

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2020 - 21 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	22,991,946	22,991,946	7,543,965	33%
Ordinary Expenses	(22,986,650)	(22,986,650)	(6,516,683)	28%
Depreciation	(5,296)	(5,296)	(1,765)	33%
Net Operating Income/(Deficit)	0	0	1,025,516	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	0	0	1,025,516	

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	98,565,260	98,565,260	85,464,723	87%
Ordinary Expenses	(8,651,503)	(8,651,503)	(2,406,688)	28%
Depreciation	(2,412)	(2,412)	(804)	33%
Net Operating Income/(Deficit)	89,911,346	89,911,346	83,057,230	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	(5,227,146)	(5,227,146)	(1,307,098)	25%
Net Capital Income/(Deficit)	(5,227,146)	(5,227,146)	(1,307,098)	
Transfer to Reserves	(4,457,902)	(4,457,902)	(1,152,634)	26%
Transfer from Reserves	451,898	451,898	150,633	33%
Total Reserve Movement	(4,006,004)	(4,006,004)	(1,002,001)	
TOTAL	80,678,195	80,678,195	80,748,131	

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,922,644	9,922,644	3,112,710	31%
Ordinary Expenses	(15,653,386)	(15,653,386)	(4,428,228)	28%
Depreciation	(107,977)	(107,977)	(35,992)	33%
Net Operating Income/(Deficit)	(5,838,719)	(5,838,719)	(1,351,510)	
Capital Income	4,550,000	4,550,000	424,346	9%
Capital Purchases	(12,807,985)	(12,807,985)	(3,992,029)	31%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(8,257,985)	(3,567,683)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	3,368,229	42%
Total Reserve Movement	7,929,455	7,929,455	3,368,229	
TOTAL	(6,167,249)	(6,167,249)	(1,550,964)	

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	88,104,989	88,104,989	52,651,091	60%
Ordinary Expenses	(101,277,536)	(101,277,536)	(31,722,768)	31%
Depreciation	(37,427,911)	(37,427,911)	(12,475,970)	33%
Net Operating Income/(Deficit)	(50,600,459)	(50,600,459)	8,452,353	
Capital Income	22,552,994	22,552,994	4,494,956	20%
Capital Purchases	(45,998,009)	(45,998,009)	(10,022,173)	22%
Loan Proceeds	-	-	-	-
Loan Payments	(9,311,178)	(9,311,178)	(2,195,719)	24%
Net Capital Income/(Deficit)	(32,756,193)	(32,756,193)	(7,722,936)	
Transfer to Reserves	(12,890,521)	(12,890,521)	(26,812,346)	208%
Transfer from Reserves	14,795,718	14,795,718	2,428,842	16%
Total Reserve Movement	1,905,197	1,905,197	(24,383,504)	
TOTAL	(81,451,455)	(81,451,455)	(23,654,088)	

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,000,858	9,000,858	3,195,921	36%
Ordinary Expenses	(16,905,224)	(16,905,224)	(5,118,087)	30%
Depreciation	(35,761)	(35,761)	(11,920)	33%
Net Operating Income/(Deficit)	(7,940,127)	(7,940,127)	(1,934,087)	
Capital Income	-	-	-	-
Capital Purchases	(2,500)	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	144,024	144,024	49,241	34%
Total Reserve Movement	144,024	144,024	49,241	
TOTAL	(7,796,603)	(7,796,603)	(1,897,295)	

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,448,289	2,448,289	559,305	23%
Ordinary Expenses	(20,297,548)	(20,297,548)	(5,798,352)	29%
Depreciation	(941,139)	(941,139)	(313,713)	33%
Net Operating Income/(Deficit)	(18,790,397)	(18,790,397)	(5,552,760)	
Capital Income	150,000	150,000	75,000	50%
Capital Purchases	(455,000)	(455,000)	(56,188)	12%
Loan Proceeds	-	-	-	-
Loan Payments	(1,221,233)	(1,221,233)	(305,277)	25%
Net Capital Income/(Deficit)	(1,526,233)	(1,526,233)	(286,465)	
Transfer to Reserves	(1,480,213)	(1,480,213)	(434,002)	29%
Transfer from Reserves	467,449	467,449	442,835	95%
Total Reserve Movement	(1,012,764)	(1,012,764)	8,833	
TOTAL	(21,329,394)	(21,329,394)	(5,830,392)	

