

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2020 - 21 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	22,991,946	750,105	3%
Ordinary Expenses	(22,986,650)	(675,075)	3%
Depreciation	(5,296)	(441)	8%
Net Operating Income/(Deficit)	0	74,588	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	74,588	

FINANCE, GOVERNANCE & RISK

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	98,565,260	90,520,182	92%
Ordinary Expenses	(8,651,503)	(45,427)	1%
Depreciation	(2,412)	(201)	8%
Net Operating Income/(Deficit)	89,911,346	90,474,554	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	(5,227,146)	-	0%
Net Capital Income/(Deficit)	(5,227,146)	-	
Transfer to Reserves	(5,225,284)	(288,159)	6%
Transfer from Reserves	832,626	37,658	5%
Total Reserve Movement	(4,392,658)	(250,501)	
TOTAL	80,291,541	90,224,053	

STRATEGY & TRANSFORMATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,922,644	-	0%
Ordinary Expenses	(15,653,386)	(323,127)	2%
Depreciation	(107,977)	(8,998)	8%
Net Operating Income/(Deficit)	(5,838,719)	(332,125)	
Capital Income	4,550,000	403,686	9%
Capital Purchases	(12,807,985)	(845,641)	7%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(441,955)	
Transfer to Reserves	-	(403,686)	-
Transfer from Reserves	7,929,455	-	0%
Total Reserve Movement	7,929,455	(403,686)	
TOTAL	(6,167,249)	(1,177,766)	

STRATEGIC ASSET PERFORMANCE

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	88,104,989	56,028,921	64%
Ordinary Expenses	(101,527,536)	(1,709,289)	2%
Depreciation	(37,427,911)	(3,118,993)	8%
Net Operating Income/(Deficit)	(50,850,459)	51,200,639	
Capital Income	22,552,994	567,548	3%
Capital Purchases	(45,998,009)	(1,904,785)	4%
Loan Proceeds	-	-	-
Loan Payments	(9,311,178)	(303,030)	3%
Net Capital Income/(Deficit)	(32,756,193)	(1,640,267)	
Transfer to Reserves	(16,111,606)	(55,212,433)	343%
Transfer from Reserves	17,636,075	343,314	2%
Total Reserve Movement	1,524,470	(54,869,119)	
TOTAL	(82,082,183)	(5,308,747)	

CUSTOMER EXPERIENCE

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,000,858	149,902	2%
Ordinary Expenses	(16,905,224)	(266,111)	2%
Depreciation	(35,761)	(2,980)	8%
Net Operating Income/(Deficit)	(7,940,127)	(119,189)	
Capital Income	-	-	-
Capital Purchases	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-
Transfer from Reserves	144,024	8,324	6%
Total Reserve Movement	144,024	8,324	
TOTAL	(7,798,603)	(123,314)	

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,448,289	5,742	0%
Ordinary Expenses	(20,297,548)	(757,555)	4%
Depreciation	(941,139)	(78,428)	8%
Net Operating Income/(Deficit)	(18,790,397)	(830,242)	
Capital Income	150,000	-	0%
Capital Purchases	(455,000)	(16,507)	4%
Loan Proceeds	-	-	-
Loan Payments	(1,221,233)	-	0%
Net Capital Income/(Deficit)	(1,526,233)	(16,507)	
Transfer to Reserves	(733,561)	(776,780)	106%
Transfer from Reserves	551,129	116,862	21%
Total Reserve Movement	(182,432)	(659,918)	
TOTAL	(20,499,062)	(1,506,667)	

OPERATIONS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	38,065,522	9,868,592	26%
Ordinary Expenses	(40,478,509)	(922,137)	2%
Depreciation	(4,327,725)	(360,644)	8%
Net Operating Income/(Deficit)	(6,740,713)	8,585,811	
Capital Income	1,815,017	-	0%
Capital Purchases	(5,537,483)	(17,690)	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(17,690)	
Transfer to Reserves	-	(9,591,321)	-
Transfer from Reserves	5,910,183	58,571	1%
Total Reserve Movement	5,910,183	(9,532,750)	
TOTAL	(4,552,996)	(964,629)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	269,099,506	157,323,443	58%
Ordinary Expenses	(226,500,355)	(4,698,722)	2%
Depreciation	(42,848,222)	(3,570,685)	8%
Net Operating Income/(Deficit)	(249,070)	149,054,036	
Capital Income	29,068,011	971,234	3%
Capital Purchases	(64,800,977)	(2,797,072)	4.32%
Loan Proceeds	-	-	-
Loan Payments	(15,759,557)	(303,030)	2%
Net Capital Income/(Deficit)	(51,492,523)	(2,128,867)	
Transfer to Reserves	(22,070,451)	(66,272,379)	300%
Transfer from Reserves	33,003,492	564,729	2%
Total Reserve Movement	10,933,041	(65,707,650)	
TOTAL	(40,808,552)	81,217,519	

