



Gladstone Regional Council
2020-21
Operational Plan
and Budget

Our Community. Our Future.



From the Mayor

Welcome to Gladstone Regional Council's Budget summary for 2020-21



This budget supports the strategic priorities set out in our Corporate Plan and delivers the actions identified in our 2020-21 Operational Plan.

We prepared this budget during unprecedented and challenging times as COVID-19 impacted our community and economy in ways never experienced before.

The important path to recovery will be realised through partnerships with other levels of government, community groups, industry and economic partners so Council can continue delivering effective services for our region.

While the long-term impacts of the pandemic are unclear, there has been an obvious downturn in our local business community and, unfortunately, people losing their jobs. External government funding will provide Council with some support for the year ahead, allowing service continuity and infrastructure spending to stimulate our economy.

Council has listened to the community and I am pleased to announce that as part of our commitment to freezing Council rates for the 2020-21 financial year, ratepayers in Rural, Residential, Commercial and Light Industrial land categories (Rating Categories 1-16) will not pay more in general rates or service charges than they did last year.

In order to give effect to the rates freeze, properties that would have otherwise received an increase due to the implementation of the rate cap will receive a COVID-19 concession to reduce their effective general rate to be equivalent to the 2019-20 general rate levy.

Council's 2020-21 Budget will feature financial assistance from the Federal and State Governments totalling \$15 million. This includes:

\$1.6m through the Federal Government's accelerated Local Roads and Community Infrastructure Program

\$8.2m from the Financial Assistance Grant, including indexation

\$5.2m from the COVID Works for Queensland Program.

Council is also proud to declare for the eighth consecutive year, there are no new borrowings. A focus on reducing existing debt has seen interest bearing debt decline to \$100.2m by June 2021.

Freezing rates and charges this financial year will see the average residential ratepayer receive a one per cent decrease in the general rate. This budget will ensure key projects continue and new projects are brought on to boost employment opportunities and minimise the funding burden for our ratepayers.

A \$64m capital works program includes State and Federal Government contributions of \$27.2m, reflecting our effective strategy of seeking specific funding for capital project expenditure. This external investment will see important projects delivered right across the region.

Council's signature strategic project, the Philip Street Communities and Families Precinct, is under construction and will deliver a much-needed social services hub, retirement village and aged care facility for the Gladstone community. The precinct's first stage is due for completion by June 2021.

Funding has been allocated for three strategic projects reflecting our vision to Connect, Innovate and Diversify across the Gladstone Region.

Work will proceed on the design stage of the Boyne Tannum Aquatic Recreation Centre, the development of the Gladstone Coal Exporters Sports

Complex (Marley Brown Oval) and the Boyne Burnett Inland Rail Trail.

It has never been more important for Council to focus on the economic development of the region as we work to navigate a way through this pandemic-induced downturn. Our objectives are to facilitate sustainable, financial and environmentally responsible initiatives that advance the economy but also meet the community's need.

Our Economic Development Specialist will continue to implement the Economic Development Strategy, working with business and industry leaders to bring further investment to the region.

The 2020-21 Capital expenditure of \$64m includes funding for community assets, parks, bridge upgrades and replacements, footpath/cycle upgrades, road projects and upgrades to wastewater and water supply infrastructure.

The focus of this budget is about helping our region recover strongly from both natural disasters and the COVID-19 health emergency. Gratefully-received funding from State and Federal Governments will allow council to move ahead with key projects providing employment opportunities and meeting community needs. Importantly, the budget will ensure well maintained infrastructure continues to support cost effective service delivery to our community into the future.

Matt Burnett
Mayor Gladstone Regional Council

Contents

3	2020-21 Operational Plan
29	2020-21 Budget
244	2020-21 Supporting Documents



GLADSTONE
REGIONAL COUNCIL



Gladstone Regional Council
2020-21 Operational Plan

Our Community. Our Future.

Our Charter

Gladstone Regional Council's charter defines who we are, what we do and guides how we work.

Vision

CONNECT. INNOVATE. DIVERSIFY.

Mission

We are Gladstone Regional Council, working together to balance our Region's lifestyle and opportunity.

Values - SERVICE

Safe

We are uncompromising in our commitment to safety, which is reflected in our attitude, our decisions and our actions.

Ethical

We operate with transparency, openness and accountability at the fore.

Responsive

We respond by being present, proactive and solutions-focused, and we deliver on our commitments.

Visionary

We plan as future-thinkers and opportunity seekers and we have the courage to shape a better future for our community.

Inclusive

We create and value diversity and we actively demonstrate our commitment to equality and inclusivity.

Community

We care about each other and our environment and we recognise that community is the core of our business.

Efficient

We deliver; we challenge the status quo and we continually find better ways to reduce cost and improve services.





Table of Contents

CONNECT.

Engaged, involved and proud communities.....	8
Healthy environment, healthy community	10
Our people, our values.....	12
Ethical and responsible government	14

INNOVATE.

Outstanding customer service.....	16
Smart asset management	18
Operational excellence	20

DIVERSIFY.

Grow the region	22
Smart investment	24



CEO Foreward

Welcome to Gladstone Regional Council's Operational Plan for 2020/21

This is the third annual operational plan outworked from our five-year Corporate Plan, outlining the work we are going to deliver and how our performance will be measured.

The plan was developed in conjunction with our annual budget to ensure that both our recurrent services and new activities are appropriately funded.

We are operating in a unique time, dealing with a world-wide pandemic and a response like no other in history.

It is important we respond to this situation professionally, with a community mindset, and I am so proud of the work Gladstone Regional Council has done to achieve this.

I also believe it is important Council continues the essential work to set our path for the future.

In our response to this pandemic, I am committed to leading our organisation through this period of recovery and have set the theme 'Our Community Our Future' to guide our operations over the next 12 months.

I am keen to see our plans respond to our community needs, ensure we can be proud of what we do and create an environment where we are collectively doing our best – in a context that will be different for us.

This year's plan is focused on our community, manageable within the context of the year and recognises our regular service offerings, along with a consolidated suite of new initiatives.

Leisa Dowling
Chief Executive Officer



The Gladstone Region

From Kroombit Tops in the west to the coral lagoons of the Southern Great Barrier Reef, the Gladstone Region's environment is as varied as its capacity for economic development.

The region has a population of about 63,000 people and covers 10,500 square kilometers.

It has a strong record of job creation and investment opportunities, with relaxed living, recreational and tourism options enhancing its appeal and potential for future growth.

In recent decades, the economy has been built around heavy industry with access to a deep water harbour for export trade.

The region has two of the world's largest alumina refineries, the Boyne Island Aluminium Smelter and the Liquefied Natural Gas (LNG) industry on nearby Curtis Island.

But after a period of economic slowdown and the world-wide pandemic, it is now looking to recover and revive its communities for a brighter future.

Industry, along with an engaged community, will be at the centre of this revival.

Several renewable energy projects embracing biofuels, solar energy, hydrogen and new waste management practices have been proposed for the Gladstone State Development Area.

Their go-ahead would position the city of Gladstone as a renewable energy hub, taking the economy in an exciting, new direction.

Away from industry, the Gladstone Region features plenty of green open space, including the nationally recognised Gladstone Tondoon Botanic Gardens and other coastal locations where sailing and boating activities take place.

Residents and visitors can see historical sites, go bush walking, mountain climbing or snorkel on the Reef to experience the outdoor environment.

The region's strength is a great sense of community with a 'can do' attitude. Combine this with well-developed infrastructure and services, and you have local communities with a support structure to recover from setbacks and thrive again.

These communities include the urban centres of Gladstone and Boyne Island/Tannum Sands, as well as the smaller towns of Agnes Water, Ambrose, Baffle Creek, Benaraby, Bororen, Builyan, Calliope, Lowmead, Miriam Vale, Mount Larcom, Many Peaks, Nagoorin, Raglan, Rosedale, Seventeen Seventy, Targinnie, Turkey Beach, Ubobo and Yarwun.



Introduction

The Operational Plan plays an important part in the corporate planning framework, referring to the Corporate Plan and detailing the key actions Council will deliver in 2020-21.

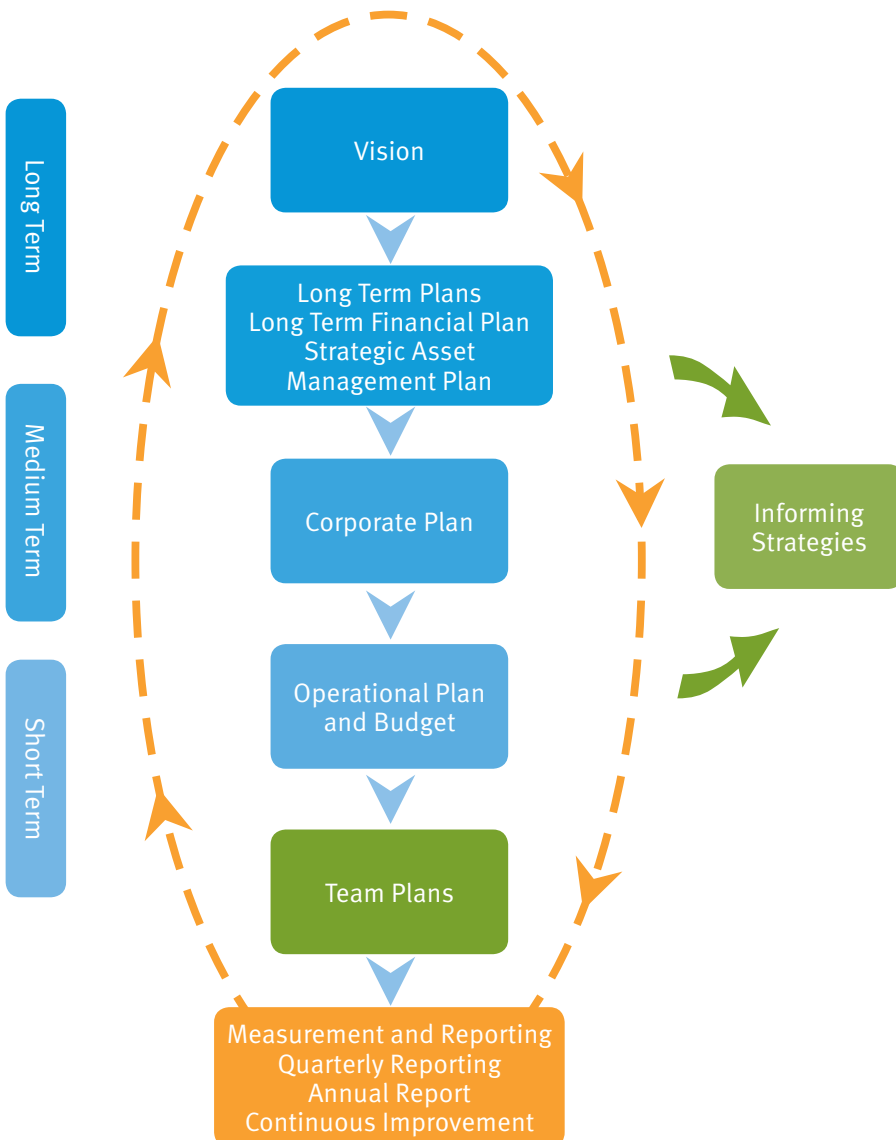
Gladstone Regional Council, via the 2018-23 Corporate Plan, has outlined its vision to “Connect. Innovate. Diversify.” and a commitment to a diverse, engaged and dynamic future for the region.

The Corporate Plan is a primary strategic planning document, guiding us to the needs of our community and priming our organisation to deliver. This will enable us to meet community need in an efficient and responsive manner through innovation and taking a value-for-money approach to service delivery.

The 2020-21 Operational Plan follows the strategic direction defined in the Gladstone Regional Council Corporate Plan 2018-23 and represents the shorter one-year timeframe.

The activities within this annual plan are funded from the annual budget and accordingly, the two documents are completed in tandem.

We will formally report on our Operational Plan progress on a quarterly basis, demonstrating our commitment to good governance and satisfying our obligations under the Local Government Act 2009. A comprehensive and transparent account of our Operational Plan delivery will form part of Council’s Annual Report.





Managing Our Risk

Council recognises risk management as an inherent part of our daily activities and processes, allowing us to achieve an appropriate balance between realising opportunities for development whilst minimising losses. Council is committed to an effective program of risk management and recognises its importance as an ongoing process underpinning all of our activities.

Council's Risk Management Policy and Corporate Standard identify the way in which we will manage our strategic and operational risks. Our risks are captured and managed in a proactive, timely and adequate manner.

Business Units

● Community Development and Events

To develop strength in our brand, positioning Council as an accountable, transparent business that delivers on its promises. To create genuine connection between community and Council through a variety of mediums. To create experiences that engage and deliver outcomes for the community and Council. To empower our community, embrace diversity, and enhance our social landscape.

● Customer Experience

To direct and deliver high quality, low effort, cost effective customer, planning and regulatory services to strengthen customer experience, livability and sustainable development.

● Finance, Governance and Risk

To set, implement and monitor the financial, governance, compliance and risk policies and frameworks within which Council can ensure its long-term sustainability.

● Operations

To consistently use the right mix of internal and external resources to safely deliver the program of work on time, on budget and to the required quality and the safe and efficient response to disaster and emergency events.

● People, Culture and Safety

To build a safe, healthy, high performance culture across our organisation that reflects our community and its spirit, our organisational values and our internal diversity. We enable our organisation's success through partnering with our people to continually develop their capability, talent and performance.

● Strategic Asset Performance

To strategically manage our assets and level of service to optimise the life cycle costs of our assets. We ensure our services to the community are sustainable, efficient and affordable and that assets are appropriately planned, built, acquired, used, maintained and disposed of.

● Strategy and Transformation

To develop the business strategy, process, innovation and technology agenda and deliver change initiatives that enable Council to execute on plans with a clear focus, a sense of shared purpose and agreed-upon priorities, and a basis for measuring progress and impact (organisationally and within the community). To lead the economic development of the Gladstone region.

Engaged, involved and proud communities

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- achieved an increase in community satisfaction
- high community perception of rates' value
- resilient community groups
- increased volunteerism in the Gladstone Region
- inclusive multi-purpose sporting and recreation facilities
- inclusive creative arts and culture activities and venues
- a Reconciliation Action Plan that meets community expectations
- positive engagement processes and our community actively providing the organisation with feedback and contributing to community decisions.

KEY ACTIVITIES WILL BE:

- innovative, multi-channel engagement approaches
- strong partnerships; resilient community organisations
- activate our public spaces
- build community capacity for events
- strengthen diversity.

KEY PERFORMANCE INDICATORS

- community sentiment score of >30
- 100 per cent delivery of endorsed Community Recovery Group plans for the year.

CORE SERVICES

Service	Description	Business Unit
Engagement and Partnerships	Overseeing development and implementation of Council's strategic objectives across community investment, community and cultural development and engagement across the Gladstone Region.	●
Regional Libraries	Creating flexible and welcome spaces with dynamic collections, engaging programs and evolving technology supporting community growth.	●
Gladstone Regional Art Gallery & Museum	As custodian of the region's visual art and social history collections, the Gallery & Museum is responsible for conserving, growing and documenting these collections, providing exciting experiences for visitors and increasing cultural growth and education.	●
Tondoon Botanic Gardens	Ensuring the Botanic Gardens is efficiently and effectively managed, promotes sustainable horticultural practices, provides quality visitor services and facilities that are well utilised, provides learning for life opportunities and contributes to the Gladstone Region's sustained prosperity.	●
Brand and Communications	Providing communication channels between Council, its internal and external stakeholders and the public. Create a positive and progressive image and perception of Gladstone Regional Council.	●
Community Buildings & Facilities	Ensuring Council's community facilities are presented to a high standard through aligned maintenance and improvement programs to provide safe engaging spaces for the community.	●

- Community Development and Events
- Customer Experience
- Finance, Governance and Risk
- Operations
- People, Culture and Safety
- Strategic Asset Performance
- Strategy and Transformation



NEW BUSINESS ACTIVITY

1.1 Resilient Communities

Outcome	A measured increase in community engagement and resilience as a result of the Community Recovery Plan.
Action	Deliver a program of endorsed community initiatives from the Human and Social Recovery Group to better plan and manage disaster and recovery.
Responsible	Manager Engagement and Partnerships
Involved	Business Leaders
Lead Business Unit	Community Development and Events

1.2 Investing in our future

Outcome	Stage One of the Philip Street Communities and Families Precinct completed.
Action	Deliver Stage One of the Philip Street Communities and Families Precinct.
Responsible	Strategic Project Specialist
Involved	Team Leader Property Development, Manager Works Planning and Scheduling, Senior Technical Officer, Contracts and Procurement, Property Acquisition and Disposal Specialist, Manager Engagement and Partnerships, Manager Strategic ICT, Team Leader Stores/Facility Management
Lead Business Unit	Strategy and Transformation

Healthy Environment, Healthy Community

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- identified landscaped, green space reverted to natural environment
- reduced reliance on non-renewable, energy
- safe footpaths and bikeways that connect communities and encouraged active transport
- more efficient use of our water resources and safe drinking water supplied to urban areas
- reduced level of dry weather overflows from sewerage network
- waste management plans in place to decrease reliance on landfills
- a regional environmental management and conservation strategy.

KEY ACTIVITIES WILL BE:

- to minimise our environmental impact
- to promote healthy, active and safe communities.

KEY PERFORMANCE INDICATORS

- 90 per cent or greater closeout of environment non-compliance actions within the agreed timeframe.

CORE SERVICES

Service	Description	Business Unit
Biosecurity & Environmental Health	Providing public health and environmental education, awareness and compliance enforcement within the Gladstone Region for relevant State and Local legislation.	●
Footpath Management	Building and maintaining our footpaths to a safe standard.	●
Stormwater	Facilitating maintenance, renewal, upgrading and new drainage and stormwater related infrastructure in both urban and rural environments.	●
Waste Water Program Delivery	Building, operating and maintaining our sewerage infrastructure to meet environmental standards.	●
Water Program Delivery	Building, operating and maintaining our water infrastructure to deliver safe drinking water.	●
Waste and Resource Management	Collecting and disposing solid and liquid wastes, operating waste transfer facilities and landfills, recycling and materials recovery, community education programs.	●
Environment	Complying with, developing and implementing environment and conservation strategies, plans and programs to ensure our activities are managed.	●
Road Services	Building and maintaining our road transport infrastructure to a safe standard.	●
Parks	Maintaining the parks, reserves and open spaces across the region to provide safe recreational areas.	●

- Community Development and Events
- Customer Experience
- Finance, Governance and Risk
- Operations
- People, Culture and Safety
- Strategic Asset Performance
- Strategy and Transformation

CONNECT

Strategic Goal Number Two

NEW BUSINESS ACTIVITY

2.1 Protecting our coastlines

Outcome	Our region understands the potential impacts of coastal hazards and has contributed to the development of the strategy for how we manage coastal hazards and adapt to change over time.
Action	Through active community and stakeholder engagement and recognition of current and future liveability values, complete the Coastal Hazard Adaptation Strategy (CHAS).
Responsible	Manager Environment and Conservation
Involved	Senior Natural Environment Officer, Strategic Asset Officers, Strategic Projects Specialist, Manager Development Services, Senior Legal Advisor, Manager Communications, Manager Engagement and Partnerships, Disaster Response Specialist
Lead Business Unit	Strategic Asset Performance

Our People Our Values

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- an organisation that acknowledges the positive impacts of continuous improvement efforts
- a safety culture that improves organisational safety performance
- high performing teams that are engaged and aligned.

KEY ACTIVITIES WILL BE:

- to improve wellbeing and embed safety
- to attract right talent through employer and brand promise
- to engage and empower employees
- to have constructive and collaborative leaders
- to have a high performing culture.

KEY PERFORMANCE INDICATORS

- 20 per cent reduction on the average LTIFR over a 12month period
- minimum employee engagement score of 65 per cent

CORE SERVICES

Service	Description	Business Unit
Health and Safety	Keeping our employees and the community safe by creating a constructive safety culture.	●
Rehabilitation Health and Wellbeing	Partnering with the organisation to provide a workplace culture and environment that values, enhances and protects the health and wellbeing of our people.	●
Culture & Capability	Partnering with the organisation to realise our employees' full potential; building the capabilities and organisational culture needed to deliver Council's vision now and into the future and continuously improving Council's reputation as a great place to work .	●
People Services	Partnering with the organisation to provide specialist people , workforce planning, employee and industrial relations advice and contribute to a happy, inclusive and productive work environment.	●
Recruitment	Partnering with the organisation to develop strategies, an employer brand and employee value proposition to attract the right talent.	●
Payroll	Ensuring our staff and leaders are consistently provided with accurate and timely remuneration and entitlements.	●

● Community Development and Events ● Customer Experience ● Finance, Governance and Risk ● Operations
● People, Culture and Safety ● Strategic Asset Performance ● Strategy and Transformation



NEW BUSINESS ACTIVITY

3.1 Keeping us safe

Outcome	Improved safety performance
Action	Embed a safety management system to create a safe, secure and well-managed workplace that identifies and minimises hazards and helps reduce incidents and injuries.
Responsible	Manager Health Safety and Wellbeing
Involved	Internal Communications Specialist, Executive Leadership Team, Business Leaders
Lead Business Unit	People, Culture and Safety

3.2 Constructive and collaborative leaders

Outcome	Improved leadership capability
Action	Introduce a leadership capability framework that informs how we recruit and develop our leaders.
Responsible	Manager Culture and Capability
Involved	Executive Leadership Team and Business Leaders
Lead Business Unit	People, Culture and Safety

3.3 Engaging our Employees

Outcome	Implement the Employee Engagement Survey action plan
Action	Deliver the Employee Engagement Survey action plan and communicate the progress of implementation with our people.
Responsible	General Manager Customer Experience
Involved	Executive Leadership Team, Manager Culture and Capability, Internal Communications Specialist, Manager Strategic Business Planning, Employee Engagement Focus Group, Business Leaders
Lead Business Unit	Customer Experience

Ethical and responsible government

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- comprehensive risk management strategies for all identified risks
- documented risk appetites for each corporate risk element
- transparent, accountable and responsive governance
- a Council that makes better informed decisions based on improved report writing which provides a thorough options analysis
- increased community involvement in local government
- more efficient and enhanced service standards by all areas of Council
- leaders who continue to act with integrity.

KEY ACTIVITIES WILL BE:

- to have contemporary governance practices
- to have efficient and responsible use of resources
- decision making and support.

KEY PERFORMANCE INDICATORS

- 95 per cent compliance with audit items within the agreed timeframe.

CORE SERVICES

Service	Description	Business Unit
Governance	Developing, implementing and managing a corporate governance framework to support transparent and clear accountability and decision making for the organisation including corporate meetings, policy development, delegations, record keeping and legal services.	●
Ethics, Integrity and Audit	Nurturing an ethical, principled corporate culture which supports and values our employees. Leveraging on compliance testing through the internal audit process to deliver business improvements and compliance assurance.	●
Revenue Services	Recognising, issuing and recovering income, including rates and debtors, in accordance with Council's resolution, policies and procedures across the organisation.	●

● Community Development and Events ● Customer Experience ● Finance, Governance and Risk ● Operations
● People, Culture and Safety ● Strategic Asset Performance ● Strategy and Transformation



NEW BUSINESS ACTIVITY

4.1 Making compliance easier

Outcome	Improved compliance performance
Action	Implementation of an integrated software solution for managing incident, risk, internal audit and contractors to ensure our people, community and environment is safe.
Responsible	ICT Project Manager
Involved	Manager Health Safety and Wellbeing, Manager Environment and Conservation, Manager Governance, Risk Advisor, Ethics Integrity and Audit Specialist, Manager Contracts and Procurement, Manager Culture and Capability, ICT Systems Analyst/DBA, ICT Systems Analyst, ICT Business Analyst, ICT Specialist (Service Management), Systems Modelling and Metrics Specialist, General Manager Finance Governance and Risk, General Manager Strategy & Transformation
Lead Business Unit	Strategy and Transformation

Outstanding Customer Service

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- more efficient development assessment processes (development approvals and operational works)
- a reputation of being easy to deal with measured by a reduction in response timeframes
- professional and well-developed relationships with all of Gladstone Regional Council's partners.

KEY ACTIVITIES WILL BE:

- to have high satisfaction, low effort customer services
- to have value for money fees and charges
- to listen to, and learn from, our customers.

KEY PERFORMANCE INDICATORS

- 80 per cent of enquiries resolved at first point of contact
- 85 per cent of Customer Service Requests completed within 10 days

CORE SERVICES

Service	Description	Business Unit
Customer Solutions	Focusing on responding to customer demand, improving customer experience, managing correspondence and emails while also offering choice in communication, such as online transactions, to support customer access to Council.	●
Development Services	Providing specialist advice to the community on planning requirements, audit of private development works, investigation of complaints from the public around land use or development, management of appeals.	●
Local Amenity and Local Laws	Providing education and regulation of Local Laws to preserve the amenity, appearance and enjoyment of the region.	●
Animal Management	Providing education and regulation for the community to encourage responsible pet ownership and, where appropriate, enforce animal management legislation.	●

● Community Development and Events ● Customer Experience ● Finance, Governance and Risk ● Operations
● People, Culture and Safety ● Strategic Asset Performance ● Strategy and Transformation



NEW BUSINESS ACTIVITY

5.1 Delivering value for money

Outcome	Defined base line of services and delivery costs.
Action	Develop a renewed catalogue of all Council services so the community understands the value and cost of delivery.
Responsible	Manager Strategic Business Planning
Involved	Systems Modelling and Metrics Specialist, Cost Analysis, Manager Asset Governance, Manager Asset Design, Internal Communications Specialist, General Manager Customer Experience, General Manager Strategy & Transformation, General Manager Strategic Asset Performance, General Manager Finance, Governance & Risk, Manager Insights & Innovation, Process Improvement Leader
Lead Business Unit	Strategy and Transformation

Smart Asset Management

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- an organisational culture supporting and valuing smart asset management
- service levels balancing affordability with our customers' needs
- engagement with our customers to determine their needs for each type of asset and what trade-offs they will accept in order to be affordable
- decision making processes that are transparent and consistent, so we spend ratepayers' money wisely to build, operate, maintain and dispose of assets
- fully funded and resourced long-term capital and operating plans in place to ensure we meet our customer needs into the future
- application of full life cycle analysis and costing and robust business cases to inform asset decisions; measures to effectively monitor the performance and condition of our assets
- a reduction or rationalisation of those assets not achieving a high level of productive outcome
- clear responsibilities for all elements of assets, accountability and reporting; innovative solutions to increase the value derived from our assets and find ways to lower the cost of servicing our customer needs
- an accredited ISO 55001.

KEY ACTIVITIES WILL BE:

- to transform asset management from aware to excellence
- to have community centric practices
- to have integrated, consistent, trustworthy data
- to optimise asset management decisions
- to optimise asset planning and performance
- to build asset management capability.

KEY PERFORMANCE INDICATORS

- 100 per cent completion of scheduled asset management improvement action plan.

CORE SERVICES

Service	Description	Business Unit
Bridges, Jetties & Boat Ramps	Building and maintaining our bridges, jetties and boat ramps to a safe standard.	●
Asset Designers	Ensuring our design standards remain current and provide pragmatic solutions for the region.	●
Engineering Asset Solutions	Utilitising engineering expertise to develop asset solutions for the community.	●
Asset Governance	Developing and supporting asset management throughout Council, through asset register maintenance, asset accounting and asset management systems.	●
Asset Performance and Monitoring	Analysing the performance of existing infrastructure assets to develop informed renewals, operating and maintenance programs. Undertaking compliance monitoring to ensure we deliver safe drinking water and our activities are not impacting on our groundwater.	●
Asset Planning	Undertaking Strategic Asset Planning to identify the required upgrades to and creation of new assets to cater for the region's needs and growth.	●

- Community Development and Events
- Customer Experience
- Finance, Governance and Risk
- Operations
- People, Culture and Safety
- Strategic Asset Performance
- Strategy and Transformation



NEW BUSINESS ACTIVITY

6.1 Community focused asset management

Outcome	An asset management system manual that will guide the business to ensure the community receives value from its asset investments.
Action	Implement an ISO55001 aligned asset management system that supports the business to better manage its assets. The system will ensure safe, reliable and affordable services, that meet community expectations, and are delivered to the community.
Responsible	Manager Asset Governance
Involved	All business units
Lead Business Unit	Strategic Asset Performance

Operational Excellence

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- improved community preparedness for disasters
- a smooth/streamlined workflow of programs and operational expenditure delivery
- disciplined project management
- increased use of workforce with a corresponding decrease in contracting needs and improved costing and management of contractors
- clear productivity gains
- full job costing.

KEY ACTIVITIES WILL BE:

- to have leaders in works' delivery
- to have value for money sourcing of materials, services and works
- to have competitive indirect costs
- to have tightly controlled overheads.

KEY PERFORMANCE INDICATORS

- 100 per cent achievement of the agreed Capital Delivery Program

CORE SERVICES

Service	Description	Business Unit
Business Improvement	Providing business improvement initiatives that support Council to be a leader in delivering innovative and sustainable services to its community.	●
Strategy & Planning	Setting Council's direction through the provision of organisational design, corporate planning and performance reporting functions. Including the development and implementation of business strategies and subsequent plans to support Council's direction.	●
Transformation Program	Leading a multi-functional program supporting the delivery of Council's prioritised transformational projects, through agile and innovative project delivery with a focus on improving and modernising Council's service delivery.	●
Disaster Management	Providing regional disaster management coordination including prevention, preparation, response and recovery.	●
Street Lighting	Facilitating maintenance, renewal, upgrading and new streetlights ensuring assets are strategically improved and developed to meet current and future demands.	●
Cemeteries and Crematorium	Providing and maintaining burial and cremation services to the region.	●
Works Planning and Scheduling	Ensuring our works are delivered efficiently to meet our customer service levels.	●
Stores and Facilities Management	Managing the processes, reporting and control related to Council stock movement and storage, council facilities maintenance, repair and compliance, and service contract control.	●
Property Acquisition & Management	Managing Council's land and community building assets and optimising property dealings, including provision for Aboriginal cultural heritage and Native Title advice.	●
Quarries	Providing the required quantity of gravel material for road construction and maintenance purposes.	●

● Community Development and Events ● Customer Experience ● Finance, Governance and Risk ● Operations
● People, Culture and Safety ● Strategic Asset Performance ● Strategy and Transformation



NEW BUSINESS ACTIVITY

7.1 Maximising delivery of our works program

Outcome	Improved delivery of Council's work programs
Action	Align our processes, systems and people to collaboratively deliver Council's work programs for the community's benefit.
Responsible	Transformation Program lead
Involved	General Manager Strategy and Transformation, General Manager Finance Governance and Risk, General Manager Operations, General Manager Strategic Asset Performance, Business Leaders
Lead Business Unit	Strategy and Transformation

7.2 Transforming our maintenance

Outcome	Improved maintenance planning and scheduling
Action	Implement the maintenance management process to enable delivery of efficient and effective maintenance programs across the business.
Responsible	Manager Works Planning and Scheduling
Involved	Manager Asset Governance SAP, Systems Modelling and Metrics Specialist, Manager Asset Performance and Monitoring Strategic Asset Performance, General Manager Operations, General Manager Strategic Asset Performance, General Manager Strategy and Transformation, General Manager Finance Governance and Risk
Lead Business Unit	Operations

Grow the Region

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- created the opportunity to take a more leading role in integrated transport logistics for regional and rural Queensland with a focus on leveraging Gladstone's port capability
- a more diverse local economy
- increased awareness of and visits to the region
- new major events in the Gladstone Region with economic or tourism potential
- maximised the return on our capital.