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	38,065,522	38,065,522	18,106,197	48%
Ordinary Expenses	(39,991,663)	(39,991,663)	(14,060,467)	35%
Depreciation	(4,327,725)	(4,327,725)	(1,442,575)	33%
Net Operating Income/(Deficit)	(6,253,867)	(6,253,867)	2,603,155	
Capital Income	1,815,017	1,815,017	-	0%
Capital Purchases	(5,537,483)	(5,537,483)	(885,518)	16%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(3,722,466)	(885,518)	
Transfer to Reserves	-	-	(7,085,700)	-
Transfer from Reserves	5,910,183	5,910,183	-	0%
Total Reserve Movement	5,910,183	5,910,183	(7,085,700)	
TOTAL	(4,066,150)	(4,066,150)	(5,368,063)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	269,099,506	269,099,506	170,633,911	63%
Ordinary Expenses	(225,763,509)	(225,763,509)	(70,051,274)	31%
Depreciation	(42,848,222)	(42,848,222)	(14,282,741)	33%
Net Operating Income/(Deficit)	487,776	487,776	86,299,897	
Capital Income	29,068,011	29,068,011	4,994,302	17%
Capital Purchases	(64,800,977)	(64,800,977)	(14,968,357)	23%
Loan Proceeds	-	-	-	-
Loan Payments	(15,759,557)	(15,759,557)	(3,808,095)	24%
Net Capital Income/(Deficit)	(51,492,523)	(51,492,523)	(13,782,150)	
Transfer to Reserves	(18,828,636)	(18,828,636)	(35,484,682)	188%
Transfer from Reserves	29,698,727	29,698,727	6,439,780	22%
Total Reserve Movement	10,870,091	10,870,091	(29,044,902)	
TOTAL	(40,134,656)	(40,134,656)	43,472,845	

FINANCE, GOVERNANCE & RISK

FINANCIAL OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,536,683	1,536,683	512,237	33%
Ordinary Expenses	(1,536,683)	(1,536,683)	(324,213)	21%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	188,024	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(0)	(0)	188,024	

GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	10,600	10,600	152	1%
	(2,022,855)	(2,022,855)	(556,426)	28%
	(2,412)	(2,412)	(804)	33%
Net Operating Income/(Deficit)	(2,014,667)	(2,014,667)	(557,077)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,014,667)	(2,014,667)	(557,077)	

ETHICS, INTEGRITY AND AUDIT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	-	-	-	-
	(497,864)	(497,864)	(173,072)	35%
	-	-	-	-
Net Operating Income/(Deficit)	(497,864)	(497,864)	(173,072)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(497,864)	(497,864)	(173,072)	

REVENUE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,415,897	2,415,897	946,194	39%
Ordinary Expenses	(2,415,897)	(2,415,897)	(641,309)	27%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	304,885	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(0)	(0)	304,885	

RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	-	-	-	-
	(818,805)	(818,805)	(299,453)	37%
	-	-	-	-
Net Operating Income/(Deficit)	(818,805)	(818,805)	(299,453)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(818,805)	(818,805)	(299,453)	

SYSTEMS MODELLING AND METRICS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	666,583	666,583	222,194	33%
	(666,583)	(666,583)	(145,090)	22%
	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	77,104	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(0)	(0)	77,104	