FINANCE, GOVERNANCE & RISK

FINANCIAL OPERATIONS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,536,683	15	0%
Ordinary Expenses	(1,536,683)	122,877	-8%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(0)	122,892	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(0)	122,892	

GOVERNANCE

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	10,600	152	1%
Ordinary Expenses	(2,022,855)	(53,621)	3%
Depreciation	(2,412)	(201)	8%
Net Operating Income/(Deficit)	(2,014,667)	(53,670)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(2,014,667)	(53,670)	

ETHICS, INTEGRITY AND AUDIT

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(497,864)	(24,077)	5%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(497,864)	(24,077)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(497,864)	(24,077)	

REVENUE SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,415,897	30,379	1%
Ordinary Expenses	(2,415,897)	(49,723)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(0)	(19,344)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	380,728	-	0%
Total Reserve Movement	380,728	-	
TOTAL	380,728	(19,344)	

RISK

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(818,805)	(235)	0%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(818,805)	(235)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(818,805)	(235)	

SYSTEMS MODELLING AND METRICS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	666,583	-	0%
Ordinary Expenses	(666,583)	(10,684)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(0)	(10,684)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(0)	(10,684)	

TREASURY

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	93,509,348	90,489,635	97%
Ordinary Expenses	(39,504,817)	(11,729)	0%
Depreciation	-	-	-
Net Operating Income/(Deficit)	54,004,531	90,477,906	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	(5,227,146)	-	0%
Net Capital Income/(Deficit)	(5,227,146)	-	
Transfer to Reserves	(5,225,284)	(288,159)	6%
Transfer from Reserves	451,898	37,658	8%
Total Reserve Movement	(4,773,386)	(250,501)	
TOTAL	44,003,998	90,227,405	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	426,149	-	0%
Ordinary Expenses	(426,149)	(18,233)	4%
Depreciation	-	-	-
Net Operating Income/(Deficit)	0	(18,233)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	(18,233)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	98,565,260	90,520,182	92%
Ordinary Expenses	(47,889,653)	(45,427)	0%
Depreciation	(2,412)	(201)	8%
Net Operating Income/(Deficit)	50,673,195	90,474,554	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	(5,227,146)	-	0%
Net Capital Income/(Deficit)	(5,227,146)	-	
Transfer to Reserves	(5,225,284)	(288,159)	6%
Transfer from Reserves	832,626	37,658	5%
Total Reserve Movement	(4,392,658)	(250,501)	
TOTAL	41,053,390	90,224,053	

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,834,041	-	0%
Ordinary Expenses	(1,834,041)	(40,731)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	-	(40,731)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	-	(40,731)	

HEALTH, SAFETY & WELLBEING

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,975,376	33,704	2%
Ordinary Expenses	(1,972,478)	(28,754)	1%
Depreciation	(2,898)	(242)	8%
Net Operating Income/(Deficit)	0	4,708	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	4,708	

TALENT DEVELOPMENT

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,639,349	71,000	4%
Ordinary Expenses	(1,636,951)	(24,193)	1%
Depreciation	(2,398)	(200)	8%
Net Operating Income/(Deficit)	(0)	46,608	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(0)	46,608	

EMPLOYEE ENTITLEMENTS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	16,774,000	645,400	4%
Ordinary Expenses	(16,774,000)	(545,230)	3%
Depreciation	-	-	-
Net Operating Income/(Deficit)	-	100,170	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	-	100,170	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	769,180	-	0%
Ordinary Expenses	(769,180)	(36,167)	5%
Depreciation	-	-	-
Net Operating Income/(Deficit)	0	(36,167)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	(36,167)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	22,991,946	750,105	3%
Ordinary Expenses	(22,986,650)	(675,075)	3%
Depreciation	(5,296)	(441)	8%
Net Operating Income/(Deficit)	0	74,588	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	74,588	

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(1,554,063)	(7,538)	0%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(1,554,063)	(7,538)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(1,554,063)	(7,538)	

