

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2020 - 21 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	22,991,946	22,991,946	5,513,984	24%	24%
Ordinary Expenses	(22,986,650)	(22,986,650)	(4,315,820)	19%	19%
Depreciation	(5,296)	(5,296)	(1,324)	25%	25%
Net Operating Income/(Deficit)	0	0	1,196,840		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	0	1,196,840		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	98,565,260	98,565,260	89,252,668	91%	91%
Ordinary Expenses	(8,651,503)	(8,651,503)	(1,933,392)	22%	22%
Depreciation	(2,412)	(2,412)	(603)	25%	25%
Net Operating Income/(Deficit)	89,911,346	89,911,346	87,318,673		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,227,146)	(5,227,146)	-	0%	0%
Net Capital Income/(Deficit)	(5,227,146)	(5,227,146)	-		
Transfer to Reserves	(4,457,902)	(4,457,902)	(864,476)	19%	19%
Transfer from Reserves	451,898	451,898	112,975	25%	25%
Total Reserve Movement	(4,006,004)	(4,006,004)	(751,501)		
TOTAL	80,678,195	80,678,195	86,567,172		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,922,644	9,922,644	2,333,560	24%
Ordinary Expenses	(15,653,386)	(15,653,386)	(3,078,210)	20%
Depreciation	(107,977)	(107,977)	(26,994)	25%
Net Operating Income/(Deficit)	(5,838,719)	(5,838,719)	(771,644)	
Capital Income	4,550,000	4,550,000	403,686	9%
Capital Purchases	(12,807,985)	(12,807,985)	(2,841,957)	22%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(8,257,985)	(2,438,271)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	2,257,309	28%
Total Reserve Movement	7,929,455	7,929,455	2,257,309	
TOTAL	(6,167,249)	(6,167,249)	(952,605)	

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	88,104,989	88,104,989	52,053,287	59%	59%
Ordinary Expenses	(101,277,536)	(101,277,536)	(21,986,907)	22%	22%
Depreciation	(37,427,911)	(37,427,911)	(9,356,978)	25%	25%
Net Operating Income/(Deficit)	(50,600,459)	(50,600,459)	20,709,403		
Capital Income	22,552,994	22,552,994	4,495,670	20%	20%
Capital Purchases	(45,998,009)	(45,998,009)	(5,119,264)	11%	11%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(9,311,178)	(241,684)	3%	3%
Net Capital Income/(Deficit)	(32,756,193)	(32,756,193)	(865,278)		
Transfer to Reserves	(16,111,606)	(16,111,606)	(36,442,747)	226%	226%
Transfer from Reserves	18,016,803	18,016,803	1,778,290	10%	10%
Total Reserve Movement	1,905,197	1,905,197	(34,664,457)		
TOTAL	(81,451,455)	(81,451,455)	(14,820,332)		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,000,858	9,000,858	2,197,795	24%	24%
Ordinary Expenses	(16,905,224)	(16,905,224)	(3,860,829)	23%	23%
Depreciation	(35,761)	(35,761)	(8,940)	25%	25%
Net Operating Income/(Deficit)	(7,940,127)	(7,940,127)	(1,671,974)		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(2,500)	(12,449)	498%	498%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(2,500)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	43,973	31%	31%
Total Reserve Movement	144,024	144,024	43,973		
TOTAL	(7,798,603)	(7,798,603)	(1,640,450)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,448,289	2,448,289	206,111	8%
Ordinary Expenses	(20,297,548)	(20,297,548)	(4,323,783)	21%
Depreciation	(941,139)	(941,139)	(235,285)	25%
Net Operating Income/(Deficit)	(18,790,397)	(18,790,397)	(4,352,956)	
Capital Income	150,000	150,000	75,000	50%
Capital Purchases	(455,000)	(455,000)	(55,970)	12%
Loan Proceeds	-	-	-	-
Loan Payments	(1,221,233)	(1,221,233)	(61,346)	5%
Net Capital Income/(Deficit)	(1,526,233)	(1,526,233)	(42,316)	
Transfer to Reserves	(1,480,213)	(1,480,213)	(370,054)	25%
Transfer from Reserves	467,449	467,449	442,835	95%
Total Reserve Movement	(1,012,764)	(1,012,764)	72,781	
TOTAL	(21,329,394)	(21,329,394)	(4,322,491)	