TREASURY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	93,509,348	93,509,348	83,641,895	89%
Ordinary Expenses	(266,667)	(266,667)	(98,535)	37%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	93,242,681	93,242,681	83,543,360	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	(5,227,146)	(5,227,146)	(1,307,098)	25%
Net Capital Income/(Deficit)	(5,227,146)	(5,227,146)	(1,307,098)	
Transfer to Reserves	(4,457,902)	(4,457,902)	(1,152,634)	26%
Transfer from Reserves	451,898	451,898	150,633	33%
Total Reserve Movement	(4,006,004)	(4,006,004)	(1,002,001)	
TOTAL	84,009,531	84,009,531	81,234,261	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	426,149	426,149	142,050	33%
	(426,149)	(426,149)	(168,589)	40%
	-	-	-	-
Net Operating Income/(Deficit)	0	0	(26,539)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	0	0	(26,539)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	98,565,260	98,565,260	85,464,723	87%
	(8,651,503)	(8,651,503)	(2,406,688)	28%
	(2,412)	(2,412)	(804)	33%
Net Operating Income/(Deficit)	89,911,346	89,911,346	83,057,230	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	(5,227,146)	(5,227,146)	(1,307,098)	25%
Net Capital Income/(Deficit)	(5,227,146)	(5,227,146)	(1,307,098)	
Transfer to Reserves	(4,457,902)	(4,457,902)	(1,152,634)	26%
Transfer from Reserves	451,898	451,898	150,633	33%
Total Reserve Movement	(4,006,004)	(4,006,004)	(1,002,001)	
TOTAL	80,678,195	80,678,195	80,748,131	

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,834,041	1,834,041	611,347	33%
Ordinary Expenses	(1,834,041)	(1,834,041)	(424,114)	23%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	187,233	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	-	-	187,233	

HEALTH, SAFETY & WELLBEING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,975,376	1,975,376	621,048	31%
Ordinary Expenses	(1,972,478)	(1,972,478)	(564,143)	29%
Depreciation	(2,898)	(2,898)	(966)	33%
Net Operating Income/(Deficit)	0	0	55,939	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	0	0	55,939	

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,639,349	1,639,349	877,616	54%
Ordinary Expenses	(1,636,951)	(1,636,951)	(380,974)	23%
Depreciation	(2,398)	(2,398)	(799)	33%
Net Operating Income/(Deficit)	(0)	(0)	495,843	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(0)	(0)	495,843	

EMPLOYEE ENTITLEMENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	16,774,000	16,774,000	5,177,560	31%
Ordinary Expenses	(16,774,000)	(16,774,000)	(4,803,424)	29%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	374,135	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	-	-	374,135	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	769,180	769,180	256,393	33%
Ordinary Expenses	(769,180)	(769,180)	(344,029)	45%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	0	0	(87,635)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	0	0	(87,635)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	22,991,946	22,991,946	7,543,965	33%
Ordinary Expenses	(22,986,650)	(22,986,650)	(6,516,683)	28%
Depreciation	(5,296)	(5,296)	(1,765)	33%
Net Operating Income/(Deficit)	0	0	1,025,516	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	0	0	1,025,516	

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,554,063)	(1,554,063)	(271,288)	17%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,554,063)	(1,554,063)	(271,288)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,554,063)	(1,554,063)	(271,288)	

EXECUTIVE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,120,769)	(1,120,769)	(336,433)	30%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,120,769)	(1,120,769)	(336,433)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,120,769)	(1,120,769)	(336,433)	

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	7,080,949	7,080,949	2,354,659	33%
	(6,974,907)	(6,974,907)	(2,009,220)	29%
	(106,042)	(106,042)	(35,347)	33%
	(0)	(0)	310,092	
	-	-	-	-
	(458,530)	(458,530)	(265,446)	58%
	-	-	-	-
	-	-	-	-
	-	-	-	-
	(458,530)	(458,530)	(265,446)	
	-	-	-	-
	-	-	-	-
	-	-	-	-
	(458,530)	(458,530)	44,645	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	2,841,695	2,841,695	758,051	27%
	(4,626,631)	(4,626,631)	(1,383,844)	30%
	(1,934)	(1,934)	(645)	33%
	(1,786,870)	(1,786,870)	(626,438)	
	4,550,000	4,550,000	424,346	9%
	(12,349,455)	(12,349,455)	(3,726,583)	30%
	-	-	-	-
	-	-	-	-
	(7,799,455)	(7,799,455)	(3,302,237)	
	-	-	-	-
	7,929,455	7,929,455	3,368,229	42%
	7,929,455	7,929,455	3,368,229	
	(1,656,870)	(1,656,870)	(560,446)	