KEY ACTIVITIES WILL BE:

- to advocate for future job creating industries
- to increase visits to the region
- to encourage investment in the region.

KEY PERFORMANCE INDICATORS

- 100 per cent delivery of endorsed Economic Recovery Group plans for the year.

CORE SERVICES

Service	Description	Business Unit
Economic Development	Facilitating sustainable, financially and environmentally responsible initiatives that will advance economic development in the Gladstone Region.	●
Community Events	Delivering major events on behalf of Gladstone Regional Council designed to promote community cohesiveness, grow the economy and promote the region.	●
Gladstone Entertainment Convention Centre	Managing the operations of the Gladstone Entertainment Convention Centre, providing a strong and vibrant calendar of events, stimulating economic development through business events and tourism and contributing to artistic and cultural development in the community.	●

● Community Development and Events ● Customer Experience ● Finance, Governance and Risk ● Operations
● People, Culture and Safety ● Strategic Asset Performance ● Strategy and Transformation



DIVERSIFY

Strategic Goal Number Eight

NEW BUSINESS ACTIVITY

8.1 Economic resilience

Outcome	Regional economic prosperity and diversity as a result of the Economic Recovery Plan.
Action	Deliver a program of endorsed initiatives from the Economic Recovery Group to better position the region for economic recovery.
Responsible	Economic Development Specialist
Involved	General Management Strategy and Transformation, General Manager Community Development and Events, General Manager Finance Governance and Risk, Manager Revenue, Manager Events and Entertainment, Manager Engagement and Partnerships, Manager Communications, Manager Brand
Lead Business Unit	Strategy and Transformation

8.2 Grow the region

Outcome	Regional economic prosperity and diversity.
Action	Develop a new Economic Development Strategy to improve and guide the region's growth and prosperity.
Responsible	Economic Development Specialist
Involved	Manager Strategic Business Planning, Manager Communications, Manager Brand, Manager Engagement and Partnerships, Strategic Projects Specialist, Manager Events and Entertainment
Lead Business Unit	Strategy and Transformation

Smart Investment

CORPORATE PLAN LINKS

IN 2023 WE WILL HAVE:

- delivered the priorities in the Information and Communication Technology (ICT) Strategy
- council decision making underpinned by fiscal sustainability
- a strong financial foundation allowing us to adequately replace existing assets and invest in the right things at the right time
- diversified revenue sources
- a long-term focus in our decision making to ensure we have downward pressure on operational expenditure and rates
- strong partnerships.

KEY ACTIVITIES WILL BE:

- to innovate through technology.

KEY PERFORMANCE INDICATORS

- the Investment Decision Framework (IDF) is being actively used to ensure prudent decision making and smart investment for our community.

Service	Description	Business Unit
Grant Programs	Sourcing alternative revenue to support Council in achieving its Corporate Strategy through grants, subsidies and other government and non-government funding programs.	●
Strategic Information and Technology	Leading the process and innovation technology agenda enabling the community and our staff to utilise technology to access services, entertainment and public information.	●
Strategic Projects	Developing and leading Council's strategic projects to ensure all elements are accomplished within the prescribed time frame, funding parameters and deliver agreed benefits and scope.	●
Financial Operations	Providing efficient and effective accounting support to the organisation in a manner which supports and enhances the business performance of Council.	●
Systems Modelling and Metrics	Coordinating forecasts, budgets, cashflow monitoring and the Long-Term Financial Plan. Creating reports and providing training in Council's financial system to all users within the organisation. Developing the financial system to improve corporate performance.	●
Contracts and Procurement	Supporting safe, efficient, sustainable and timely delivery of Council's operational program of work through effective procurement management in accordance with legislative obligations.	●

● Community Development and Events ● Customer Experience ● Finance, Governance and Risk ● Operations
● People, Culture and Safety ● Strategic Asset Performance ● Strategy and Transformation



NEW BUSINESS ACTIVITY

9.1 Improving investment decisions

Outcome	Disciplined approach to investment.
Action	Implement the Investment Decision Framework to ensure we are making informed and sustainable investment decisions.
Responsible	Strategic Project Specialist
Involved	Managers, Specialists, Business Partners and Team Leaders
Lead Business Unit	Strategy and Transformation

9.2 Accessible technology

Outcome	Improve the user experience now and into the future, improving accessibility and streamlining business processes.
Action	Upgrade Council's current Technology One modules to intuitive Ci Anywhere user interface.
Responsible	Systems Modelling and Metrics Specialist
Involved	Manager Works Planning and Scheduling, Team Leader Financial Operations, Manager Operations Support Services, Manager Contracts and Procurement, Reporting and Metrics Business Partner, SICT Manager, ICT Business Analyst, Internal Communications Specialist.
Lead Business Unit	Finance, Governance and Risk



GLADSTONE
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Gladstone Regional Council
2020-21 Budget

Our Community. Our Future.



Table of Contents

BUSINESS UNITS

Community Development and Events	3
Customer Experience	33
Finance, Governance and Risk	53
Operations	72
People, Culture and Safety	107
Strategic Asset Performance	121
Strategy and Transformation	198
Cost Centre Number Index	213
Cost Centre Description Index	214

Community Development and Events

Business Unit Summary

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	2,445,435	1,842,194	2,448,289
Total Ordinary Expenses	(17,975,902)	(16,658,874)	(17,293,830)
Total Overhead Expenses	-	-	(3,697,512)
Total Depreciation Expenses	(976,636)	(818,012)	(941,139)
Net Income/(Deficit)	(16,507,104)	(15,634,692)	(19,484,192)
Capital Expenditure/Loans			
Total Capital Income	-	48,555	150,000
Total Capital Expenses	(651,000)	(527,653)	(455,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	(526,212)	(501,125)	(527,311)
Total Capital Expenditure/Loans	(1,177,212)	(980,223)	(832,311)
Reserve Movement			
Total Transfer to Reserve	(866,366)	(2,725,008)	(733,561)
Total Transfer from Reserve	141,000	775,140	551,129
Total Reserve Movement	(725,366)	(1,949,868)	(182,432)
TOTAL	(18,409,682)	(18,564,783)	(20,498,935)

Community Development and Events

Group: Regional Art Gallery

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	123,870	123,522	122,320
Total Ordinary Expenses	(1,142,736)	(1,114,244)	(1,184,929)
Total Overhead Expenses	-	-	(306,375)
Total Depreciation Expenses	(77,754)	(77,754)	(82,267)
Net Income/(Deficit)	(1,096,620)	(1,068,476)	(1,451,251)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(20,000)	(3,825)	(5,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(20,000)	(3,825)	(5,000)
Reserve Movement			
Total Transfer to Reserve	-	(71,514)	-
Total Transfer from Reserve	141,000	77,433	83,680
Total Reserve Movement	141,000	5,918	83,680
TOTAL	(975,620)	(1,066,382)	(1,372,571)

Community Development and Events

Cost Centre: 495 - Arts and Heritage

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10310 - QTC	1,320
10925 - State government grants	65,000
11613 - Entry fees	5,500
11614 - Sponsorships	40,000
11640 - Sundry income	500
11930 - Sales	10,000
Total Ordinary Income	122,320
Ordinary Expenses	
20120 - Normal salaries & wages	(541,772)
20125 - On-costs salaries & wages	(185,476)
20130 - Overtime salaries & wages	(20,000)
20265 - Other staffing costs	(500)
20550 - Subs - Other	(1,500)
20611 - Office Furniture & Equipment <\$5000 Not Centralised	(7,000)
20615 - Plant <\$5,000	(2,000)
20625 - Hire of plant & equipment - external	(2,000)
20630 - Hire of plant & equipment - internal	(11,000)
20635 - Loose tools & associated consumables	(1,000)
20715 - Electricity & gas	(110,000)
20745 - Rent	(300)
20920 - Other consultants	(4,000)
20921 - Other Contractors	(4,000)
21011 - Sister City	(2,000)
21015 - Annual prizes	(40,000)
21040 - Category 2 - Heritage & Museums	(5,000)
21050 - Other Donations	(150,000)
21230 - Freight/Courier/Transport	(3,000)
21240 - Insurance - Other	(7,500)
21270 - Postage	(400)
21285 - Telephone Expenses	(3,981)
21320 - Materials	(15,000)
21365 - Safety equipment (Non-PPE)	(2,500)
21367 - Artists fees and expenses	(65,000)
Total Ordinary Expenses	(1,184,929)
Overhead Expenses	
21570 - HR Overheads	(48,171)
21571 - Admin/Support Overheads	(34,031)
21574 - Finance Overheads	(19,104)
21575 - Works Delivery Support Overheads	(34,534)
21576 - Procurement Overheads	(39,391)
21577 - Stores Overheads	(3,140)
21578 - Asset Support Overheads	(128,004)
Total Overhead Expenses	(306,375)

Community Development and Events

Depreciation	
21435 - Depreciation - GRCFINANC	(17,254)
21460 - Depreciation - BUILDINGS	(64,575)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(439)
Total Depreciation Expenses	(82,267)
Net Income/(Deficit)	(1,451,251)
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(5,000)
Total Capital Expenses	(5,000)
Total Capital Expenditure/Loans	(5,000)
Reserve Movement	
Transfer from Reserve	
35015 - Tfr from Recurrent Grant Funding Reserve	83,680
Total Transfer from Reserve	83,680
Total Reserve Movement	83,680
TOTAL	(1,372,571)
Projects	
Description	
General Fund	
Income	
GNM0189 - Regional Arts Development Fund	66,320
GNM0190 - Martin Hanson Awards	45,500
Total Income	111,820
Expenses	
GNM0189 - Regional Arts Development Fund	(150,000)
GNM0190 - Martin Hanson Awards	(48,300)
GNM0235 - GRAGAM Exhibitions	(57,500)
Total Expenses	(255,800)
Total General Fund	(143,980)
Capital Projects Fund	
Expenses	
GNC0149 - Artwork for GRAGM Art & Heritage Collection	(5,000)
Total Expenses	(5,000)
Total Capital Projects Fund	(5,000)

Community Development and Events

Group: Community Development & Events Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	5,000	-	712,839
Total Ordinary Expenses	(1,167,874)	(1,106,454)	(1,144,730)
Total Overhead Expenses	-	-	(27,365)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,162,874)	(1,106,454)	(459,256)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(140,000)	(102,655)	(250,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(140,000)	(102,655)	(250,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,302,874)	(1,209,109)	(709,256)

Community Development and Events

Cost Centre: 645 - Community Facility Maintenance

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11410 - Community Service Obligations	200,000
Total Ordinary Income	200,000
Ordinary Expenses	
20120 - Normal salaries & wages	(89,206)
20125 - On-costs salaries & wages	(33,150)
20265 - Other staffing costs	(100)
20630 - Hire of plant & equipment - internal	(13,500)
20635 - Loose tools & associated consumables	(1,000)
20715 - Electricity & gas	(110,000)
20921 - Other Contractors	(112,000)
20930 - Travel & Accommodation - Consultants\contractors	(500)
21150 - Other maintenance	(277,500)
21320 - Materials	(22,300)
Total Ordinary Expenses	(659,256)
Net Income/(Deficit)	(459,256)
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(250,000)
Total Capital Expenses	(250,000)
Total Capital Expenditure/Loans	(250,000)
TOTAL	(709,256)

Community Development and Events

Projects

Description

General Fund

Expenses

COM0008 - Art Gallery	(25,000)
COM0009 - GECC	(51,800)
COM0011 - Millenium Esplanade	(10,000)
COM0012 - Memorial Park	(10,000)
COM0013 - Gladstone Library	(25,000)
COM0014 - Agnes Water Library	(10,000)
COM0015 - Boyne Tannum Library	(30,000)
COM0016 - Calliope Library	(5,000)
COM0017 - Miriam Vale Library	(5,000)
COM0018 - Mount Larcom Library	(5,000)
COM0019 - Library Square/ GECC courtyard	(22,000)
COM0020 - Community Engagement Centre	(10,000)
COM0023 - Toondoon Gardens - Park	(41,000)
COM0024 - Toondoon Gardens - Admin	(15,000)
COM0025 - Marley Brown Oval	(90,000)
COM0026 - GECC Multi Story Carpark	(121,000)

Total Expenses (475,800)

Total General Fund (475,800)

Capital Projects Fund

Expenses

BDC0151 - Boyne Tannum Library Refit Project	(150,000)
GNC0155 - Marley Brown Grandstand	(100,000)

Total Expenses (250,000)

Total Capital Projects Fund (250,000)

Community Development and Events

Cost Centre: 740 - Community Development & Events Administration

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	512,839
Total Ordinary Income	512,839
Ordinary Expenses	
20120 - Normal salaries & wages	(234,608)
20125 - On-costs salaries & wages	(87,178)
20130 - Overtime salaries & wages	(500)
20275 - Entertainment & Hospitality (FBT)	(2,000)
20921 - Other Contractors	(150,000)
21260 - Licenses & Registrations	(5,000)
21285 - Telephone Expenses	(1,188)
21320 - Materials	(5,000)
Total Ordinary Expenses	(485,474)
Overhead Expenses	
21570 - HR Overheads	(27,365)
Total Overhead Expenses	(27,365)
Net Income/(Deficit)	0
TOTAL	0

Community Development and Events

Group: Brand and Communications

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(1,548,265)	(1,684,241)	(1,959,329)
Total Overhead Expenses	-	-	(142,549)
Total Depreciation Expenses	(1,210)	(1,210)	(1,213)
Net Income/(Deficit)	(1,549,475)	(1,685,451)	(2,103,091)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(27,000)	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(27,000)	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,576,475)	(1,685,451)	(2,103,091)

Community Development and Events

Cost Centre: 460 - Brand and Communications

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20120 - Normal salaries & wages	(977,074)
20125 - On-costs salaries & wages	(342,462)
20130 - Overtime salaries & wages	(2,000)
20275 - Entertainment & Hospitality (FBT)	(1,000)
20550 - Subs - Other	(34,195)
20615 - Plant <\$5,000	(7,000)
20625 - Hire of plant & equipment - external	(5,000)
20630 - Hire of plant & equipment - internal	(3,744)
20920 - Other consultants	(35,000)
20921 - Other Contractors	(40,000)
21210 - Advertising & promotion	(311,600)
21230 - Freight/Courier/Transport	(500)
21240 - Insurance - Other	(50)
21260 - Licenses & Registrations	(7,000)
21270 - Postage	(30,000)
21275 - Printing & stationery	(145,100)
21285 - Telephone Expenses	(5,604)
21320 - Materials	(2,000)
21332 - Stock Purchases	(10,000)

Total Ordinary Expenses (1,959,329)

Overhead Expenses

21570 - HR Overheads	(83,535)
21571 - Admin/Support Overheads	(59,014)

Total Overhead Expenses (142,549)

Depreciation

21440 - Depreciation - PFOS	(1,213)
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Total Depreciation Expenses (1,213)

Net Income/(Deficit) (2,103,091)

TOTAL (2,103,091)

Projects

Description

General Fund

Expenses

GNM0205 - Advertising & Promotion	(10,000)
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Total Expenses (10,000)

Total General Fund (10,000)

Community Development and Events

Group: Community Partnerships

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	537,195	410,876	475,805
Total Ordinary Expenses	(4,364,110)	(3,384,297)	(4,400,145)
Total Overhead Expenses	-	-	(911,562)
Total Depreciation Expenses	(188,834)	(30,209)	(171,579)
Net Income/(Deficit)	(4,015,750)	(3,003,631)	(5,007,481)
Capital Expenditure/Loans			
Total Capital Income	-	48,555	-
Total Capital Expenses	-	(30,000)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	18,555	-
Reserve Movement			
Total Transfer to Reserve	(153,535)	(308,558)	(20,730)
Total Transfer from Reserve	-	251,668	-
Total Reserve Movement	(153,535)	(56,889)	(20,730)
TOTAL	(4,169,285)	(3,041,965)	(5,028,211)

Community Development and Events

Cost Centre: 442 - Community Development and Partnerships

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10812 - Operating Cost Recovery	20,000
Total Ordinary Income	20,000
Ordinary Expenses	
20120 - Normal salaries & wages	(730,924)
20125 - On-costs salaries & wages	(271,630)
20130 - Overtime salaries & wages	(6,500)
20265 - Other staffing costs	(350)
20277 - NON-FBT Entertainment & Hospitality	(3,300)
20550 - Subs - Other	(7,800)
20630 - Hire of plant & equipment - internal	(125)
20715 - Electricity & gas	(27,000)
20921 - Other Contractors	(83,000)
20930 - Travel & Accommodation - Consultants\contractors	(5,000)
21011 - Sister City	(20,000)
21013 - Civic Receptions/Ceremonies	(2,250)
21045 - CSO Donations	(20,000)
21050 - Other Donations	(379,000)
21240 - Insurance - Other	(200)
21250 - Internet Services Charges	(360)
21285 - Telephone Expenses	(8,765)
21320 - Materials	(43,000)
21367 - Artists fees and expenses	(2,500)
Total Ordinary Expenses	(1,611,703)
Overhead Expenses	
21570 - HR Overheads	(122,278)
21571 - Admin/Support Overheads	(86,385)
21573 - Customer Service Overheads	(18,091)
21574 - Finance Overheads	(30,060)
21575 - Works Delivery Support Overheads	(62,225)
21576 - Procurement Overheads	(12,066)
21577 - Stores Overheads	(10,677)
21578 - Asset Support Overheads	(230,643)
Total Overhead Expenses	(572,425)
Depreciation	
21440 - Depreciation - PFOS	(97,676)
21460 - Depreciation - BUILDINGS	(48,638)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(25,265)
Total Depreciation Expenses	(171,579)
Net Income/(Deficit)	(2,335,707)
TOTAL	(2,335,707)

Community Development and Events

Cost Centre: 445 - Grant\Programs	
Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10915 - Federal government grants	211,432
10925 - State government grants	244,373
Total Ordinary Income	455,805
Ordinary Expenses	
20120 - Normal salaries & wages	(135,318)
20125 - On-costs salaries & wages	(50,284)
20610 - Office furniture & Equipment <\$5,000	(200)
20640 - Photocopier expenses	(2,400)
20715 - Electricity & gas	(2,450)
20921 - Other Contractors	(125,000)
21210 - Advertising & promotion	(1,500)
21225 - Fees & Charges	(22,490)
21275 - Printing & stationery	(1,250)
21285 - Telephone Expenses	(2,500)
21320 - Materials	(28,150)
Total Ordinary Expenses	(371,542)
Overhead Expenses	
21574 - Finance Overheads	(14,688)
21575 - Works Delivery Support Overheads	(10,045)
21576 - Procurement Overheads	(1,569)
21578 - Asset Support Overheads	(37,232)
Total Overhead Expenses	(63,533)
Net Income/(Deficit)	20,730
Reserve Movement	
Transfer to Reserve	
30115 - Tfr to Recurrent Grants Funding Reserve	(20,730)
Total Transfer to Reserve	(20,730)
Total Reserve Movement	(20,730)
TOTAL	(0)

Community Development and Events

Projects

Description

General Fund

Income

GRA0004 - CSIP	120,521
GRA0005 - Legal program	211,432
GRA0008 - Cat C - CQ bushfires	123,852

Total Income

455,805

Expenses

GRA0003 - Cat C TC Debbie	(700)
GRA0004 - CSIP	(100,370)
GRA0005 - Legal program	(150,100)
GRA0008 - Cat C - CQ bushfires	(120,372)

Total Expenses

(371,542)

Total General Fund

84,263

Community Development and Events

Cost Centre: 530 - Community Support

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

21035 - Rates Donations - Community groups	(472,000)
21045 - CSO Donations	(300,000)
21050 - Other Donations	(1,474,900)
21320 - Materials	(170,000)

Total Ordinary Expenses (2,416,900)

Overhead Expenses

21574 - Finance Overheads	(24,216)
21575 - Works Delivery Support Overheads	(50,877)
21576 - Procurement Overheads	(9,415)
21577 - Stores Overheads	(2,512)
21578 - Asset Support Overheads	(188,583)

Total Overhead Expenses (275,603)

Net Income/(Deficit) (2,692,503)

TOTAL (2,692,503)

Projects

Description

General Fund

Expenses

COM0001 - Connected Communities Fund	(115,000)
COM0002 - Regional Enhancement Fund	(268,000)
COM0003 - Community Celebration Fund	(460,000)
COM0004 - Community Education and Development Fund	(81,900)
COM0005 - In Kind	(170,000)

Total Expenses (1,094,900)

Total General Fund (1,094,900)

Community Development and Events

Group: Gladstone Entertainment Convention Centre

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	1,320,625	836,959	740,950
Total Ordinary Expenses	(5,142,351)	(4,719,009)	(4,313,579)
Total Overhead Expenses	-	-	(993,061)
Total Depreciation Expenses	(389,330)	(389,330)	(364,190)
Net Income/(Deficit)	(4,211,056)	(4,271,379)	(4,929,879)
Capital Expenditure/Loans			
Total Capital Income	-	-	150,000
Total Capital Expenses	(223,000)	(179,221)	(150,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	(526,212)	(501,125)	(527,311)
Total Capital Expenditure/Loans	(749,212)	(680,347)	(527,311)
Reserve Movement			
Total Transfer to Reserve	(712,831)	(2,335,951)	(712,831)
Total Transfer from Reserve	-	446,039	467,449
Total Reserve Movement	(712,831)	(1,889,912)	(245,382)
TOTAL	(5,673,099)	(6,841,638)	(5,702,572)

Community Development and Events

Cost Centre: 465 - Events

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11310 - E&E Bar sales	200
11316 - E&E Park Bookings	50,000
11365 - E&E Ticket sales	10,000
11381 - E&E Sponsorships	11,000
11399 - E&E Sundry Income	4,800
11613 - Entry fees	11,500
Total Ordinary Income	87,500
Ordinary Expenses	
20120 - Normal salaries & wages	(379,842)
20125 - On-costs salaries & wages	(130,494)
20130 - Overtime salaries & wages	(5,000)
20265 - Other staffing costs	(200)
20275 - Entertainment & Hospitality (FBT)	(112,200)
20280 - First Aid Supplies	(900)
20625 - Hire of plant & equipment - external	(45,000)
20630 - Hire of plant & equipment - internal	(3,000)
20715 - Electricity & gas	(200)
20750 - Security services	(22,000)
20810 - Fuel - vehicles	(700)
20921 - Other Contractors	(442,300)
20930 - Travel & Accommodation - Consultants\contractors	(57,000)
21020 - Community group donations	(1,500)
21050 - Other Donations	(800)
21072 - Sponsorships	(25,000)
21230 - Freight/Courier/Transport	(1,000)
21235 - Fringe Benefits Tax	(57,500)
21285 - Telephone Expenses	(2,280)
21320 - Materials	(46,000)
21332 - Stock Purchases	(3,500)
21365 - Safety equipment (Non-PPE)	(400)
21367 - Artists fees and expenses	(181,300)
Total Ordinary Expenses	(1,518,116)
Overhead Expenses	
21570 - HR Overheads	(49,401)
21571 - Admin/Support Overheads	(34,900)
21574 - Finance Overheads	(21,600)
21575 - Works Delivery Support Overheads	(41,372)
21576 - Procurement Overheads	(108)
21578 - Asset Support Overheads	(153,351)
Total Overhead Expenses	(300,732)
Net Income/(Deficit)	(1,731,348)
TOTAL	(1,731,348)

Community Development and Events

Cost Centre: 475 - Gladstone Entertainment & Convention Centre

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10930 - Operational Grants - Other	1,000
11301 - E&E Venue Hire	155,000
11302 - E&E Plant & Equipment Hire	105,000
11303 - E&E Labour Charges	60,000
11310 - E&E Bar sales	33,000
11315 - E&E Booking fees	30,000
11330 - E&E Catering sales	36,000
11340 - E&E Memberships	2,200
11365 - E&E Ticket sales	201,750
11375 - E&E Marketing Services	16,000
11381 - E&E Sponsorships	10,000
11399 - E&E Sundry Income	3,500
Total Ordinary Income	653,450

Ordinary Expenses

20120 - Normal salaries & wages	(1,016,912)
20125 - On-costs salaries & wages	(313,760)
20130 - Overtime salaries & wages	(30,000)
20265 - Other staffing costs	(2,200)
20275 - Entertainment & Hospitality (FBT)	(1,000)
20280 - First Aid Supplies	(700)
20415 - Interest paid on loans	(693,795)
20550 - Subs - Other	(17,910)
20615 - Plant <\$5,000	(20,200)
20625 - Hire of plant & equipment - external	(13,800)
20630 - Hire of plant & equipment - internal	(28,520)
20635 - Loose tools & associated consumables	(1,000)
20715 - Electricity & gas	(106,000)
20750 - Security services	(700)
20810 - Fuel - vehicles	(300)
20921 - Other Contractors	(116,900)
20930 - Travel & Accommodation - Consultants\contractors	(10,800)
21020 - Community group donations	(500)
21050 - Other Donations	(8,200)
21072 - Sponsorships	(44,500)
21150 - Other maintenance	(43,500)
21225 - Fees & Charges	(13,500)
21230 - Freight/Courier/Transport	(2,000)
21240 - Insurance - Other	(3,000)
21260 - Licenses & Registrations	(6,055)
21270 - Postage	(200)
21285 - Telephone Expenses	(9,352)
21314 - Waste Disposal - Other	(400)
21320 - Materials	(70,395)
21332 - Stock Purchases	(2,000)
21365 - Safety equipment (Non-PPE)	(500)
21367 - Artists fees and expenses	(192,133)
21368 - Royalty payments	(24,730)
Total Ordinary Expenses	(2,795,463)

Community Development and Events

Overhead Expenses	
21570 - HR Overheads	(135,367)
21571 - Admin/Support Overheads	(95,631)
21574 - Finance Overheads	(55,188)
21575 - Works Delivery Support Overheads	(86,108)
21576 - Procurement Overheads	(866)
21578 - Asset Support Overheads	(319,169)
Total Overhead Expenses	(692,328)
Depreciation	
21435 - Depreciation - GRFCINANC	(133,538)
21460 - Depreciation - BUILDINGS	(230,652)
Total Depreciation Expenses	(364,190)
Net Income/(Deficit)	(3,198,531)
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	150,000
Total Capital Income	150,000
Capital Expenses	
21320 - Materials	(150,000)
Total Capital Expenses	(150,000)
Loan Payments	
70178 - Gladstone Entertainment Centre	(527,311)
Total Loan Payments	(527,311)
Total Capital Expenditure/Loans	(527,311)
Reserve Movement	
Transfer to Reserve	
30122 - Tfr to Sewerage Constrained Works Reserve	(712,831)
Total Transfer to Reserve	(712,831)
Transfer from Reserve	
35022 - Tfr from Sewerage Constrained Works Reserve	467,449
Total Transfer from Reserve	467,449
Total Reserve Movement	(245,382)
TOTAL	(3,971,224)

Community Development and Events

Projects

Description

Capital Projects Fund

Income

GNC0148 - GECC Safety/Building Improvements	150,000
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Total Income	150,000
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Expenses

GNC0148 - GECC Safety/Building Improvements	(150,000)
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Total Expenses	(150,000)
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Total Capital Projects Fund

-

Community Development and Events

Group: Regional Libraries

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	400,200	435,969	391,575
Total Ordinary Expenses	(2,992,471)	(2,973,307)	(2,714,417)
Total Overhead Expenses	-	-	(837,318)
Total Depreciation Expenses	(239,890)	(239,890)	(241,125)
Net Income/(Deficit)	(2,832,160)	(2,777,228)	(3,401,285)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(20,000)	(19,952)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(20,000)	(19,952)	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(2,852,160)	(2,797,180)	(3,401,285)

Community Development and Events

Cost Centre: 485 - Regional Libraries

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10710 - Book replacement	750
10925 - State government grants	336,000
11230 - Venue hire	1,875
11640 - Sundry income	450
11930 - Sales	12,750
Total Ordinary Income	351,825
Ordinary Expenses	
20120 - Normal salaries & wages	(964,666)
20124 - Motor vehicle allowance	(300)
20125 - On-costs salaries & wages	(314,954)
20130 - Overtime salaries & wages	(20,000)
20225 - Staff gifts and awards	(150)
20265 - Other staffing costs	(200)
20275 - Entertainment & Hospitality (FBT)	(300)
20277 - NON-FBT Entertainment & Hospitality	(200)
20550 - Subs - Other	(2,410)
20611 - Office Furniture & Equipment <\$5000 Not Centralised	(27,500)
20615 - Plant <\$5,000	(15,000)
20630 - Hire of plant & equipment - internal	(31,000)
20650 - Library Book Purchases	(411,000)
20715 - Electricity & gas	(48,000)
20921 - Other Contractors	(5,000)
21150 - Other maintenance	(550)
21230 - Freight/Courier/Transport	(2,000)
21240 - Insurance - Other	(450)
21260 - Licenses & Registrations	(550)
21270 - Postage	(500)
21285 - Telephone Expenses	(7,090)
21320 - Materials	(60,000)
21367 - Artists fees and expenses	(2,000)
Total Ordinary Expenses	(1,913,821)
Overhead Expenses	
21570 - HR Overheads	(120,220)
21571 - Admin/Support Overheads	(84,930)
21573 - Customer Service Overheads	(1,262)
21574 - Finance Overheads	(33,708)
21575 - Works Delivery Support Overheads	(54,742)
21576 - Procurement Overheads	(70,773)
21577 - Stores Overheads	(8,165)
21578 - Asset Support Overheads	(202,908)
Total Overhead Expenses	(576,708)

Community Development and Events

Depreciation

21435 - Depreciation - GRFCFINANC	(6,092)
21440 - Depreciation - PFOS	(740)
21460 - Depreciation - BUILDINGS	(88,055)

Total Depreciation Expenses (94,887)

Net Income/(Deficit) (2,233,591)

TOTAL (2,233,591)

Community Development and Events

Cost Centre: 600 - Agnes Water Library

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11930 - Sales	6,750
Total Ordinary Income	6,750
Ordinary Expenses	
20120 - Normal salaries & wages	(92,534)
20124 - Motor vehicle allowance	(1,000)
20125 - On-costs salaries & wages	(34,384)
20130 - Overtime salaries & wages	(1,500)
20611 - Office Furniture & Equipment <\$5000 Not Centralised	(5,000)
20650 - Library Book Purchases	(1,000)
20750 - Security services	(500)
21230 - Freight/Courier/Transport	(500)
21285 - Telephone Expenses	(779)
21320 - Materials	(3,500)
Total Ordinary Expenses	(140,697)
Overhead Expenses	
21570 - HR Overheads	(9,632)
21571 - Admin/Support Overheads	(6,804)
21574 - Finance Overheads	(2,064)
21575 - Works Delivery Support Overheads	(4,034)
21576 - Procurement Overheads	(2,489)
21577 - Stores Overheads	(628)
21578 - Asset Support Overheads	(14,952)
Total Overhead Expenses	(40,603)
Depreciation	
21460 - Depreciation - BUILDINGS	(7,323)
Total Depreciation Expenses	(7,323)
Net Income/(Deficit)	(181,873)
TOTAL	(181,873)