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,065,522	38,065,522	16,189,692	43%	43%
Ordinary Expenses	(39,991,663)	(39,991,663)	(9,718,687)	24%	24%
Depreciation	(4,327,725)	(4,327,725)	(1,081,931)	25%	25%
Net Operating Income/(Deficit)	(6,253,867)	(6,253,867)	5,389,073		
Capital Income	1,815,017	1,815,017	-	0%	0%
Capital Purchases	(5,537,483)	(5,537,483)	(766,821)	14%	14%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(3,722,466)	(766,821)		
Transfer to Reserves	-	-	(8,188,416)	-	-
Transfer from Reserves	5,910,183	5,910,183	-	0%	0%
Total Reserve Movement	5,910,183	5,910,183	(8,188,416)		
TOTAL	(4,066,150)	(4,066,150)	(3,566,164)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	269,099,506	269,099,506	167,747,097	62%
Ordinary Expenses	(225,763,509)	(225,763,509)	(49,217,627)	22%
Depreciation	(42,848,222)	(42,848,222)	(10,712,055)	25%
Net Operating Income/(Deficit)	487,776	487,776	107,817,415	
Capital Income	29,068,011	29,068,011	4,974,356	17%
Capital Purchases	(64,800,977)	(64,800,977)	(8,796,461)	14%
Loan Proceeds	-	-	-	-
Loan Payments	(15,759,557)	(15,759,557)	(303,030)	2%
Net Capital Income/(Deficit)	(51,492,523)	(51,492,523)	(4,125,135)	
Transfer to Reserves	(22,049,721)	(22,049,721)	(45,865,693)	208%
Transfer from Reserves	32,919,812	32,919,812	4,635,382	14%
Total Reserve Movement	10,870,091	10,870,091	(41,230,311)	
TOTAL	(40,134,656)	(40,134,656)	62,461,969	

FINANCE, GOVERNANCE & RISK

FINANCIAL OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,536,683	1,536,683	384,181	25%	25%
Ordinary Expenses	(1,536,683)	(1,536,683)	(200,111)	13%	13%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	184,069		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(0)	(0)	184,069		

GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,600	10,600	152	1%	1%
Ordinary Expenses	(2,022,855)	(2,022,855)	(452,876)	22%	22%
Depreciation	(2,412)	(2,412)	(603)	25%	25%
Net Operating Income/(Deficit)	(2,014,667)	(2,014,667)	(453,326)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,014,667)	(2,014,667)	(453,326)		

ETHICS, INTEGRITY AND AUDIT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(497,864)	(497,864)	(132,919)	27%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(497,864)	(497,864)	(132,919)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(497,864)	(497,864)	(132,919)	

REVENUE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,415,897	2,415,897	617,284	26%	26%
Ordinary Expenses	(2,415,897)	(2,415,897)	(475,185)	20%	20%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	142,099		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(0)	(0)	142,099		

RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(818,805)	(818,805)	(400,122)	49%	49%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(818,805)	(818,805)	(400,122)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(818,805)	(818,805)	(400,122)		

SYSTEMS MODELLING AND METRICS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	666,583	666,583	166,646	25%
Ordinary Expenses	(666,583)	(666,583)	(108,339)	16%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	58,307	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(0)	(0)	58,307	