ELECTED MEMBERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	-	-	-	-
	(1,377,017)	(1,377,017)	(427,442)	31%
	-	-	-	-
	(1,377,017)	(1,377,017)	(427,442)	
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
	(1,377,017)	(1,377,017)	(427,442)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	9,922,644	9,922,644	3,112,710	31%
	(15,653,386)	(15,653,386)	(4,428,228)	28%
	(107,977)	(107,977)	(35,992)	33%
	(5,838,719)	(5,838,719)	(1,351,510)	
	4,550,000	4,550,000	424,346	9%
	(12,807,985)	(12,807,985)	(3,992,029)	31%
	-	-	-	-
	(8,257,985)	(8,257,985)	(3,567,683)	
	-	-	-	-
	7,929,455	7,929,455	3,368,229	42%
	7,929,455	7,929,455	3,368,229	
	(6,167,249)	(6,167,249)	(1,550,964)	

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	475,805	475,805	43,097	9%
Ordinary Expenses	(5,311,707)	(5,311,707)	(1,506,076)	28%
Depreciation	(171,579)	(171,579)	(57,193)	33%
Net Operating Income/(Deficit)	(5,007,481)	(5,007,481)	(1,520,172)	
Capital Income	-	-	-	-
Capital Purchases	-	-	(16,507)	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	(16,507)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	229,954	-
Total Reserve Movement	-	-	229,954	
TOTAL	(5,007,481)	(5,007,481)	(1,306,725)	

REGIONAL LIBRARIES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	391,575	391,575	137,027	35%
Ordinary Expenses	(3,551,735)	(3,551,735)	(1,232,093)	35%
Depreciation	(241,125)	(241,125)	(80,375)	33%
Net Operating Income/(Deficit)	(3,401,285)	(3,401,285)	(1,175,441)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(3,401,285)	(3,401,285)	(1,175,441)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	712,839	712,839	220,946	31%
Ordinary Expenses	(1,172,095)	(1,172,095)	(258,487)	22%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(459,256)	(459,256)	(37,541)	
Capital Income	-	-	-	-
Capital Purchases	(250,000)	(250,000)	(39,057)	16%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(250,000)	(250,000)	(39,057)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(709,256)	(709,256)	(76,599)	

BRAND AND COMMUNICATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(2,101,878)	(2,101,878)	(644,865)	31%
Depreciation	(1,213)	(1,213)	(404)	33%
Net Operating Income/(Deficit)	(2,103,091)	(2,103,091)	(645,270)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,103,091)	(2,103,091)	(645,270)	

GLADSTONE ENTERTAINMENT CONVENTION CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	740,950	740,950	61,532	8%
Ordinary Expenses	(4,612,845)	(4,612,845)	(1,078,649)	23%
Depreciation	(364,190)	(364,190)	(121,397)	33%
Net Operating Income/(Deficit)	(4,236,085)	(4,236,085)	(1,138,513)	
Capital Income	150,000	150,000	75,000	50%
Capital Purchases	(150,000)	(150,000)	(239)	0%
Loan Proceeds	-	-	-	-
Loan Payments	(1,221,233)	(1,221,233)	(305,277)	25%
Net Capital Income/(Deficit)	(1,221,233)	(1,221,233)	(230,516)	
Transfer to Reserves	(1,480,213)	(1,480,213)	(434,002)	29%
Transfer from Reserves	467,449	467,449	116,862	25%
Total Reserve Movement	(1,012,764)	(1,012,764)	(317,140)	
TOTAL	(6,470,081)	(6,470,081)	(1,686,170)	