Community Development and Events

Cost Centre: 601 - Boyne Tannum Library

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11230 - Venue hire	20,000
11620 - Commission	2,500
11640 - Sundry income	750
11930 - Sales	5,250
Total Ordinary Income	28,500
Ordinary Expenses	
20120 - Normal salaries & wages	(293,622)
20124 - Motor vehicle allowance	(1,000)
20125 - On-costs salaries & wages	(109,100)
20130 - Overtime salaries & wages	(5,000)
20277 - NON-FBT Entertainment & Hospitality	(1,000)
20611 - Office Furniture & Equipment <\$5000 Not Centralised	(5,000)
20625 - Hire of plant & equipment - external	(700)
20650 - Library Book Purchases	(1,000)
20715 - Electricity & gas	(30,000)
20750 - Security services	(400)
20921 - Other Contractors	(2,500)
21072 - Sponsorships	(100)
21230 - Freight/Courier/Transport	(500)
21270 - Postage	(100)
21285 - Telephone Expenses	(3,571)
21320 - Materials	(5,000)
21367 - Artists fees and expenses	(200)
Total Ordinary Expenses	(458,793)
Overhead Expenses	
21570 - HR Overheads	(37,687)
21571 - Admin/Support Overheads	(26,624)
21574 - Finance Overheads	(7,488)
21575 - Works Delivery Support Overheads	(14,427)
21576 - Procurement Overheads	(9,361)
21578 - Asset Support Overheads	(53,474)
Total Overhead Expenses	(149,061)
Depreciation	
21460 - Depreciation - BUILDINGS	(70,581)
Total Depreciation Expenses	(70,581)
Net Income/(Deficit)	(649,935)
TOTAL	(649,935)

Community Development and Events

Cost Centre: 602 - Calliope Library

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10710 - Book replacement	150
11930 - Sales	3,750

Total Ordinary Income **3,900**

Ordinary Expenses

20120 - Normal salaries & wages	(59,462)
20124 - Motor vehicle allowance	(500)
20125 - On-costs salaries & wages	(22,100)
20130 - Overtime salaries & wages	(2,000)
20611 - Office Furniture & Equipment <\$5000 Not Centralised	(10,000)
20715 - Electricity & gas	(13,000)
21230 - Freight/Courier/Transport	(300)
21240 - Insurance - Other	(30)
21320 - Materials	(4,500)

Total Ordinary Expenses **(111,892)**

Overhead Expenses

21570 - HR Overheads	(9,122)
21571 - Admin/Support Overheads	(6,444)
21574 - Finance Overheads	(2,268)
21575 - Works Delivery Support Overheads	(4,596)
21576 - Procurement Overheads	(2,922)
21578 - Asset Support Overheads	(17,036)

Total Overhead Expenses **(42,388)**

Depreciation

21435 - Depreciation - GRCFINANC	(1,832)
21460 - Depreciation - BUILDINGS	(53,560)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,366)

Total Depreciation Expenses **(56,758)**

Net Income/(Deficit) **(207,138)**

TOTAL **(207,138)**

Community Development and Events

Cost Centre: 603 - Miriam Vale Library

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

11930 - Sales	600
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Total Ordinary Income	600
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Ordinary Expenses

20120 - Normal salaries & wages	(58,084)
20124 - Motor vehicle allowance	(2,000)
20125 - On-costs salaries & wages	(21,580)
20611 - Office Furniture & Equipment <\$5000 Not Centralised	(5,000)
21270 - Postage	(50)
21285 - Telephone Expenses	(600)
21320 - Materials	(1,500)
21367 - Artists fees and expenses	(400)

Total Ordinary Expenses	(89,214)
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Overhead Expenses

21570 - HR Overheads	(7,561)
21571 - Admin/Support Overheads	(5,342)
21574 - Finance Overheads	(1,320)
21575 - Works Delivery Support Overheads	(2,747)
21576 - Procurement Overheads	(1,407)
21578 - Asset Support Overheads	(10,181)

Total Overhead Expenses	(28,558)
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Depreciation

21460 - Depreciation - BUILDINGS	(11,576)
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Total Depreciation Expenses	(11,576)
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Net Income/(Deficit)	(128,748)
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TOTAL	(128,748)
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Community Development and Events

Group: Tondoon Botanic Gardens

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	58,545	34,868	4,800
Total Ordinary Expenses	(1,618,095)	(1,677,323)	(1,576,701)
Total Overhead Expenses	-	-	(479,283)
Total Depreciation Expenses	(79,619)	(79,619)	(80,765)
Net Income/(Deficit)	(1,639,169)	(1,722,074)	(2,131,949)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(221,000)	(191,999)	(50,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(221,000)	(191,999)	(50,000)
Reserve Movement			
Total Transfer to Reserve	-	(8,985)	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	(8,985)	-
TOTAL	(1,860,169)	(1,923,058)	(2,181,949)

Community Development and Events

Cost Centre: 400 - Tondoon Botanic Gardens

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10730 - Sundry Fees & Charges	2,500
11215 - Other hire	1,300
11930 - Sales	1,000
Total Ordinary Income	4,800

Ordinary Expenses

20120 - Normal salaries & wages	(757,460)
20125 - On-costs salaries & wages	(281,444)
20130 - Overtime salaries & wages	(28,000)
20210 - PPE - non uniform	(1,000)
20277 - NON-FBT Entertainment & Hospitality	(200)
20320 - Councillors - Hospitality	(500)
20550 - Subs - Other	(4,900)
20615 - Plant <\$5,000	(10,000)
20625 - Hire of plant & equipment - external	(9,000)
20630 - Hire of plant & equipment - internal	(47,900)
20635 - Loose tools & associated consumables	(4,500)
20715 - Electricity & gas	(30,000)
20810 - Fuel - vehicles	(200)
20825 - Oil & lubricants - vehicles	(200)
20921 - Other Contractors	(246,500)
21150 - Other maintenance	(12,500)
21230 - Freight/Courier/Transport	(500)
21240 - Insurance - Other	(300)
21280 - Reference Books	(500)
21285 - Telephone Expenses	(10,596)
21310 - Chemicals	(5,000)
21320 - Materials	(123,000)
21345 - Tipping Fees	(1,000)
21365 - Safety equipment (Non-PPE)	(1,500)
Total Ordinary Expenses	(1,576,701)

Overhead Expenses

21570 - HR Overheads	(102,955)
21571 - Admin/Support Overheads	(72,733)
21573 - Customer Service Overheads	(6,732)
21574 - Finance Overheads	(21,612)
21575 - Works Delivery Support Overheads	(45,170)
21576 - Procurement Overheads	(30,625)
21577 - Stores Overheads	(32,030)
21578 - Asset Support Overheads	(167,427)
Total Overhead Expenses	(479,283)

Community Development and Events

Depreciation

21435 - Depreciation - GRCFINANC	(2,818)
21440 - Depreciation - PFOS	(20,631)
21460 - Depreciation - BUILDINGS	(47,613)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(9,704)

Total Depreciation Expenses (80,765)

Net Income/(Deficit) (2,131,949)

Capital Expenditure/Loans

Capital Expenses

21320 - Materials (50,000)

Total Capital Expenses (50,000)

Total Capital Expenditure/Loans (50,000)

TOTAL (2,181,949)

Projects

Description

General Fund

Expenses

PGM3216 - TBG - Signage Maintenance	(2,500)
PGM3217 - TBG - Trail Maintenance	(12,500)
PGM3218 - TBG - Collection Mapping	(12,500)
PGM3219 - TBG - Irrigation	(13,500)
PGM3220 - TBG - Roadway and Pathway Maintenance	(12,500)
PGM3223 - TBG - Tree Management	(147,500)
PGM3224 - TBG - Turf Renovations	(36,000)
PGM3226 - TBG- Mount Biondello	(20,000)
PGM3228 - TBG - Bonsai Exhibition	(10,000)
PKM0070 - Tondoon Visitor Services	(40,400)

Total Expenses (307,400)

Total General Fund (307,400)

Capital Projects Fund

Expenses

PKC0302 - TBG - Reservoir enclosure (50,000)

Total Expenses (50,000)

Total Capital Projects Fund (50,000)

Customer Experience

Business Unit Summary			
Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	3,099,563	2,903,791	9,000,858
Total Ordinary Expenses	(11,394,357)	(10,371,592)	(10,219,443)
Total Overhead Expenses	-	-	(6,685,780)
Total Depreciation Expenses	(52,382)	(50,342)	(35,761)
Net Income/(Deficit)	(8,347,176)	(7,518,143)	(7,940,127)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(84,000)	(37,615)	(2,500)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(84,000)	(37,615)	(2,500)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	369,948	161,540	144,024
Total Reserve Movement	369,948	161,540	144,024
TOTAL	(8,061,228)	(7,394,218)	(7,798,603)

Customer Experience

Group: Call Centre

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	130,566
Total Ordinary Expenses	(127,368)	(144,072)	(130,566)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(127,368)	(144,072)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(127,368)	(144,072)	-

Customer Experience

Cost Centre: 417 - Call Centre

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery 130,566

Total Ordinary Income**130,566****Ordinary Expenses**

20921 - Other Contractors (130,566)

Total Ordinary Expenses**(130,566)****Net Income/(Deficit)****-****TOTAL****-**

Customer Experience

Group: Customer Experience Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	266	260,698
Total Ordinary Expenses	(1,669,392)	(975,012)	(251,576)
Total Overhead Expenses	-	-	(9,122)
Total Depreciation Expenses	(2,040)	-	-
Net Income/(Deficit)	(1,671,432)	(974,747)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,671,432)	(974,747)	-

Customer Experience

Cost Centre: 730 - Customer Experience Administration

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	260,698
Total Ordinary Income	260,698
Ordinary Expenses	
20120 - Normal salaries & wages	(175,966)
20125 - On-costs salaries & wages	(65,390)
20270 - Travel & Accommodation - Staff	(8,000)
20277 - NON-FBT Entertainment & Hospitality	(600)
20630 - Hire of plant & equipment - internal	(1,200)
21285 - Telephone Expenses	(420)
Total Ordinary Expenses	(251,576)
Overhead Expenses	
21570 - HR Overheads	(9,122)
Total Overhead Expenses	(9,122)
Net Income/(Deficit)	0
TOTAL	0

Customer Experience

Group: Customer Solutions

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	259,945	244,463	6,088,095
Total Ordinary Expenses	(4,298,736)	(4,172,469)	(4,009,458)
Total Overhead Expenses	-	-	(2,914,007)
Total Depreciation Expenses	(7,504)	(7,504)	(23,470)
Net Income/(Deficit)	(4,046,295)	(3,935,510)	(858,841)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(28,500)	(16,737)	(2,500)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(28,500)	(16,737)	(2,500)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(4,074,795)	(3,952,248)	(861,341)

Customer Experience

Cost Centre: 112 - Customer Solutions

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	5,850,866
Total Ordinary Income	5,850,866
Ordinary Expenses	
20120 - Normal salaries & wages	(2,164,042)
20124 - Motor vehicle allowance	(6,000)
20125 - On-costs salaries & wages	(787,532)
20130 - Overtime salaries & wages	(6,000)
20275 - Entertainment & Hospitality (FBT)	(800)
20750 - Security services	(74,100)
20921 - Other Contractors	(7,800)
21270 - Postage	(42,000)
21285 - Telephone Expenses	(75,000)
21320 - Materials	(600)
Total Ordinary Expenses	(3,163,874)
Overhead Expenses	
21570 - HR Overheads	(309,586)
21571 - Admin/Support Overheads	(109,287)
21572 - Strategic Support Overheads	(2,244,648)
Total Overhead Expenses	(2,663,522)
Depreciation	
21440 - Depreciation - PFOS	(116)
21460 - Depreciation - BUILDINGS	(23,354)
Total Depreciation Expenses	(23,470)
Net Income/(Deficit)	0
TOTAL	0

Customer Experience

Cost Centre: 617 - Southern Customer Services

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10925 - State government grants	99,978
11910 - Contract Income	45,512
11930 - Sales	120

Total Ordinary Income **145,610**

Ordinary Expenses

20120 - Normal salaries & wages	(413,724)
20124 - Motor vehicle allowance	(1,200)
20125 - On-costs salaries & wages	(135,816)
20130 - Overtime salaries & wages	(1,285)
20630 - Hire of plant & equipment - internal	(2,640)
21210 - Advertising & promotion	(1,000)
21285 - Telephone Expenses	(1,220)
21320 - Materials	(1,500)

Total Ordinary Expenses **(558,385)**

Overhead Expenses

21570 - HR Overheads	(51,101)
21571 - Admin/Support Overheads	(18,039)
21574 - Finance Overheads	(10,380)
21575 - Works Delivery Support Overheads	(15,217)
21576 - Procurement Overheads	(595)
21577 - Stores Overheads	(5,652)
21578 - Asset Support Overheads	(56,405)

Total Overhead Expenses **(157,390)**

Net Income/(Deficit) **(570,165)**

TOTAL **(570,165)**

Projects

Description

General Fund

Expenses

GNM0232 - QGAP Business and Marketing Plan	(1,000)
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Total Expenses **(1,000)**

Total General Fund **(1,000)**

Customer Experience

Cost Centre: 618 - Mount Larcom Rural Transaction Centre

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11620 - Commission	49,200
11910 - Contract Income	5,219
11930 - Sales	1,200
11931 - Merchandise Sales	36,000
Total Ordinary Income	91,619
Ordinary Expenses	
20120 - Normal salaries & wages	(188,060)
20124 - Motor vehicle allowance	(1,920)
20125 - On-costs salaries & wages	(63,194)
20130 - Overtime salaries & wages	(1,630)
20630 - Hire of plant & equipment - internal	(2,631)
21240 - Insurance - Other	(1,100)
21285 - Telephone Expenses	(665)
21320 - Materials	(4,000)
21332 - Stock Purchases	(24,000)
Total Ordinary Expenses	(287,199)
Overhead Expenses	
21570 - HR Overheads	(30,948)
21571 - Admin/Support Overheads	(10,925)
21574 - Finance Overheads	(5,712)
21575 - Works Delivery Support Overheads	(7,827)
21576 - Procurement Overheads	(1,136)
21577 - Stores Overheads	(7,536)
21578 - Asset Support Overheads	(29,011)
Total Overhead Expenses	(93,095)
Net Income/(Deficit)	(288,676)
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(2,500)
Total Capital Expenses	(2,500)
Total Capital Expenditure/Loans	(2,500)
TOTAL	(291,176)

Customer Experience

Projects

Description

Capital Projects Fund

Expenses

RTC0001 - Mount Larcom RTC Improvements	(2,500)
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Total Expenses	(2,500)
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Total Capital Projects Fund	(2,500)
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Customer Experience

Group: Development Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	1,398,236	1,382,289	1,131,450
Total Ordinary Expenses	(1,920,116)	(1,753,661)	(1,856,308)
Total Overhead Expenses	-	-	(583,409)
Total Depreciation Expenses	(1,168)	(1,168)	-
Net Income/(Deficit)	(523,048)	(372,540)	(1,308,267)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(523,048)	(372,540)	(1,308,267)

Customer Experience

Cost Centre: 300 - Development Services

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10525 - Searches	6,000
10530 - Town planning	807,450

Total Ordinary Income

813,450

Ordinary Expenses

20120 - Normal salaries & wages	(1,068,802)
20125 - On-costs salaries & wages	(397,178)
20277 - NON-FBT Entertainment & Hospitality	(1,000)
20630 - Hire of plant & equipment - internal	(55,000)
20921 - Other Contractors	(40,000)
21285 - Telephone Expenses	(4,620)

Total Ordinary Expenses

(1,566,600)

Overhead Expenses

21570 - HR Overheads	(99,528)
21571 - Admin/Support Overheads	(35,134)
21573 - Customer Service Overheads	(85,407)
21574 - Finance Overheads	(38,004)
21575 - Works Delivery Support Overheads	(42,694)
21576 - Procurement Overheads	(108)
21578 - Asset Support Overheads	(158,248)

Total Overhead Expenses

(459,124)

Net Income/(Deficit)

(1,212,274)

TOTAL

(1,212,274)

Customer Experience

Cost Centre: 315 - Building Certification Services

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10510 - Assessment	318,000
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Total Ordinary Income

318,000

Ordinary Expenses

20120 - Normal salaries & wages	(152,296)
20125 - On-costs salaries & wages	(56,592)
20630 - Hire of plant & equipment - internal	(24,500)
20920 - Other consultants	(45,000)
20921 - Other Contractors	(10,000)
21285 - Telephone Expenses	(1,320)

Total Ordinary Expenses

(289,708)

Overhead Expenses

21570 - HR Overheads	(9,122)
21571 - Admin/Support Overheads	(3,220)
21573 - Customer Service Overheads	(63,109)
21574 - Finance Overheads	(10,668)
21575 - Works Delivery Support Overheads	(7,895)
21576 - Procurement Overheads	(379)
21577 - Stores Overheads	(628)
21578 - Asset Support Overheads	(29,265)

Total Overhead Expenses

(124,285)

Net Income/(Deficit)

(95,993)

TOTAL

(95,993)

Customer Experience

Group: Health, Environment and Pest

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	703,776	167,860	477,835
Total Ordinary Expenses	(2,109,232)	(2,011,382)	(2,503,801)
Total Overhead Expenses	-	-	(1,028,343)
Total Depreciation Expenses	(12,595)	(12,595)	(312)
Net Income/(Deficit)	(1,418,051)	(1,856,117)	(3,054,620)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(15,500)	(14,096)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(15,500)	(14,096)	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	369,948	161,540	144,024
Total Reserve Movement	369,948	161,540	144,024
TOTAL	(1,063,603)	(1,708,673)	(2,910,596)

Customer Experience

Cost Centre: 325 - Environmental Health

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10615 - Caravan parks & camping grounds	2,579
10630 - Food premises	273,900
10640 - Use of Council areas & roads	6,016
10645 - EPA licenses	19,840
10730 - Sundry Fees & Charges	10,430
11615 - Fines & penalties	4,000
Total Ordinary Income	316,765
Ordinary Expenses	
20120 - Normal salaries & wages	(450,558)
20125 - On-costs salaries & wages	(167,418)
20130 - Overtime salaries & wages	(10,200)
20550 - Subs - Other	(1,000)
20630 - Hire of plant & equipment - internal	(16,500)
20635 - Loose tools & associated consumables	(2,000)
20921 - Other Contractors	(42,500)
21230 - Freight/Courier/Transport	(100)
21240 - Insurance - Other	(50)
21285 - Telephone Expenses	(3,420)
21320 - Materials	(1,000)
21351 - Environmental monitoring and compliance	(1,200)
Total Ordinary Expenses	(695,946)
Overhead Expenses	
21570 - HR Overheads	(83,493)
21571 - Admin/Support Overheads	(29,474)
21573 - Customer Service Overheads	(148,516)
21574 - Finance Overheads	(15,912)
21575 - Works Delivery Support Overheads	(18,966)
21576 - Procurement Overheads	(866)
21577 - Stores Overheads	(628)
21578 - Asset Support Overheads	(70,300)
Total Overhead Expenses	(368,155)
Depreciation	
21435 - Depreciation - GRCFINANC	(2)
Total Depreciation Expenses	(2)
Net Income/(Deficit)	(747,338)
TOTAL	(747,338)

Customer Experience

Cost Centre: 330 - Immunisation

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10925 - State government grants	45,000
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Total Ordinary Income	45,000
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Ordinary Expenses

20120 - Normal salaries & wages	(39,634)
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20124 - Motor vehicle allowance	(400)
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20125 - On-costs salaries & wages	(5,290)
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20130 - Overtime salaries & wages	(2,500)
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20630 - Hire of plant & equipment - internal	(257)
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21230 - Freight/Courier/Transport	(800)
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21320 - Materials	(8,500)
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Total Ordinary Expenses	(57,381)
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Overhead Expenses

21570 - HR Overheads	(4,651)
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21571 - Admin/Support Overheads	(1,642)
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Total Overhead Expenses	(6,293)
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Net Income/(Deficit)	(18,673)
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TOTAL	(18,673)
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Projects

Description

General Fund

Income

GNM0183 - School Immunisation Program	45,000
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Total Income	45,000
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Expenses

GNM0183 - School Immunisation Program	(30,280)
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Total Expenses	(30,280)
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Total General Fund	14,720
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Customer Experience

Cost Centre: 352 - Pest Management

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10410 - Impounding fees	2,990
10515 - Compliance	2,080
11640 - Sundry income	5,000
11920 - Private Works Income	83,000
11930 - Sales	23,000
Total Ordinary Income	116,070
Ordinary Expenses	
20120 - Normal salaries & wages	(592,514)
20125 - On-costs salaries & wages	(220,192)
20130 - Overtime salaries & wages	(6,000)
20210 - PPE - non uniform	(2,000)
20550 - Subs - Other	(6,000)
20625 - Hire of plant & equipment - external	(36,000)
20630 - Hire of plant & equipment - internal	(266,269)
20635 - Loose tools & associated consumables	(45,600)
20715 - Electricity & gas	(2,400)
20730 - Insurance - Property	(2,000)
20810 - Fuel - vehicles	(10,500)
20825 - Oil & lubricants - vehicles	(100)
20920 - Other consultants	(42,500)
20921 - Other Contractors	(256,000)
21150 - Other maintenance	(5,000)
21230 - Freight/Courier/Transport	(4,500)
21240 - Insurance - Other	(20)
21260 - Licenses & Registrations	(60,000)
21285 - Telephone Expenses	(11,579)
21309 - Rural Lands Subsidy	(108,000)
21310 - Chemicals	(39,500)
21320 - Materials	(32,850)
21345 - Tipping Fees	(250)
21350 - Veterinary Services	(700)
Total Ordinary Expenses	(1,750,474)
Overhead Expenses	
21570 - HR Overheads	(53,650)
21571 - Admin/Support Overheads	(18,939)
21573 - Customer Service Overheads	(307,970)
21574 - Finance Overheads	(25,200)
21575 - Works Delivery Support Overheads	(47,643)
21576 - Procurement Overheads	(13,852)
21577 - Stores Overheads	(10,049)
21578 - Asset Support Overheads	(176,594)
Total Overhead Expenses	(653,895)

Customer Experience

Depreciation

21435 - Depreciation - GRFCFINANC (310)

Total Depreciation Expenses (310)

Net Income/(Deficit) (2,288,609)

Reserve Movement

Transfer from Reserve

35023 - Tfr from Parks Constrained Works Reserve 144,024

Total Transfer from Reserve 144,024

Total Reserve Movement 144,024

TOTAL (2,144,585)

Projects

Description

General Fund

Expenses

BDM0015 - APLNG & GLNG Co-Contribution Project General (144,024)

GNM0210 - Communities Combating Pests and Weed Impacts During Drought (197,596)

Total Expenses (341,620)

Total General Fund (341,620)

Customer Experience

Group: Local Laws

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	737,606	1,108,914	912,215
Total Ordinary Expenses	(1,269,513)	(1,314,996)	(1,467,734)
Total Overhead Expenses	-	-	(2,150,900)
Total Depreciation Expenses	(29,075)	(29,075)	(11,979)
Net Income/(Deficit)	(560,982)	(235,157)	(2,718,398)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(40,000)	(6,781)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(40,000)	(6,781)	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(600,982)	(241,938)	(2,718,398)

Customer Experience

Cost Centre: 320 - Local Laws

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10410 - Impounding fees	51,142
10415 - Registration fees	586,130
10730 - Sundry Fees & Charges	60,279
10925 - State government grants	75,698
11615 - Fines & penalties	135,131
11640 - Sundry income	3,835
Total Ordinary Income	912,215
Ordinary Expenses	
20120 - Normal salaries & wages	(789,602)
20125 - On-costs salaries & wages	(293,384)
20130 - Overtime salaries & wages	(60,000)
20210 - PPE - non uniform	(2,000)
20615 - Plant <\$5,000	(5,000)
20620 - Hardware Less than 5K	(6,600)
20630 - Hire of plant & equipment - internal	(114,500)
20635 - Loose tools & associated consumables	(12,500)
20715 - Electricity & gas	(6,000)
20735 - Pest Control - Inspections	(2,000)
20921 - Other Contractors	(73,200)
21050 - Other Donations	(15,000)
21225 - Fees & Charges	(22,000)
21230 - Freight/Courier/Transport	(1,000)
21240 - Insurance - Other	(96)
21275 - Printing & stationery	(2,500)
21285 - Telephone Expenses	(14,352)
21310 - Chemicals	(1,500)
21320 - Materials	(10,000)
21345 - Tipping Fees	(1,500)
21350 - Veterinary Services	(35,000)
Total Ordinary Expenses	(1,467,734)
Overhead Expenses	
21570 - HR Overheads	(96,420)
21571 - Admin/Support Overheads	(34,037)
21573 - Customer Service Overheads	(1,764,937)
21574 - Finance Overheads	(39,024)
21575 - Works Delivery Support Overheads	(40,326)
21576 - Procurement Overheads	(10,984)
21577 - Stores Overheads	(15,701)
21578 - Asset Support Overheads	(149,472)
Total Overhead Expenses	(2,150,900)
Depreciation	
21435 - Depreciation - GRCFINANC	(11,979)
Total Depreciation Expenses	(11,979)
Net Income/(Deficit)	(2,718,398)
TOTAL	(2,718,398)

Finance, Governance and Risk

Business Unit Summary

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	97,765,018	93,547,386	98,565,260
Total Ordinary Expenses	(10,367,820)	(8,480,367)	(7,794,403)
Total Overhead Expenses	-	-	(1,794,651)
Total Depreciation Expenses	(4,905)	(4,905)	(2,412)
Net Income/(Deficit)	87,392,293	85,062,114	88,973,795
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	(131,540)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	(4,276,806)	(4,014,666)	(4,288,402)
Total Capital Expenditure/Loans	(4,276,806)	(4,146,206)	(4,288,402)
Reserve Movement			
Total Transfer to Reserve	(6,616,658)	(4,993,538)	(5,225,284)
Total Transfer from Reserve	532,336	766,097	832,626
Total Reserve Movement	(6,084,322)	(4,227,441)	(4,392,658)
TOTAL	77,031,165	76,688,467	80,292,734

Finance, Governance and Risk

Group: Ethics, Integrity and Audit

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(493,656)	(482,103)	(438,777)
Total Overhead Expenses	-	-	(59,087)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(493,656)	(482,103)	(497,864)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(493,656)	(482,103)	(497,864)

Finance, Governance and Risk

Cost Centre: 524 - Ethics, Integrity and Audit

Description	2020/2021 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(261,428)
20124 - Motor vehicle allowance	(600)
20125 - On-costs salaries & wages	(97,158)
20630 - Hire of plant & equipment - internal	(13,000)
20920 - Other consultants	(65,000)
21285 - Telephone Expenses	(1,391)
21320 - Materials	(200)
Total Ordinary Expenses	(438,777)
Overhead Expenses	
21570 - HR Overheads	(25,337)
21571 - Admin/Support Overheads	(33,750)
Total Overhead Expenses	(59,087)
Net Income/(Deficit)	(497,864)
TOTAL	(497,864)

Finance, Governance and Risk

Group: Finance, Governance & Risk Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	426,149
Total Ordinary Expenses	(462,442)	(526,809)	(409,088)
Total Overhead Expenses	-	-	(17,061)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(462,442)	(526,809)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(462,442)	(526,809)	-

Finance, Governance and Risk

Cost Centre: 760 - Finance, Governance & Risk Administration

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	426,149
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Total Ordinary Income

426,149

Ordinary Expenses

20120 - Normal salaries & wages	(297,554)
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20125 - On-costs salaries & wages	(110,574)
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21285 - Telephone Expenses	(960)
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Total Ordinary Expenses

(409,088)

Overhead Expenses

21570 - HR Overheads	(17,061)
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Total Overhead Expenses

(17,061)

Net Income/(Deficit)	0
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TOTAL	0
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Finance, Governance and Risk

Group: Financial Operations

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	340	1,536,683
Total Ordinary Expenses	(1,003,932)	(1,045,044)	(1,002,838)
Total Overhead Expenses	-	-	(533,845)
Total Depreciation Expenses	(1,340)	(1,340)	-
Net Income/(Deficit)	(1,005,272)	(1,046,044)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,005,272)	(1,046,044)	(0)

Finance, Governance and Risk

Cost Centre: 515 - Financial Operations

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	1,536,683
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Total Ordinary Income	1,536,683
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Ordinary Expenses

20120 - Normal salaries & wages	(606,842)
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20125 - On-costs salaries & wages	(225,496)
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20130 - Overtime salaries & wages	(7,000)
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20550 - Subs - Other	(2,700)
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20710 - Cleaning & refuse	(520)
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21150 - Other maintenance	(280)
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21215 - Audit Fees	(160,000)
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Total Ordinary Expenses	(1,002,838)
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Overhead Expenses

21570 - HR Overheads	(55,710)
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21571 - Admin/Support Overheads	(74,210)
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21572 - Strategic Support Overheads	(403,925)
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Total Overhead Expenses	(533,845)
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Net Income/(Deficit)	(0)
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TOTAL	(0)
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Finance, Governance and Risk

Group: Governance

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	1,500	7,182	10,600
Total Ordinary Expenses	(2,129,321)	(2,222,487)	(1,752,748)
Total Overhead Expenses	-	-	(270,107)
Total Depreciation Expenses	(3,565)	(3,565)	(2,412)
Net Income/(Deficit)	(2,131,386)	(2,218,871)	(2,014,667)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(2,131,386)	(2,218,871)	(2,014,667)

Finance, Governance and Risk

Cost Centre: 106 - Governance Administration

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10715 - Legal fees	9,600
10730 - Sundry Fees & Charges	1,000
Total Ordinary Income	10,600
Ordinary Expenses	
20120 - Normal salaries & wages	(985,286)
20124 - Motor vehicle allowance	(500)
20125 - On-costs salaries & wages	(366,110)
20130 - Overtime salaries & wages	(1,500)
20270 - Travel & Accommodation - Staff	(1,500)
20320 - Councillors - Hospitality	(10,200)
20630 - Hire of plant & equipment - internal	(890)
20920 - Other consultants	(30,000)
20921 - Other Contractors	(135,000)
21150 - Other maintenance	(1,210)
21225 - Fees & Charges	(5,000)
21230 - Freight/Courier/Transport	(3,000)
21255 - Legal Expenses	(210,000)
21285 - Telephone Expenses	(1,552)
21320 - Materials	(1,000)
Total Ordinary Expenses	(1,752,748)
Overhead Expenses	
21570 - HR Overheads	(115,823)
21571 - Admin/Support Overheads	(154,284)
Total Overhead Expenses	(270,107)
Depreciation	
21410 - Amortisation - INTANGIBLES	(1,518)
21435 - Depreciation - GRCFINANC	(894)
Total Depreciation Expenses	(2,412)
Net Income/(Deficit)	(2,014,667)
TOTAL	(2,014,667)

Finance, Governance and Risk

Projects

Description

General Fund

Expenses

GNM0153 - Development Services Legal Expenses	(150,000)
GNM0156 - General Legal - managed by Governance	(60,000)
Total Expenses	(210,000)

Total General Fund	(210,000)
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Finance, Governance and Risk

Group: Modelling and Metrics

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	666,583
Total Ordinary Expenses	(246,576)	(373,717)	(602,766)
Total Overhead Expenses	-	-	(63,817)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(246,576)	(373,717)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(246,576)	(373,717)	(0)

Finance, Governance and Risk

Cost Centre: 528 - Systems Modelling and Metrics

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	666,583
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Total Ordinary Income

666,583

Ordinary Expenses

20120 - Normal salaries & wages	(245,182)
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20125 - On-costs salaries & wages	(91,104)
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20920 - Other consultants	(266,000)
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21285 - Telephone Expenses	(480)
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Total Ordinary Expenses

(602,766)

Overhead Expenses

21570 - HR Overheads	(27,365)
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21571 - Admin/Support Overheads	(36,452)
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Total Overhead Expenses

(63,817)

Net Income/(Deficit)

(0)

TOTAL

(0)