TREASURY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	93,509,348	93,509,348	87,977,868	94%	94%
Ordinary Expenses	(266,667)	(266,667)	(40,206)	15%	15%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	93,242,681	93,242,681	87,937,662		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	(5,227,146)	(5,227,146)	-	0%	0%
Net Capital Income/(Deficit)	(5,227,146)	(5,227,146)	-		
Transfer to Reserves	(4,457,902)	(4,457,902)	(864,476)	19%	19%
Transfer from Reserves	451,898	451,898	112,975	25%	25%
Total Reserve Movement	(4,006,004)	(4,006,004)	(751,501)		
TOTAL	84,009,531	84,009,531	87,186,161		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	426,149	426,149	106,537	25%	25%
Ordinary Expenses	(426,149)	(426,149)	(123,635)	29%	29%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(17,097)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	0	0	(17,097)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	98,565,260	98,565,260	89,252,668	91%
Ordinary Expenses	(8,651,503)	(8,651,503)	(1,933,392)	22%
Depreciation	(2,412)	(2,412)	(603)	25%
Net Operating Income/(Deficit)	89,911,346	89,911,346	87,318,673	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	(5,227,146)	(5,227,146)	-	0%
Net Capital Income/(Deficit)	(5,227,146)	(5,227,146)	-	
Transfer to Reserves	(4,457,902)	(4,457,902)	(864,476)	19%
Transfer from Reserves	451,898	451,898	112,975	25%
Total Reserve Movement	(4,006,004)	(4,006,004)	(751,501)	
TOTAL	80,678,195	80,678,195	86,567,172	

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,834,041	1,834,041	458,510	25%	25%
Ordinary Expenses	(1,834,041)	(1,834,041)	(283,576)	15%	15%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	174,934		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	174,934		

HEALTH, SAFETY & WELLBEING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,975,376	1,975,376	470,197	24%	24%
Ordinary Expenses	(1,972,478)	(1,972,478)	(208,074)	11%	11%
Depreciation	(2,898)	(2,898)	(725)	25%	25%
Net Operating Income/(Deficit)	0	0	261,399		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	261,399		

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,639,349	1,639,349	443,962	27%	27%
Ordinary Expenses	(1,636,951)	(1,636,951)	(235,922)	14%	14%
Depreciation	(2,398)	(2,398)	(600)	25%	25%
Net Operating Income/(Deficit)	(0)	(0)	207,441		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(0)	207,441		

EMPLOYEE ENTITLEMENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	16,774,000	16,774,000	3,949,019	24%	24%
Ordinary Expenses	(16,774,000)	(16,774,000)	(3,336,423)	20%	20%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	612,596		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	612,596		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	769,180	769,180	192,295	25%	25%
Ordinary Expenses	(769,180)	(769,180)	(251,826)	33%	33%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(59,531)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(59,531)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	22,991,946	22,991,946	5,513,984	24%	24%
Ordinary Expenses	(22,986,650)	(22,986,650)	(4,315,820)	19%	19%
Depreciation	(5,296)	(5,296)	(1,324)	25%	25%
Net Operating Income/(Deficit)	0	0	1,196,840		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	1,196,840		

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,554,063)	(1,554,063)	(94,111)	6%	6%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,554,063)	(1,554,063)	(94,111)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,554,063)	(1,554,063)	(94,111)		

EXECUTIVE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,120,769)	(1,120,769)	(257,608)	23%	23%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,120,769)	(1,120,769)	(257,608)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(1,120,769)	(1,120,769)	(257,608)		

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	7,080,949	7,080,949	1,764,983	25%	25%
Ordinary Expenses	(6,974,907)	(6,974,907)	(1,407,348)	20%	20%
Depreciation	(106,042)	(106,042)	(26,511)	25%	25%
Net Operating Income/(Deficit)	(0)	(0)	331,125		
Capital Income	-	-	-	-	-
Capital Purchases	(458,530)	(458,530)	(247,966)	54%	54%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(458,530)	(458,530)	(247,966)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(458,530)	(458,530)	83,159		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,841,695	2,841,695	568,577	20%	20%
Ordinary Expenses	(4,626,631)	(4,626,631)	(995,366)	22%	22%
Depreciation	(1,934)	(1,934)	(484)	25%	25%
Net Operating Income/(Deficit)	(1,786,870)	(1,786,870)	(427,273)		
Capital Income	4,550,000	4,550,000	403,686	9%	9%
Capital Purchases	(12,349,455)	(12,349,455)	(2,593,991)	21%	21%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(7,799,455)	(7,799,455)	(2,190,305)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	2,257,309	28%	28%
Total Reserve Movement	7,929,455	7,929,455	2,257,309		
TOTAL	(1,656,870)	(1,656,870)	(360,268)		