REGIONAL ART GALLERY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	122,320	122,320	76,703	63%
Ordinary Expenses	(1,491,304)	(1,491,304)	(491,135)	33%
Depreciation	(82,267)	(82,267)	(27,422)	33%
Net Operating Income/(Deficit)	(1,451,251)	(1,451,251)	(441,854)	
Capital Income	-	-	-	-
Capital Purchases	(5,000)	(5,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(5,000)	(5,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	96,019	-
Total Reserve Movement	-	-	96,019	
TOTAL	(1,456,251)	(1,456,251)	(345,835)	

TONDOON BOTANIC GARDENS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	4,800	4,800	20,000	417%
Ordinary Expenses	(2,055,984)	(2,055,984)	(587,046)	29%
Depreciation	(80,765)	(80,765)	(26,922)	33%
Net Operating Income/(Deficit)	(2,131,949)	(2,131,949)	(593,968)	
Capital Income	-	-	-	-
Capital Purchases	(50,000)	(50,000)	(384)	1%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(50,000)	(50,000)	(384)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,181,949)	(2,181,949)	(594,352)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,448,289	2,448,289	559,305	23%
Ordinary Expenses	(20,297,548)	(20,297,548)	(5,798,352)	29%
Depreciation	(941,139)	(941,139)	(313,713)	33%
Net Operating Income/(Deficit)	(18,790,397)	(18,790,397)	(5,552,760)	
Capital Income	150,000	150,000	75,000	50%
Capital Purchases	(455,000)	(455,000)	(56,188)	12%
Loan Proceeds	-	-	-	-
Loan Payments	(1,221,233)	(1,221,233)	(305,277)	25%
Net Capital Income/(Deficit)	(1,526,233)	(1,526,233)	(286,465)	
Transfer to Reserves	(1,480,213)	(1,480,213)	(434,002)	29%
Transfer from Reserves	467,449	467,449	442,835	95%
Total Reserve Movement	(1,012,764)	(1,012,764)	8,833	
TOTAL	(21,329,394)	(21,329,394)	(5,830,392)	

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	6,088,095	6,088,095	2,108,227	35%
Ordinary Expenses	(6,923,466)	(6,923,466)	(2,078,241)	30%
Depreciation	(23,470)	(23,470)	(7,823)	33%
Net Operating Income/(Deficit)	(858,841)	(858,841)	22,162	
Capital Income	-	-	-	-
Capital Purchases	(2,500)	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(861,341)	(861,341)	9,713	

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	-	-	(32)	-
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	(32)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	-	-	(32)	

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,131,450	1,131,450	597,334	53%
Ordinary Expenses	(2,439,717)	(2,439,717)	(750,321)	31%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,308,267)	(1,308,267)	(152,988)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,308,267)	(1,308,267)	(152,988)	

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	912,215	912,215	302,504	33%
Ordinary Expenses	(3,618,634)	(3,618,634)	(1,193,483)	33%
Depreciation	(11,979)	(11,979)	(3,993)	33%
Net Operating Income/(Deficit)	(2,718,398)	(2,718,398)	(894,971)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(2,718,398)	(2,718,398)	(894,971)	

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	477,835	477,835	57,434	12%
Ordinary Expenses	(3,532,144)	(3,532,144)	(956,796)	27%
Depreciation	(312)	(312)	(104)	33%
Net Operating Income/(Deficit)	(3,054,620)	(3,054,620)	(899,466)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	144,024	144,024	49,241	34%
Total Reserve Movement	144,024	144,024	49,241	
TOTAL	(2,910,596)	(2,910,596)	(850,225)	

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	130,566	130,566	43,522	33%
Ordinary Expenses	(130,566)	(130,566)	(46,820)	36%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	(3,298)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	-	-	(3,298)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	260,698	260,698	86,899	33%
Ordinary Expenses	(260,698)	(260,698)	(92,393)	35%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	0	0	(5,494)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	0	0	(5,494)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,000,858	9,000,858	3,195,921	36%
Ordinary Expenses	(16,905,224)	(16,905,224)	(5,118,087)	30%
Depreciation	(35,761)	(35,761)	(11,920)	33%
Net Operating Income/(Deficit)	(7,940,127)	(7,940,127)	(1,934,087)	
Capital Income	-	-	-	-
Capital Purchases	(2,500)	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	144,024	144,024	49,241	34%
Total Reserve Movement	144,024	144,024	49,241	
TOTAL	(7,798,603)	(7,798,603)	(1,897,295)	