Finance, Governance and Risk

Group: Risk

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(834,952)	(807,807)	(797,533)
Total Overhead Expenses	-	-	(21,272)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(834,952)	(807,807)	(818,805)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(834,952)	(807,807)	(818,805)

Finance, Governance and Risk

Cost Centre: 526 - Risk

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20120 - Normal salaries & wages	(65,026)
20125 - On-costs salaries & wages	(24,166)
20130 - Overtime salaries & wages	(500)
20275 - Entertainment & Hospitality (FBT)	(2,000)
20630 - Hire of plant & equipment - internal	(300)
20920 - Other consultants	(20,000)
21240 - Insurance - Other	(685,541)

Total Ordinary Expenses	(797,533)
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Overhead Expenses

21570 - HR Overheads	(9,122)
21571 - Admin/Support Overheads	(12,151)

Total Overhead Expenses	(21,272)
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Net Income/(Deficit)	(818,805)
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TOTAL	(818,805)
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Finance, Governance and Risk

Group: Revenue Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	390,518	375,303	2,415,897
Total Ordinary Expenses	(1,509,078)	(1,525,568)	(1,586,435)
Total Overhead Expenses	-	-	(829,462)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,118,560)	(1,150,266)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	233,761	380,728
Total Reserve Movement	-	233,761	380,728
TOTAL	(1,118,560)	(916,505)	380,728

Finance, Governance and Risk

Cost Centre: 525 - Revenue Services

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10720 - Meter readings	43,584
10725 - Search fees	216,480
10840 - Overhead recovery	2,040,833
11620 - Commission	115,000
Total Ordinary Income	2,415,897
Ordinary Expenses	
20120 - Normal salaries & wages	(884,254)
20124 - Motor vehicle allowance	(3,210)
20125 - On-costs salaries & wages	(254,430)
20130 - Overtime salaries & wages	(20,850)
20210 - PPE - non uniform	(500)
20625 - Hire of plant & equipment - external	(20,750)
20635 - Loose tools & associated consumables	(350)
20810 - Fuel - vehicles	(1,200)
20920 - Other consultants	(10,000)
21225 - Fees & Charges	(284,163)
21270 - Postage	(102,400)
21285 - Telephone Expenses	(2,928)
21320 - Materials	(1,400)
Total Ordinary Expenses	(1,586,435)
Overhead Expenses	
21570 - HR Overheads	(86,560)
21571 - Admin/Support Overheads	(115,303)
21572 - Strategic Support Overheads	(627,599)
Total Overhead Expenses	(829,462)
Net Income/(Deficit)	(0)
Reserve Movement	
Transfer from Reserve	
35021 - Tfr from Water Constrained Works Reserve	380,728
Total Transfer from Reserve	380,728
Total Reserve Movement	380,728
TOTAL	380,728

Finance, Governance and Risk

Group: Treasury

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	97,373,000	93,164,562	93,509,348
Total Ordinary Expenses	(3,687,863)	(1,496,831)	(1,204,218)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	93,685,136	91,667,731	92,305,130
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	(131,540)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	(4,276,806)	(4,014,666)	(4,288,402)
Total Capital Expenditure/Loans	(4,276,806)	(4,146,206)	(4,288,402)
Reserve Movement			
Total Transfer to Reserve	(6,616,658)	(4,993,538)	(5,225,284)
Total Transfer from Reserve	532,336	532,336	451,898
Total Reserve Movement	(6,084,322)	(4,461,202)	(4,773,386)
TOTAL	83,324,008	83,060,323	83,243,342

Finance, Governance and Risk

Cost Centre: 532 - Corporate Finance

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10310 - QTC	960,000
10320 - Interest on Bank Accounts	960,000
10910 - Federal assistance grant (FAG)	8,251,238
11633 - Competitive Neutrality Fees – Controlled Entities	506,000
11634 - Other Income – Controlled Entities	39,000
Total Ordinary Income	10,716,238
Ordinary Expenses	
20410 - Bank charges	(226,667)
20415 - Interest paid on loans	(2,980,742)
20416 - Controlled entity interest contribution	2,043,191
21235 - Fringe Benefits Tax	(40,000)
Total Ordinary Expenses	(1,204,218)
Net Income/(Deficit)	9,512,020
Capital Expenditure/Loans	
Loan Payments	
70120 - 6 year debt pool	(947,793)
70142 - Airport Upgrade A/c	(3,340,609)
Total Loan Payments	(4,288,402)
Total Capital Expenditure/Loans	(4,288,402)
Reserve Movement	
Transfer to Reserve	
30110 - Tfr to Future Capital Works Reserve	(1,000,000)
Total Transfer to Reserve	(1,000,000)
Transfer from Reserve	
35010 - Tfr from Future Capital Works Reserve	451,898
Total Transfer from Reserve	451,898
Total Reserve Movement	(548,102)
TOTAL	4,675,517

Finance, Governance and Risk

Cost Centre: 550 - General Rates & Charges

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10110 - General rates	91,020,052
10145 - GPA Tax equivalent rates	959,228
10210 - Discount granted - general	(8,090,233)
10235 - Discount granted - GPA	(95,923)
10240 - Pensioner rebate - GRC	(811,250)
10241 - Concession - COVID-19	(657,232)
10315 - Interest from overdue rates and utility charges	468,468

Total Ordinary Income	82,793,110
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Net Income/(Deficit)	82,793,110
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Reserve Movement

Transfer to Reserve

30110 - Tfr to Future Capital Works Reserve	(4,225,284)
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Total Transfer to Reserve	(4,225,284)
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Total Reserve Movement	(4,225,284)
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TOTAL	78,567,826
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Operations

Business Unit Summary			
Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	43,756,840	44,474,847	57,427,785
Total Ordinary Expenses	(50,713,753)	(53,169,536)	(49,462,412)
Total Overhead Expenses	-	-	(9,891,515)
Total Depreciation Expenses	(3,594,336)	(3,594,336)	(4,327,725)
Net Income/(Deficit)	(10,551,249)	(12,289,025)	(6,253,867)
Capital Expenditure/Loans			
Total Capital Income	2,683,256	82,679	-
Total Capital Expenses	(8,711,272)	(4,364,016)	(5,537,483)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(6,028,016)	(4,281,337)	(5,537,483)
Reserve Movement			
Total Transfer to Reserve	(832,059)	(1,510,389)	-
Total Transfer from Reserve	2,017,829	3,623,021	5,910,183
Total Reserve Movement	1,185,770	2,112,632	5,910,183
TOTAL	(15,393,495)	(14,457,730)	(5,881,167)

Operations

Group: Delivery Support and Performance

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	11,601,668	10,047,342	16,616,627
Total Ordinary Expenses	(11,162,596)	(10,189,754)	(9,379,488)
Total Overhead Expenses	-	-	(2,598,044)
Total Depreciation Expenses	(3,126,538)	(3,126,538)	(3,839,207)
Net Income/(Deficit)	(2,687,466)	(3,268,949)	799,888
Capital Expenditure/Loans			
Total Capital Income	2,663,256	82,679	-
Total Capital Expenses	(8,041,272)	(2,869,313)	(5,070,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(5,378,016)	(2,786,635)	(5,070,000)
Reserve Movement			
Total Transfer to Reserve	(832,059)	(1,510,389)	-
Total Transfer from Reserve	2,017,829	2,000,000	3,270,323
Total Reserve Movement	1,185,770	489,611	3,270,323
TOTAL	(6,879,712)	(5,565,972)	(999,790)

Operations

Cost Centre: 140 - Workshops

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10920 - Fuel subsidy	400,000
10930 - Operational Grants - Other	9,000
11220 - Plant & equipment hire	8,836,403

Total Ordinary Income

9,245,403

Ordinary Expenses

20120 - Normal salaries & wages	(832,314)
20125 - On-costs salaries & wages	(309,256)
20130 - Overtime salaries & wages	(30,000)
20210 - PPE - non uniform	(4,800)
20265 - Other staffing costs	(700)
20550 - Subs - Other	(1,747)
20615 - Plant <\$5,000	(75,000)
20625 - Hire of plant & equipment - external	(120,000)
20630 - Hire of plant & equipment - internal	(139,200)
20635 - Loose tools & associated consumables	(46,500)
20646 - Equipment License Renewal Fees	(39,350)
20730 - Insurance - Property	(5,000)
20810 - Fuel - vehicles	(1,404,000)
20815 - Insurance - vehicles	(102,000)
20820 - Insurance excess - vehicles	(20,000)
20825 - Oil & lubricants - vehicles	(68,000)
20830 - Outside repairs - vehicles	(330,000)
20835 - Parts & materials - vehicles	(450,000)
20840 - Registration - vehicles	(350,000)
20845 - Tyres & tubes - vehicles	(167,000)
20850 - Cutting Edges	(45,000)
20920 - Other consultants	(15,000)
21150 - Other maintenance	(12,000)
21225 - Fees & Charges	(11,750)
21230 - Freight/Courier/Transport	(14,750)
21235 - Fringe Benefits Tax	(11,000)
21276 - Printing and Stationery – Uncentralised	(2,000)
21285 - Telephone Expenses	(7,691)
21314 - Waste Disposal - Other	(18,000)
21320 - Materials	(50,400)
21365 - Safety equipment (Non-PPE)	(3,300)

Total Ordinary Expenses

(4,685,758)

Operations

Overhead Expenses

21570 - HR Overheads	(100,525)
21571 - Admin/Support Overheads	(63,649)
21572 - Strategic Support Overheads	(728,849)

Total Overhead Expenses (893,023)

Depreciation

21410 - Amortisation - INTANGIBLES	(216)
21423 - Depreciation - PLANT	(3,511,959)
21424 - Depreciation - MAJOR PLANT	(93,082)
21435 - Depreciation - GRCFINANC	(113,861)
21440 - Depreciation - PFOS	(1,622)
21460 - Depreciation - BUILDINGS	(24,332)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(9,676)

Total Depreciation Expenses (3,754,748)

Net Income/(Deficit) (88,126)

Capital Expenditure/Loans

Capital Expenses

21320 - Materials	(5,070,000)
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Total Capital Expenses (5,070,000)

Total Capital Expenditure/Loans (5,070,000)

Reserve Movement

Transfer from Reserve

35030 - Tfr from Plant Asset Replacement Reserve	2,403,378
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Total Transfer from Reserve 2,403,378

Total Reserve Movement 2,403,378

TOTAL (2,754,748)

Projects

Description

Capital Projects Fund

Expenses

GNC0150 - Fleet Replacement	(5,000,000)
GNC0154 - Boyne Tannum Memorial Parklands - Automatic loader	(50,000)
GNC0156 - Waste conveyor/compactor - Gladstone Waste Transfer Station	(20,000)

Total Expenses (5,070,000)

Total Capital Projects Fund (5,070,000)

Operations

Cost Centre: 286 - Admin Team - Operations

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	18,000
10840 - Overhead recovery	1,104,315
11640 - Sundry income	9,000
Total Ordinary Income	1,131,315
Ordinary Expenses	
20120 - Normal salaries & wages	(696,548)
20125 - On-costs salaries & wages	(258,810)
20130 - Overtime salaries & wages	(2,700)
20265 - Other staffing costs	(3,050)
20620 - Hardware Less than 5K	(2,400)
20630 - Hire of plant & equipment - internal	(6,500)
21240 - Insurance - Other	(12,600)
21285 - Telephone Expenses	(4,463)
Total Ordinary Expenses	(987,071)
Overhead Expenses	
21570 - HR Overheads	(102,361)
Total Overhead Expenses	(102,361)
Depreciation	
21435 - Depreciation - GRCFINANC	(41,884)
Total Depreciation Expenses	(41,884)
Net Income/(Deficit)	0
TOTAL	0

Operations

Cost Centre: 418 - Gravel Pits

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11930 - Sales	2,650,000
Total Ordinary Income	2,650,000
Ordinary Expenses	
20120 - Normal salaries & wages	(162,120)
20125 - On-costs salaries & wages	(60,242)
20130 - Overtime salaries & wages	(9,500)
20210 - PPE - non uniform	(250)
20620 - Hardware Less than 5K	(5,000)
20625 - Hire of plant & equipment - external	(56,000)
20630 - Hire of plant & equipment - internal	(149,604)
20635 - Loose tools & associated consumables	(275)
20810 - Fuel - vehicles	(2,400)
20920 - Other consultants	(58,000)
20921 - Other Contractors	(1,202,000)
21150 - Other maintenance	(36,000)
21285 - Telephone Expenses	(1,364)
21320 - Materials	(5,500)
21345 - Tipping Fees	(1,650)
21368 - Royalty payments	(122,000)
21615 - Capitalised Materials and Services	486,846
Total Ordinary Expenses	(1,385,059)
Overhead Expenses	
21570 - HR Overheads	(18,243)
21571 - Admin/Support Overheads	(11,551)
21574 - Finance Overheads	(75,720)
21575 - Works Delivery Support Overheads	(38,049)
21576 - Procurement Overheads	(46,695)
21577 - Stores Overheads	(34,542)
21578 - Asset Support Overheads	(141,031)
Total Overhead Expenses	(365,831)
Depreciation	
21423 - Depreciation - PLANT	(11,096)
Total Depreciation Expenses	(11,096)
Net Income/(Deficit)	888,014

Operations

Reserve Movement

Transfer from Reserve

35050 - Tfr from Gravel Pit Rehabilitation Reserve 866,945

Total Transfer from Reserve 866,945

Total Reserve Movement 866,945

TOTAL 1,754,958

Projects

Description

General Fund

Income

GVP0005 - Gravel Pit Operations 2,650,000

Total Income 2,650,000

Expenses

GVP0005 - Gravel Pit Operations (0)

GVR0003 - Gravel Pit - Rehabilitation (16,750)

GVR0004 - Gravel Pit Operations - Environmental Works (1,366,945)

Total Expenses (1,383,695)

Total General Fund 1,266,305

Operations

Cost Centre: 522 - Contracts and Procurement

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	1,523,409
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Total Ordinary Income

1,523,409

Ordinary Expenses

20120 - Normal salaries & wages	(655,476)
20125 - On-costs salaries & wages	(243,560)
20130 - Overtime salaries & wages	(7,441)
20210 - PPE - non uniform	(100)
20630 - Hire of plant & equipment - internal	(18,360)
21210 - Advertising & promotion	(9,000)
21230 - Freight/Courier/Transport	(900)
21260 - Licenses & Registrations	(17,900)
21285 - Telephone Expenses	(864)
21320 - Materials	(120)

Total Ordinary Expenses

(953,721)

Overhead Expenses

21570 - HR Overheads	(64,128)
21571 - Admin/Support Overheads	(40,604)
21572 - Strategic Support Overheads	(464,956)

Total Overhead Expenses

(569,688)

Net Income/(Deficit)

(0)

TOTAL

(0)

Operations

Cost Centre: 523 - Stores and Facilities Management

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	1,604,011
11710 - Allocations - Stock Issue from Stores	180,000
Total Ordinary Income	1,784,011
Ordinary Expenses	
20120 - Normal salaries & wages	(528,714)
20125 - On-costs salaries & wages	(196,460)
20130 - Overtime salaries & wages	(20,000)
20210 - PPE - non uniform	(360)
20220 - Staff amenities	(41,400)
20610 - Office furniture & Equipment <\$5,000	(117,080)
20630 - Hire of plant & equipment - internal	(50,300)
20635 - Loose tools & associated consumables	(5,400)
20825 - Oil & lubricants - vehicles	(120)
20920 - Other consultants	(50,000)
21230 - Freight/Courier/Transport	(600)
21275 - Printing & stationery	(78,712)
21285 - Telephone Expenses	(9,378)
21320 - Materials	(57,500)
21340 - Gladstone Stock Variations	(3,600)
21341 - Calliope Stock Variations	(600)
21342 - Miriam Vale Stock Variations	(200)
21343 - Fuel Stock Variations	(6,000)
Total Ordinary Expenses	(1,166,424)
Overhead Expenses	
21570 - HR Overheads	(65,976)
21571 - Admin/Support Overheads	(41,774)
21572 - Strategic Support Overheads	(478,357)
Total Overhead Expenses	(586,108)
Depreciation	
21435 - Depreciation - GRCFINANC	(16,396)
21440 - Depreciation - PFOS	(505)
21460 - Depreciation - BUILDINGS	(14,578)
Total Depreciation Expenses	(31,479)
Net Income/(Deficit)	0
TOTAL	0

Operations

Cost Centre: 529 - Delivery Support and Performance

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	282,489
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Total Ordinary Income	282,489
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Ordinary Expenses

20120 - Normal salaries & wages	(134,184)
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20125 - On-costs salaries & wages	(49,866)
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20630 - Hire of plant & equipment - internal	(17,000)
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21285 - Telephone Expenses	(406)
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Total Ordinary Expenses	(201,456)
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Overhead Expenses

21570 - HR Overheads	(9,122)
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21571 - Admin/Support Overheads	(5,776)
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21572 - Strategic Support Overheads	(66,136)
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Total Overhead Expenses	(81,034)
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Net Income/(Deficit)	(0)
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TOTAL	(0)
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Operations

Group: Operations Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	99	376,913
Total Ordinary Expenses	(1,222,187)	(1,334,061)	(360,698)
Total Overhead Expenses	-	-	(16,215)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,222,187)	(1,333,962)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,222,187)	(1,333,962)	-

Operations

Cost Centre: 720 - Operations Administration

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	376,913
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Total Ordinary Income	376,913
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Ordinary Expenses

20120 - Normal salaries & wages	(243,398)
20125 - On-costs salaries & wages	(90,442)
20270 - Travel & Accommodation - Staff	(1,000)
20277 - NON-FBT Entertainment & Hospitality	(1,200)
20630 - Hire of plant & equipment - internal	(2,880)
20920 - Other consultants	(20,000)
21276 - Printing and Stationery – Uncentralised	(600)
21285 - Telephone Expenses	(1,178)

Total Ordinary Expenses	(360,698)
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Overhead Expenses

21570 - HR Overheads	(16,215)
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Total Overhead Expenses	(16,215)
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Net Income/(Deficit)	-
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TOTAL	-
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Operations

Group: Parks Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	5,428,826	5,340,023	6,671,708
Total Ordinary Expenses	(5,714,554)	(6,262,026)	(5,816,024)
Total Overhead Expenses	-	-	(843,948)
Total Depreciation Expenses	-	-	(11,736)
Net Income/(Deficit)	(285,728)	(922,003)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(285,728)	(922,003)	-

Operations

Cost Centre: 362 - Parks Operations Support

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	1,378,398
11760 - Operations Labour Recovery	5,293,311

Total Ordinary Income **6,671,708**

Ordinary Expenses

20120 - Normal salaries & wages	(4,228,176)
20125 - On-costs salaries & wages	(1,555,814)
20275 - Entertainment & Hospitality (FBT)	(3,000)
21285 - Telephone Expenses	(29,034)

Total Ordinary Expenses **(5,816,024)**

Overhead Expenses

21570 - HR Overheads	(516,754)
21571 - Admin/Support Overheads	(327,194)

Total Overhead Expenses **(843,948)**

Depreciation

21440 - Depreciation - PFOS	(11,677)
21460 - Depreciation - BUILDINGS	(59)

Total Depreciation Expenses **(11,736)**

Net Income/(Deficit) **0**

TOTAL **0**

Operations

Projects

Description

General Fund

Income

PKS0001 - Parks Program Delivery Central (A)	1,281,130
PKS0002 - Parks Program Delivery Central (B)	834,457
PKS0003 - Parks Program Delivery Southern	1,008,307
PKS0004 - Parks Program Delivery South West	948,387
PKS0005 - Parks Horticulture Delivery Central	1,000,133

Total Income

5,072,415

Expenses

PKS0001 - Parks Program Delivery Central (A)	(1,388,924)
PKS0002 - Parks Program Delivery Central (B)	(878,376)
PKS0003 - Parks Program Delivery Southern	(1,061,376)
PKS0004 - Parks Program Delivery South West	(998,302)
PKS0005 - Parks Horticulture Delivery Central	(1,052,772)

Total Expenses

(5,379,750)

Total General Fund

(307,335)

Operations

Group: Property Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	17,166	-
Total Ordinary Expenses	(3,892,880)	(3,303,625)	(3,325,205)
Total Overhead Expenses	-	-	(26,560)
Total Depreciation Expenses	(400,992)	(400,992)	(395,363)
Net Income/(Deficit)	(4,293,872)	(3,687,451)	(3,747,128)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(230,000)	(139,897)	(152,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(230,000)	(139,897)	(152,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(4,523,872)	(3,827,348)	(3,899,128)

Operations

Cost Centre: 270 - Corporate Buildings and Facilities

Description	2020/2021 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(119,118)
20125 - On-costs salaries & wages	(44,264)
20130 - Overtime salaries & wages	(3,000)
20625 - Hire of plant & equipment - external	(6,000)
20630 - Hire of plant & equipment - internal	(24,500)
20646 - Equipment License Renewal Fees	(1,000)
20710 - Cleaning & refuse	(1,227,000)
20715 - Electricity & gas	(280,000)
20725 - Fire Safety	(114,204)
20730 - Insurance - Property	(60,000)
20735 - Pest Control - Inspections	(50,000)
20750 - Security services	(120,000)
20760 - Property Repairs and Maintenance	(472,308)
20921 - Other Contractors	(45,000)
21150 - Other maintenance	(625,253)
21240 - Insurance - Other	(5,000)
21285 - Telephone Expenses	(7,558)
21320 - Materials	(120,000)
21365 - Safety equipment (Non-PPE)	(1,000)
Total Ordinary Expenses	(3,325,205)
Overhead Expenses	
21570 - HR Overheads	(16,263)
21571 - Admin/Support Overheads	(10,297)
Total Overhead Expenses	(26,560)
Depreciation	
21435 - Depreciation - GRCFINANC	(3,734)
21440 - Depreciation - PFOS	(10,024)
21460 - Depreciation - BUILDINGS	(336,676)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(43,537)
21463 - Depreciation - SEWERAGE	(1,393)
Total Depreciation Expenses	(395,363)
Net Income/(Deficit)	(3,747,128)

Operations

Capital Expenditure/Loans

Capital Expenses

21320 - Materials (152,000)

Total Capital Expenses (152,000)

Total Capital Expenditure/Loans (152,000)

TOTAL (3,899,128)

Projects

Description

General Fund

Expenses

PRO0001 - GRC Wide Contracts (1,227,000)

Total Expenses (1,227,000)

Total General Fund (1,227,000)

Capital Projects Fund

Expenses

BDC0152 - 101 Goondoon St Carpet replacement (152,000)

Total Expenses (152,000)

Total Capital Projects Fund (152,000)

Operations

Group: Road Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	9,557,286	10,998,263	11,237,831
Total Ordinary Expenses	(9,806,847)	(11,300,833)	(10,191,925)
Total Overhead Expenses	-	-	(1,060,301)
Total Depreciation Expenses	(1,741)	(1,741)	(77)
Net Income/(Deficit)	(251,301)	(304,310)	(14,472)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(251,301)	(304,310)	(14,472)

Operations

Cost Centre: 152 - Road Operations Support

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	1,747,787
11760 - Operations Labour Recovery	7,169,802

Total Ordinary Income **8,917,589**

Ordinary Expenses

20120 - Normal salaries & wages	(5,685,582)
20125 - On-costs salaries & wages	(2,097,476)
20275 - Entertainment & Hospitality (FBT)	(1,500)
20635 - Loose tools & associated consumables	(36,000)
20921 - Other Contractors	(6,000)
21285 - Telephone Expenses	(30,653)

Total Ordinary Expenses **(7,857,211)**

Overhead Expenses

21570 - HR Overheads	(649,228)
21571 - Admin/Support Overheads	(411,073)

Total Overhead Expenses **(1,060,301)**

Depreciation

21435 - Depreciation - GRFCINANC	(77)
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Total Depreciation Expenses **(77)**

Net Income/(Deficit) **(0)**

TOTAL **(0)**

Operations

Projects

Description

General Fund

Income

RDS0001 - Roads Operations Central (A)	1,108,929
RDS0002 - Roads Operations Central (B)	1,258,302
RDS0003 - Roads Operations Western (A)	1,281,514
RDS0004 - Roads Operations Western (B)	1,381,532
RDS0005 - Roads Operations Southern (A)	999,250
RDS0006 - Roads Operations Southern (B)	1,140,276

Total Income

7,169,802

Expenses

RDS0001 - Roads Operations Central (A)	(1,167,294)
RDS0002 - Roads Operations Central (B)	(1,324,528)
RDS0003 - Roads Operations Western (A)	(1,348,962)
RDS0004 - Roads Operations Western (B)	(1,454,244)
RDS0005 - Roads Operations Southern (A)	(1,051,842)
RDS0006 - Roads Operations Southern (B)	(1,200,290)

Total Expenses

(7,547,160)

Total General Fund

(377,358)

Operations

Cost Centre: 175 - Recoverable Works - Roads

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

11910 - Contract Income	2,320,242
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Total Ordinary Income

2,320,242

Ordinary Expenses

20120 - Normal salaries & wages	(661,064)
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20125 - On-costs salaries & wages	(245,650)
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20630 - Hire of plant & equipment - internal	(714,000)
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20921 - Other Contractors	(357,000)
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21320 - Materials	(357,000)
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Total Ordinary Expenses

(2,334,714)

Net Income/(Deficit)

(14,472)

TOTAL

(14,472)

Operations

Group: Water Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	5,224,540	5,699,157	7,351,080
Total Ordinary Expenses	(5,496,784)	(7,322,179)	(6,455,295)
Total Overhead Expenses	-	-	(895,784)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(272,244)	(1,623,022)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	1,623,021	-
Total Reserve Movement	-	1,623,021	-
TOTAL	(272,244)	(1)	-

Operations

Cost Centre: 210 - Recoverable Works - Wastewater

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

11920 - Private Works Income	12,000
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Total Ordinary Income

12,000

Ordinary Expenses

20130 - Overtime salaries & wages	(2,400)
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21320 - Materials	(9,600)
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Total Ordinary Expenses

(12,000)

Net Income/(Deficit)

-

TOTAL

-

Operations

Cost Centre: 232 - Water Operations Support

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	1,873,934
11760 - Operations Labour Recovery	5,453,146

Total Ordinary Income **7,327,080**

Ordinary Expenses

20120 - Normal salaries & wages	(4,419,568)
20125 - On-costs salaries & wages	(1,843,404)
20210 - PPE - non uniform	(10,000)
20265 - Other staffing costs	(500)
20635 - Loose tools & associated consumables	(100,000)
20920 - Other consultants	(8,000)
21285 - Telephone Expenses	(49,823)

Total Ordinary Expenses **(6,431,295)**

Overhead Expenses

21570 - HR Overheads	(548,494)
21571 - Admin/Support Overheads	(347,291)

Total Overhead Expenses **(895,784)**

Net Income/(Deficit) **0**

TOTAL **0**

Operations

Cost Centre: 245 - Recoverable Works - Water

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

11920 - Private Works Income	12,000
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Total Ordinary Income

12,000

Ordinary Expenses

20130 - Overtime salaries & wages	(2,400)
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21320 - Materials	(9,600)
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Total Ordinary Expenses

(12,000)

Net Income/(Deficit)

-

TOTAL

-

Operations

Group: Works Planning and Scheduling

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	75,000	501,248	3,000,658
Total Ordinary Expenses	(2,425,773)	(2,513,513)	(2,368,220)
Total Overhead Expenses	-	-	(1,203,390)
Total Depreciation Expenses	(64,905)	(64,905)	(81,181)
Net Income/(Deficit)	(2,415,678)	(2,077,170)	(652,134)
Capital Expenditure/Loans			
Total Capital Income	20,000	-	-
Total Capital Expenses	(440,000)	(1,354,806)	(315,483)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(420,000)	(1,354,806)	(315,483)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(2,835,678)	(3,431,976)	(967,617)

Operations

Cost Centre: 120 - Disaster Management

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10925 - State government grants	55,000
Total Ordinary Income	55,000
Ordinary Expenses	
20120 - Normal salaries & wages	(98,386)
20125 - On-costs salaries & wages	(36,558)
20277 - NON-FBT Entertainment & Hospitality	(1,000)
20630 - Hire of plant & equipment - internal	(4,761)
20635 - Loose tools & associated consumables	(4,400)
20646 - Equipment License Renewal Fees	(100)
20715 - Electricity & gas	(16,000)
20740 - Rates & charges - Council properties	(12,620)
20745 - Rent	(2,300)
20810 - Fuel - vehicles	(8,000)
20815 - Insurance - vehicles	(7,008)
20825 - Oil & lubricants - vehicles	(500)
20830 - Outside repairs - vehicles	(5,000)
20835 - Parts & materials - vehicles	(4,000)
20845 - Tyres & tubes - vehicles	(1,000)
20921 - Other Contractors	(30,000)
21050 - Other Donations	(260,000)
21150 - Other maintenance	(29,600)
21240 - Insurance - Other	(400)
21285 - Telephone Expenses	(43,422)
21320 - Materials	(40,000)
21360 - Community training and resources	(6,000)
Total Ordinary Expenses	(611,055)
Overhead Expenses	
21570 - HR Overheads	(9,122)
21571 - Admin/Support Overheads	(5,776)
Total Overhead Expenses	(14,897)
Depreciation	
21423 - Depreciation - PLANT	(23,046)
21435 - Depreciation - GRFCFINANC	(26,313)
21440 - Depreciation - PFOS	(4,512)
21460 - Depreciation - BUILDINGS	(27,311)
Total Depreciation Expenses	(81,181)
Net Income/(Deficit)	(652,134)

Operations

Capital Expenditure/Loans

Capital Expenses

21320 - Materials (315,483)

Total Capital Expenses (315,483)

Total Capital Expenditure/Loans (315,483)

TOTAL (967,617)

Projects

Description

General Fund

Expenses

GNM0013 - SES - Agnes Water (21,064)

GNM0014 - SES - Baffle Crk (12,564)

GNM0015 - SES - Boyne / Tannum (12,562)

GNM0016 - SES - Calliope (14,062)

GNM0017 - SES - Gladstone (14,062)

GNM0018 - SES - Miriam Vale (12,562)

GNM0019 - SES - Mt Larcom (13,562)

GNM0020 - SES - Rosedale (12,682)

GNM0140 - Get Ready Programme 15/16 (24,000)

Total Expenses (137,120)

Total General Fund (137,120)

Capital Projects Fund

Expenses

BDC0147 - Miriam Vale SES Building (315,483)

Total Expenses (315,483)

Total Capital Projects Fund (315,483)

Operations

Cost Centre: 390 - Works Planning and Scheduling

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	1,527,049
Total Ordinary Income	1,527,049
Ordinary Expenses	
20120 - Normal salaries & wages	(468,442)
20125 - On-costs salaries & wages	(174,070)
20130 - Overtime salaries & wages	(30,000)
20275 - Entertainment & Hospitality (FBT)	(1,250)
20920 - Other consultants	(383,750)
21285 - Telephone Expenses	(2,243)
Total Ordinary Expenses	(1,059,755)
Overhead Expenses	
21570 - HR Overheads	(52,602)
21571 - Admin/Support Overheads	(33,306)
21572 - Strategic Support Overheads	(381,386)
Total Overhead Expenses	(467,294)
Net Income/(Deficit)	-
TOTAL	-

Operations

Cost Centre: 392 - Project Delivery

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	1,418,609
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Total Ordinary Income	1,418,609
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Ordinary Expenses

20120 - Normal salaries & wages	(393,472)
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20125 - On-costs salaries & wages	(146,220)
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20630 - Hire of plant & equipment - internal	(94,554)
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20920 - Other consultants	(56,000)
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21285 - Telephone Expenses	(7,164)
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Total Ordinary Expenses	(697,410)
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Overhead Expenses

