actual as % of Forecast	
\$	\$	\$	\$	\$	\$
Ordinary Income	9,922,644	9,798,872	4,673,179	47%	48%
Ordinary Expenses	(15,653,386)	(15,375,418)	(7,523,422)	48%	49%
Depreciation	(107,977)	(107,977)	(53,988)	50%	50%
Net Operating Income/(Deficit)	(5,838,719)	(5,684,523)	(2,904,231)		
Capital Income	4,550,000	4,974,346	1,088,728	24%	22%
Capital Purchases	(12,807,985)	(12,712,864)	(6,968,732)	54%	55%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(7,738,517)	(5,880,003)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	5,862,642	74%	74%
Total Reserve Movement	7,929,455	7,929,455	5,862,642		
TOTAL	(6,167,249)	(5,493,585)	(2,921,593)		

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	475,805	191,763	156,669	33%	82%
Ordinary Expenses	(5,311,707)	(5,225,280)	(2,195,294)	41%	42%
Depreciation	(171,579)	(171,579)	(85,789)	50%	50%
Net Operating Income/(Deficit)	(5,007,481)	(5,205,096)	(2,124,414)		
Capital Income	-	-	-	-	-
Capital Purchases	-	(16,507)	(16,507)	-	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	(16,507)	(16,507)		
Transfer to Reserves	(20,730)	(20,730)	-	0%	0%
Transfer from Reserves	-	-	229,954	-	-
Total Reserve Movement	(20,730)	(20,730)	229,954		
TOTAL	(5,028,211)	(5,242,333)	(1,910,967)		

BRAND AND COMMUNICATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(2,101,878)	(2,143,921)	(1,001,233)	48%	47%
Depreciation	(1,213)	(1,213)	(607)	50%	50%
Net Operating Income/(Deficit)	(2,103,091)	(2,145,135)	(1,001,839)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,103,091)	(2,145,135)	(1,001,839)		

REGIONAL ART GALLERY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	122,320	122,320	81,934	67%	67%
Ordinary Expenses	(1,491,304)	(1,504,381)	(713,753)	48%	47%
Depreciation	(82,267)	(82,267)	(41,133)	50%	50%
Net Operating Income/(Deficit)	(1,451,251)	(1,464,329)	(672,953)		
Capital Income	-	-	-	-	-
Capital Purchases	(5,000)	(4,095)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,000)	(4,095)	-		
Transfer to Reserves	-	-	(193,244)	-	-
Transfer from Reserves	83,680	83,680	289,263	346%	346%
Total Reserve Movement	83,680	83,680	96,019		
TOTAL	(1,372,571)	(1,384,744)	(576,934)		

REGIONAL LIBRARIES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	391,575	392,011	226,134	58%	58%
Ordinary Expenses	(3,551,735)	(3,648,076)	(1,829,894)	52%	50%
Depreciation	(241,125)	(241,125)	(120,563)	50%	50%
Net Operating Income/(Deficit)	(3,401,285)	(3,497,191)	(1,724,323)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(3,401,285)	(3,497,191)	(1,724,323)		

GLADSTONE ENTERTAINMENT CONVENTION CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	740,950	740,950	152,824	21%	21%
Ordinary Expenses	(4,612,845)	(4,627,305)	(1,789,099)	39%	39%
Depreciation	(364,190)	(364,190)	(182,095)	50%	50%
Net Operating Income/(Deficit)	(4,236,085)	(4,250,544)	(1,818,370)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(150,000)	(122,963)	(7,959)	5%	6%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(977,175)	(610,555)	50%	62%
Net Capital Income/(Deficit)	(1,221,233)	(950,138)	(543,514)		
Transfer to Reserves	(1,480,213)	(1,480,213)	(740,107)	50%	50%
Transfer from Reserves	467,449	467,449	233,725	50%	50%
Total Reserve Movement	(1,012,764)	(1,012,764)	(506,382)		
TOTAL	(6,470,081)	(6,213,446)	(2,868,265)		