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	826,407	826,407	282,299	34%
Ordinary Expenses	(825,546)	(825,546)	(272,002)	33%
Depreciation	(861)	(861)	(287)	33%
Net Operating Income/(Deficit)	(0)	(0)	10,009	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(0)	(0)	10,009	

ASSET PLANNING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,223,844	2,223,844	743,195	33%
Ordinary Expenses	(2,223,844)	(2,223,844)	(746,017)	34%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	0	0	(2,822)	
Capital Income	165,000	165,000	-	0%
Capital Purchases	(330,000)	(330,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(165,000)	(165,000)	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(165,000)	(165,000)	(2,822)	

PROPERTY ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	442,337	442,337	270,818	61%
Ordinary Expenses	(2,105,630)	(2,105,630)	(1,469,124)	70%
Depreciation	(583,954)	(583,954)	(194,651)	33%
Net Operating Income/(Deficit)	(2,247,246)	(2,247,246)	(1,392,957)	
Capital Income	4,079,000	4,079,000	858,650	21%
Capital Purchases	(4,588,828)	(4,588,828)	(418,420)	9%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(509,828)	(509,828)	440,230	
Transfer to Reserves	(192,517)	(192,517)	(3,075)	2%
Transfer from Reserves	5,000	5,000	130,114	2602%
Total Reserve Movement	(187,517)	(187,517)	127,039	
TOTAL	(2,944,591)	(2,944,591)	(825,688)	

ASSET GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,150,753	2,150,753	718,893	33%
Ordinary Expenses	(2,150,753)	(2,150,753)	(380,338)	18%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	338,554	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(0)	(0)	338,554	

ASSET SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,276,090	2,276,090	761,811	33%
Ordinary Expenses	(2,269,323)	(2,269,323)	(656,257)	29%
Depreciation	(6,767)	(6,767)	(2,256)	33%
Net Operating Income/(Deficit)	(0)	(0)	103,298	
Capital Income	-	-	-	-
Capital Purchases	-	-	(6,839)	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,839)	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(0)	(0)	96,460	

ROAD ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(20,776,152)	(20,776,152)	(7,187,996)	35%
Depreciation	(26,760,549)	(26,760,549)	(8,920,183)	33%
Net Operating Income/(Deficit)	(47,536,701)	(47,536,701)	(16,108,179)	
Capital Income	11,081,721	11,081,721	1,760,383	16%
Capital Purchases	(16,922,446)	(16,922,446)	(2,329,234)	14%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(5,840,725)	(5,840,725)	(568,851)	
Transfer to Reserves	(169,287)	(169,287)	(19,212)	11%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(169,287)	(169,287)	(19,212)	
TOTAL	(53,546,713)	(53,546,713)	(16,696,242)	

ASSET PERFORMANCE AND MONITORING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	4,488,376	4,488,376	1,503,566	33%
Ordinary Expenses	(4,488,376)	(4,488,376)	(927,030)	21%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	576,536	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(0)	(0)	576,536	

PARKS AND ENVIRONMENT ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	905,498	905,498	169,689	19%
Ordinary Expenses	(16,361,933)	(16,361,933)	(4,490,538)	27%
Depreciation	(548,249)	(548,249)	(182,750)	33%
Net Operating Income/(Deficit)	(16,004,684)	(16,004,684)	(4,503,599)	
Capital Income	786,057	786,057	376,100	48%
Capital Purchases	(1,885,787)	(1,885,787)	(25,380)	1%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(1,099,730)	(1,099,730)	350,720	
Transfer to Reserves	(33,857)	(33,857)	-	0%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(33,857)	(33,857)	-	-
TOTAL	(17,138,271)	(17,138,271)	(4,152,879)	