ELECTED MEMBERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,377,017)	(1,377,017)	(323,777)	24%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,377,017)	(1,377,017)	(323,777)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,377,017)	(1,377,017)	(323,777)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,922,644	9,922,644	2,333,560	24%
Ordinary Expenses	(15,653,386)	(15,653,386)	(3,078,210)	20%
Depreciation	(107,977)	(107,977)	(26,994)	25%
Net Operating Income/(Deficit)	(5,838,719)	(5,838,719)	(771,644)	
Capital Income	4,550,000	4,550,000	403,686	9%
Capital Purchases	(12,807,985)	(12,807,985)	(2,841,957)	22%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(8,257,985)	(2,438,271)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	7,929,455	7,929,455	2,257,309	28%
Total Reserve Movement	7,929,455	7,929,455	2,257,309	
TOTAL	(6,167,249)	(6,167,249)	(952,605)	

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	475,805	475,805	(21,451)	-5%	-5%
Ordinary Expenses	(5,311,707)	(5,311,707)	(1,203,814)	23%	23%
Depreciation	(171,579)	(171,579)	(42,895)	25%	25%
Net Operating Income/(Deficit)	(5,007,481)	(5,007,481)	(1,268,160)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(16,507)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(16,507)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	229,954	-	-
Total Reserve Movement	-	-	229,954		
TOTAL	(5,007,481)	(5,007,481)	(1,054,713)		

BRAND AND COMMUNICATIONS					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(2,101,878)	(2,101,878)	(483,231)	23%	23%
Depreciation	(1,213)	(1,213)	(303)	25%	25%
Net Operating Income/(Deficit)	(2,103,091)	(2,103,091)	(483,535)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,103,091)	(2,103,091)	(483,535)		

REGIONAL ART GALLERY					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	122,320	122,320	17,906	15%	15%
Ordinary Expenses	(1,491,304)	(1,491,304)	(314,793)	21%	21%
Depreciation	(82,267)	(82,267)	(20,567)	25%	25%
Net Operating Income/(Deficit)	(1,451,251)	(1,451,251)	(317,453)		
Capital Income	-	-	-	-	-
Capital Purchases	(5,000)	(5,000)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,000)	(5,000)	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	96,019	-	-
Total Reserve Movement	-	-	96,019		
TOTAL	(1,456,251)	(1,456,251)	(221,434)		

REGIONAL LIBRARIES					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	391,575	391,575	10,316	3%	3%
Ordinary Expenses	(3,551,735)	(3,551,735)	(951,206)	27%	27%
Depreciation	(241,125)	(241,125)	(60,281)	25%	25%
Net Operating Income/(Deficit)	(3,401,285)	(3,401,285)	(1,001,171)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(3,401,285)	(3,401,285)	(1,001,171)		

GLADSTONE ENTERTAINMENT CONVENTION CENTRE					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	740,950	740,950	36,114	5%	5%
Ordinary Expenses	(4,612,845)	(4,612,845)	(756,487)	16%	16%
Depreciation	(364,190)	(364,190)	(91,047)	25%	25%
Net Operating Income/(Deficit)	(4,236,085)	(4,236,085)	(811,421)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(150,000)	(150,000)	(239)	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(1,221,233)	(61,346)	5%	5%
Net Capital Income/(Deficit)	(1,221,233)	(1,221,233)	13,415		
Transfer to Reserves	(1,480,213)	(1,480,213)	(370,054)	25%	25%
Transfer from Reserves	467,449	467,449	116,862	25%	25%
Total Reserve Movement	(1,012,764)	(1,012,764)	(253,192)		
TOTAL	(6,470,081)	(6,470,081)	(1,051,198)		

TONDOON BOTANIC GARDENS					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	4,800	4,800	1,684	35%	35%
Ordinary Expenses	(2,055,984)	(2,055,984)	(420,955)	20%	20%
Depreciation	(80,765)	(80,765)	(20,191)	25%	25%
Net Operating Income/(Deficit)	(2,131,949)	(2,131,949)	(439,463)		
Capital Income	-	-	-	-	-
Capital Purchases	(50,000)	(50,000)	(166)	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(50,000)	(50,000)	(166)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(2,181,949)	(2,181,949)	(439,629)		