21570 - HR Overheads	(81,183)
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21571 - Admin/Support Overheads	(51,403)
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21572 - Strategic Support Overheads	(588,614)
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Total Overhead Expenses	(721,199)
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Net Income/(Deficit)	(0)
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TOTAL	(0)
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Projects

Description

General Fund

Expenses

OPS0001 - Mass Movement	(36,000)
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Total Expenses	(36,000)
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Total General Fund	(36,000)
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Operations

Group: Waste Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	11,869,519	11,871,550	12,172,968
Total Ordinary Expenses	(10,992,132)	(10,943,547)	(11,565,556)
Total Overhead Expenses	-	-	(3,247,272)
Total Depreciation Expenses	(160)	(160)	(160)
Net Income/(Deficit)	877,227	927,843	(2,640,021)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	2,639,860
Total Reserve Movement	-	-	2,639,860
TOTAL	877,227	927,843	(161)

Operations

Cost Centre: 412 - Waste Operations Support

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	730,882
11760 - Operations Labour Recovery	1,266,004

Total Ordinary Income **1,996,887**

Ordinary Expenses

20120 - Normal salaries & wages	(1,202,964)
20125 - On-costs salaries & wages	(447,028)
21285 - Telephone Expenses	(7,620)

Total Ordinary Expenses **(1,657,612)**

Overhead Expenses

21570 - HR Overheads	(207,740)
21571 - Admin/Support Overheads	(131,535)

Total Overhead Expenses **(339,275)**

Net Income/(Deficit) **(0)**

TOTAL **(0)**

Projects

Description

General Fund

Income

WST0001 - Waste - Team A	627,817
WST0002 - Waste - Team B	638,187

Total Income **1,266,004**

Expenses

WST0001 - Waste - Team A	(660,860)
WST0002 - Waste - Team B	(671,776)

Total Expenses **(1,332,636)**

Total General Fund **(66,632)**

Operations

Cost Centre: 420 - Cleansing & Disposal

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10140 - Cleansing rates	9,716,610
10230 - Discount granted - cleansing	(806,478)
10315 - Interest from overdue rates and utility charges	81,774
10925 - State government grants	1,140,000
11685 - Waste Royalties	44,175
Total Ordinary Income	10,176,081
Ordinary Expenses	
20917 - Barge Contractors	(84,000)
20921 - Other Contractors	(3,403,944)
20941 - Recycling costs	(880,000)
21345 - Tipping Fees	(4,400,000)
21347 - Waste Levy	(1,140,000)
Total Ordinary Expenses	(9,907,944)
Overhead Expenses	
21571 - Admin/Support Overheads	(416,556)
21573 - Customer Service Overheads	(856,594)
21574 - Finance Overheads	(349,740)
21575 - Works Delivery Support Overheads	(270,020)
21576 - Procurement Overheads	(14,230)
21578 - Asset Support Overheads	(1,000,857)
Total Overhead Expenses	(2,907,997)
Depreciation	
21440 - Depreciation - PFOS	(160)
Total Depreciation Expenses	(160)
Net Income/(Deficit)	(2,640,021)
Reserve Movement	
Transfer from Reserve	
35045 - Tfr from Regional Waste Management Reserve	2,639,860
Total Transfer from Reserve	2,639,860
Total Reserve Movement	2,639,860
TOTAL	(160)

Operations

Projects

Description

Cleansing Fund

Income

LND0095 - Qld Government Waste Levy	1,140,000
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Total Income

1,140,000

Expenses

LND0095 - Qld Government Waste Levy	(1,140,000)
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Total Expenses

(1,140,000)

Total Cleansing Fund

-

People, Culture and Safety

Business Unit Summary

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	20,027,248	19,578,847	24,180,428
Total Ordinary Expenses	(23,158,162)	(22,068,882)	(24,175,132)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	(5,898)	(5,898)	(5,296)
Net Income/(Deficit)	(3,136,812)	(2,495,933)	0
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(3,136,812)	(2,495,933)	0

People, Culture and Safety

Group: Employee Entitlements

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	15,035,400	14,195,291	16,774,000
Total Ordinary Expenses	(15,035,400)	(14,784,522)	(16,774,000)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	-	(589,232)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	-	(589,232)	-

People, Culture and Safety

Cost Centre: 518 - Employee Entitlement Recoveries

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10850 - Annual leave oncost recover	4,697,000
10851 - Long Service Leave Oncost Recovery	1,015,000
10852 - Personal/Sick Leave Oncost Recovery	2,173,000
10853 - Public Holiday Oncost Recovery	2,173,000
10860 - Superannuation Oncost Recovery	6,716,000

Total Ordinary Income **16,774,000**

Ordinary Expenses

20150 - Annual leave entitlement expense	(4,697,000)
20151 - Long Service Leave entitlement expense	(1,015,000)
20152 - Sick Leave entitlement expense	(2,173,000)
20153 - Public Holidays expense	(2,173,000)
20160 - Superannuation expense	(6,716,000)

Total Ordinary Expenses **(16,774,000)**

Net Income/(Deficit) **-**

TOTAL **-**

People, Culture and Safety

Group: Talent Development

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	276,507	735,534	2,827,831
Total Ordinary Expenses	(3,344,518)	(2,602,479)	(2,825,433)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	(3,000)	(3,000)	(2,398)
Net Income/(Deficit)	(3,071,011)	(1,869,945)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(3,071,011)	(1,869,945)	(0)

People, Culture and Safety

Cost Centre: 109 - Culture & Capability

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	1,405,849
10915 - Federal government grants	6,000
10925 - State government grants	227,500
11761 - Trainee Labour Recovery	1,188,482
Total Ordinary Income	2,827,831
Ordinary Expenses	
20120 - Normal salaries & wages	(1,192,382)
20124 - Motor vehicle allowance	(6,000)
20125 - On-costs salaries & wages	(445,468)
20130 - Overtime salaries & wages	(6,000)
20245 - Training & development - Mandatory	(234,091)
20250 - Training & development - Non-Mandatory	(500,000)
20255 - Seminars & Conferences	(100,000)
20260 - Trainee/Apprentice Costs	(108,600)
20271 - Travel & Accom - Seminars/Training Only	(115,152)
20275 - Entertainment & Hospitality (FBT)	(2,000)
20550 - Subs - Other	(4,000)
20920 - Other consultants	(100,000)
21260 - Licenses & Registrations	(10,000)
21285 - Telephone Expenses	(1,740)
Total Ordinary Expenses	(2,825,433)
Depreciation	
21410 - Amortisation - INTANGIBLES	(2,398)
Total Depreciation Expenses	(2,398)
Net Income/(Deficit)	(0)
TOTAL	(0)

People, Culture and Safety

Group: People Culture & Safety Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	504,963	487,101	769,180
Total Ordinary Expenses	(1,006,158)	(1,072,655)	(769,180)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(501,195)	(585,555)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(501,195)	(585,555)	-

People, Culture and Safety

Cost Centre: 517 - Remuneration and Benefits

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	351,558
Total Ordinary Income	351,558
Ordinary Expenses	
20120 - Normal salaries & wages	(245,524)
20125 - On-costs salaries & wages	(91,234)
20130 - Overtime salaries & wages	(1,000)
20550 - Subs - Other	(800)
20630 - Hire of plant & equipment - internal	(13,000)
Total Ordinary Expenses	(351,558)
Net Income/(Deficit)	0
TOTAL	0

People, Culture and Safety

Cost Centre: 750 - People, Culture & Safety Administration

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	417,622
Total Ordinary Income	417,622
Ordinary Expenses	
20120 - Normal salaries & wages	(210,908)
20125 - On-costs salaries & wages	(78,374)
20270 - Travel & Accommodation - Staff	(1,000)
20275 - Entertainment & Hospitality (FBT)	(1,200)
20550 - Subs - Other	(55,000)
20920 - Other consultants	(67,000)
21276 - Printing and Stationery – Uncentralised	(500)
21285 - Telephone Expenses	(3,640)
Total Ordinary Expenses	(417,622)
Net Income/(Deficit)	0
TOTAL	0

People, Culture and Safety

Group: People Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	2,288,462	2,214,879	1,834,041
Total Ordinary Expenses	(1,619,394)	(1,722,527)	(1,834,041)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	669,068	492,351	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	669,068	492,351	-

People, Culture and Safety

Cost Centre: 555 - People Services	
Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	1,182,481
Total Ordinary Income	1,182,481
Ordinary Expenses	
20120 - Normal salaries & wages	(389,714)
20124 - Motor vehicle allowance	(1,200)
20125 - On-costs salaries & wages	(144,810)
20130 - Overtime salaries & wages	(24,000)
20210 - PPE - non uniform	(240)
20225 - Staff gifts and awards	(144,000)
20230 - Staff medicals	(48,000)
20235 - Staff uniforms - non PPE	(49,210)
20240 - Staff uniforms - PPE	(110,065)
20265 - Other staffing costs	(6,600)
20270 - Travel & Accommodation - Staff	(1,020)
20275 - Entertainment & Hospitality (FBT)	(1,200)
20550 - Subs - Other	(6,000)
20630 - Hire of plant & equipment - internal	(9,000)
20646 - Equipment License Renewal Fees	(3,000)
20920 - Other consultants	(60,000)
20921 - Other Contractors	(180,000)
21230 - Freight/Courier/Transport	(120)
21285 - Telephone Expenses	(1,842)
21320 - Materials	(2,400)
21365 - Safety equipment (Non-PPE)	(60)
Total Ordinary Expenses	(1,182,481)
Net Income/(Deficit)	(0)
TOTAL	(0)

People, Culture and Safety

Cost Centre: 556 - Recruitment Services

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10810 - Admin overhead charges recouped	651,560
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Total Ordinary Income

651,560

Ordinary Expenses

20120 - Normal salaries & wages	(169,374)
20125 - On-costs salaries & wages	(62,934)
20215 - Recruitment costs	(271,164)
20225 - Staff gifts and awards	(71,306)
20230 - Staff medicals	(56,400)
20550 - Subs - Other	(5,000)
20920 - Other consultants	(15,000)
21285 - Telephone Expenses	(382)

Total Ordinary Expenses

(651,560)

Net Income/(Deficit)

0

TOTAL

0

People, Culture and Safety

Group: Health Safety & Wellbeing

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	1,921,916	1,946,043	1,975,376
Total Ordinary Expenses	(2,152,692)	(1,886,698)	(1,972,478)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	(2,898)	(2,898)	(2,898)
Net Income/(Deficit)	(233,674)	56,447	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(233,674)	56,447	-

People, Culture and Safety

Cost Centre: 115 - Health Safety & Wellbeing Administration

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	899,607
Total Ordinary Income	899,607
Ordinary Expenses	
20120 - Normal salaries & wages	(371,278)
20125 - On-costs salaries & wages	(137,968)
20210 - PPE - non uniform	(66,000)
20225 - Staff gifts and awards	(1,200)
20230 - Staff medicals	(190,000)
20280 - First Aid Supplies	(14,000)
20625 - Hire of plant & equipment - external	(16,800)
20630 - Hire of plant & equipment - internal	(40,500)
20920 - Other consultants	(24,000)
21230 - Freight/Courier/Transport	(700)
21285 - Telephone Expenses	(6,263)
21365 - Safety equipment (Non-PPE)	(28,000)
Total Ordinary Expenses	(896,709)
Depreciation	
21435 - Depreciation - GRFCINANC	(2,898)
Total Depreciation Expenses	(2,898)
Net Income/(Deficit)	(0)
TOTAL	(0)

People, Culture and Safety

Cost Centre: 565 - Rehabilitation Health and Wellbeing

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10810 - Admin overhead charges recouped	171,406
10865 - Work Cover Oncost Recovery	808,363
11660 - Insurance receipts	96,000

Total Ordinary Income **1,075,769**

Ordinary Expenses

20120 - Normal salaries & wages	(73,788)
20125 - On-costs salaries & wages	(27,418)
20230 - Staff medicals	(25,200)
20920 - Other consultants	(45,000)
21245 - Insurance - Workcover	(904,363)

Total Ordinary Expenses **(1,075,769)**

Net Income/(Deficit) **0**

TOTAL **0**

Strategic Asset Performance

Business Unit Summary

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	83,299,807	78,456,743	88,508,950
Total Ordinary Expenses	(81,765,363)	(76,106,064)	(76,245,372)
Total Overhead Expenses	-	-	(27,489,937)
Total Depreciation Expenses	(36,213,503)	(36,212,970)	(37,427,911)
Net Income/(Deficit)	(34,679,059)	(33,862,291)	(52,654,269)
Capital Expenditure/Loans			
Total Capital Income	6,242,287	2,901,530	22,149,032
Total Capital Expenses	(58,458,264)	(30,483,229)	(45,998,009)
Total Loan Proceeds	-	-	-
Total Loan Payments	(5,628,489)	(5,436,969)	(5,640,177)
Total Capital Expenditure/Loans	(57,844,466)	(33,018,667)	(29,489,154)
Reserve Movement			
Total Transfer to Reserve	(9,236,660)	(24,188,822)	(16,111,606)
Total Transfer from Reserve	10,385,854	12,192,040	17,636,075
Total Reserve Movement	1,149,194	(11,996,782)	1,524,470
TOTAL	(91,374,331)	(78,877,740)	(80,618,954)

Strategic Asset Performance

Group: Asset Designers

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	826,407
Total Ordinary Expenses	(866,128)	(537,753)	(471,632)
Total Overhead Expenses	-	-	(353,914)
Total Depreciation Expenses	(3,149)	(3,149)	(861)
Net Income/(Deficit)	(869,277)	(540,902)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(869,277)	(540,902)	(0)

Strategic Asset Performance

Cost Centre: 125 - Asset Designers	
Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	826,407
Total Ordinary Income	826,407
Ordinary Expenses	
20120 - Normal salaries & wages	(298,144)
20125 - On-costs salaries & wages	(110,798)
20550 - Subs - Other	(20,500)
20630 - Hire of plant & equipment - internal	(11,000)
20920 - Other consultants	(25,000)
20921 - Other Contractors	(5,000)
21280 - Reference Books	(350)
21285 - Telephone Expenses	(840)
Total Ordinary Expenses	(471,632)
Overhead Expenses	
21570 - HR Overheads	(46,016)
21571 - Admin/Support Overheads	25,743
21572 - Strategic Support Overheads	(333,641)
Total Overhead Expenses	(353,914)
Depreciation	
21435 - Depreciation - GRCFINANC	(861)
Total Depreciation Expenses	(861)
Net Income/(Deficit)	(0)
TOTAL	(0)
Projects	
Description	
General Fund	
Expenses	
GNM0176 - Technical Specification Standards	(105,680)
Total Expenses	(105,680)
Total General Fund	(105,680)

Strategic Asset Performance

Group: Asset Governance

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	2,150,753
Total Ordinary Expenses	(2,437,102)	(1,624,654)	(1,596,759)
Total Overhead Expenses	-	-	(553,994)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(2,437,102)	(1,624,654)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(2,437,102)	(1,624,654)	-

Strategic Asset Performance

Cost Centre: 207 - Asset Governance

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	2,150,753
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Total Ordinary Income	2,150,753
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Ordinary Expenses

20120 - Normal salaries & wages	(686,034)
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20125 - On-costs salaries & wages	(254,930)
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20130 - Overtime salaries & wages	(5,000)
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20275 - Entertainment & Hospitality (FBT)	(2,000)
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20550 - Subs - Other	(4,300)
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20630 - Hire of plant & equipment - internal	(11,000)
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20910 - Asset management consultants	(480,639)
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20920 - Other consultants	(150,312)
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21285 - Telephone Expenses	(2,544)
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Total Ordinary Expenses	(1,596,759)
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Overhead Expenses

21570 - HR Overheads	(72,031)
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21571 - Admin/Support Overheads	40,297
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21572 - Strategic Support Overheads	(522,260)
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Total Overhead Expenses	(553,994)
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Net Income/(Deficit)	0
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TOTAL	0
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Strategic Asset Performance

Group: Asset Performance and Monitoring

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	4,488,376
Total Ordinary Expenses	(3,704,239)	(2,369,574)	(3,571,791)
Total Overhead Expenses	-	-	(916,585)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(3,704,239)	(2,369,574)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(3,704,239)	(2,369,574)	-

Strategic Asset Performance

Cost Centre: 208 - Asset Performance and Monitoring

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	4,488,376
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Total Ordinary Income	4,488,376
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Ordinary Expenses

20120 - Normal salaries & wages	(1,182,444)
20125 - On-costs salaries & wages	(439,382)
20130 - Overtime salaries & wages	(2,400)
20630 - Hire of plant & equipment - internal	(88,625)
20635 - Loose tools & associated consumables	(8,000)
20910 - Asset management consultants	(1,125,400)
20920 - Other consultants	(299,000)
20921 - Other Contractors	(390,000)
21230 - Freight/Courier/Transport	(3,300)
21285 - Telephone Expenses	(9,240)
21310 - Chemicals	(12,000)
21320 - Materials	(12,000)

Total Ordinary Expenses	(3,571,791)
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Overhead Expenses

21570 - HR Overheads	(119,176)
21571 - Admin/Support Overheads	66,671
21572 - Strategic Support Overheads	(864,081)

Total Overhead Expenses	(916,585)
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Net Income/(Deficit)	0
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TOTAL	0
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Projects

Description	
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General Fund

Expenses

WZM7002 - Laboratory Services	(238,300)
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Total Expenses	(238,300)
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Total General Fund	(238,300)
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Strategic Asset Performance

Group: Asset Planning

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	23,523	2,223,844
Total Ordinary Expenses	(1,775,214)	(1,407,078)	(1,687,112)
Total Overhead Expenses	-	-	(536,732)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,775,214)	(1,383,555)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	165,000
Total Capital Expenses	-	-	(330,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(165,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,775,214)	(1,383,555)	(165,000)

Strategic Asset Performance

Cost Centre: 209 - Asset Planning

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	2,223,844
Total Ordinary Income	2,223,844
Ordinary Expenses	
20120 - Normal salaries & wages	(726,886)
20125 - On-costs salaries & wages	(270,106)
20630 - Hire of plant & equipment - internal	(27,000)
20645 - Software Maintenance & Support	(50,000)
20646 - Equipment License Renewal Fees	(30,000)
20920 - Other consultants	(555,000)
20921 - Other Contractors	(25,000)
21285 - Telephone Expenses	(3,120)
Total Ordinary Expenses	(1,687,112)
Overhead Expenses	
21570 - HR Overheads	(69,787)
21571 - Admin/Support Overheads	39,041
21572 - Strategic Support Overheads	(505,987)
Total Overhead Expenses	(536,732)
Net Income/(Deficit)	(0)
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	165,000
Total Capital Income	165,000
Capital Expenses	
20120 - Normal salaries & wages	(33,138)
20125 - On-costs salaries & wages	(12,312)
21320 - Materials	(284,550)
Total Capital Expenses	(330,000)
Total Capital Expenditure/Loans	(165,000)
TOTAL	(165,000)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

GNM0218 - Roads Planning	(60,000)
GNM0219 - Water Planning	(190,000)
GNM0220 - Sewer Planning	(205,000)
GNM0221 - Stormwater Planning	(70,000)
GNM0222 - SCADA Planning	(135,000)
Total Expenses	(660,000)

Total General Fund

(660,000)

Capital Projects Fund

Income

GNC0152 - Rain & river gauges - Various catchments	165,000
Total Income	165,000

Expenses

GNC0152 - Rain & river gauges - Various catchments	(330,000)
Total Expenses	(330,000)

Total Capital Projects Fund

(165,000)

Strategic Asset Performance

Group: Asset Solutions

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	2,925	2,276,090
Total Ordinary Expenses	(1,539,160)	(1,551,845)	(1,395,662)
Total Overhead Expenses	-	-	(873,661)
Total Depreciation Expenses	(6,767)	(6,767)	(6,767)
Net Income/(Deficit)	(1,545,927)	(1,555,687)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(50,000)	(50,802)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(50,000)	(50,802)	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,595,927)	(1,606,489)	(0)

Strategic Asset Performance

Cost Centre: 204 - Asset Solutions

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	2,276,090
Total Ordinary Income	2,276,090
Ordinary Expenses	
20120 - Normal salaries & wages	(964,516)
20125 - On-costs salaries & wages	(314,086)
20130 - Overtime salaries & wages	(10,000)
20275 - Entertainment & Hospitality (FBT)	(3,000)
20920 - Other consultants	(50,000)
20921 - Other Contractors	(48,000)
21285 - Telephone Expenses	(6,060)
Total Ordinary Expenses	(1,395,662)
Overhead Expenses	
21570 - HR Overheads	(113,595)
21571 - Admin/Support Overheads	63,549
21572 - Strategic Support Overheads	(823,615)
Total Overhead Expenses	(873,661)
Depreciation	
21410 - Amortisation - INTANGIBLES	(6,767)
Total Depreciation Expenses	(6,767)
Net Income/(Deficit)	(0)
TOTAL	(0)

Strategic Asset Performance

Group: Parks & Environment Assets

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	964,645	1,177,269	939,355
Total Ordinary Expenses	(12,055,775)	(10,800,332)	(11,974,109)
Total Overhead Expenses	-	-	(4,387,824)
Total Depreciation Expenses	(536,792)	(536,260)	(548,249)
Net Income/(Deficit)	(11,627,923)	(10,159,322)	(15,970,827)
Capital Expenditure/Loans			
Total Capital Income	-	112,221	752,200
Total Capital Expenses	(1,906,400)	(637,904)	(1,885,787)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(1,906,400)	(525,683)	(1,133,587)
Reserve Movement			
Total Transfer to Reserve	-	(8,210)	(33,857)
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	(8,210)	(33,857)
TOTAL	(13,534,323)	(10,693,215)	(17,138,271)

Strategic Asset Performance

Cost Centre: 345 - Cemeteries and Crematorium

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	516,660
Total Ordinary Income	516,660
Ordinary Expenses	
20120 - Normal salaries & wages	(186,984)
20125 - On-costs salaries & wages	(69,488)
20630 - Hire of plant & equipment - internal	(58,300)
20740 - Rates & charges - Council properties	(117,418)
20921 - Other Contractors	(271,320)
21285 - Telephone Expenses	(3,861)
21320 - Materials	(110,820)
Total Ordinary Expenses	(818,191)
Overhead Expenses	
21571 - Admin/Support Overheads	(109,577)
21573 - Customer Service Overheads	(128,321)
21574 - Finance Overheads	(22,668)
21575 - Works Delivery Support Overheads	(24,023)
21576 - Procurement Overheads	(80,350)
21577 - Stores Overheads	(28,890)
21578 - Asset Support Overheads	(89,044)
Total Overhead Expenses	(482,874)
Depreciation	
21435 - Depreciation - GRCFINANC	(9,559)
21440 - Depreciation - PFOS	(17,222)
21460 - Depreciation - BUILDINGS	(15,822)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(24,521)
21463 - Depreciation - SEWERAGE	(281)
Total Depreciation Expenses	(67,404)
Net Income/(Deficit)	(851,809)
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(818,587)
Total Capital Expenses	(818,587)
Total Capital Expenditure/Loans	(818,587)
TOTAL	(1,670,396)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

PKS0011 - Cemeteries & Crematorium (814,330)

Total Expenses (814,330)

Total General Fund

(814,330)

Capital Projects Fund

Expenses

PKC0260 - Calliope Cemetery Sth - Re-kerb/replace beds & driveway work (108,587)

PKC0283 - Port Curtis Cemetery (20,000)

PKC0290 - Calliope Cemetery Nth – Stage 1c NW (inc fencing & plinths) (650,000)

PKC0296 - Boyne Tannum Memorial Parklands - Stage 2 (40,000)

Total Expenses (818,587)

Total Capital Projects Fund

(818,587)

Strategic Asset Performance

Cost Centre: 365 - Parks & Conservation Operations

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11135 - Parks (open space)	33,857
11215 - Other hire	49,176
11920 - Private Works Income	30,912
Total Ordinary Income	113,945
Ordinary Expenses	
20120 - Normal salaries & wages	(3,682,806)
20125 - On-costs salaries & wages	(1,354,126)
20630 - Hire of plant & equipment - internal	(888,003)
20710 - Cleaning & refuse	(186,252)
20715 - Electricity & gas	(79,824)
20740 - Rates & charges - Council properties	(1,087,989)
20920 - Other consultants	(40,000)
20921 - Other Contractors	(1,960,116)
21320 - Materials	(532,176)
Total Ordinary Expenses	(9,811,292)
Overhead Expenses	
21571 - Admin/Support Overheads	(1,268,820)
21573 - Customer Service Overheads	(446,809)
21574 - Finance Overheads	(134,160)
21575 - Works Delivery Support Overheads	(278,170)
21576 - Procurement Overheads	(157,184)
21577 - Stores Overheads	(312,135)
21578 - Asset Support Overheads	(1,031,066)
Total Overhead Expenses	(3,628,344)
Depreciation	
21435 - Depreciation - GRCFINANC	(1,066)
21440 - Depreciation - PFOS	(212,441)
21460 - Depreciation - BUILDINGS	(91,882)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(161,116)
21462 - Depreciation - WATER	(2,576)
21463 - Depreciation - SEWERAGE	(7,116)
Total Depreciation Expenses	(476,198)
Net Income/(Deficit)	(13,801,889)

Strategic Asset Performance

Capital Expenditure/Loans

Capital Income

11020 - State government grants	752,200
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Total Capital Income

752,200

Capital Expenses

20120 - Normal salaries & wages	(96,758)
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20125 - On-costs salaries & wages	(40,548)
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21320 - Materials	(929,894)
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Total Capital Expenses

(1,067,200)

Total Capital Expenditure/Loans

(315,000)

Reserve Movement

Transfer to Reserve

30123 - Tfr to Parks Constrained Works Reserve	(33,857)
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Total Transfer to Reserve

(33,857)

Total Reserve Movement

(33,857)

TOTAL

(14,150,746)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

PEI0960 - Flying Fox Management	(45,000)
PEI0963 - Conservation Erosion Control Project	(69,500)
PEI0966 - Revegetation	(33,000)
PEI0967 - Conservation & environmental reserves hardscape asset mtce	(10,000)
PEI0968 - Conservation Trail Maintenance	(40,000)
PKS0006 - Central A	(2,128,304)

Work Orders for PKS0006 - Central A

6000882 - AREA Gladstone - Local Parks (Parks, road reserves and maintained open space, excludes medians, roundabouts & amenities)	(1,156,353)
6000883 - AREA Gladstone - Medians and Roundabouts	(247,893)
6000884 - Anzac Park	(3,367)
6000885 - Apex Park - Gladstone	(22,755)
6000886 - Barney Point Park	(122,842)
6000887 - Gerald Mylne Park	(142)
6000888 - Gladstone City Family Fun & Fitness Trail (Happy Valley)	(18,725)
6000889 - Friend Park	(27,393)
6000890 - Lions Park, Gladstone	(220,790)
6000891 - Reg Tanna Park (Duck Ponds)	(65,762)
6000892 - Memorial Park	(62,993)
6000893 - Vector Control - NRG - Recoverable	-
6000894 - Vector Control - GPC - Recoverable	-
6000895 - Vector Control - Miscellaneous	-
6000896 - Traffic Control - To be used when "Arboriculture, Horticulture & Mowing" teams utilise traffic control contractors	(543)
6001033 - Internal Plant Hire	(178,746)
Total	(2,128,304)

PKS0007 - Central B

(1,293,511)

Work Orders for PKS0007 - Central B

6000897 - AREA Gladstone - Local Parks (Parks, road reserves and maintained open space, excludes medians, roundabouts & amenities)	(799,983)
6000898 - AREA Gladstone - Medians and Roundabouts	(140,933)
6000899 - Anzac Park	(15,357)
6000900 - Apex Park - Gladstone	(30,069)
6000901 - Barney Point Park	(12,228)
6000902 - Gerald Mylne Park	(18,429)
6000903 - Gladstone City Family Fun & Fitness Trail (Happy Valley)	(16,266)
6000904 - Friend Park	(16,458)
6000905 - Lions Park, Gladstone	(10,409)
6000906 - Reg Tanna Park (Duck Ponds)	(23,473)
6000907 - Memorial Park	(47,409)
6000908 - Vector Control - NRG - Recoverable	-
6000909 - Vector Control - GPC - Recoverable	-
6000910 - Vector Control - Miscellaneous	-
6000911 - Traffic Control - To be used when "Arboriculture, Horticulture & Mowing" teams utilise traffic control contractors	(964)
6001034 - Internal Plant Hire	(161,532)
Total	(1,293,511)

Strategic Asset Performance

PKS0008 - Horticulture (1,805,772)

Work Orders for PKS0008 - Horticulture

6000912 - AREA Gladstone - Local Parks (Parks, road reserves and maintained open space, excludes medians, roundabouts & amenities)	(886,824)
6000913 - AREA Gladstone - Medians and Roundabouts	(391,840)
6000914 - Anzac Park	(11,089)
6000915 - Apex Park - Gladstone	(3,799)
6000916 - Barney Point Park	(10,930)
6000917 - Gerald Mylne Park	(123,299)
6000918 - Gladstone City Family Fun & Fitness Trail (Happy Valley)	(6,520)
6000919 - Friend Park	(3,814)
6000920 - Lions Park, Gladstone	(13,332)
6000921 - Reg Tanna Park (Duck Ponds)	(51,639)
6000922 - Memorial Park	(25,069)
6000923 - Vector Control - NRG - Recoverable	-
6000924 - Vector Control - GPC - Recoverable	-
6000925 - Vector Control - Miscellaneous	-
6000926 - Traffic Control - To be used when "Arboriculture, Horticulture & Mowing" teams utilise traffic control contractors	(89,501)
6001035 - Internal Plant Hire	(188,116)
Total	(1,805,772)

PKS0009 - Southern (1,919,589)

Work Orders for PKS0009 - Southern

6000927 - AREA Agnes Water & Seventeen Seventy - Local Parks	(583,507)
6000928 - AREA Rosedale, Baffle Creek, Lowmead - Local Parks	(65,858)
6000929 - AREA Miriam Vale - Local Parks	(101,969)
6000930 - AREA Bororen - Local Parks	(58,697)
6000931 - AREA Turkey Beach - Local Parks	(55,428)
6000932 - Air Sea Rescue Park (1770 Foreshore)	(71,111)
6000933 - Endeavour Park	(160,564)
6000934 - Alf Larson/Lions Park, Miriam Vale	(246,211)
6000935 - Tom Jeffery Park	(135,179)
6000936 - Workmans Beach	(45,381)
6000937 - Declared Weed Spraying - Gladstone City Area - Routine work (not related to DTMR contract or requests by Roads Program Delivery)	(17,689)
6000938 - Declared Weed Spraying - North Area - Routine work (not related to DTMR contract or requests by Roads Program Delivery)	(61,206)
6000939 - Declared Weed Spraying - South Area - Routine work (not related to DTMR contract or requests by Roads Program Delivery)	(50,697)
6000940 - Herbicide Spraying and Surveying (DTMR)	(29,684)
6000941 - Traffic Control - To be used when "Arboriculture, Horticulture & Mowing" teams utilise traffic control contractors	(1)
6001036 - Internal Plant Hire	(236,406)
Total	(1,919,589)