SEWERAGE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	30,859,677	30,859,677	29,815,283	97%
Ordinary Expenses	(12,835,933)	(12,835,933)	(4,253,720)	33%
Depreciation	(5,533,478)	(5,533,478)	(1,844,493)	33%
Net Operating Income/(Deficit)	12,490,265	12,490,265	23,717,070	
Capital Income	2,721,695	2,721,695	1,235,002	45%
Capital Purchases	(11,689,104)	(11,689,104)	(4,249,801)	36%
Loan Proceeds	-	-	-	-
Loan Payments	(6,697,241)	(6,697,241)	(1,693,803)	25%
Net Capital Income/(Deficit)	(15,664,650)	(15,664,650)	(4,708,602)	
Transfer to Reserves	(10,048,875)	(10,048,875)	(22,319,609)	222%
Transfer from Reserves	9,763,652	9,763,652	1,456,852	15%
Total Reserve Movement	(285,223)	(285,223)	(20,862,757)	
TOTAL	(3,459,607)	(3,459,607)	(1,854,290)	

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	11,027,477	11,027,477	3,104,185	28%
Ordinary Expenses	(9,042,188)	(9,042,188)	(2,411,350)	27%
Depreciation	(150,538)	(150,538)	(50,179)	33%
Net Operating Income/(Deficit)	1,834,752	1,834,752	642,656	
Capital Income	3,586,418	3,586,418	200,000	6%
Capital Purchases	(4,382,301)	(4,382,301)	(882,917)	20%
Loan Proceeds	-	-	-	-
Loan Payments	(209,299)	(209,299)	(52,315)	25%
Net Capital Income/(Deficit)	(1,005,182)	(1,005,182)	(735,231)	
Transfer to Reserves	(887,899)	(887,899)	42,397	-5%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(887,899)	(887,899)	42,397	
TOTAL	(58,329)	(58,329)	(50,178)	

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	33,175,156	33,175,156	15,371,563	46%
	(27,846,925)	(27,846,925)	(8,814,168)	32%
	(3,843,515)	(3,843,515)	(1,281,172)	33%
Net Operating Income/(Deficit)	1,484,716	1,484,716	5,276,223	
	133,103	133,103	64,821	49%
	(6,199,543)	(6,199,543)	(2,109,582)	34%
	-	-	-	-
	(3,026,199)	(3,026,199)	(604,992)	20%
Net Capital Income/(Deficit)	(9,092,639)	(9,092,639)	(2,649,753)	
	(1,558,086)	(1,558,086)	(4,512,847)	290%
	5,027,066	5,027,066	841,876	17%
Total Reserve Movement	3,468,980	3,468,980	(3,670,971)	
TOTAL	(4,138,943)	(4,138,943)	(1,044,501)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
	(270,627)	(270,627)	(90,209)	33%
	(350,933)	(350,933)	(114,228)	33%
	-	-	-	-
Net Operating Income/(Deficit)	(621,560)	(621,560)	(204,437)	
	-	-	-	-
	-	-	-	-
	-	-	-	-
	621,560	621,560	155,391	25%
Net Capital Income/(Deficit)	621,560	621,560	155,391	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(0)	(0)	(49,046)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	88,104,989	88,104,989	52,651,091	60%
Ordinary Expenses	(101,277,536)	(101,277,536)	(31,722,768)	31%
Depreciation	(37,427,911)	(37,427,911)	(12,475,970)	33%
Net Operating Income/(Deficit)	(50,600,459)	(50,600,459)	8,452,353	
Capital Income	22,552,994	22,552,994	4,494,956	20%
Capital Purchases	(45,998,009)	(45,998,009)	(10,022,173)	22%
Loan Proceeds	-	-	-	-
Loan Payments	(9,311,178)	(9,311,178)	(2,195,719)	24%
Net Capital Income/(Deficit)	(32,756,193)	(32,756,193)	(7,722,936)	
	(12,890,521)	(12,890,521)	(26,812,346)	208%
	14,795,718	14,795,718	2,428,842	16%
Total Reserve Movement	1,905,197	1,905,197	(24,383,504)	
TOTAL	(81,451,455)	(81,451,455)	(23,654,088)	