ADMINISTRATION					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	712,839	712,839	161,543	23%	23%
Ordinary Expenses	(1,172,095)	(1,172,095)	(193,296)	16%	16%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(459,256)	(459,256)	(31,753)		
Capital Income	-	-	-	-	-
Capital Purchases	(250,000)	(250,000)	(39,057)	16%	16%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(250,000)	(250,000)	(39,057)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(709,256)	(709,256)	(70,811)		

TOTAL					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	2,448,289	2,448,289	206,111	8%	8%
Ordinary Expenses	(20,297,548)	(20,297,548)	(4,323,783)	21%	21%
Depreciation	(941,139)	(941,139)	(235,285)	25%	25%
Net Operating Income/(Deficit)	(18,790,397)	(18,790,397)	(4,352,956)		
Capital Income	150,000	150,000	75,000	50%	50%
Capital Purchases	(455,000)	(455,000)	(55,970)	12%	12%
Loan Proceeds	-	-	-	-	-
Loan Payments	(1,221,233)	(1,221,233)	(61,346)	5%	5%
Net Capital Income/(Deficit)	(1,526,233)	(1,526,233)	(42,316)		
Transfer to Reserves	(1,480,213)	(1,480,213)	(370,054)	25%	25%
Transfer from Reserves	467,449	467,449	442,835	95%	95%
Total Reserve Movement	(1,012,764)	(1,012,764)	72,781		
TOTAL	(21,329,394)	(21,329,394)	(4,322,491)		

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	6,088,095	6,088,095	1,608,225	26%	26%
Ordinary Expenses	(6,923,466)	(6,923,466)	(1,526,072)	22%	22%
Depreciation	(23,470)	(23,470)	(5,868)	25%	25%
Net Operating Income/(Deficit)	(858,841)	(858,841)	76,286		
Capital Income	-	-	-	-	-
Capital Purchases	(2,500)	(2,500)	(12,449)	498%	498%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(2,500)	(12,449)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(861,341)	(861,341)	63,836		

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	-	(32)	-	-
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	(32)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	(32)		

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,131,450	1,131,450	435,365	38%
Ordinary Expenses	(2,439,717)	(2,439,717)	(561,907)	23%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,308,267)	(1,308,267)	(126,542)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,308,267)	(1,308,267)	(126,542)	

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	912,215	912,215	38,930	4%	4%
Ordinary Expenses	(3,618,634)	(3,618,634)	(915,385)	25%	25%
Depreciation	(11,979)	(11,979)	(2,995)	25%	25%
Net Operating Income/(Deficit)	(2,718,398)	(2,718,398)	(879,449)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(2,718,398)	(2,718,398)	(879,449)		

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	477,835	477,835	17,458	4%	4%
Ordinary Expenses	(3,532,144)	(3,532,144)	(718,891)	20%	20%
Depreciation	(312)	(312)	(78)	25%	25%
Net Operating Income/(Deficit)	(3,054,620)	(3,054,620)	(701,510)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	144,024	144,024	43,973	31%	31%
Total Reserve Movement	144,024	144,024	43,973		
TOTAL	(2,910,596)	(2,910,596)	(657,537)		

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	130,566	130,566	32,642	25%
Ordinary Expenses	(130,566)	(130,566)	(33,861)	26%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	(1,220)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	-	-	(1,220)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	260,698	260,698	65,174	25%	25%
Ordinary Expenses	(260,698)	(260,698)	(104,681)	40%	40%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(39,506)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(39,506)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,000,858	9,000,858	2,197,795	24%
Ordinary Expenses	(16,905,224)	(16,905,224)	(3,860,829)	23%
Depreciation	(35,761)	(35,761)	(8,940)	25%
Net Operating Income/(Deficit)	(7,940,127)	(7,940,127)	(1,671,974)	
Capital Income	-	-	-	-
Capital Purchases	(2,500)	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,500)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	144,024	144,024	43,973	31%
Total Reserve Movement	144,024	144,024	43,973	
TOTAL	(7,798,603)	(7,798,603)	(1,640,450)	

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	826,407	826,407	213,256	26%	26%
Ordinary Expenses	(825,546)	(825,546)	(216,472)	26%	26%
Depreciation	(861)	(861)	(215)	25%	25%
Net Operating Income/(Deficit)	(0)	(0)	(3,431)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(0)	(3,431)		