TONDOON BOTANIC GARDENS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,800	4,800	20,531	428%	428%
Ordinary Expenses	(2,055,984)	(2,071,971)	(922,621)	45%	45%
Depreciation	(80,765)	(80,765)	(40,383)	50%	50%
Net Operating Income/(Deficit)	(2,131,949)	(2,147,937)	(942,473)		
Capital Income	-	-	-	-	-
Capital Purchases	(50,000)	(50,166)	(452)	1%	1%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(50,000)	(50,166)	(452)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,181,949)	(2,198,103)	(942,925)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	712,839	712,839	339,753	48%	48%
Ordinary Expenses	(1,172,095)	(1,081,886)	(499,584)	43%	46%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(459,256)	(369,047)	(159,831)		
Capital Income	-	-	-	-	-
Capital Purchases	(250,000)	(243,600)	(49,564)	20%	20%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(250,000)	(243,600)	(49,564)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(709,256)	(612,648)	(209,395)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,448,289	2,164,682	977,845	40%	45%
Ordinary Expenses	(20,297,548)	(20,302,821)	(8,951,478)	44%	44%
Depreciation	(941,139)	(941,139)	(470,570)	50%	50%
Net Operating Income/(Deficit)	(18,790,397)	(19,079,278)	(8,444,203)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(455,000)	(437,332)	(74,482)	16%	17%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(977,175)	(610,555)	50%	62%
Net Capital Income/(Deficit)	(1,526,233)	(1,264,507)	(610,036)		
Transfer to Reserves	(1,500,943)	(1,500,943)	(933,351)	62%	62%
Transfer from Reserves	551,129	551,129	752,942	137%	137%
Total Reserve Movement	(949,814)	(949,814)	(180,409)		
TOTAL	(21,266,444)	(21,293,598)	(9,234,648)		

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	6,088,095	6,095,408	3,124,135	51%	51%
Ordinary Expenses	(6,923,466)	(6,834,264)	(3,192,224)	46%	47%
Depreciation	(23,470)	(23,470)	(11,735)	50%	50%
Net Operating Income/(Deficit)	(858,841)	(762,326)	(79,824)		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(12,449)	(12,449)	498%	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(861,341)	(774,775)	(92,274)		

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	(32)	(32)	-	100%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(32)	(32)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	-	(32)	(32)		

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,131,450	1,288,465	958,294	85%	74%
Ordinary Expenses	(2,439,717)	(2,475,730)	(1,160,682)	48%	47%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,308,267)	(1,187,265)	(202,388)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(1,308,267)	(1,187,265)	(202,388)		

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	912,215	910,754	622,169	68%	68%
Ordinary Expenses	(3,618,634)	(3,700,568)	(1,779,172)	49%	48%
Depreciation	(11,979)	(11,979)	(5,990)	50%	50%
Net Operating Income/(Deficit)	(2,718,398)	(2,801,794)	(1,162,993)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,718,398)	(2,801,794)	(1,162,993)		

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	477,835	455,675	155,891	33%	34%
Ordinary Expenses	(3,532,144)	(3,636,604)	(1,519,365)	43%	42%
Depreciation	(312)	(312)	(156)	50%	50%
Net Operating Income/(Deficit)	(3,054,620)	(3,181,241)	(1,363,629)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	111,591	77%	77%
Total Reserve Movement	144,024	144,024	111,591		
TOTAL	(2,910,596)	(3,037,217)	(1,252,038)		

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	130,566	130,566	65,283	50%	50%
Ordinary Expenses	(130,566)	(136,668)	(70,016)	54%	51%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(6,102)	(4,733)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	-	(6,102)	(4,733)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	260,698	260,698	130,349	50%	50%
Ordinary Expenses	(260,698)	(307,630)	(137,803)	53%	45%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(46,932)	(7,454)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	(46,932)	(7,454)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,000,858	9,141,565	5,056,121	56%	55%
Ordinary Expenses	(16,905,224)	(17,091,496)	(7,859,294)	46%	46%
Depreciation	(35,761)	(35,761)	(17,881)	50%	50%
Net Operating Income/(Deficit)	(7,940,127)	(7,985,693)	(2,821,053)		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(12,449)	(12,449)	498%	100%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	111,591	77%	77%
Total Reserve Movement	144,024	144,024	111,591		
TOTAL	(7,798,603)	(7,854,118)	(2,721,912)		

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	826,407	833,061	420,384	51%	50%
Ordinary Expenses	(825,546)	(851,392)	(411,720)	50%	48%
Depreciation	(861)	(861)	(431)	50%	50%
Net Operating Income/(Deficit)	(0)	(19,192)	8,233		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(19,192)	8,233		