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	7,080,949	-	0%
Ordinary Expenses	(6,974,907)	(116,883)	2%
Depreciation	(106,042)	(8,837)	8%
Net Operating Income/(Deficit)	(0)	(125,720)	
Capital Income	-	-	-
Capital Purchases	(458,530)	(77,702)	17%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(458,530)	(77,702)	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(458,530)	(203,422)	

ELECTED MEMBERS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(1,377,017)	(77,687)	6%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(1,377,017)	(77,687)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(1,377,017)	(77,687)	

EXECUTIVE SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(1,120,769)	(26,216)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(1,120,769)	(26,216)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(1,120,769)	(26,216)	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,841,695	-	0%
Ordinary Expenses	(4,626,631)	(94,803)	2%
Depreciation	(1,934)	(161)	8%
Net Operating Income/(Deficit)	(1,786,870)	(94,964)	
Capital Income	4,550,000	403,686	9%
Capital Purchases	(12,349,455)	(767,938)	6%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(7,799,455)	(364,252)	
Transfer to Reserves	-	(403,686)	-
Transfer from Reserves	7,929,455	-	0%
Total Reserve Movement	7,929,455	(403,686)	
TOTAL	(1,656,870)	(862,903)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,922,644	-	0%
Ordinary Expenses	(15,653,386)	(323,127)	2%
Depreciation	(107,977)	(8,998)	8%
Net Operating Income/(Deficit)	(5,838,719)	(332,125)	
Capital Income	4,550,000	403,686	9%
Capital Purchases	(12,807,985)	(845,641)	7%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(8,257,985)	(441,955)	
Transfer to Reserves	-	(403,686)	-
Transfer from Reserves	7,929,455	-	0%
Total Reserve Movement	7,929,455	(403,686)	
TOTAL	(6,167,249)	(1,177,766)	

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSH

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	475,805	-	0%
Ordinary Expenses	(5,311,707)	(290,228)	5%
Depreciation	(171,579)	(14,298)	8%
Net Operating Income/(Deficit)	(5,007,481)	(304,526)	
Capital Income	-	-	-
Capital Purchases	-	(16,507)	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	(16,507)	
Transfer to Reserves	(20,730)	-	0%
Transfer from Reserves	-	-	-
Total Reserve Movement	(20,730)	-	
TOTAL	(5,028,211)	(321,033)	

REGIONAL LIBRARIES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	391,575	3,373	1%
Ordinary Expenses	(3,551,735)	(205,956)	6%
Depreciation	(241,125)	(20,094)	8%
Net Operating Income/(Deficit)	(3,401,285)	(222,677)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(3,401,285)	(222,677)	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	712,839	-	0%
Ordinary Expenses	(39,504,817)	(33,107)	0%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(38,791,978)	(33,107)	
Capital Income	-	-	-
Capital Purchases	(250,000)	-	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(250,000)	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(39,041,978)	(33,107)	

BRAND AND COMMUNICATIONS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(2,101,878)	(74,665)	4%
Depreciation	(1,213)	(101)	8%
Net Operating Income/(Deficit)	(2,103,091)	(74,766)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(2,103,091)	(74,766)	

DSTONE ENTERTAINMENT CONVENTION CEN

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	740,950	1,955	0%
Ordinary Expenses	(4,612,845)	(77,530)	2%
Depreciation	(364,190)	(30,349)	8%
Net Operating Income/(Deficit)	(4,236,085)	(105,925)	
Capital Income	150,000	-	0%
Capital Purchases	(150,000)	-	0%
Loan Proceeds	-	-	-
Loan Payments	(1,221,233)	-	0%
Net Capital Income/(Deficit)	(1,221,233)	-	
Transfer to Reserves	(712,831)	(776,780)	109%
Transfer from Reserves	467,449	116,862	25%
Total Reserve Movement	(245,382)	(659,918)	
TOTAL	(5,702,699)	(765,843)	

REGIONAL ART GALLERY

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	122,320	-	0%
Ordinary Expenses	(1,491,304)	(40,263)	3%
Depreciation	(82,267)	(6,856)	8%
Net Operating Income/(Deficit)	(1,451,251)	(47,118)	
Capital Income	-	-	-
Capital Purchases	(5,000)	-	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(5,000)	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	83,680	-	0%
Total Reserve Movement	83,680	-	
TOTAL	(1,372,571)	(47,118)	