ASSET GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,150,753	2,150,753	539,169	25%	25%
Ordinary Expenses	(2,150,753)	(2,150,753)	(167,750)	8%	8%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	371,420		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(0)	371,420		

ASSET PERFORMANCE AND MONITORING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,488,376	4,488,376	1,128,717	25%	25%
Ordinary Expenses	(4,488,376)	(4,488,376)	(671,553)	15%	15%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(0)	457,164		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(0)	457,164		

ASSET PLANNING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,223,844	2,223,844	557,396	25%	25%
Ordinary Expenses	(2,223,844)	(2,223,844)	(564,120)	25%	25%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(6,724)		
Capital Income	165,000	165,000	-	0%	0%
Capital Purchases	(330,000)	(330,000)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(165,000)	(165,000)	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(165,000)	(165,000)	(6,724)		

ASSET SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,276,090	2,276,090	571,358	25%	25%
Ordinary Expenses	(2,269,323)	(2,269,323)	(504,898)	22%	22%
Depreciation	(6,767)	(6,767)	(1,692)	25%	25%
Net Operating Income/(Deficit)	(0)	(0)	64,768		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(6,839)	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(6,839)	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(0)	(0)	57,929		

PARKS AND ENVIRONMENT ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	905,498	905,498	123,069	14%	14%
Ordinary Expenses	(16,361,933)	(16,361,933)	(3,406,231)	21%	21%
Depreciation	(548,249)	(548,249)	(137,062)	25%	25%
Net Operating Income/(Deficit)	(16,004,684)	(16,004,684)	(3,420,224)		
Capital Income	786,057	786,057	376,100	48%	48%
Capital Purchases	(1,885,787)	(1,885,787)	(18,752)	1%	1%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(1,099,730)	(1,099,730)	357,348		
Transfer to Reserves	(33,857)	(33,857)	-	0%	0%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(33,857)	(33,857)	-	-	-
TOTAL	(17,138,271)	(17,138,271)	(3,062,876)		

PROPERTY ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	442,337	442,337	201,809	46%	46%
Ordinary Expenses	(2,105,630)	(2,105,630)	334,763	-16%	-16%
Depreciation	(583,954)	(583,954)	(145,988)	25%	25%
Net Operating Income/(Deficit)	(2,247,246)	(2,247,246)	390,583		
Capital Income	4,079,000	4,079,000	858,650	21%	21%
Capital Purchases	(4,588,828)	(4,588,828)	(228,234)	5%	5%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(509,828)	(509,828)	630,417		
Transfer to Reserves	(192,517)	(192,517)	(2,050)	1%	1%
Transfer from Reserves	5,000	5,000	130,114	2602%	2602%
Total Reserve Movement	(187,517)	(187,517)	128,064		
TOTAL	(2,944,592)	(2,944,592)	1,149,064		

ROAD ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(20,776,152)	(20,776,152)	(5,329,216)	26%	26%
Depreciation	(26,760,549)	(26,760,549)	(6,690,137)	25%	25%
Net Operating Income/(Deficit)	(47,536,701)	(47,536,701)	(12,019,353)		
Capital Income	11,081,721	11,081,721	1,759,651	16%	16%
Capital Purchases	(16,922,446)	(16,922,446)	(1,309,432)	8%	8%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(5,840,725)	(5,840,725)	450,219		
Transfer to Reserves	(169,287)	(169,287)	(19,212)	11%	11%
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	(169,287)	(169,287)	(19,212)		
TOTAL	(53,546,714)	(53,546,714)	(11,588,345)		

SEWERAGE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	30,859,677	30,859,677	30,975,807	100%	100%
Ordinary Expenses	(12,835,933)	(12,835,933)	(3,310,734)	26%	26%
Depreciation	(5,533,478)	(5,533,478)	(1,383,370)	25%	25%
Net Operating Income/(Deficit)	12,490,265	12,490,265	26,281,704		
Capital Income	2,721,695	2,721,695	1,235,002	45%	45%
Capital Purchases	(11,689,104)	(11,689,104)	(1,949,968)	17%	17%
Loan Proceeds	-	-	-	-	-
Loan Payments	(6,697,241)	(6,697,241)	(94,045)	1%	1%
Net Capital Income/(Deficit)	(15,664,650)	(15,664,650)	(809,011)		
Transfer to Reserves	(10,048,875)	(10,048,875)	(27,497,006)	274%	274%
Transfer from Reserves	9,763,653	9,763,653	646,598	7%	7%
Total Reserve Movement	(285,222)	(285,222)	(26,850,408)		
TOTAL	(3,459,606)	(3,459,606)	(1,377,714)		