ASSET GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,150,753	2,152,234	1,078,339	50%	50%
Ordinary Expenses	(2,150,753)	(2,147,857)	(668,955)	31%	31%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	4,377	409,384		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	4,377	409,384		

ASSET PERFORMANCE AND MONITORING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,488,376	4,494,999	2,253,262	50%	50%
Ordinary Expenses	(4,488,376)	(4,539,123)	(1,412,212)	31%	31%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(44,124)	841,050		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(44,124)	841,050		

ASSET PLANNING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,223,844	2,225,279	1,114,792	50%	50%
Ordinary Expenses	(2,223,844)	(2,220,776)	(1,125,372)	51%	51%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	4,503	(10,579)		
Capital Income	165,000	-	-	0%	-
Capital Purchases	(330,000)	(326,800)	(1,520)	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(165,000)	(326,800)	(1,520)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(165,000)	(322,297)	(12,099)		

ASSET SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,276,090	2,278,426	1,142,717	50%	50%
Ordinary Expenses	(2,269,323)	(2,249,978)	(1,011,981)	45%	45%
Depreciation	(6,767)	(6,767)	(3,384)	50%	50%
Net Operating Income/(Deficit)	(0)	21,681	127,352		
Capital Income	-	-	-	-	-
Capital Purchases	-	(6,839)	(8,069)	-	118%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	(6,839)	(8,069)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	14,842	119,283		

PARKS AND ENVIRONMENT ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	905,498	886,537	246,027	27%	28%
Ordinary Expenses	(16,361,933)	(16,377,893)	(6,925,015)	42%	42%
Depreciation	(548,249)	(548,249)	(274,125)	50%	50%
Net Operating Income/(Deficit)	(16,004,684)	(16,039,605)	(6,953,112)		
Capital Income	786,057	786,057	578,846	74%	74%
Capital Purchases	(1,885,787)	(1,664,630)	(334,430)	18%	20%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(1,099,730)	(878,573)	244,416		
Transfer to Reserves	(33,857)	(33,857)	(7,301)	22%	22%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(33,857)	(33,857)	(7,301)		
TOTAL	(17,138,271)	(16,952,034)	(6,715,998)		

PROPERTY ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	442,337	667,920	394,872	89%	59%
Ordinary Expenses	(2,105,630)	(2,827,055)	(1,464,789)	70%	52%
Depreciation	(583,954)	(583,954)	(291,977)	50%	50%
Net Operating Income/(Deficit)	(2,247,246)	(2,743,089)	(1,361,894)		
Capital Income	4,079,000	3,017,300	2,050,634	50%	68%
Capital Purchases	(4,588,828)	(4,550,212)	(1,019,029)	22%	22%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(509,828)	(1,532,912)	1,031,605		
Transfer to Reserves	(192,517)	(192,517)	(172,896)	90%	90%
Transfer from Reserves	5,000	5,000	129,994	2600%	2600%
Total Reserve Movement	(187,517)	(187,517)	(42,902)		
TOTAL	(2,944,592)	(4,463,517)	(373,191)		

ROAD ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	101,395	-	-
Ordinary Expenses	(20,776,152)	(20,712,343)	(11,116,495)	54%	54%
Depreciation	(26,760,549)	(26,760,549)	(13,380,275)	50%	50%
Net Operating Income/(Deficit)	(47,536,701)	(47,472,897)	(24,395,374)		
Capital Income	11,081,721	9,672,677	3,126,906	28%	32%
Capital Purchases	(16,922,446)	(18,327,969)	(3,745,464)	22%	20%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,840,725)	(8,655,293)	(618,557)		
Transfer to Reserves	(169,287)	(169,287)	(68,381)	40%	40%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(169,287)	(169,287)	(68,381)		
TOTAL	(53,546,714)	(56,297,472)	(25,082,312)		