TONDOON BOTANIC GARDENS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	4,800	414	9%
Ordinary Expenses	(2,055,984)	(35,806)	2%
Depreciation	(80,765)	(6,730)	8%
Net Operating Income/(Deficit)	(2,131,949)	(42,123)	
Capital Income	-	-	-
Capital Purchases	(50,000)	-	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(50,000)	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(2,181,949)	(42,123)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,448,289	5,742	0%
Ordinary Expenses	(58,630,270)	(757,555)	1%
Depreciation	(941,139)	(78,428)	8%
Net Operating Income/(Deficit)	(57,123,120)	(830,242)	
Capital Income	150,000	-	0%
Capital Purchases	(455,000)	(16,507)	4%
Loan Proceeds	-	-	-
Loan Payments	(1,221,233)	-	0%
Net Capital Income/(Deficit)	(1,526,233)	(16,507)	
Transfer to Reserves	(733,561)	(776,780)	106%
Transfer from Reserves	551,129	116,862	21%
Total Reserve Movement	(182,432)	(659,918)	
TOTAL	(58,831,784)	(1,506,667)	

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	6,088,095	18,439	0%
Ordinary Expenses	(6,923,466)	(93,766)	1%
Depreciation	(23,470)	(1,956)	8%
Net Operating Income/(Deficit)	(858,841)	(77,283)	
Capital Income	-	-	-
Capital Purchases	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(861,341)	(89,732)	

INSIGHTS AND INNOVATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	-	(32)	-
Depreciation	-	-	-
Net Operating Income/(Deficit)	-	(32)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	-	(32)	

DEVELOPMENT SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,131,450	82,992	7%
Ordinary Expenses	(2,439,717)	(60,742)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(1,308,267)	22,250	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(1,308,267)	22,250	

LOCAL LAWS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	912,215	43,214	5%
Ordinary Expenses	(3,618,634)	(41,584)	1%
Depreciation	(11,979)	(998)	8%
Net Operating Income/(Deficit)	(2,718,398)	632	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(2,718,398)	632	

HEALTH, ENVIRONMENT AND PEST

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	477,835	5,257	1%
Ordinary Expenses	(3,532,144)	(54,198)	2%
Depreciation	(312)	(26)	8%
Net Operating Income/(Deficit)	(3,054,620)	(48,967)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	144,024	8,324	6%
Total Reserve Movement	144,024	8,324	
TOTAL	(2,910,596)	(40,643)	

CALL CENTRE

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	130,566	-	0%
Ordinary Expenses	(130,566)	-	0%
Depreciation	-	-	-
Net Operating Income/(Deficit)	-	-	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	-	-	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	260,698	-	0%
Ordinary Expenses	(39,504,817)	(15,789)	0%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(39,244,120)	(15,789)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(39,244,120)	(15,789)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	9,000,858	149,902	2%
Ordinary Expenses	(56,149,343)	(266,111)	0%
Depreciation	(35,761)	(2,980)	8%
Net Operating Income/(Deficit)	(47,184,247)	(119,189)	
Capital Income	-	-	-
Capital Purchases	(2,500)	(12,449)	498%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(2,500)	(12,449)	
Transfer to Reserves	-	-	-
Transfer from Reserves	144,024	8,324	6%
Total Reserve Movement	144,024	8,324	
TOTAL	(47,042,723)	(123,314)	

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	826,407	6,128	1%
Ordinary Expenses	(825,546)	(15,847)	2%
Depreciation	(861)	(72)	8%
Net Operating Income/(Deficit)	(0)	(9,791)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	-
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(0)	(9,791)	

ASSET GOVERNANCE

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,150,753	-	0%
Ordinary Expenses	(2,150,753)	198,096	-9%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(0)	198,096	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	-
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(0)	198,096	

ASSET PERFORMANCE AND MONITORING

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	4,488,376	4,173	0%
Ordinary Expenses	(4,488,376)	(54,928)	1%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(0)	(50,755)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	-
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(0)	(50,755)	

ASSET PLANNING

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,223,844	-	0%
Ordinary Expenses	(2,223,844)	(33,737)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	0	(33,737)	
Capital Income	165,000	-	0%
Capital Purchases	(330,000)	-	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(165,000)	-	-
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(165,000)	(33,737)	

ASSET SOLUTIONS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	2,276,090	-	0%
Ordinary Expenses	(2,269,323)	(35,480)	2%
Depreciation	(6,767)	(564)	8%
Net Operating Income/(Deficit)	(0)	(36,044)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	-
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(0)	(36,044)	