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,027,477	11,027,477	1,994,030	18%	18%
Ordinary Expenses	(9,042,188)	(9,042,188)	(1,729,349)	19%	19%
Depreciation	(150,538)	(150,538)	(37,634)	25%	25%
Net Operating Income/(Deficit)	1,834,752	1,834,752	227,047		
Capital Income	3,586,418	3,586,418	200,000	6%	6%
Capital Purchases	(4,382,301)	(4,382,301)	(341,329)	8%	8%
Loan Proceeds	-	-	-	-	-
Loan Payments	(209,299)	(209,299)	-	0%	0%
Net Capital Income/(Deficit)	(1,005,182)	(1,005,182)	(141,329)		
Transfer to Reserves	(4,108,983)	(4,108,983)	(123,352)	3%	3%
Transfer from Reserves	3,221,084	3,221,084	-	0%	0%
Total Reserve Movement	(887,899)	(887,899)	(123,352)		
TOTAL	(58,329)	(58,329)	(37,634)		

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	33,175,156	33,175,156	15,816,331	48%	48%
Ordinary Expenses	(27,846,925)	(27,846,925)	(6,339,240)	23%	23%
Depreciation	(3,843,515)	(3,843,515)	(960,879)	25%	25%
Net Operating Income/(Deficit)	1,484,716	1,484,716	8,516,212		
Capital Income	133,103	133,103	66,267	50%	50%
Capital Purchases	(6,199,543)	(6,199,543)	(1,264,712)	20%	20%
Loan Proceeds	-	-	-	-	-
Loan Payments	(3,026,199)	(3,026,199)	(303,030)	10%	10%
Net Capital Income/(Deficit)	(9,092,639)	(9,092,639)	(1,501,475)		
Transfer to Reserves	(1,558,086)	(1,558,086)	(8,801,127)	565%	565%
Transfer from Reserves	5,027,066	5,027,066	1,001,578	20%	20%
Total Reserve Movement	3,468,980	3,468,980	(7,799,549)		
TOTAL	(4,138,943)	(4,138,943)	(784,811)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(270,627)	(270,627)	(67,657)	25%	25%
Ordinary Expenses	(350,933)	(350,933)	(82,107)	23%	23%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(621,560)	(621,560)	(149,764)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	621,560	621,560	155,391	25%	25%
Net Capital Income/(Deficit)	621,560	621,560	155,391		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-		
TOTAL	(0)	(0)	5,627		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	88,104,989	88,104,989	52,053,287	59%	59%
Ordinary Expenses	(101,277,536)	(101,277,536)	(21,986,907)	22%	22%
Depreciation	(37,427,911)	(37,427,911)	(9,356,978)	25%	25%
Net Operating Income/(Deficit)	(50,600,459)	(50,600,459)	20,709,403		
Capital Income	22,552,994	22,552,994	4,495,670	20%	20%
Capital Purchases	(45,998,009)	(45,998,009)	(5,119,264)	11%	11%
Loan Proceeds	-	-	-	-	-
Loan Payments	(9,311,178)	(9,311,178)	(241,684)	3%	3%
Net Capital Income/(Deficit)	(32,756,193)	(32,756,193)	(865,278)		
Transfer to Reserves	(16,111,606)	(16,111,606)	(36,442,747)	226%	226%
Transfer from Reserves	18,016,803	18,016,803	1,778,290	10%	10%
Total Reserve Movement	1,905,197	1,905,197	(34,664,457)		
TOTAL	(81,451,455)	(81,451,455)	(14,820,332)		