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	4,068,029	4,068,029	1,944,010	48%
Ordinary Expenses	(4,082,424)	(4,082,424)	(3,230,931)	79%
Depreciation	(77)	(77)	(26)	33%
Net Operating Income/(Deficit)	(14,472)	(14,472)	(1,286,947)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(14,472)	(14,472)	(1,286,947)	

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,897,934	1,897,934	666,797	35%
Ordinary Expenses	(1,897,934)	(1,897,934)	(844,774)	45%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	0	0	(177,977)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	0	0	(177,977)	

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	10,906,964	10,906,964	9,251,615	85%
Ordinary Expenses	(13,546,824)	(13,546,824)	(2,845,009)	21%
Depreciation	(160)	(160)	(53)	33%
Net Operating Income/(Deficit)	(2,640,021)	(2,640,021)	6,406,552	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	(6,406,606)	-
Transfer from Reserves	2,639,860	2,639,860	-	0%
Total Reserve Movement	2,639,860	2,639,860	(6,406,606)	
TOTAL	(161)	(161)	(54)	

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,378,398	1,378,398	459,466	33%
Ordinary Expenses	(1,366,661)	(1,366,661)	(553,758)	41%
Depreciation	(11,736)	(11,736)	(3,912)	33%
Net Operating Income/(Deficit)	0	0	(98,204)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	0	0	(98,204)	

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	16,436,627	16,436,627	4,600,174	28%
Ordinary Expenses	(11,797,532)	(11,797,532)	(4,022,287)	34%
Depreciation	(3,839,207)	(3,839,207)	(1,279,736)	33%
Net Operating Income/(Deficit)	799,888	799,888	(701,849)	
Capital Income	-	-	-	-
Capital Purchases	1,815,017	1,815,017	-	0%
Loan Proceeds	(5,070,000)	(5,070,000)	(588,735)	12%
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(3,254,983)	(3,254,983)	(588,735)	
Transfer to Reserves	-	-	(679,094)	-
Transfer from Reserves	3,270,323	3,270,323	-	0%
Total Reserve Movement	3,270,323	3,270,323	(679,094)	
TOTAL	815,228	815,228	(1,969,678)	

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	3,000,658	3,000,658	1,055,644	35%
Ordinary Expenses	(3,571,611)	(3,571,611)	(1,288,798)	36%
Depreciation	(81,181)	(81,181)	(27,060)	33%
Net Operating Income/(Deficit)	(652,134)	(652,134)	(260,215)	
Capital Income	-	-	-	-
Capital Purchases	(315,483)	(315,483)	(296,783)	94%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(315,483)	(315,483)	(296,783)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(967,617)	(967,617)	(556,998)	

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	2,855	-
Ordinary Expenses	(3,351,765)	(3,351,765)	(1,053,496)	31%
Depreciation	(395,363)	(395,363)	(131,788)	33%
Net Operating Income/(Deficit)	(3,747,128)	(3,747,128)	(1,182,429)	
Capital Income	-	-	-	-
Capital Purchases	(152,000)	(152,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(152,000)	(152,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(3,899,128)	(3,899,128)	(1,182,429)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	376,913	376,913	125,638	33%
Ordinary Expenses	(376,913)	(376,913)	(221,414)	59%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	(95,776)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	-	-	(95,776)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	38,065,522	38,065,522	18,106,197	48%
Ordinary Expenses	(39,991,663)	(39,991,663)	(14,060,467)	35%
Depreciation	(4,327,725)	(4,327,725)	(1,442,575)	33%
Net Operating Income/(Deficit)	(6,253,867)	(6,253,867)	2,603,155	
Capital Income	1,815,017	1,815,017	-	0%
Capital Purchases	(5,537,483)	(5,537,483)	(885,518)	16%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(3,722,466)	(885,518)	
Transfer to Reserves	-	-	(7,085,700)	-
Transfer from Reserves	5,910,183	5,910,183	-	0%
Total Reserve Movement	5,910,183	5,910,183	(7,085,700)	
TOTAL	(4,066,150)	(4,066,150)	(5,368,063)	