PARKS AND ENVIRONMENT ASSETS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	905,498	26,089	3%
Ordinary Expenses	(16,361,933)	(266,204)	2%
Depreciation	(548,249)	(45,687)	8%
Net Operating Income/(Deficit)	(16,004,684)	(285,802)	
Capital Income	786,057	-	0%
Capital Purchases	(1,885,787)	3,969	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(1,099,730)	3,969	
Transfer to Reserves	(33,857)	-	0%
Transfer from Reserves	-	-	-
Total Reserve Movement	(33,857)	-	-
TOTAL	(17,138,271)	(281,834)	

PROPERTY ASSETS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	442,337	11,817	3%
Ordinary Expenses	(2,105,630)	(17,779)	1%
Depreciation	(583,954)	(48,663)	8%
Net Operating Income/(Deficit)	(2,247,246)	(54,625)	
Capital Income	4,079,000	-	0%
Capital Purchases	(4,588,828)	(5,649)	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(509,828)	(5,649)	
Transfer to Reserves	(192,517)	-	0%
Transfer from Reserves	5,000	-	0%
Total Reserve Movement	(187,517)	-	-
TOTAL	(2,944,592)	(60,275)	

ROAD ASSETS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(2,076,152)	(476,262)	2%
Depreciation	(26,760,549)	(2,230,046)	8%
Net Operating Income/(Deficit)	(47,536,701)	(2,706,308)	
Capital Income	11,081,721	560,750	5%
Capital Purchases	(16,922,446)	(895,479)	5%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(5,840,725)	(334,729)	
Transfer to Reserves	(169,287)	-	0%
Transfer from Reserves	-	-	-
Total Reserve Movement	(169,287)	-	-
TOTAL	(53,546,714)	(3,041,037)	

SEWERAGE ASSETS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	30,859,677	31,406,303	102%
Ordinary Expenses	(12,835,933)	(280,960)	2%
Depreciation	(5,533,478)	(461,123)	8%
Net Operating Income/(Deficit)	12,490,265	30,664,220	
Capital Income	2,721,695	-	0%
Capital Purchases	(11,689,104)	(737,871)	6%
Loan Proceeds	-	-	-
Loan Payments	(6,697,241)	-	0%
Net Capital Income/(Deficit)	(15,664,650)	(737,871)	
Transfer to Reserves	(10,048,875)	(31,507,424)	314%
Transfer from Reserves	9,763,653	141,745	1%
Total Reserve Movement	(285,222)	(31,365,679)	
TOTAL	(3,459,606)	(1,439,330)	

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	11,027,477	47,204	0%
Ordinary Expenses	(9,292,188)	(218,732)	2%
Depreciation	(150,538)	(12,545)	8%
Net Operating Income/(Deficit)	1,584,752	(184,073)	
Capital Income	3,586,418	-	0%
Capital Purchases	(4,382,301)	0	0%
Loan Proceeds	-	-	-
Loan Payments	(209,299)	-	0%
Net Capital Income/(Deficit)	(1,005,182)	0	
Transfer to Reserves	(4,108,983)	-	0%
Transfer from Reserves	3,221,084	171,528	5%
Total Reserve Movement	(887,899)	171,528	
TOTAL	(308,329)	(12,545)	

WATER ASSETS

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	33,175,156	24,527,208	74%
Ordinary Expenses	(27,846,925)	(499,034)	2%
Depreciation	(3,843,515)	(320,293)	8%
Net Operating Income/(Deficit)	1,484,716	23,707,880	
Capital Income	133,103	6,798	5%
Capital Purchases	(6,199,543)	(269,755)	4%
Loan Proceeds	-	-	-
Loan Payments	(3,026,199)	(303,030)	10%
Net Capital Income/(Deficit)	(9,092,639)	(565,986)	
Transfer to Reserves	(1,558,086)	(23,705,009)	1521%
Transfer from Reserves	4,646,338	30,041	1%
Total Reserve Movement	3,088,253	(23,674,968)	
TOTAL	(4,519,670)	(533,074)	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	(270,627)	-	0%
Ordinary Expenses	(350,933)	(8,423)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	(621,560)	(8,423)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	621,560	-	0%
Net Capital Income/(Deficit)	621,560	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(0)	(8,423)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	88,104,989	56,028,921	64%
Ordinary Expenses	(101,527,536)	(1,709,289)	2%
Depreciation	(37,427,911)	(3,118,993)	8%
Net Operating Income/(Deficit)	(50,850,459)	51,200,639	
Capital Income	22,552,994	567,548	3%
Capital Purchases	(45,998,009)	(1,904,785)	4%
Loan Proceeds	-	-	-
Loan Payments	(9,311,178)	(303,030)	3%
Net Capital Income/(Deficit)	(32,756,193)	(1,640,267)	
Transfer to Reserves	(16,111,606)	(55,212,433)	343%
Transfer from Reserves	17,636,075	343,314	2%
Total Reserve Movement	1,524,470	(54,869,119)	
TOTAL	(82,082,183)	(5,308,747)	