SEWERAGE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	30,859,677	30,685,100	30,055,826	97%	98%
Ordinary Expenses	(12,835,933)	(14,168,995)	(6,647,607)	52%	47%
Depreciation	(5,533,478)	(5,533,478)	(2,766,739)	50%	50%
Net Operating Income/(Deficit)	12,490,265	10,982,627	20,641,479		
Capital Income	2,721,695	3,873,047	1,055,119	39%	27%
Capital Purchases	(11,689,104)	(11,851,947)	(6,354,504)	54%	54%
Loan Proceeds	-	-	-	-	-
Loan Payments	(6,697,241)	(5,272,321)	(3,361,316)	50%	64%
Net Capital Income/(Deficit)	(15,664,650)	(13,251,221)	(8,660,701)		
Transfer to Reserves	(2,601,175)	(2,601,175)	(1,494,709)	57%	57%
Transfer from Reserves	2,659,826	2,659,826	2,175,319	82%	82%
Total Reserve Movement	58,651	58,651	680,610		
TOTAL	(3,115,733)	(2,209,943)	12,661,388		

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,027,477	11,493,701	5,219,115	47%	45%
Ordinary Expenses	(9,042,188)	(8,986,215)	(3,954,770)	44%	44%
Depreciation	(150,538)	(150,538)	(75,269)	50%	50%
Net Operating Income/(Deficit)	1,834,752	2,356,949	1,189,076		
Capital Income	3,586,418	2,462,021	200,000	6%	8%
Capital Purchases	(4,382,301)	(4,748,998)	(2,914,066)	66%	61%
Loan Proceeds	-	-	-	-	-
Loan Payments	(209,299)	(156,944)	(104,629)	50%	67%
Net Capital Income/(Deficit)	(1,005,182)	(2,443,921)	(2,818,695)		
Transfer to Reserves	(887,899)	(887,899)	-	0%	0%
Transfer from Reserves	-	-	1,554,350	-	-
Total Reserve Movement	(887,899)	(887,899)	1,554,350		
TOTAL	(58,329)	(974,872)	(75,269)		

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	33,175,156	35,558,628	15,816,878	48%	44%
Ordinary Expenses	(27,846,925)	(30,462,871)	(14,130,571)	51%	46%
Depreciation	(3,843,515)	(3,843,515)	(1,921,758)	50%	50%
Net Operating Income/(Deficit)	1,484,716	1,252,241	(235,450)		
Capital Income	133,103	192,835	127,207	96%	66%
Capital Purchases	(6,199,543)	(6,213,741)	(3,355,693)	54%	54%
Loan Proceeds	-	-	-	-	-
Loan Payments	(3,026,199)	(2,772,584)	(906,955)	30%	33%
Net Capital Income/(Deficit)	(9,092,639)	(8,793,490)	(4,135,441)		
Transfer to Reserves	(67,715)	(67,715)	(31,959)	47%	47%
Transfer from Reserves	0	-	-	0%	-
Total Reserve Movement	(67,714)	(67,715)	(31,959)		
TOTAL	(7,675,637)	(7,608,964)	(4,402,851)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(270,627)	(270,627)	(135,314)	50%	50%
Ordinary Expenses	(350,933)	(356,313)	(302,464)	86%	85%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(621,560)	(626,940)	(437,778)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	621,560	621,561	310,782	50%	50%
Net Capital Income/(Deficit)	621,560	621,561	310,782		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(0)	(5,379)	(126,996)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	88,104,989	91,005,259	57,708,294	65%	63%
Ordinary Expenses	(101,277,536)	(105,900,810)	(49,171,952)	49%	46%
Depreciation	(37,427,911)	(37,427,911)	(18,713,956)	50%	50%
Net Operating Income/(Deficit)	(50,600,459)	(52,323,463)	(10,177,614)		
Capital Income	22,552,994	20,003,937	7,138,712	32%	36%
Capital Purchases	(45,998,009)	(47,691,135)	(17,732,775)	39%	37%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(7,580,288)	(4,062,118)	44%	54%
Net Capital Income/(Deficit)	(32,756,193)	(35,267,486)	(14,656,181)		
Transfer to Reserves	(3,952,451)	(3,952,450)	(1,775,246)	45%	45%
Transfer from Reserves	2,664,826	2,664,826	3,859,663	145%	145%
Total Reserve Movement	(1,287,624)	(1,287,624)	2,084,417		
TOTAL	(84,644,277)	(88,878,573)	(22,749,378)		