Strategic Asset Performance

PKS0010 - South West	(2,466,616)
Work Orders for PKS0010 - South West	
6000942 - AREA Boyne Island, Tannum Sands - Local Parks (Boyne Island, Tannum Sands, Benaraby, Wurdong Heights)	(1,067,142)
6000943 - AREA Calliope - Local Parks (Calliope, Beecher, Boyne Valley, Builyan, Burua)	(290,736)
6000944 - AREA Harbour Islands (South End, Curtis Island, Facing Island)	(85,004)
6000945 - Bray Park	(67,007)
6000946 - Bunting Park	(96,340)
6000947 - Calliope River Camping Ground (North and South Side)	(49,565)
6000948 - Canoe Point	(125,751)
6000949 - Millennium Esplanade	(379,569)
6000950 - Stirling Park	(21,965)
6000951 - BITS Golf Club Effluent	(90,732)
6000952 - BITS Sporting Fields Effluent	(11,949)
6000953 - Dennis Park Effluent	(10,385)
6000954 - Traffic Control - To be used when "Arboriculture, Horticulture & Mowing" teams utilise traffic control contractors	(1,143)
6001037 - Internal Plant Hire	(169,327)
Total	(2,466,616)

Total Expenses (9,811,292)

Total General Fund (9,811,292)

Capital Projects Fund

Income

PKC0286 - Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	325,000
PKC0292 - #105 Toolooa Street Park, Gladstone - Playground Replacement	96,000
PKC0293 - Air Sea Rescue Park, 1770 - Playground replacement	81,000
PKC0298 - Bunting Park, Calliope - Playground replacement	139,700
PKC0301 - Memorial Park, Gladstone - Playground Replacement	31,000
PKC0303 - Turkey Beach Park, Turkey Beach - Playground replacement	79,500

Total Income 752,200

Expenses

PKC0286 - Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	(325,000)
PKC0287 - Calliope River Rest Area - Upgrade of toilet block	(30,000)
PKC0292 - #105 Toolooa Street Park, Gladstone - Playground Replacement	(96,000)
PKC0293 - Air Sea Rescue Park, 1770 - Playground replacement	(81,000)
PKC0294 - Apex Park, Gladstone - Renew / replace retaining wall	(50,000)
PKC0297 - Bray Park, Boyne Island - Shade structure	(10,000)
PKC0298 - Bunting Park, Calliope - Playground replacement	(139,700)
PKC0299 - Flat Rock Picnic Grounds	(70,000)
PKC0300 - Frank & Francie Hart Park, Curtis Island - Replace play unit	(80,000)
PKC0301 - Memorial Park, Gladstone - Playground Replacement	(31,000)
PKC0303 - Turkey Beach Park, Turkey Beach - Playground replacement	(79,500)
PKC0304 - Canoe Point Boardwalk	(75,000)

Total Expenses (1,067,200)

Total Capital Projects Fund (315,000)

Strategic Asset Performance

Cost Centre: 631 - Strategic Environment & Conservation	
Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10925 - State government grants	308,750
Total Ordinary Income	308,750
Ordinary Expenses	
20120 - Normal salaries & wages	(408,940)
20125 - On-costs salaries & wages	(151,976)
20130 - Overtime salaries & wages	(3,500)
20230 - Staff medicals	(600)
20270 - Travel & Accommodation - Staff	(2,400)
20275 - Entertainment & Hospitality (FBT)	(750)
20550 - Subs - Other	(21,000)
20630 - Hire of plant & equipment - internal	(27,000)
20635 - Loose tools & associated consumables	(400)
20920 - Other consultants	(522,500)
20921 - Other Contractors	(59,200)
21230 - Freight/Courier/Transport	(500)
21260 - Licenses & Registrations	(87,000)
21285 - Telephone Expenses	(3,660)
21320 - Materials	(13,000)
21345 - Tipping Fees	(200)
21351 - Environmental monitoring and compliance	(42,000)
Total Ordinary Expenses	(1,344,626)
Overhead Expenses	
21570 - HR Overheads	(44,900)
21571 - Admin/Support Overheads	25,119
21573 - Customer Service Overheads	(51,328)
21574 - Finance Overheads	(24,216)
21575 - Works Delivery Support Overheads	(36,771)
21576 - Procurement Overheads	(6,331)
21577 - Stores Overheads	(1,884)
21578 - Asset Support Overheads	(136,295)
Total Overhead Expenses	(276,607)
Depreciation	
21440 - Depreciation - PFOS	(3,722)
21460 - Depreciation - BUILDINGS	(924)
Total Depreciation Expenses	(4,647)
Net Income/(Deficit)	(1,317,129)
TOTAL	(1,317,129)

Strategic Asset Performance

Projects

Description

General Fund

Income

PEI0969 - Bushfire Management Implementation Plan & Priority Actions	15,000
PEI0971 - Coastal Hazard Adaptation Strategy (CHAS)	293,750

Total Income **308,750**

Expenses

PEI0969 - Bushfire Management Implementation Plan & Priority Actions	(130,000)
PEI0971 - Coastal Hazard Adaptation Strategy (CHAS)	(312,500)

Total Expenses **(442,500)**

Total General Fund **(133,750)**

Strategic Asset Performance

Group: Property Assets

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	868,165	605,072	442,337
Total Ordinary Expenses	(2,069,302)	(3,279,684)	(2,097,592)
Total Overhead Expenses	-	-	(8,037)
Total Depreciation Expenses	(580,852)	(580,852)	(583,954)
Net Income/(Deficit)	(1,781,989)	(3,255,465)	(2,247,246)
Capital Expenditure/Loans			
Total Capital Income	-	-	4,079,000
Total Capital Expenses	(2,145,375)	(161,903)	(4,588,828)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(2,145,375)	(161,903)	(509,828)
Reserve Movement			
Total Transfer to Reserve	(360,000)	(273,956)	(192,517)
Total Transfer from Reserve	5,000	147,463	5,000
Total Reserve Movement	(355,000)	(126,493)	(187,517)
TOTAL	(4,282,364)	(3,543,860)	(2,944,592)

Strategic Asset Performance

Cost Centre: 540 - Land Holdings & Developments

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11635 - Rental income	48,000
Total Ordinary Income	48,000
Ordinary Expenses	
20730 - Insurance - Property	(103,500)
20740 - Rates & charges - Council properties	(600,000)
20745 - Rent	(3,700)
21150 - Other maintenance	(55,000)
21225 - Fees & Charges	(3,400)
21285 - Telephone Expenses	(420)
Total Ordinary Expenses	(766,020)
Net Income/(Deficit)	(718,020)
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	400,000
Total Capital Income	400,000
Capital Expenses	
21320 - Materials	(400,000)
Total Capital Expenses	(400,000)
Total Capital Expenditure/Loans	-
TOTAL	(718,020)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

PRA0001 - Parks Property Assets	(600)
PRA0002 - Library Property Assets	(18,100)
PRA0003 - Art Gallery & Museum Property Assets	(28,000)
PRA0004 - Toondoon Gardens Property Assets	(14,800)
PRA0005 - GECC Property Assets	(48,000)
PRA0007 - Waste Management Property Assets	(4,000)
PRA0008 - Water Property Assets	(3,400)
PRA0010 - Pound & RSPCA Property Assets	(10,000)
PRA0012 - Other Operational	(630,000)
PRA0136 - Telecommunication Assets	(8,700)

Total Expenses (765,600)

Total General Fund (765,600)

Capital Projects Fund

Income

GNC0139 - Tondoon Cafe Building 400,000

Total Income 400,000

Expenses

GNC0139 - Tondoon Cafe Building (400,000)

Total Expenses (400,000)

Total Capital Projects Fund -

Strategic Asset Performance

Cost Centre: 545 - Investment Properties (Residential & Commercial)	
Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11635 - Rental income	289,937
Total Ordinary Income	289,937
Ordinary Expenses	
20730 - Insurance - Property	(21,250)
20740 - Rates & charges - Council properties	(14,759)
20921 - Other Contractors	(22,500)
21150 - Other maintenance	(47,000)
21260 - Licenses & Registrations	(3,000)
21285 - Telephone Expenses	(4,801)
Total Ordinary Expenses	(113,310)
Depreciation	
21460 - Depreciation - BUILDINGS	(114,500)
21463 - Depreciation - SEWERAGE	(177)
Total Depreciation Expenses	(114,677)
Net Income/(Deficit)	61,951
Reserve Movement	
Transfer to Reserve	
30123 - Tfr to Parks Constrained Works Reserve	(192,517)
Total Transfer to Reserve	(192,517)
Transfer from Reserve	
35023 - Tfr from Parks Constrained Works Reserve	5,000
Total Transfer from Reserve	5,000
Total Reserve Movement	(187,517)
TOTAL	(125,566)

Strategic Asset Performance

Projects

Description

General Fund

Income

PRA0130 - Commercial Leases	12,517
PRA0131 - Residential Leases	36,000
PRA0132 - Signage/ Advertising Leases	1,420
PRA0134 - 1770 Camping Ground	180,000
PRA0135 - Workman's Beach Camp Ground	60,000

Total Income **289,937**

Expenses

PRA0130 - Commercial Leases	(50,409)
PRA0131 - Residential Leases	(50,500)
PRA0134 - 1770 Camping Ground	(5,000)
PRA0135 - Workman's Beach Camp Ground	(5,000)

Total Expenses **(110,909)**

Total General Fund **179,028**

Strategic Asset Performance

Cost Centre: 546 - Community Buildings & Facilities

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11230 - Venue hire	24,000
11635 - Rental income	80,400
Total Ordinary Income	104,400
Ordinary Expenses	
20710 - Cleaning & refuse	(224)
20715 - Electricity & gas	(26,124)
20730 - Insurance - Property	(41,360)
20740 - Rates & charges - Council properties	(155,346)
20745 - Rent	(294)
20921 - Other Contractors	(5,000)
21150 - Other maintenance	(261,000)
21225 - Fees & Charges	(435,170)
21250 - Internet Services Charges	(1,000)
21285 - Telephone Expenses	(3,417)
Total Ordinary Expenses	(928,935)
Depreciation	
21435 - Depreciation - GRFCFINANC	(14,976)
21440 - Depreciation - PFOS	(133,878)
21460 - Depreciation - BUILDINGS	(312,384)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(8,040)
Total Depreciation Expenses	(469,277)
Net Income/(Deficit)	(1,293,812)
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	3,679,000
Total Capital Income	3,679,000
Capital Expenses	
20120 - Normal salaries & wages	(200,788)
20125 - On-costs salaries & wages	(74,610)
21320 - Materials	(3,913,430)
Total Capital Expenses	(4,188,828)
Total Capital Expenditure/Loans	(509,828)
TOTAL	(1,803,640)

Strategic Asset Performance

Projects	
Description	
General Fund	
Expenses	
GNM0217 - Gladstone Aquatic Centre - Starter block removal	(25,000)
PRA0101 - Community Halls Managed by Third Parties	(15,770)
PRA0102 - 63 Agnes Water Old Community Centre	(20,500)
PRA0103 - 49 Agnes Water New Community Centre	(16,700)
PRA0104 - 60 Boyne Tannum Community Centre	(10,000)
PRA0105 - 40 Calliope RSL Hall	(11,170)
PRA0106 - 61 Calliope Community Centre	(5,000)
PRA0107 - 62 Miriam Vale Community Centre	(14,700)
PRA0108 - 41 Mt Larcom Community Hall	(13,708)
PRA0109 - 42 Yarwun Hall	(8,190)
PRA0111 - Gladstone Aquatic Centre	(348,300)
PRA0112 - Mt Larcom Aquatic Centre	(168,800)
PRA0114 - Marley Brown Oval	(26,200)
PRA0115 - BITS Golf/AFL/Soccer	(130,700)
PRA0116 - Dennis Park - Sports Fields	(10,000)
PRA0117 - Gerald Mylne Park	(5,000)
PRA0121 - Recreational Facilities Leased to 3rd Parties	(29,461)
PRA0122 - Other Community land & Facilities	(43,099)
PRA0124 - Sun Valley Road & Steed Street	(7,500)
PRA0125 - Sunset Lodge	(10,050)
PRA0126 - Fisher Street	(6,270)
Total Expenses	(926,118)
Total General Fund (926,118)	
Capital Projects Fund	
Income	
GNC0125 - Boyne Island Community Centre - Library floor	279,000
GNC0138 - Castle Tower Building BTCC	200,000
GNC0151 - Gladstone Aquatic Centre - Rejuvenation & upgrade	1,300,000
PKC0180 - TBG - Demonstration Gardens	300,000
PKC0288 - TBG - Electrical upgrade of external lighting	1,600,000
Total Income	3,679,000
Expenses	
GNC0125 - Boyne Island Community Centre - Library floor	(279,000)
GNC0126 - Gladstone Aquatic Centre Filtration System Awning	(6,000)
GNC0138 - Castle Tower Building BTCC	(200,000)
GNC0151 - Gladstone Aquatic Centre - Rejuvenation & upgrade	(1,300,000)
GNC0153 - Starter Blocks at Gladstone Pool	(75,000)
PKC0180 - TBG - Demonstration Gardens	(558,828)
PKC0288 - TBG - Electrical upgrade of external lighting	(1,600,000)
PKC0295 - BITS Golf Club - Soil remediation	(80,000)
PKC0305 - BITS Irrigation Replacement	(90,000)
Total Expenses	(4,188,828)
Total Capital Projects Fund (509,828)	

Strategic Asset Performance

Cost Centre: 548 - Property Administration

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20120 - Normal salaries & wages	(180,012)
20125 - On-costs salaries & wages	(66,896)
20270 - Travel & Accommodation - Staff	(2,000)
20275 - Entertainment & Hospitality (FBT)	(300)
20550 - Subs - Other	(1,200)
20635 - Loose tools & associated consumables	(500)
20920 - Other consultants	(30,000)
21225 - Fees & Charges	(8,000)
21285 - Telephone Expenses	(420)

Total Ordinary Expenses (289,328)

Overhead Expenses

21570 - HR Overheads	(18,243)
21571 - Admin/Support Overheads	10,206

Total Overhead Expenses (8,037)

Net Income/(Deficit) (297,365)

TOTAL (297,365)

Strategic Asset Performance

Group: Road Assets

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	204,452	113,954	169,287
Total Ordinary Expenses	(12,623,724)	(11,967,217)	(11,495,700)
Total Overhead Expenses	-	-	(9,280,452)
Total Depreciation Expenses	(25,625,370)	(25,625,370)	(26,760,549)
Net Income/(Deficit)	(38,044,642)	(37,478,633)	(47,367,414)
Capital Expenditure/Loans			
Total Capital Income	4,370,597	1,923,765	10,912,434
Total Capital Expenses	(21,543,604)	(11,851,799)	(16,922,446)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(17,173,007)	(9,928,034)	(6,010,012)
Reserve Movement			
Total Transfer to Reserve	(200,000)	(67,320)	(169,287)
Total Transfer from Reserve	-	200,000	-
Total Reserve Movement	(200,000)	132,680	(169,287)
TOTAL	(55,417,649)	(47,273,987)	(53,546,714)

Strategic Asset Performance

Cost Centre: 155 - Bridges, Jetty's & Boatramps

Description	2020/2021 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(47,628)
20125 - On-costs salaries & wages	(17,704)
20630 - Hire of plant & equipment - internal	(23,639)
20921 - Other Contractors	(117,083)
21320 - Materials	(61,409)
Total Ordinary Expenses	(267,463)
Overhead Expenses	
21571 - Admin/Support Overheads	(50,649)
21573 - Customer Service Overheads	(12,622)
21574 - Finance Overheads	(14,352)
21575 - Works Delivery Support Overheads	(30,156)
21576 - Procurement Overheads	(3,355)
21577 - Stores Overheads	(1,884)
21578 - Asset Support Overheads	(111,777)
Total Overhead Expenses	(224,794)
Depreciation	
21440 - Depreciation - PFOS	(449)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(836,429)
21463 - Depreciation - SEWERAGE	(3,248)
Total Depreciation Expenses	(840,126)
Net Income/(Deficit)	(1,332,383)
Capital Expenditure/Loans	
Capital Income	
11010 - Federal government grants	1,400,000
11020 - State government grants	860,000
Total Capital Income	2,260,000
Capital Expenses	
20120 - Normal salaries & wages	(327,454)
20125 - On-costs salaries & wages	(130,880)
21320 - Materials	(2,674,617)
Total Capital Expenses	(3,132,951)
Total Capital Expenditure/Loans	(872,951)
TOTAL	(2,205,334)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

RBM0112 - Matthew Flinders Bridge Maintenance	(99,780)
RCB0003 - Bridge, Jetty & Boat Ramp Maintenance	(81,138)
RSB0002 - Bridge, Jetty & Boat Ramp Maintenance	(49,371)
RWB0002 - Bridge, Jetty & Boat Ramp Maintenance	(37,174)
Total Expenses	(267,463)

Total General Fund

(267,463)

Capital Projects Fund

Income

RDC0635 - Gorge Rd, Lowmead (Baffle Crk Crossing) - Bridge rep	700,000
RDC0637 - John Clifford Way, Lowmead (Hobble Crk) - Bridge rep	700,000
RDC0791 - Stockbridge Rd, Lowmead - Bridge renewals at Ch 3.5 & 4.04km	60,000
RDC0792 - Charnwood Road, Lowmead (Granite Creek) - Bridge Renewal	600,000
RDC0870 - Hospital Road, Many Peaks - Bridge renewal	200,000

Total Income

2,260,000

Expenses

RDC0634 - Awoonga Dam Rd, Benaraby (Little Oaky Crk) - Bridge renewal	(40,000)
RDC0635 - Gorge Rd, Lowmead (Baffle Crk Crossing) - Bridge rep	(1,733,625)
RDC0637 - John Clifford Way, Lowmead (Hobble Crk) - Bridge rep	(875,625)
RDC0639 - QAL North Coast Rail Overpass Bridge - Remedial works	(25,000)
RDC0640 - Red Rover Road Bridge, Gladstone (NRG Loop) - Bridge upgrade	(70,000)
RDC0791 - Stockbridge Rd, Lowmead - Bridge renewals at Ch 3.5 & 4.04km	(50,000)
RDC0792 - Charnwood Road, Lowmead (Granite Creek) - Bridge Renewal	(50,000)
RDC0870 - Hospital Road, Many Peaks - Bridge renewal	(200,000)
RDC2081 - Matthew Flinders Bridge – Safety Issues	(88,701)

Total Expenses

(3,132,951)

Total Capital Projects Fund

(872,951)

Strategic Asset Performance

Cost Centre: 160 - Footpath Management

Description	2020/2021 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(120,276)
20125 - On-costs salaries & wages	(44,696)
20630 - Hire of plant & equipment - internal	(53,507)
20921 - Other Contractors	(22,032)
21320 - Materials	(81,097)
Total Ordinary Expenses	(321,608)
Overhead Expenses	
21571 - Admin/Support Overheads	(46,452)
21573 - Customer Service Overheads	(75,730)
21574 - Finance Overheads	(13,164)
21575 - Works Delivery Support Overheads	(27,657)
21576 - Procurement Overheads	(70,990)
21577 - Stores Overheads	(39,566)
21578 - Asset Support Overheads	(102,515)
Total Overhead Expenses	(376,075)
Depreciation	
21440 - Depreciation - PFOS	(2,484)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(693,404)
Total Depreciation Expenses	(695,888)
Net Income/(Deficit)	(1,393,570)
Capital Expenditure/Loans	
Capital Income	
11010 - Federal government grants	850,000
11020 - State government grants	1,417,800
Total Capital Income	2,267,800
Capital Expenses	
20120 - Normal salaries & wages	(163,450)
20125 - On-costs salaries & wages	(60,736)
21320 - Materials	(3,006,594)
Total Capital Expenses	(3,230,780)
Total Capital Expenditure/Loans	(962,980)
TOTAL	(2,356,550)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

RFC0002 - Footpath Maintenance	(260,742)
RSF0002 - Footpath Maintenance	(38,168)
RWF0002 - Footpath Maintenance	(22,698)
Total Expenses	(321,608)

Total General Fund

(321,608)

Capital Projects Fund

Income

RFC0110 - Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	187,000
RFC0111 - Dawson Highway, Gladstone	850,000
RFC0130 - Goonoon Street Footpath	730,800
RFC0132 - Gladstone Region Pedestrian and Cycle Strategy	500,000

Total Income

2,267,800

Expenses

RDC0877 - Raglan Station Road - Road Improvements	(30,000)
RFC0108 - Aerodrome Road, Gladstone	(20,000)
RFC0110 - Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	(200,000)
RFC0111 - Dawson Highway, Gladstone	(850,000)
RFC0118 - Various Footpaths Linking DDA Compliant Stops	(1,000)
RFC0130 - Goonoon Street Footpath	(1,489,780)
RFC0132 - Gladstone Region Pedestrian and Cycle Strategy	(530,000)
RFC0136 - Coronation Drv - New footpath from TSSHS to Tannum Sands Rd	(25,000)
RFC0137 - Philip Street - Footpath from Centro to Community Precinct	(65,000)
RFC0138 - Turtleway Footbridge #3, Boyne Island - Repair/replace	(15,000)
RFC0139 - Barney Point Footpath Strategy	(5,000)

Total Expenses

(3,230,780)

Total Capital Projects Fund

(962,980)

Strategic Asset Performance

Cost Centre: 165 - Rural & Urban Road Maintenance

Description	2020/2021 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(2,654,902)
20125 - On-costs salaries & wages	(986,574)
20630 - Hire of plant & equipment - internal	(2,820,956)
20715 - Electricity & gas	(30,000)
20921 - Other Contractors	(700,235)
21320 - Materials	(493,408)
21345 - Tipping Fees	(53,221)
Total Ordinary Expenses	(7,739,296)
Overhead Expenses	
21571 - Admin/Support Overheads	(1,244,525)
21573 - Customer Service Overheads	(1,011,420)
21574 - Finance Overheads	(352,728)
21575 - Works Delivery Support Overheads	(740,980)
21576 - Procurement Overheads	(337,958)
21577 - Stores Overheads	(247,447)
21578 - Asset Support Overheads	(2,746,523)
Total Overhead Expenses	(6,681,582)
Depreciation	
21435 - Depreciation - GRCFINANC	(511)
21440 - Depreciation - PFOS	(2,315)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(19,505,575)
Total Depreciation Expenses	(19,508,401)
Net Income/(Deficit)	(33,929,279)
TOTAL	(33,929,279)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

RCR0002 - Roads Maintenance	(64,996)
RCR0003 - Gravel Road General - Light Grade	(79,865)
RCR0004 - Gravel Road General - Heavy Grade	(51,730)
RCR0005 - Sealed Road General - Urban	(703,218)
RCR0006 - Sealed Road General - Rural	(80,821)
RCR0007 - Road - Signage, Guardrail, Furniture, Fencing, Bus Shelter	(404,319)
RCR0008 - Road Side Slashing Vegetation Control	(12,480)
RCR0009 - Line Marking	(205,709)
RCR0010 - Road Side Litter Collection	(3,131)
RCR0011 - Crack Seal Maintenance	(6,026)
RCR0012 - Call outs	(35,978)
RCR0013 - Inspections	(54,000)
RCR0018 - Asphalt Overlay and Bitumen Reseal Preparation Works	(154,974)
RCR0019 - Street Sweeping	(352,779)
RCR0020 - Electronic Signage Maintenance	(2,979)
RCR0021 - Traffic Light General Maintenance	(83,072)
RCR0022 - Central Zone - Gates & Grids	(1,848)
RGM0004 - Roads - Community Service	(35,314)
RSR0003 - Gravel Road General - Light Grade	(214,561)
RSR0004 - Gravel Road General - Heavy Grade	(1,195,170)
RSR0005 - Sealed Road General - Urban	(46,524)
RSR0006 - Sealed Road General - Rural	(867,465)
RSR0007 - Road - Signage, Guardrail, Furniture, Fencing, Bus Shelter	(143,392)
RSR0008 - Road Side Slashing Vegetation Control	(45,611)
RSR0009 - Line Marking	(32,595)
RSR0010 - Road Side Litter Collection	(1,481)
RSR0011 - Crack Seal Maintenance	(4,060)
RSR0012 - Call outs	(17,823)
RSR0018 - Asphalt Overlay and Bitumen Reseal Preparation Works	(37,224)
RSR0019 - Street Sweeping	(95,695)
RSR0022 - Gates & Grids	(31,564)
RWR0004 - Gravel Road General - Light Grade	(306,080)
RWR0005 - Gravel Road General - Heavy Grade	(1,321,705)
RWR0006 - Sealed Road General - Urban	(109,408)
RWR0007 - Sealed Road General - Rural	(357,870)
RWR0008 - Road - Signage, Guardrail, Furniture, Fencing, Bus Shelter	(174,932)
RWR0009 - Road Side Slashing Vegetation Control	(101,469)
RWR0010 - Line Marking	(42,217)
RWR0011 - Road Side Litter Collection	(1,361)
RWR0013 - Call outs	(5,990)
RWR0016 - Gates & Grids	(128,287)
RWR0019 - Asphalt Overlay and Bitumen Reseal Preparation Works	(44,132)
RWR0020 - Street Sweeping	(79,441)
Total Expenses	(7,739,296)

Total General Fund

(7,739,296)

Strategic Asset Performance

Cost Centre: 180 - Roadworks Program - Capital

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11140 - Road infrastructure	118,501
Total Ordinary Income	118,501
Depreciation	
21435 - Depreciation - GRCFINANC	(66)
Total Depreciation Expenses	(66)
Net Income/(Deficit)	118,435
Capital Expenditure/Loans	
Capital Income	
11010 - Federal government grants	2,445,000
11020 - State government grants	2,899,634
Total Capital Income	5,344,634
Capital Expenses	
20120 - Normal salaries & wages	(713,508)
20125 - On-costs salaries & wages	(288,120)
21320 - Materials	(7,417,087)
Total Capital Expenses	(8,418,715)
Total Capital Expenditure/Loans	(3,074,081)
Reserve Movement	
Transfer to Reserve	
30120 - Tfr to Roads Constrained Works Reserve	(118,501)
Total Transfer to Reserve	(118,501)
Total Reserve Movement	(118,501)
TOTAL	(3,074,147)

Strategic Asset Performance

Projects

Description

Capital Projects Fund

Income

RDC0496 - Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	451,099
RDC0520 - Turkey Beach Rd, Turkey Beach - Implement priority findings	200,000
RDC0652 - Blackmans Gap Road, Miriam Vale - Safety improvements	895,000
RDC0761 - Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	837,535
RDC0800 - Mount Larcom Walking Trail Upgrade	150,000
RDC0802 - Don Cameron Drive, Calliope - Road widening for high school	139,500
RDC0878 - Waratah Cres, Tannum Sands - (TSSS) Stop Drop & Go/Bus Stop	589,000
RDC0881 - Gravel Road Resheeting - Various locations	1,550,000
RDC2082 - 20/21 Round Hill Road, Captain Creek - Safety improvements	225,000
RDC2083 - 20/21 Round Hill Road, Round Hill - Safety improvements	307,500

Total Income **5,344,634**

Expenses

RDC0496 - Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	(624,059)
RDC0520 - Turkey Beach Rd, Turkey Beach - Implement priority findings	(420,000)
RDC0652 - Blackmans Gap Road, Miriam Vale - Safety improvements	(895,000)
RDC0656 - Cotton Street, Gladstone - Reconstruct to high strength pave	(50,000)
RDC0699 - Thomson Street, Agnes Water - Seal gravel street in urban ar	(20,000)
RDC0738 - Peters Crescent, Gladstone - safety fenc	(45,000)
RDC0760 - Blain Drive, Gladstone - Pavement renewa	(50,000)
RDC0761 - Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	(837,000)
RDC0784 - Goondoon Street - Pavement Reconstruction	(1,282,656)
RDC0793 - Donohue Drive, Agnes Water - Install pedestrian crossing	(21,000)
RDC0799 - Auckland Hill, Gladstone - Address land slide issues	(60,000)
RDC0800 - Mount Larcom Walking Trail Upgrade	(262,500)
RDC0802 - Don Cameron Drive, Calliope - Road widening for high school	(402,500)
RDC0863 - Brennan Street, Miriam Vale - Drainage improvements	(20,000)
RDC0864 - Coast Rd, Baffle Creek - Rehabilitate & strengthen pavement	(20,000)
RDC0865 - Deepwater Road, Deepwater - Rehabilitate pavement and widen	(130,000)
RDC0866 - Fernfield Road, Baffle Creek - Various pavement renewals	(60,000)
RDC0867 - Ferris St /Goondoon St, Gladstone - Upgrade intersection	(20,000)
RDC0868 - Gentle Annie Road, Ambrose - Widen existing seal	(60,000)
RDC0869 - Gentle Annie Road, Boyne Valley - Safety improvements	(50,000)
RDC0871 - James Street (Service Road 1), Rosedale - Bitumen seal	(60,000)
RDC0872 - James Street, Rosedale - Seal road	(30,000)
RDC0873 - Macdonald St, Miriam Vale - Formalise intersection & seal	(40,000)
RDC0874 - Mt Larcom-Bracewell Road, Bracewell - Road Improvements	(15,000)
RDC0875 - Murphy Road, Captain Creek - Stabilise pavement and seal	(40,000)
RDC0876 - Norton and Dawes Streets, Nagoorin - Bitumen seal	(30,000)
RDC0878 - Waratah Cres, Tannum Sands - (TSSS) Stop Drop & Go/Bus Stop	(589,000)
RDC0879 - Asphalt overlays and bitumen reseals - Various locations	(2,500)
RDC0881 - Gravel Road Resheeting - Various locations	(1,750,000)
RDC2082 - 20/21 Round Hill Road, Captain Creek - Safety improvements	(225,000)
RDC2083 - 20/21 Round Hill Road, Round Hill - Safety improvements	(307,500)

Total Expenses **(8,418,715)**

Total Capital Projects Fund **(3,074,081)**

Strategic Asset Performance

Cost Centre: 182 - LG Public Car Parks

Description	2020/2021 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(13,414)
20125 - On-costs salaries & wages	(4,980)
20630 - Hire of plant & equipment - internal	(11,547)
21320 - Materials	(7,698)
Total Ordinary Expenses	(37,638)
Overhead Expenses	
21571 - Admin/Support Overheads	(17,192)
21574 - Finance Overheads	(4,872)
21575 - Works Delivery Support Overheads	(10,236)
21576 - Procurement Overheads	(162)
21578 - Asset Support Overheads	(37,940)
Total Overhead Expenses	(70,402)
Depreciation	
21440 - Depreciation - PFOS	(477)
21460 - Depreciation - BUILDINGS	(21,444)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(316,322)
Total Depreciation Expenses	(338,243)
Net Income/(Deficit)	(446,284)
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	690,000
Total Capital Income	690,000
Capital Expenses	
20120 - Normal salaries & wages	(59,190)
20125 - On-costs salaries & wages	(21,996)
21320 - Materials	(948,814)
Total Capital Expenses	(1,030,000)
Total Capital Expenditure/Loans	(340,000)
TOTAL	(786,284)

Strategic Asset Performance

Projects

Description

General Fund

Expenses

RCP0002 - LG Public Car Park Maintenance	(33,013)
RSP0002 - LG Public Car Park Maintenance	(2,294)
RWP0002 - LG Public Car Park Maintenance	(2,332)
Total Expenses	(37,638)

Total General Fund

(37,638)

Capital Projects Fund

Income

RDC0778 - Agnes Street, Agnes Water - New carpark	690,000
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Total Income

690,000

Expenses

GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs	(50,000)
RDC0778 - Agnes Street, Agnes Water - New carpark	(980,000)

Total Expenses

(1,030,000)

Total Capital Projects Fund

(340,000)