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,068,029	4,068,029	1,266,834	31%	31%
Ordinary Expenses	(4,082,424)	(4,082,424)	(2,123,428)	52%	52%
Depreciation	(77)	(77)	(19)	25%	25%
Net Operating Income/(Deficit)	(14,472)	(14,472)	(856,614)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(14,472)	(14,472)	(856,614)		

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,897,934	1,897,934	494,827	26%	26%
Ordinary Expenses	(1,897,934)	(1,897,934)	(614,774)	32%	32%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	0	(119,947)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(119,947)		

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,906,964	10,906,964	9,635,209	88%	88%
Ordinary Expenses	(13,546,824)	(13,546,824)	(1,745,787)	13%	13%
Depreciation	(160)	(160)	(40)	25%	25%
Net Operating Income/(Deficit)	(2,640,021)	(2,640,021)	7,889,383		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	(7,889,422)	-	-
Transfer from Reserves	2,639,860	2,639,860	-	0%	0%
Total Reserve Movement	2,639,860	2,639,860	(7,889,422)		
TOTAL	(161)	(161)	(39)		

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,378,398	1,378,398	344,599	25%	25%
Ordinary Expenses	(1,366,661)	(1,366,661)	(399,847)	29%	29%
Depreciation	(11,736)	(11,736)	(2,934)	25%	25%
Net Operating Income/(Deficit)	0	0	(58,181)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	0	0	(58,181)		

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	16,436,627	16,436,627	3,543,821	22%	22%
Ordinary Expenses	(11,797,532)	(11,797,532)	(2,877,640)	24%	24%
Depreciation	(3,839,207)	(3,839,207)	(959,802)	25%	25%
Net Operating Income/(Deficit)	799,888	799,888	(293,620)		
Capital Income	1,815,017	1,815,017	-	0%	0%
Capital Purchases	(5,070,000)	(5,070,000)	(588,418)	12%	12%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,254,983)	(3,254,983)	(588,418)		
Transfer to Reserves	-	-	(298,994)	-	-
Transfer from Reserves	3,270,323	3,270,323	-	0%	0%
Total Reserve Movement	3,270,323	3,270,323	(298,994)		
TOTAL	815,227	815,227	(1,181,032)		

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,000,658	3,000,658	810,172	27%	27%
Ordinary Expenses	(3,571,611)	(3,571,611)	(990,969)	28%	28%
Depreciation	(81,181)	(81,181)	(20,295)	25%	25%
Net Operating Income/(Deficit)	(652,134)	(652,134)	(201,092)		
Capital Income	-	-	-	-	-
Capital Purchases	(315,483)	(315,483)	(178,403)	57%	57%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(315,483)	(315,483)	(178,403)		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(967,617)	(967,617)	(379,496)		

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(3,351,765)	(3,351,765)	(776,793)	23%	23%
Depreciation	(395,363)	(395,363)	(98,841)	25%	25%
Net Operating Income/(Deficit)	(3,747,128)	(3,747,128)	(875,634)		
Capital Income	-	-	-	-	-
Capital Purchases	(152,000)	(152,000)	-	0%	0%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(152,000)	(152,000)	-		
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	(3,899,128)	(3,899,128)	(875,634)		

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	376,913	376,913	94,228	25%	25%
Ordinary Expenses	(376,913)	(376,913)	(189,450)	50%	50%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	(95,221)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-
TOTAL	-	-	(95,221)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	38,065,522	38,065,522	16,189,692	43%	43%
Ordinary Expenses	(39,991,663)	(39,991,663)	(9,718,687)	24%	24%
Depreciation	(4,327,725)	(4,327,725)	(1,081,931)	25%	25%
Net Operating Income/(Deficit)	(6,253,867)	(6,253,867)	5,389,073		
Capital Income	1,815,017	1,815,017	-	0%	0%
Capital Purchases	(5,537,483)	(5,537,483)	(766,821)	14%	14%
Loan Proceeds	-	-	-	-	-
Loan Payments	-	-	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(3,722,466)	(766,821)		
Transfer to Reserves	-	-	(8,188,416)	-	-
Transfer from Reserves	5,910,183	5,910,183	-	0%	0%
Total Reserve Movement	5,910,183	5,910,183	(8,188,416)		
TOTAL	(4,066,150)	(4,066,150)	(3,566,164)		