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,068,029	5,242,887	2,797,996	69%	53%
Ordinary Expenses	(4,082,424)	(5,245,624)	(4,107,772)	101%	78%
Depreciation	(77)	(77)	(39)	50%	50%
Net Operating Income/(Deficit)	(14,472)	(2,814)	(1,309,815)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(14,472)	(2,814)	(1,309,815)		

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,897,934	2,014,278	979,119	52%	49%
Ordinary Expenses	(1,897,934)	(2,164,465)	(1,374,878)	72%	64%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(150,187)	(395,759)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	(150,187)	(395,759)		

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,906,964	9,771,865	9,404,184	86%	96%
Ordinary Expenses	(13,546,824)	(12,843,318)	(5,342,303)	39%	42%
Depreciation	(160)	(160)	(80)	50%	50%
Net Operating Income/(Deficit)	(2,640,021)	(3,071,613)	4,061,800		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	(4,061,881)	-	-
Transfer from Reserves	-	-	-	0%	0%
Total Reserve Movement	2,639,860	2,639,860	(4,061,881)		
TOTAL	(161)	(431,753)	(81)		

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,378,398	1,378,398	689,199	50%	50%
Ordinary Expenses	(1,366,661)	(1,442,490)	(904,856)	66%	63%
Depreciation	(11,736)	(11,736)	(5,868)	50%	50%
Net Operating Income/(Deficit)	0	(75,828)	(221,525)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	(75,828)	(221,525)		

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	16,436,627	15,637,847	6,751,865	41%	43%
Ordinary Expenses	(11,797,532)	(12,289,517)	(6,494,771)	55%	53%
Depreciation	(3,839,207)	(3,855,198)	(1,919,604)	50%	50%
Net Operating Income/(Deficit)	799,888	(506,867)	(1,662,510)		
Capital Income	1,815,017	1,361,263	-	0%	0%
Capital Purchases	(5,070,000)	(6,508,418)	(639,819)	13%	10%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,254,983)	(5,147,155)	(639,819)		
Transfer to Reserves	-	-	(1,698,221)	-	-
Transfer from Reserves	3,270,323	3,270,323	-	0%	0%
Total Reserve Movement	3,270,323	3,270,323	(1,698,221)		
TOTAL	815,227	(2,383,699)	(4,000,550)		

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,000,658	3,049,416	1,704,423	57%	56%
Ordinary Expenses	(3,571,611)	(3,451,579)	(1,827,424)	51%	53%
Depreciation	(81,181)	(81,181)	(40,591)	50%	50%
Net Operating Income/(Deficit)	(652,134)	(483,345)	(163,592)		
Capital Income	-	-	275,000	-	-
Capital Purchases	(315,483)	(349,412)	(514,990)	163%	147%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(315,483)	(349,412)	(239,990)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(967,617)	(832,757)	(403,582)		

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	2,891	-	-
Ordinary Expenses	(3,351,765)	(3,351,128)	(1,515,757)	45%	45%
Depreciation	(395,363)	(395,363)	(197,682)	50%	50%
Net Operating Income/(Deficit)	(3,747,128)	(3,746,491)	(1,710,548)		
Capital Income	-	-	-	-	-
Capital Purchases	(152,000)	(150,750)	(89,148)	59%	59%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(152,000)	(150,750)	(89,148)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(3,899,128)	(3,897,241)	(1,799,696)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	376,913	376,913	188,457	50%	50%
Ordinary Expenses	(376,913)	(486,655)	(181,731)	48%	37%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	(109,742)	6,726		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	-	(109,742)	6,726		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,065,522	37,471,604	22,518,132	59%	60%
Ordinary Expenses	(39,991,663)	(41,274,775)	(21,749,493)	54%	53%
Depreciation	(4,327,725)	(4,343,716)	(2,163,863)	50%	50%
Net Operating Income/(Deficit)	(6,253,867)	(8,146,887)	(1,395,224)		
Capital Income	1,815,017	1,361,263	275,000	15%	20%
Capital Purchases	(5,537,483)	(7,008,580)	(1,243,957)	22%	18%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(5,647,317)	(968,957)		
Transfer to Reserves	-	-	(5,760,102)	-	-
Transfer from Reserves	5,910,183	5,910,183	-	0%	0%
Total Reserve Movement	5,910,183	5,910,183	(5,760,102)		
TOTAL	(4,066,150)	(7,884,022)	(8,124,283)		