Strategic Asset Performance

Cost Centre: 185 - Street Lighting

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20120 - Normal salaries & wages	(376)
20125 - On-costs salaries & wages	(142)
20630 - Hire of plant & equipment - internal	(528)
20715 - Electricity & gas	(1,578,237)
21320 - Materials	(3,165)

Total Ordinary Expenses (1,582,448)

Overhead Expenses

21571 - Admin/Support Overheads	(73,117)
21573 - Customer Service Overheads	(18,512)
21574 - Finance Overheads	(20,724)
21575 - Works Delivery Support Overheads	(43,533)
21576 - Procurement Overheads	(108)
21578 - Asset Support Overheads	(161,361)

Total Overhead Expenses (317,355)

Depreciation

21440 - Depreciation - PFOS	(6,182)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(8,791)

Total Depreciation Expenses (14,973)

Net Income/(Deficit) (1,914,775)

TOTAL (1,914,775)

Projects

Description

General Fund

Expenses

RDM0007 - Street Lighting (1,582,448)

Total Expenses (1,582,448)

Total General Fund (1,582,448)

Strategic Asset Performance

Cost Centre: 200 - Stormwater

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
11127 - Drainage Contributions	50,786
Total Ordinary Income	50,786
Ordinary Expenses	
20120 - Normal salaries & wages	(437,152)
20125 - On-costs salaries & wages	(162,446)
20630 - Hire of plant & equipment - internal	(631,767)
20921 - Other Contractors	(78,971)
21320 - Materials	(236,912)
Total Ordinary Expenses	(1,547,248)
Overhead Expenses	
21571 - Admin/Support Overheads	(315,852)
21573 - Customer Service Overheads	(106,443)
21574 - Finance Overheads	(89,520)
21575 - Works Delivery Support Overheads	(188,056)
21576 - Procurement Overheads	(127,911)
21577 - Stores Overheads	(85,413)
21578 - Asset Support Overheads	(697,049)
Total Overhead Expenses	(1,610,244)
Depreciation	
21440 - Depreciation - PFOS	(482)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,362,371)
Total Depreciation Expenses	(5,362,853)
Net Income/(Deficit)	(8,469,559)
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	350,000
Total Capital Income	350,000
Capital Expenses	
21320 - Materials	(1,110,000)
Total Capital Expenses	(1,110,000)
Total Capital Expenditure/Loans	(760,000)

Strategic Asset Performance

Reserve Movement

Transfer to Reserve

30120 - Tfr to Roads Constrained Works Reserve (50,786)

Total Transfer to Reserve (50,786)

Total Reserve Movement (50,786)

TOTAL (9,280,345)

Projects

Description

General Fund

Expenses

DCM0002 - Drainage Maintenance (534,041)

DSM0002 - Drainage Maintenance (524,620)

DWM0002 - Drainage Maintenance (488,587)

Total Expenses (1,547,248)

Total General Fund (1,547,248)

Capital Projects Fund

Income

DRC0095 - Mount Stowe Road, Yarwun - Upgrade floodway at chainage 2.37 350,000

Total Income 350,000

Expenses

DRC0095 - Mount Stowe Road, Yarwun - Upgrade floodway at chainage 2.37 (360,000)

DRC0109 - Donald Street, Tannum Sands - Establish drainage easement (130,000)

DRC0112 - Chapple Street / McCabe Street, Gladston (30,000)

DRC0125 - Gorge Road Box Culvert replacement (CH 3.7) (300,000)

DRC0126 - #121 Toolooa Street, Gladstone - Flood mitigation (25,000)

DRC0127 - Blackmans Gap Rd, Boyne Valley - Upgrade floodway Ch 25.22km (25,000)

DRC0128 - Ferry Road, Rosedale - Renew culvert structure (Ch 540) (20,000)

DRC0129 - Kardum Road, Wurdong Heights - Renew/repair culvert (20,000)

DRC0130 - Neil Creek Road, Mount Alma - Upgrade floodway (25,000)

DRC0131 - Red Hill Road, Bororen - Upgrade causeway (Ch 4.72km) (25,000)

DRC0132 - Gully pit renewal / Replacement program " Central" (40,000)

DRC0133 - Gully pit renewal / Replacement program " Southern" (5,000)

DRC0134 - Gully pit renewal / Replacement program " Western" (5,000)

DRC0135 - Rural Drainage Renewals (Renew / Repair / Replace) "Central" (5,000)

DRC0136 - Rural Drainage Renewals (Renew / Repair / Replace)"Southern" (22,500)

DRC0137 - Rural Drainage Renewals (Renew / Repair / Replace) " Western" (22,500)

DRC0138 - Transverse Road Drainage (install new) - "Western" (25,000)

DRC0139 - Transverse Road Drainage (install new) - "Southern" (25,000)

Total Expenses (1,110,000)

Total Capital Projects Fund (760,000)

Strategic Asset Performance

Group: Strategic Asset Performance Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	(270,627)
Total Ordinary Expenses	222,034	198,233	279,749
Total Overhead Expenses	-	-	(9,122)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	222,034	198,233	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	222,034	198,233	(0)

Strategic Asset Performance

Cost Centre: 710 - Strategic Asset Performance Administration

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	(270,627)
Total Ordinary Income	(270,627)
Ordinary Expenses	
20120 - Normal salaries & wages	(168,376)
20125 - On-costs salaries & wages	(62,568)
20270 - Travel & Accommodation - Staff	(3,000)
20275 - Entertainment & Hospitality (FBT)	(4,250)
20277 - NON-FBT Entertainment & Hospitality	(1,000)
20415 - Interest paid on loans	621,560
20920 - Other consultants	(99,000)
21280 - Reference Books	(2,100)
21285 - Telephone Expenses	(1,068)
21320 - Materials	(450)
Total Ordinary Expenses	279,749
Overhead Expenses	
21570 - HR Overheads	(9,122)
Total Overhead Expenses	(9,122)
Net Income/(Deficit)	(0)
TOTAL	(0)

Strategic Asset Performance

Group: Sewerage Assets

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	31,226,975	30,511,120	30,927,392
Total Ordinary Expenses	(11,449,595)	(10,097,648)	(10,576,903)
Total Overhead Expenses	-	-	(4,709,980)
Total Depreciation Expenses	(5,519,605)	(5,519,605)	(5,533,478)
Net Income/(Deficit)	14,257,776	14,893,868	10,107,030
Capital Expenditure/Loans			
Total Capital Income	1,579,370	468,133	2,653,980
Total Capital Expenses	(20,429,630)	(12,614,829)	(11,689,104)
Total Loan Proceeds	-	-	-
Total Loan Payments	(4,235,613)	(4,087,422)	(4,245,390)
Total Capital Expenditure/Loans	(23,085,873)	(16,234,118)	(13,280,514)
Reserve Movement			
Total Transfer to Reserve	(2,486,724)	(13,098,295)	(10,048,875)
Total Transfer from Reserve	6,102,240	8,917,353	9,763,653
Total Reserve Movement	3,615,516	(4,180,942)	(285,222)
TOTAL	(5,212,581)	(5,521,192)	(3,458,706)

Strategic Asset Performance

Cost Centre: 221 - Industrial Sewerage

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	1,205,700
10225 - Discount granted - sewerage	(120,600)
Total Ordinary Income	1,085,100
Ordinary Expenses	
20120 - Normal salaries & wages	(22,064)
20125 - On-costs salaries & wages	(8,190)
20415 - Interest paid on loans	(83,771)
20630 - Hire of plant & equipment - internal	(14,199)
20715 - Electricity & gas	(38,700)
20920 - Other consultants	(50,000)
20921 - Other Contractors	(136,611)
21225 - Fees & Charges	(4,632)
21320 - Materials	(22,431)
Total Ordinary Expenses	(380,597)
Overhead Expenses	
21571 - Admin/Support Overheads	(38,807)
21574 - Finance Overheads	(30,432)
21575 - Works Delivery Support Overheads	(14,377)
21576 - Procurement Overheads	(14,609)
21577 - Stores Overheads	(13,817)
21578 - Asset Support Overheads	(53,290)
Total Overhead Expenses	(165,332)
Depreciation	
21440 - Depreciation - PFOS	(3,556)
21460 - Depreciation - BUILDINGS	(1,616)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(312)
21463 - Depreciation - SEWERAGE	(229,334)
Total Depreciation Expenses	(234,817)
Net Income/(Deficit)	304,354

Strategic Asset Performance

Capital Expenditure/Loans

Capital Income

11020 - State government grants 473,480

Total Capital Income 473,480

Capital Expenses

20120 - Normal salaries & wages (144,250)

20125 - On-costs salaries & wages (53,612)

21320 - Materials (2,594,638)

Total Capital Expenses (2,792,500)

Loan Payments

70110 - Calliope Reuse MAT 15/6/22 - FRFP (427,553)

Total Loan Payments (427,553)

Total Capital Expenditure/Loans (2,746,573)

Reserve Movement

Transfer to Reserve

30122 - Tfr to Sewerage Constrained Works Reserve (149,934)

Total Transfer to Reserve (149,934)

Transfer from Reserve

35022 - Tfr from Sewerage Constrained Works Reserve 2,395,191

Total Transfer from Reserve 2,395,191

Total Reserve Movement 2,245,257

TOTAL (196,962)

Strategic Asset Performance

Projects	
Description	
General Fund	
Expenses	
SIM6030 - Yarwun Tradewaste Facility Investigation	(50,000)
Total Expenses	(50,000)
Total General Fund (50,000)	
Sewage Fund	
Expenses	
SIM6013 - Industrial Sewerage - WWTP Reactive Maintenance	(18,894)
SIM6014 - Industrial Sewerage - WWTP Preventative Maintenance	(12,477)
SIM6015 - Industrial Sewerage - WWTP Corrective Maintenance	(13,078)
SIM6016 - Industrial Sewerage - WWTP Operations	(64,981)
SIM6017 - Industrial Sewerage - WWTP De-Watering (Sludge removal)	(40,000)
SIM6018 - Industrial Sewerage - WWTP Environmental Monitoring	(21,000)
SIM6019 - Industrial Sewerage - Pump Station Reactive Maintenance	(10,514)
SIM6020 - Industrial Sewerage - Pump Station Preventative Maintenance	(2,631)
SIM6021 - Industrial Sewerage - Pump Station Corrective Maintenance	(1,572)
SIM6022 - Industrial Sewerage - Pump Station Operations	(10,596)
SIM6024 - Industrial Sewerage - Network Reactive Maintenance	(5,232)
SIM6025 - Industrial Sewerage - Network Preventative Maintenance	(33,180)
SIM6026 - Industrial Sewerage - Network Corrective Maintenance	(7,836)
SIM6028 - Industrial Sewerage - Network Smoke Testing	(4,836)
Total Expenses	(246,826)
Total Sewage Fund (246,826)	
Capital Projects Fund	
Income	
SIC6002 - Upgrade Yarwun WWTP to meet licence conditions	473,480
Total Income	473,480
Expenses	
SIC5000 - SCADA Upgrade - Yarwun	(522,500)
SIC6002 - Upgrade Yarwun WWTP to meet licence conditions	(2,220,000)
SIC6007 - Yarwun Tradewaste Facility Investigation	(50,000)
Total Expenses	(2,792,500)
Total Capital Projects Fund (2,319,020)	

Strategic Asset Performance

Cost Centre: 222 - 1770/Agnes Waters Sewerage

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	1,437,316
10225 - Discount granted - sewerage	(120,735)
Total Ordinary Income	1,316,581
Ordinary Expenses	
20120 - Normal salaries & wages	(149,106)
20125 - On-costs salaries & wages	(55,404)
20415 - Interest paid on loans	(220,763)
20630 - Hire of plant & equipment - internal	(126,323)
20715 - Electricity & gas	(59,517)
20740 - Rates & charges - Council properties	(1,476)
20921 - Other Contractors	(828,289)
21225 - Fees & Charges	(1,899)
21240 - Insurance - Other	(30,181)
21320 - Materials	(84,262)
Total Ordinary Expenses	(1,557,219)
Overhead Expenses	
21571 - Admin/Support Overheads	(144,183)
21573 - Customer Service Overheads	(52,801)
21574 - Finance Overheads	(54,048)
21575 - Works Delivery Support Overheads	(53,416)
21576 - Procurement Overheads	(5,303)
21577 - Stores Overheads	(16,329)
21578 - Asset Support Overheads	(197,994)
Total Overhead Expenses	(524,074)
Depreciation	
21440 - Depreciation - PFOS	(172)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(3,501)
21462 - Depreciation - WATER	(4)
21463 - Depreciation - SEWERAGE	(402,422)
Total Depreciation Expenses	(406,098)
Net Income/(Deficit)	(1,170,810)

Strategic Asset Performance

Capital Expenditure/Loans

Capital Expenses

21320 - Materials (115,000)

Total Capital Expenses (115,000)

Loan Payments

70158 - Agnes Water Sewerage Loan (409,396)

Total Loan Payments (409,396)

Total Capital Expenditure/Loans (524,396)

Reserve Movement

Transfer from Reserve

35022 - Tfr from Sewerage Constrained Works Reserve 1,509,870

Total Transfer from Reserve 1,509,870

Total Reserve Movement 1,509,870

TOTAL (185,335)

Strategic Asset Performance

Projects

Description

Sewage Fund

Expenses

SAM6011 - 1770/Agnes Water Sewerage - WWTP Operations	(671,143)
SAM6012 - 1770/Agnes Water Sewerage - WWTP DeWatering (Sludge removal)	(100,000)
SAM6013 - 1770/Agnes Water Sewerage - WWTP Environmental Monitoring	(20,660)
SAM6014 - 1770/Agnes Water Sewerage - PS Reactive Maintenance	(52,070)
SAM6015 - 1770/Agnes Water Sewerage - PS Preventative Maintenance	(25,993)
SAM6016 - 1770/Agnes Water Sewerage - PS Corrective Maintenance	(12,979)
SAM6017 - 1770/Agnes Water Sewerage - Pump Station Operations	(49,908)
SAM6019 - 1770/Agnes Water Sewerage - Network Reactive Maintenance	(33,032)
SAM6020 - 1770/Agnes Water Sewerage - Network Preventative Maintenance	(247,351)
SAM6021 - 1770/Agnes Water Sewerage - Network Corrective Maintenance	(49,548)
SAM6023 - 1770/Agnes Water Sewerage - Network Smoke Testing	(18,814)
SAM6024 - 1770/Agnes Water Sewerage - Low Pressure Sewer Installation	(23,303)

Total Expenses

(1,304,799)

Total Sewage Fund

(1,304,799)

Capital Projects Fund

Expenses

SAC1020 - Captain Cook Drive, Agnes Water - Relocate sewer main	(75,000)
SAC6016 - Agnes Water WWTP Lagoon - Citric dosing skid & safety shower	(40,000)

Total Expenses

(115,000)

Total Capital Projects Fund

(115,000)

Strategic Asset Performance

Cost Centre: 223 - Curtis Island Sewerage

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	7,909,000
Total Ordinary Income	7,909,000
Ordinary Expenses	
20120 - Normal salaries & wages	(87,152)
20125 - On-costs salaries & wages	(32,384)
20220 - Staff amenities	(38)
20415 - Interest paid on loans	(1,550,200)
20630 - Hire of plant & equipment - internal	(11,258)
20810 - Fuel - vehicles	(460,000)
20835 - Parts & materials - vehicles	(128,015)
20921 - Other Contractors	(150,096)
21225 - Fees & Charges	(43,608)
21320 - Materials	(59,951)
Total Ordinary Expenses	(2,522,702)
Overhead Expenses	
21571 - Admin/Support Overheads	(219,215)
21574 - Finance Overheads	(210,576)
21575 - Works Delivery Support Overheads	(81,214)
21576 - Procurement Overheads	(8,170)
21577 - Stores Overheads	(16,957)
21578 - Asset Support Overheads	(301,029)
Total Overhead Expenses	(837,161)
Depreciation	
21463 - Depreciation - SEWERAGE	(459,277)
Total Depreciation Expenses	(459,277)
Net Income/(Deficit)	4,089,860
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(147,500)
Total Capital Expenses	(147,500)

Strategic Asset Performance

Loan Payments	
70176 - Curtis Island Sewerage	(2,618,822)
Total Loan Payments	(2,618,822)
Total Capital Expenditure/Loans	(2,766,322)
Reserve Movement	
Transfer to Reserve	
30122 - Tfr to Sewerage Constrained Works Reserve	(2,383,526)
Total Transfer to Reserve	(2,383,526)
Transfer from Reserve	
35022 - Tfr from Sewerage Constrained Works Reserve	1,820,648
Total Transfer from Reserve	1,820,648
Total Reserve Movement	(562,878)
TOTAL	760,661
Projects	
Description	
Sewage Fund	
Expenses	
SLM4024 - Curtis Island Sewerage - Pump Station Reactive Maintenance	(125,048)
SLM4025 - Curtis Island Sewerage - PS Preventative Maintenance	(76,501)
SLM4026 - Curtis Island Sewerage - Pump Station Corrective Maintenance	(143,509)
SLM4027 - Curtis Island Sewerage - Pump Station Operations	(546,445)
SLM4029 - Curtis Island Sewerage - Network Reactive Maintenance	(8,100)
SLM4031 - Curtis Island Sewerage - Network Corrective Maintenance	(72,900)
Total Expenses	(972,502)
Total Sewage Fund	(972,502)
Capital Projects Fund	
Expenses	
SLC4007 - Power Replacement Investigation	(10,000)
SLC5000 - Curtis Island SCADA System Upgrade	(137,500)
Total Expenses	(147,500)
Total Capital Projects Fund	(147,500)

Strategic Asset Performance

Cost Centre: 228 - Urban Sewerage - Boyne Is/Tannum/Call

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	5,153,591
10225 - Discount granted - sewerage	(432,902)
10315 - Interest from overdue rates and utility charges	23,000
Total Ordinary Income	4,743,689
Ordinary Expenses	
20120 - Normal salaries & wages	(512,688)
20125 - On-costs salaries & wages	(190,500)
20220 - Staff amenities	(872)
20415 - Interest paid on loans	(595,736)
20630 - Hire of plant & equipment - internal	(188,555)
20715 - Electricity & gas	(265,000)
20921 - Other Contractors	(462,884)
21225 - Fees & Charges	(7,355)
21240 - Insurance - Other	(30,181)
21320 - Materials	(202,764)
21345 - Tipping Fees	(60,000)
Total Ordinary Expenses	(2,516,535)
Overhead Expenses	
21571 - Admin/Support Overheads	(300,519)
21573 - Customer Service Overheads	(52,801)
21574 - Finance Overheads	(156,108)
21575 - Works Delivery Support Overheads	(111,335)
21576 - Procurement Overheads	(42,096)
21577 - Stores Overheads	(18,213)
21578 - Asset Support Overheads	(412,675)
Total Overhead Expenses	(1,093,747)
Depreciation	
21435 - Depreciation - GRCFINANC	(10,165)
21440 - Depreciation - PFOS	(5,378)
21460 - Depreciation - BUILDINGS	(10,378)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(18,808)
21462 - Depreciation - WATER	(3,964)
21463 - Depreciation - SEWERAGE	(1,493,468)
Total Depreciation Expenses	(1,542,161)
Net Income/(Deficit)	(408,754)

Strategic Asset Performance

Capital Expenditure/Loans

Capital Expenses

20120 - Normal salaries & wages	(219,988)
20125 - On-costs salaries & wages	(81,756)
21320 - Materials	(3,400,060)

Total Capital Expenses (3,701,804)

Loan Payments

70166 - Boyne Tannum Sewerage Loan	(763,810)
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Total Loan Payments (763,810)

Total Capital Expenditure/Loans (4,465,614)

Reserve Movement

Transfer from Reserve

35022 - Tfr from Sewerage Constrained Works Reserve	3,927,943
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Total Transfer from Reserve 3,927,943

Total Reserve Movement 3,927,943

TOTAL (946,425)

Strategic Asset Performance

Projects

Description

Sewage Fund

Expenses

SCM0004 - Calliope Country Club Donation	(6,000)
SCM6014 - Boyne/Tannum/Calliope Sewerage - WWTP Reactive Maintenance	(256,931)
SCM6015 - Boyne/Tannum/Calliope Sewerage - WWTP Preventative Mtce	(80,185)
SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Corrective Maintenance	(53,258)
SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations	(466,816)
SCM6018 - Boyne/Tannum/Calliope Sewerage - WWTP De-Watering	(265,000)
SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring	(36,100)
SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance	(135,600)
SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance	(38,746)
SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance	(19,336)
SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations	(145,958)
SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce	(45,961)
SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce	(206,494)
SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce	(86,156)
SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing	(48,078)

Total Expenses (1,890,618)

Total Sewage Fund

(1,890,618)

Capital Projects Fund

Expenses

SCC1017 - Relining Boyne Treatment Ponds	(1,017,825)
SCC5002 - SCADA System Upgrade - Boyne	(715,000)
SCC6013 - Boyne Island WWTP - Belt press and shed	(1,833,979)
SCC6015 - Calliope WWTP Irrigation	(40,000)
SCC6021 - Calliope WWTP - Review aeration capacity & sludge handling	(45,000)
SCC6022 - Calliope/Boyne/Tannum - Sewerage asset replacement (WWTP)	(50,000)

Total Expenses (3,701,804)

Total Capital Projects Fund

(3,701,804)

Strategic Asset Performance

Cost Centre: 229 - Urban Sewerage - Gladstone

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	15,740,250
10160 - Effluent Reuse - QAL	465,400
10225 - Discount granted - sewerage	(1,322,181)
10315 - Interest from overdue rates and utility charges	120,000
10535 - Trade waste	276,966
10536 - Curtis Island Volumetric Charge	42,847
10539 - Septic & Grey Water Disposal	478,750
10730 - Sundry Fees & Charges	3,275
11125 - Water & Sewerage Headworks	67,715
Total Ordinary Income	15,873,022
Ordinary Expenses	
20120 - Normal salaries & wages	(1,048,056)
20125 - On-costs salaries & wages	(389,458)
20220 - Staff amenities	(6,990)
20415 - Interest paid on loans	(481)
20630 - Hire of plant & equipment - internal	(422,158)
20715 - Electricity & gas	(439,512)
20740 - Rates & charges - Council properties	(68,114)
20921 - Other Contractors	(793,623)
21150 - Other maintenance	(75,000)
21225 - Fees & Charges	(5,015)
21240 - Insurance - Other	(30,181)
21320 - Materials	(321,264)
Total Ordinary Expenses	(3,599,851)
Overhead Expenses	
21571 - Admin/Support Overheads	(475,755)
21573 - Customer Service Overheads	(105,602)
21574 - Finance Overheads	(428,556)
21575 - Works Delivery Support Overheads	(176,256)
21576 - Procurement Overheads	(90,036)
21577 - Stores Overheads	(160,150)
21578 - Asset Support Overheads	(653,312)
Total Overhead Expenses	(2,089,666)

Strategic Asset Performance

Depreciation	
21435 - Depreciation - GRCFINANC	(9,557)
21440 - Depreciation - PFOS	(7,362)
21460 - Depreciation - BUILDINGS	(24,491)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(2,703)
21462 - Depreciation - WATER	(657)
21463 - Depreciation - SEWERAGE	(2,846,355)
Total Depreciation Expenses	(2,891,125)
Net Income/(Deficit)	7,292,380
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	2,180,500
Total Capital Income	2,180,500
Capital Expenses	
20120 - Normal salaries & wages	(145,394)
20125 - On-costs salaries & wages	(54,028)
21320 - Materials	(4,732,878)
Total Capital Expenses	(4,932,300)
Loan Payments	
60646 - Sewerage A/c - 12 year debt pool	(25,809)
Total Loan Payments	(25,809)
Total Capital Expenditure/Loans	(2,777,609)
Reserve Movement	
Transfer to Reserve	
30122 - Tfr to Sewerage Constrained Works Reserve	(7,515,415)
Total Transfer to Reserve	(7,515,415)
Transfer from Reserve	
35022 - Tfr from Sewerage Constrained Works Reserve	110,000
Total Transfer from Reserve	110,000
Total Reserve Movement	(7,405,415)
TOTAL	(2,890,644)

Strategic Asset Performance

Projects

Description

Sewage Fund

Expenses

SGM6011 - Gladstone Sewerage - WWTP Reactive Maintenance	(397,272)
SGM6012 - Gladstone Sewerage - WWTP Preventative Maintenance	(103,069)
SGM6013 - Gladstone Sewerage - WWTP Corrective Maintenance	(90,643)
SGM6014 - Gladstone Sewerage - WWTP Operations	(651,348)
SGM6015 - Gladstone Sewerage - WWTP De-Watering (Sludge removal)	(70,000)
SGM6016 - Gladstone Sewerage - WWTP Environmental Monitoring	(66,844)
SGM6017 - Gladstone Sewerage - Pump Station Reactive Maintenance	(335,890)
SGM6018 - Gladstone Sewerage - Pump Station Preventative Maintenance	(69,430)
SGM6019 - Gladstone Sewerage - Pump Station Corrective Maintenance	(35,072)
SGM6020 - Gladstone Sewerage - Pump Station Operations	(259,750)
SGM6022 - Gladstone Sewerage - Network Reactive Maintenance	(139,010)
SGM6023 - Gladstone Sewerage - Network Preventative Maintenance	(931,512)
SGM6024 - Gladstone Sewerage - Network Corrective Maintenance	(182,534)
SGM6026 - Gladstone Sewerage - Network Smoke Testing	(93,701)
SGM6028 - South Trees WWTP - Derag the basin	(75,000)

Total Expenses (3,501,076)

Total Sewage Fund

(3,501,076)

Capital Projects Fund

Income

SGC4065 - Upgrade to pump station SPS A06	1,800,000
SGC6015 - Gladstone WWTP Stormwater Mitigation	380,500

Total Income 2,180,500

Expenses

SGC0034 - Switchboard renewal	(1,000)
SGC1021 - Odour control in network Gladstone	(1,111,300)
SGC1023 - A01 to Gladstone WWTP - Replace 450mm section of main	(50,000)
SGC1025 - Gladstone Sewer Pipe Bridge replacement	(477,500)
SGC1029 - Gladstone Sewer Main Replacement 20-21	(1,000)
SGC4065 - Upgrade to pump station SPS A06	(1,800,000)
SGC4079 - A05 Rising Main - Replace/reline	(150,000)
SGC5007 - SCADA Network Upgrade - Gladstone	(816,000)
SGC6013 - Gladstone WWTP Biosolids Treatment	(60,000)
SGC6015 - Gladstone WWTP Stormwater Mitigation	(380,500)
SGC6018 - Gladstone WWTP Distribution tower & process water reservoir	(50,000)
SGC6022 - Gladstone WWTP - Biosolids storage area	(35,000)

Total Expenses (4,932,300)

Total Capital Projects Fund

(2,751,800)

Strategic Asset Performance

Group: Waste Assets

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	16,060,937	10,671,441	11,027,477
Total Ordinary Expenses	(10,012,282)	(7,354,879)	(7,364,314)
Total Overhead Expenses	-	-	(1,770,122)
Total Depreciation Expenses	(129,945)	(129,945)	(150,538)
Net Income/(Deficit)	5,918,710	3,186,617	1,742,503
Capital Expenditure/Loans			
Total Capital Income	292,320	301,446	3,586,418
Total Capital Expenses	(4,120,188)	(2,493,799)	(4,382,301)
Total Loan Proceeds	-	-	-
Total Loan Payments	(116,642)	(108,374)	(117,011)
Total Capital Expenditure/Loans	(3,944,510)	(2,300,727)	(912,894)
Reserve Movement			
Total Transfer to Reserve	(6,189,936)	(1,810,803)	(4,108,983)
Total Transfer from Reserve	4,072,614	-	3,221,084
Total Reserve Movement	(2,117,322)	(1,810,803)	(887,899)
TOTAL	(143,122)	(924,913)	(58,289)

Strategic Asset Performance

Cost Centre: 427 - Benaraby Landfill

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10740 - Tipping fees income	9,727,324
10925 - State government grants	555,409
11685 - Waste Royalties	240,000
11930 - Sales	112,705
Total Ordinary Income	10,635,438
Ordinary Expenses	
20120 - Normal salaries & wages	(879,594)
20125 - On-costs salaries & wages	(326,836)
20130 - Overtime salaries & wages	(102,857)
20415 - Interest paid on loans	(92,248)
20630 - Hire of plant & equipment - internal	(785,365)
20715 - Electricity & gas	(9,405)
20740 - Rates & charges - Council properties	(5,500)
20810 - Fuel - vehicles	(3,112)
20920 - Other consultants	(54,500)
20921 - Other Contractors	(524,156)
21150 - Other maintenance	(25,000)
21320 - Materials	(25,000)
21347 - Waste Levy	(1,766,809)
21365 - Safety equipment (Non-PPE)	(15,000)
21615 - Capitalised Materials and Services	250,000
Total Ordinary Expenses	(4,365,382)
Overhead Expenses	
21571 - Admin/Support Overheads	(187,607)
21573 - Customer Service Overheads	(58,481)
21574 - Finance Overheads	(289,071)
21575 - Works Delivery Support Overheads	(121,611)
21576 - Procurement Overheads	(22,022)
21577 - Stores Overheads	(26,378)
21578 - Asset Support Overheads	(450,762)
Total Overhead Expenses	(1,155,931)

Strategic Asset Performance

Depreciation

21410 - Amortisation - INTANGIBLES	(2)
21435 - Depreciation - GRCFINANC	(71,681)
21440 - Depreciation - PFOS	(20,561)
21460 - Depreciation - BUILDINGS	(5,832)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(19,571)
21463 - Depreciation - SEWERAGE	(259)

Total Depreciation Expenses (117,904)

Net Income/(Deficit) 4,996,221

Capital Expenditure/Loans

Capital Income

11010 - Federal government grants	3,186,418
11020 - State government grants	400,000

Total Capital Income 3,586,418

Capital Expenses

20120 - Normal salaries & wages	(228,918)
20125 - On-costs salaries & wages	(85,072)
21320 - Materials	(4,068,311)

Total Capital Expenses (4,382,301)

Loan Payments

70148 - Regional Landfill A/C - 15year debt pool	(117,011)
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Total Loan Payments (117,011)

Total Capital Expenditure/Loans (912,894)

Reserve Movement

Transfer to Reserve

30145 - Tfr to Regional Waste Management Reserve	(4,108,983)
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Total Transfer to Reserve (4,108,983)

Total Reserve Movement (4,108,983)

TOTAL (25,656)

Strategic Asset Performance

Projects

Description

Cleansing Fund

Income

LND0077 - Landfill - Operations	10,080,029
LND0094 - Qld Government Waste Levy	424,034

Total Income

10,504,063

Expenses

LND0077 - Landfill - Operations	(2,608,515)
LND0094 - Qld Government Waste Levy	(1,766,809)

Total Expenses

(4,375,324)

Total Cleansing Fund

6,128,739

Capital Projects Fund

Income

LND0027 - Benaraby Landfill - Stage 3 Landfill Cell Development	3,186,418
LND0064 - Benaraby Landfill - Install second weighbridge	400,000

Total Income

3,586,418

Expenses

LND0027 - Benaraby Landfill - Stage 3 Landfill Cell Development	(3,972,301)
LND0064 - Benaraby Landfill - Install second weighbridge	(400,000)
LND0099 - Benaraby Landfill - Leachate Disposal System	(5,000)
LND0100 - Capping of former landfills	(5,000)

Total Expenses

(4,382,301)

Total Capital Projects Fund

(795,883)