OPERATIONS

ROAD SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	4,068,029	-	0%
Ordinary Expenses	(4,082,424)	(268,753)	7%
Depreciation	(77)	(6)	8%
Net Operating Income/(Deficit)	(14,472)	(268,759)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(14,472)	(268,759)	

WATER SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,897,934	-	0%
Ordinary Expenses	(1,897,934)	(28,844)	2%
Depreciation	-	-	-
Net Operating Income/(Deficit)	0	(28,844)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	(28,844)	

WASTE SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	10,906,964	9,690,386	89%
Ordinary Expenses	(13,546,824)	(99,344)	1%
Depreciation	(160)	(13)	8%
Net Operating Income/(Deficit)	(2,640,021)	9,591,029	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	(9,591,321)	-
Transfer from Reserves	2,639,860	-	0%
Total Reserve Movement	2,639,860	(9,591,321)	
TOTAL	(161)	(292)	

PARKS SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	1,378,398	-	0%
Ordinary Expenses	(1,366,661)	(697)	0%
Depreciation	(11,736)	(978)	8%
Net Operating Income/(Deficit)	0	(1,675)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	0	(1,675)	

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	16,436,627	158,206	1%
Ordinary Expenses	(12,284,378)	(292,820)	2%
Depreciation	(3,839,207)	(319,934)	8%
Net Operating Income/(Deficit)	313,042	(454,549)	
Capital Income	1,815,017	-	0%
Capital Purchases	(5,070,000)	(1,259)	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(3,254,983)	(1,259)	
Transfer to Reserves	-	-	-
Transfer from Reserves	3,270,323	58,571	2%
Total Reserve Movement	3,270,323	58,571	
TOTAL	328,381	(397,237)	

WORKS PLANNING AND SCHEDULING

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	3,000,658	20,000	1%
Ordinary Expenses	(3,571,611)	(38,527)	1%
Depreciation	(81,181)	(6,765)	8%
Net Operating Income/(Deficit)	(652,134)	(25,293)	
Capital Income	-	-	-
Capital Purchases	(315,483)	(16,430)	5%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(315,483)	(16,430)	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(967,617)	(41,723)	

PROPERTY SERVICES

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	-	-	-
Ordinary Expenses	(3,351,765)	(152,417)	5%
Depreciation	(395,363)	(32,947)	8%
Net Operating Income/(Deficit)	(3,747,128)	(185,364)	
Capital Income	-	-	-
Capital Purchases	(152,000)	-	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(152,000)	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	(3,899,128)	(185,364)	

ADMINISTRATION

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	376,913	-	0%
Ordinary Expenses	(376,913)	(40,736)	11%
Depreciation	-	-	-
Net Operating Income/(Deficit)	-	(40,736)	
Capital Income	-	-	-
Capital Purchases	-	-	-
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	-	-	
Transfer to Reserves	-	-	-
Transfer from Reserves	-	-	-
Total Reserve Movement	-	-	
TOTAL	-	(40,736)	

TOTAL

	Budget \$	YTD Actual \$	Actual as % of Budget \$
Ordinary Income	38,065,522	9,868,592	26%
Ordinary Expenses	(40,478,509)	(922,137)	2%
Depreciation	(4,327,725)	(360,644)	8%
Net Operating Income/(Deficit)	(6,740,713)	8,585,811	
Capital Income	1,815,017	-	0%
Capital Purchases	(5,537,483)	(17,690)	0%
Loan Proceeds	-	-	-
Loan Payments	-	-	-
Net Capital Income/(Deficit)	(3,722,466)	(17,690)	
Transfer to Reserves	-	(9,591,321)	-
Transfer from Reserves	5,910,183	58,571	1%
Total Reserve Movement	5,910,183	(9,532,750)	
TOTAL	(4,552,996)	(964,629)	