Strategic Asset Performance

Cost Centre: 430 - Transfer Station Operations	
Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10740 - Tipping fees income	250,000
11930 - Sales	142,039
Total Ordinary Income	392,039
Ordinary Expenses	
20120 - Normal salaries & wages	(724,222)
20125 - On-costs salaries & wages	(269,104)
20625 - Hire of plant & equipment - external	(179,520)
20630 - Hire of plant & equipment - internal	(32,836)
20710 - Cleaning & refuse	(315,394)
20810 - Fuel - vehicles	(3,685)
20920 - Other consultants	(40,000)
20921 - Other Contractors	(308,907)
21320 - Materials	(49,044)
21345 - Tipping Fees	(1,076,220)
Total Ordinary Expenses	(2,998,932)
Overhead Expenses	
21571 - Admin/Support Overheads	(126,719)
21574 - Finance Overheads	(47,628)
21575 - Works Delivery Support Overheads	(82,142)
21576 - Procurement Overheads	(45,072)
21577 - Stores Overheads	(8,165)
21578 - Asset Support Overheads	(304,467)
Total Overhead Expenses	(614,191)
Depreciation	
21435 - Depreciation - GRCFINANC	(3,617)
21440 - Depreciation - PFOS	(12,740)
21460 - Depreciation - BUILDINGS	(5,576)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(10,478)
21462 - Depreciation - WATER	(223)
Total Depreciation Expenses	(32,634)
Net Income/(Deficit)	(3,253,718)
Reserve Movement	
Transfer from Reserve	
35045 - Tfr from Regional Waste Management Reserve	3,221,084
Total Transfer from Reserve	3,221,084
Total Reserve Movement	3,221,084
TOTAL	(32,634)

Strategic Asset Performance

Projects

Description

Cleansing Fund

Income

LND0079 - Gladstone Transfer Station	333,007
LND0080 - Agnes Water Transfer Station	15,504
LND0081 - Calliope Transfer Station	5,504
LND0082 - Rosedale Transfer Station	5,504
LND0083 - Baffle Creek Transfer Station	5,504
LND0084 - Bororen Transfer Station	5,504
LND0085 - Turkey Beach Transfer Station	5,000
LND0086 - Mt Larcom Transfer Station	5,504
LND0087 - Yarwun Transfer Station	5,504
LND0088 - Nagoorin Transfer Station	5,504

Total Income

392,039

Expenses

LND0079 - Gladstone Transfer Station	(1,959,669)
LND0080 - Agnes Water Transfer Station	(377,951)
LND0081 - Calliope Transfer Station	(176,064)
LND0082 - Rosedale Transfer Station	(103,796)
LND0083 - Baffle Creek Transfer Station	(89,240)
LND0084 - Bororen Transfer Station	(101,134)
LND0085 - Turkey Beach Transfer Station	(77,252)
LND0086 - Mt Larcom Transfer Station	(95,676)
LND0087 - Yarwun Transfer Station	(49,736)
LND0088 - Nagoorin Transfer Station	(55,948)
LND0089 - Curtis Island Transfer Station	(9,776)
LND0090 - Facing Island Transfer Station	(4,878)

Total Expenses

(3,101,122)

Total Cleansing Fund

(2,709,082)

Strategic Asset Performance

Group: Water Assets

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	33,974,633	35,351,438	33,308,259
Total Ordinary Expenses	(23,454,877)	(25,313,631)	(24,293,546)
Total Overhead Expenses	-	-	(4,089,513)
Total Depreciation Expenses	(3,811,023)	(3,811,023)	(3,843,515)
Net Income/(Deficit)	6,708,734	6,226,785	1,081,685
Capital Expenditure/Loans			
Total Capital Income	-	95,966	-
Total Capital Expenses	(8,263,067)	(2,672,193)	(6,199,543)
Total Loan Proceeds	-	-	-
Total Loan Payments	(1,276,234)	(1,241,173)	(1,277,776)
Total Capital Expenditure/Loans	(9,539,301)	(3,817,400)	(7,477,319)
Reserve Movement			
Total Transfer to Reserve	-	(8,930,238)	(1,558,086)
Total Transfer from Reserve	206,000	2,927,224	4,646,338
Total Reserve Movement	206,000	(6,003,014)	3,088,253
TOTAL	(2,624,567)	(3,593,630)	(3,307,381)

Strategic Asset Performance

Cost Centre: 246 - Lake Awoonga Scheme

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10120 - Water access charges	15,054,760
10125 - Water consumption charges	14,712,772
10130 - Water sales - NRG	1,868,207
10215 - Discount granted - water	(1,279,655)
10315 - Interest from overdue rates and utility charges	160,200
10730 - Sundry Fees & Charges	30,000
11124 - New connections other	65,388
11125 - Water & Sewerage Headworks	67,715
Total Ordinary Income	30,679,387
Ordinary Expenses	
20120 - Normal salaries & wages	(795,976)
20125 - On-costs salaries & wages	(295,780)
20220 - Staff amenities	(2,263)
20415 - Interest paid on loans	(66,702)
20630 - Hire of plant & equipment - internal	(370,888)
20715 - Electricity & gas	(68,677)
20740 - Rates & charges - Council properties	(7,209)
20920 - Other consultants	(22,400)
20921 - Other Contractors	(654,740)
21225 - Fees & Charges	(2,274)
21240 - Insurance - Other	(37,369)
21320 - Materials	(241,411)
21330 - Bulk Water Purchases	(18,659,748)
Total Ordinary Expenses	(21,225,436)
Overhead Expenses	
21571 - Admin/Support Overheads	(390,005)
21573 - Customer Service Overheads	(303,973)
21574 - Finance Overheads	(734,184)
21575 - Works Delivery Support Overheads	(144,488)
21576 - Procurement Overheads	(187,592)
21577 - Stores Overheads	(480,450)
21578 - Asset Support Overheads	(535,559)
Total Overhead Expenses	(2,776,250)

Strategic Asset Performance

Depreciation

21435 - Depreciation - GRFCFINANC	(7,816)
21460 - Depreciation - BUILDINGS	(1,452)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(613)
21462 - Depreciation - WATER	(2,751,950)
21463 - Depreciation - SEWERAGE	(33,914)

Total Depreciation Expenses (2,795,744)

Net Income/(Deficit) 3,881,957

Capital Expenditure/Loans

Capital Expenses

20120 - Normal salaries & wages	(271,908)
20125 - On-costs salaries & wages	(105,638)
21320 - Materials	(4,564,051)

Total Capital Expenses (4,941,597)

Loan Payments

70132 - Water - 15 yr debt pool	(56,370)
70144 - Lake Awoonga - 15 year Debt Pool	(54,946)

Total Loan Payments (111,317)

Total Capital Expenditure/Loans (5,052,914)

Reserve Movement

Transfer to Reserve

30121 - Tfr to Water Constrained Works Reserve	(1,558,086)
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Total Transfer to Reserve (1,558,086)

Total Reserve Movement (1,558,086)

TOTAL (2,729,042)

Strategic Asset Performance

Projects

Description

Water Fund

Expenses

WLM9022 - Lake Awoonga - Reservoir Reactive Maintenance	(120,027)
WLM9023 - Lake Awoonga - Reservoir Preventative Maintenance	(32,662)
WLM9024 - Lake Awoonga - Reservoir Corrective Maintenance	(8,315)
WLM9025 - Lake Awoonga - Reservoir Operations	(57,784)
WLM9026 - Lake Awoonga - Network Reactive Maintenance	(1,083,775)
WLM9027 - Lake Awoonga - Network Preventative Maintenance	(294,987)
WLM9028 - Lake Awoonga - Network Corrective Maintenance	(278,605)
WLM9029 - Lake Awoonga - Network Operations	(132,247)
WLM9030 - Lake Awoonga - Network Demand Management	(40,441)
WLM9032 - Lake Awoonga - Pump Station Reactive Maintenance	(5,770)
WLM9033 - Lake Awoonga - Pump Station Preventative Maintenance	(1,578)
WLM9034 - Lake Awoonga - Pump Station Corrective Maintenance	(715)
WLM9035 - Lake Awoonga - Pump Station Operations	(57,103)
WLM9041 - Environmental Monitoring	(110,400)

Total Expenses (2,224,408)

Total Water Fund (2,224,408)

Capital Projects Fund

Expenses

WLC1039 - Lake Awoonga – Mains Renewals	(20,000)
WLC1049 - Replacement of AC main in Oaka Street	(275,000)
WLC1050 - Water Loss reduction Lake Awoonga	(22,000)
WLC1060 - Lake Awoonga - Mains renewal - Allunga, Auckland & Glenlyon	(160,000)
WLC3022 - Lake Awoonga - Smart Metering for Water Connections	(150,000)
WLC3025 - Lake Awoonga - New water meters	(5,000)
WLC4002 - Lake Awoonga - Water Scheme Asset Renewal (Pump Stations)	(20,000)
WLC5005 - SCADA Upgrade Lake Awoonga	(220,000)
WLC9012 - Paterson Reservoir 2 - New Storage (25.0ML)	(75,000)
WLC9023 - Mount Larcom Reservoir Replacement	(1,151,377)
WLC9024 - Ferris Hill Reservoir Renewal	(1,662,646)
WLC9025 - Radar Hill Reservoir Renewal	(980,574)
WLC9035 - Lake Awoonga - Reservoir renewals	(200,000)

Total Expenses (4,941,597)

Total Capital Projects Fund (4,941,597)

Strategic Asset Performance

Cost Centre: 248 - Miriam Vale Water Scheme

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10120 - Water access charges	177,787
10125 - Water consumption charges	395,600
10215 - Discount granted - water	(15,112)
Total Ordinary Income	558,275
Ordinary Expenses	
20120 - Normal salaries & wages	(198,876)
20125 - On-costs salaries & wages	(73,896)
20220 - Staff amenities	(2,057)
20630 - Hire of plant & equipment - internal	(75,759)
20715 - Electricity & gas	(15,451)
20740 - Rates & charges - Council properties	(1,539)
20920 - Other consultants	(28,800)
20921 - Other Contractors	(112,597)
21150 - Other maintenance	(70,000)
21225 - Fees & Charges	(6,286)
21240 - Insurance - Other	(26,024)
21320 - Materials	(64,336)
Total Ordinary Expenses	(675,621)
Overhead Expenses	
21571 - Admin/Support Overheads	(65,966)
21573 - Customer Service Overheads	(151,986)
21574 - Finance Overheads	(23,772)
21575 - Works Delivery Support Overheads	(24,439)
21576 - Procurement Overheads	(35,441)
21577 - Stores Overheads	(8,165)
21578 - Asset Support Overheads	(90,585)
Total Overhead Expenses	(400,354)
Depreciation	
21440 - Depreciation - PFOS	(707)
21460 - Depreciation - BUILDINGS	(648)
21462 - Depreciation - WATER	(176,870)
21463 - Depreciation - SEWERAGE	(5,084)
Total Depreciation Expenses	(183,309)
Net Income/(Deficit)	(701,008)

Strategic Asset Performance

Capital Expenditure/Loans

Capital Expenses

21320 - Materials	(243,000)
Total Capital Expenses	(243,000)

Total Capital Expenditure/Loans	(243,000)
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Reserve Movement

Transfer from Reserve

35021 - Tfr from Water Constrained Works Reserve	760,700
Total Transfer from Reserve	760,700

Total Reserve Movement	760,700
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TOTAL	(183,308)
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Strategic Asset Performance

Projects

Description

Water Fund

Expenses

WBM6004 - Bororen Water Treatment Plant - Review of instrumentation	(20,000)
WMC9031 - Enviromental Monitoring	(39,800)
WMM1008 - Miriam Vale/Bororen - Water Network Reactive Maintenance	(39,720)
WMM1009 - Miriam Vale/Bororen - Water Network Preventative Maintenance	(8,474)
WMM1010 - Miriam Vale/Bororen - Water Network Corrective Maintenance	(8,474)
WMM1011 - Miriam Vale/Bororen - Water Network Operations	(4,965)
WMM1012 - Miriam Vale/Bororen - Demand Management	(9,271)
WMM4003 - Miriam Vale/Bororen - Pump Station Reactive Maintenance	(1,592)
WMM4004 - Miriam Vale/Bororen - Pump Station Preventative Maintenance	(481)
WMM4005 - Miriam Vale/Bororen - Pump Station Corrective Maintenance	(175)
WMM4006 - Miriam Vale/Bororen - Pump Station Operations	(2,410)
WMM6007 - Miriam Vale WTP optimisation (Baffle Creek)	(50,000)
WMM6008 - Miriam Vale/Bororen - WTP Reactive Maintenance	(147,537)
WMM6009 - Miriam Vale/Bororen - WTP Preventative Maintenance	(39,809)
WMM6010 - Miriam Vale/Bororen - WTP Corrective Maintenance	(19,948)
WMM6011 - Miriam Vale/Bororen - WTP Operations	(226,431)
WMM9005 - Miriam Vale/Bororen - Reservoir Reactive Maintenance	(15,837)
WMM9006 - Miriam Vale/Bororen - Reservoir Preventative Maintenance	(4,211)
WMM9007 - Miriam Vale/Bororen - Reservoir Corrective Maintenance	(1,048)
WMM9008 - Miriam Vale/Bororen - Reservoir Operations	(7,873)

Total Expenses (648,058)

Total Water Fund (648,058)

Capital Projects Fund

Expenses

WBC6003 - Bororen WTP - Install platform to provide safe access	(6,000)
WMC3028 - Miriam Vale / Bororen - New water meters	(2,000)
WMC5006 - SCADA Upgrade Miriam Vale/ Bororen	(220,000)
WMC9006 - Miriam Vale / Bororen - Asset Renewal (R	(15,000)

Total Expenses (243,000)

Total Capital Projects Fund (243,000)

Strategic Asset Performance

Cost Centre: 251 - 1770/Agnes Waters Water Scheme

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10120 - Water access charges	793,658
10125 - Water consumption charges	1,344,400
10215 - Discount granted - water	(67,461)
Total Ordinary Income	2,070,597
Ordinary Expenses	
20120 - Normal salaries & wages	(61,198)
20125 - On-costs salaries & wages	(22,744)
20415 - Interest paid on loans	(469,432)
20630 - Hire of plant & equipment - internal	(26,073)
20715 - Electricity & gas	(361,584)
20740 - Rates & charges - Council properties	(5,472)
20920 - Other consultants	(99,000)
20921 - Other Contractors	(1,296,392)
21225 - Fees & Charges	(2,408)
21240 - Insurance - Other	(26,024)
21320 - Materials	(22,161)
Total Ordinary Expenses	(2,392,489)
Overhead Expenses	
21571 - Admin/Support Overheads	(239,484)
21573 - Customer Service Overheads	(151,986)
21574 - Finance Overheads	(87,240)
21575 - Works Delivery Support Overheads	(88,723)
21576 - Procurement Overheads	(10,335)
21577 - Stores Overheads	(6,280)
21578 - Asset Support Overheads	(328,861)
Total Overhead Expenses	(912,909)
Depreciation	
21440 - Depreciation - PFOS	(357)
21460 - Depreciation - BUILDINGS	(1,006)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(9,280)
21462 - Depreciation - WATER	(853,819)
Total Depreciation Expenses	(864,462)
Net Income/(Deficit)	(2,099,263)

Strategic Asset Performance

Capital Expenditure/Loans

Capital Expenses

20120 - Normal salaries & wages	(29,600)
20125 - On-costs salaries & wages	(10,998)
21320 - Materials	(974,348)

Total Capital Expenses (1,014,946)

Loan Payments

70156 - Agnes Water Water Loan	(560,399)
70212 - Agnes Water Desalination Repayable Subsidy	(606,060)

Total Loan Payments (1,166,459)

Total Capital Expenditure/Loans (2,181,405)

Reserve Movement

Transfer from Reserve

35021 - Tfr from Water Constrained Works Reserve	3,885,638
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Total Transfer from Reserve 3,885,638

Total Reserve Movement 3,885,638

TOTAL (395,030)

Strategic Asset Performance

Projects

Description

Water Fund

Expenses

WAC9027 - Environmental Monitoring	(99,000)
WAM1007 - 1770/Agnes Water - Water Network Reactive Maintenance	(70,996)
WAM1008 - 1770/Agnes Water - Water Network Preventative Maintenance	(15,227)
WAM1009 - 1770/Agnes Water - Water Network Corrective Maintenance	(15,215)
WAM1010 - 1770/Agnes Water - Water Network Operations	(8,117)
WAM1011 - 1770/Agnes Water - Demand Management	(18,458)
WAM4005 - 1770/Agnes Water - Pump Station Reactive Maintenance	(5,188)
WAM4006 - 1770/Agnes Water - Pump Station Preventative Maintenance	(1,469)
WAM4007 - 1770/Agnes Water - Pump Station Corrective Maintenance	(733)
WAM4008 - 1770/Agnes Water - Pump Station Operations	(8,109)
WAM6010 - 1770/Agnes Water - WTP Operations	(1,619,825)
WAM9006 - 1770/Agnes Water - Reservoir Reactive Maintenance	(17,050)
WAM9007 - 1770/Agnes Water - Reservoir Preventative Maintenance	(3,923)
WAM9008 - 1770/Agnes Water - Reservoir Corrective Maintenance	(989)
WAM9009 - 1770/Agnes Water - Reservoir Operations	(7,263)

Total Expenses (1,891,560)

Total Water Fund (1,891,560)

Capital Projects Fund

Expenses

WAC1009 - Agnes Water / 1770 - Asset renewal (Intruder alarms)	(22,000)
WAC3029 - Agnes Water - Smart metering for water connections	(30,000)
WAC3030 - Agnes Water / 1770 - New water meters	(5,000)
WAC6008 - Agnes Water Water Treatment Plant - Ultrafiltration System	(827,946)
WAC6011 - Agnes Water Treatment Plant - Pump investigation	(25,000)
WAC6012 - Agnes Water WTP - Upgrade water service connection	(25,000)
WAC9002 - Agnes Water - Water Asset Renewal (Reservoir Repairs)	(80,000)

Total Expenses (1,014,946)

Total Capital Projects Fund (1,014,946)

Strategy and Transformation

Business Unit Summary			
Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	2,003,349	2,533,665	9,922,644
Total Ordinary Expenses	(13,959,642)	(13,520,553)	(14,143,550)
Total Overhead Expenses	-	-	(1,509,836)
Total Depreciation Expenses	(136,861)	(139,433)	(107,977)
Net Income/(Deficit)	(12,093,154)	(11,126,320)	(5,838,719)
Capital Expenditure/Loans			
Total Capital Income	697,033	586,841	4,550,000
Total Capital Expenses	(9,170,000)	(5,091,474)	(12,807,985)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(8,472,967)	(4,504,633)	(8,257,985)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	9,505,657	4,905,914	7,929,455
Total Reserve Movement	9,505,657	4,905,914	7,929,455
TOTAL	(11,060,464)	(10,725,038)	(6,167,249)

Strategy and Transformation

Group: Economic Development

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(1,280,575)	(832,580)	(1,513,439)
Total Overhead Expenses	-	-	(40,624)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,280,575)	(832,580)	(1,554,063)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	400,000	-	-
Total Reserve Movement	400,000	-	-
TOTAL	(880,575)	(832,580)	(1,554,063)

Strategy and Transformation

Cost Centre: 470 - Economic Development

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20120 - Normal salaries & wages	(131,884)
20125 - On-costs salaries & wages	(49,010)
20270 - Travel & Accommodation - Staff	(16,000)
20275 - Entertainment & Hospitality (FBT)	(2,500)
20277 - NON-FBT Entertainment & Hospitality	(3,000)
20550 - Subs - Other	(49,000)
20630 - Hire of plant & equipment - internal	(1,625)
20920 - Other consultants	(325,000)
20921 - Other Contractors	(535,000)
21050 - Other Donations	(200,000)
21285 - Telephone Expenses	(420)
21371 - Infrastructure charges rebate	(200,000)

Total Ordinary Expenses (1,513,439)

Overhead Expenses

21570 - HR Overheads	(9,122)
21571 - Admin/Support Overheads	(31,502)

Total Overhead Expenses (40,624)

Net Income/(Deficit) (1,554,063)

TOTAL (1,554,063)

Projects

Description

General Fund

Expenses

GNM0139 - Economic Development	(555,000)
GNM0215 - GAPDL Agreement Costs	(455,000)

Total Expenses (1,010,000)

Total General Fund (1,010,000)

Strategy and Transformation

Group: Elected Members

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	1,000	-
Total Ordinary Expenses	(1,416,253)	(1,371,949)	(1,377,017)
Total Overhead Expenses	-	-	-
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,416,253)	(1,370,949)	(1,377,017)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,416,253)	(1,370,949)	(1,377,017)

Strategy and Transformation

Cost Centre: 100 - Elected Members

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20235 - Staff uniforms - non PPE	(1,800)
20240 - Staff uniforms - PPE	(1,000)
20250 - Training & development - Non-Mandatory	(20,456)
20310 - Travel & Accommodation - Councillors	(65,480)
20315 - Councillors Remuneration	(903,227)
20320 - Councillors - Hospitality	(6,000)
20325 - Councillors - Seminars & Conferences	(5,225)
20330 - Councillors - Superannuation	(101,773)
20550 - Subs - Other	(816)
20620 - Hardware Less than 5K	(15,000)
20630 - Hire of plant & equipment - internal	(129,000)
21010 - Mayoral donations	(100,000)
21013 - Civic Receptions/Ceremonies	(18,000)
21275 - Printing & stationery	(1,080)
21285 - Telephone Expenses	(8,160)
Total Ordinary Expenses	(1,377,017)

Net Income/(Deficit)	(1,377,017)
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TOTAL	(1,377,017)
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Projects

Description

General Fund

Expenses

ELM0001 - Elected Members	(70,705)
Total Expenses	(70,705)

Total General Fund	(70,705)
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Strategy and Transformation

Group: Executive Services

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(897,346)	(979,425)	(977,756)
Total Overhead Expenses	-	-	(143,013)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(897,346)	(979,425)	(1,120,769)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(897,346)	(979,425)	(1,120,769)

Strategy and Transformation

Cost Centre: 105 - Executive Services

Description	2020/2021 Budget
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Trading Summary

Ordinary Expenses

20120 - Normal salaries & wages	(495,586)
20125 - On-costs salaries & wages	(184,170)
20130 - Overtime salaries & wages	(5,000)
20225 - Staff gifts and awards	(1,700)
20270 - Travel & Accommodation - Staff	(4,000)
20277 - NON-FBT Entertainment & Hospitality	(12,000)
20550 - Subs - Other	(250,000)
20760 - Property Repairs and Maintenance	(4,000)
20920 - Other consultants	(15,000)
21285 - Telephone Expenses	(3,300)
21320 - Materials	(3,000)

Total Ordinary Expenses (977,756)

Overhead Expenses

21570 - HR Overheads	(32,112)
21571 - Admin/Support Overheads	(110,901)

Total Overhead Expenses (143,013)

Net Income/(Deficit) (1,120,769)

TOTAL (1,120,769)

Strategy and Transformation

Group: Strategy & Transformation Administration

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	1,950,000	2,492,654	2,841,695
Total Ordinary Expenses	(4,223,072)	(5,330,799)	(3,823,734)
Total Overhead Expenses	-	-	(802,896)
Total Depreciation Expenses	-	(762)	(1,934)
Net Income/(Deficit)	(2,273,072)	(2,838,908)	(1,786,870)
Capital Expenditure/Loans			
Total Capital Income	697,033	586,841	4,550,000
Total Capital Expenses	(8,430,000)	(4,949,174)	(12,349,455)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(7,732,967)	(4,362,333)	(7,799,455)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	9,105,657	4,905,914	7,929,455
Total Reserve Movement	9,105,657	4,905,914	7,929,455
TOTAL	(900,382)	(2,295,326)	(1,656,870)

Strategy and Transformation

Cost Centre: 700 - Strategy & Transformation Administration

Description	2020/2021 Budget
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Trading Summary

Ordinary Income

10840 - Overhead recovery	933,819
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Total Ordinary Income

933,819

Ordinary Expenses

20120 - Normal salaries & wages	(544,500)
20124 - Motor vehicle allowance	(500)
20125 - On-costs salaries & wages	(202,332)
20270 - Travel & Accommodation - Staff	(6,000)
20275 - Entertainment & Hospitality (FBT)	(2,600)
20630 - Hire of plant & equipment - internal	(3,000)
20920 - Other consultants	(152,000)
21285 - Telephone Expenses	(1,908)

Total Ordinary Expenses

(912,840)

Overhead Expenses

21570 - HR Overheads	(20,980)
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Total Overhead Expenses

(20,980)

Net Income/(Deficit)	(0)
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TOTAL	(0)
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Strategy and Transformation

Cost Centre: 701 - Strategic Projects

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10925 - State government grants	330,000
11612 - Contributions	200,000
Total Ordinary Income	530,000
Ordinary Expenses	
20120 - Normal salaries & wages	(559,880)
20125 - On-costs salaries & wages	(208,054)
20277 - NON-FBT Entertainment & Hospitality	(2,500)
20630 - Hire of plant & equipment - internal	(26,872)
20715 - Electricity & gas	(100,000)
20920 - Other consultants	(730,000)
20921 - Other Contractors	(200,000)
21050 - Other Donations	(30,000)
21255 - Legal Expenses	(20,000)
21285 - Telephone Expenses	(3,648)
Total Ordinary Expenses	(1,880,953)
Overhead Expenses	
21570 - HR Overheads	(33,966)
21571 - Admin/Support Overheads	(117,305)
21574 - Finance Overheads	(35,820)
21575 - Works Delivery Support Overheads	(51,051)
21576 - Procurement Overheads	(8,549)
21578 - Asset Support Overheads	(189,225)
Total Overhead Expenses	(435,917)
Net Income/(Deficit)	(1,786,870)
Capital Expenditure/Loans	
Capital Income	
11010 - Federal government grants	4,550,000
Total Capital Income	4,550,000
Capital Expenses	
20120 - Normal salaries & wages	(651,558)
20125 - On-costs salaries & wages	(242,124)
21320 - Materials	(11,455,773)
Total Capital Expenses	(12,349,455)
Total Capital Expenditure/Loans	(7,799,455)

Strategy and Transformation

Reserve Movement

Transfer from Reserve

35010 - Tfr from Future Capital Works Reserve	7,929,455
Total Transfer from Reserve	7,929,455

Total Reserve Movement	7,929,455
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TOTAL	(1,656,870)
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Projects

Description

General Fund

Income

GNC0121 - Gladstone City Plaza Forecourt Upgrade	200,000
GNM0234 - Boyne Burnett Rail Trail Design	330,000

Total Income	530,000
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Expenses

GNC0102 - Calliope & District Multi Purpose Facility (W4Q)	(30,000)
GNC0106 - Marley Brown Master Plan Development	(130,000)
GNC0121 - Gladstone City Plaza Forecourt Upgrade	(200,000)
GNM0202 - Studies	(20,000)
GNM0233 - Transformation Program	(534,674)
GNM0234 - Boyne Burnett Rail Trail Design	(330,000)
GNM0243 - Capital Delivery Project	(150,000)
GNM0244 - Slouch Hat Museum – Investigation and Prelim Design	(75,000)
GNM0245 - Philip Street Aged Care Facility	(20,000)

Total Expenses	(1,489,674)
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Total General Fund	(959,674)
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Capital Projects Fund

Income

BDC0113 - Philip Street Communities Precinct - Stage 1a	4,550,000
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Total Income	4,550,000
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Expenses

BDC0113 - Philip Street Communities Precinct - Stage 1a	(12,149,455)
GNC0105 - Boyne Tannum Pool	(150,000)
GNC0157 - Investment Decision Framework - Prioritisation Model	(50,000)

Total Expenses	(12,349,455)
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Total Capital Projects Fund	(7,799,455)
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Strategy and Transformation

Cost Centre: 705 - Strategic Insights and Innovations

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	1,339,875
11930 - Sales	38,000
Total Ordinary Income	1,377,875
Ordinary Expenses	
20120 - Normal salaries & wages	(673,638)
20125 - On-costs salaries & wages	(250,326)
20277 - NON-FBT Entertainment & Hospitality	(1,188)
20630 - Hire of plant & equipment - internal	(37,989)
20921 - Other Contractors	(55,000)
21276 - Printing and Stationery – Uncentralised	(1,000)
21285 - Telephone Expenses	(4,800)
21320 - Materials	(6,000)
Total Ordinary Expenses	(1,029,941)
Overhead Expenses	
21570 - HR Overheads	(77,690)
21571 - Admin/Support Overheads	(268,310)
Total Overhead Expenses	(346,000)
Depreciation	
21410 - Amortisation - INTANGIBLES	(405)
21435 - Depreciation - GRCFINANC	(1,529)
Total Depreciation Expenses	(1,934)
Net Income/(Deficit)	0
TOTAL	0

Strategy and Transformation

Group: Strategic Information and Technology

Description	2019/2020 Budget	2019/2020 Forecast	2020/2021 Budget
Trading Summary			
Total Ordinary Income	53,349	40,012	7,080,949
Total Ordinary Expenses	(6,142,396)	(5,005,799)	(6,451,604)
Total Overhead Expenses	-	-	(523,303)
Total Depreciation Expenses	(136,861)	(138,671)	(106,042)
Net Income/(Deficit)	(6,225,908)	(5,104,458)	(0)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(740,000)	(142,300)	(458,530)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(740,000)	(142,300)	(458,530)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(6,965,908)	(5,246,758)	(458,530)

Strategy and Transformation

Cost Centre: 570 - Strategic Information and Technology

Description	2020/2021 Budget
Trading Summary	
Ordinary Income	
10840 - Overhead recovery	7,027,597
11910 - Contract Income	53,352
Total Ordinary Income	7,080,949
Ordinary Expenses	
20120 - Normal salaries & wages	(1,167,452)
20125 - On-costs salaries & wages	(433,812)
20130 - Overtime salaries & wages	(40,000)
20270 - Travel & Accommodation - Staff	(2,000)
20550 - Subs - Other	(1,300)
20620 - Hardware Less than 5K	(243,850)
20630 - Hire of plant & equipment - internal	(11,000)
20640 - Photocopier expenses	(110,004)
20645 - Software Maintenance & Support	(2,564,756)
20646 - Equipment License Renewal Fees	(57,592)
20660 - Software less than \$10K	(25,553)
20920 - Other consultants	(659,000)
21150 - Other maintenance	(253,750)
21240 - Insurance - Other	(890)
21250 - Internet Services Charges	(300,319)
21260 - Licenses & Registrations	(431,000)
21285 - Telephone Expenses	(149,076)
21345 - Tipping Fees	(250)
Total Ordinary Expenses	(6,451,604)
Overhead Expenses	
21570 - HR Overheads	(117,501)
21571 - Admin/Support Overheads	(405,801)
Total Overhead Expenses	(523,303)
Depreciation	
21410 - Amortisation - INTANGIBLES	(27,360)
21435 - Depreciation - GRCFINANC	(50,402)
21440 - Depreciation - PFOS	(28,281)
Total Depreciation Expenses	(106,042)
Net Income/(Deficit)	(0)

Strategy and Transformation

Capital Expenditure/Loans

Capital Expenses

20120 - Normal salaries & wages	(96,758)
20125 - On-costs salaries & wages	(40,548)
21320 - Materials	(321,224)
Total Capital Expenses	(458,530)

Total Capital Expenditure/Loans	(458,530)
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TOTAL	(458,530)
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Projects

Description

Capital Projects Fund

Expenses

ICT0006 - ICT Projects - Infrastructure Upgrades	(400,000)
ICT0007 - RIEACS (Risk, Incident, Env, Audit, Compliance & Safety)	(40,530)
ICT0008 - Spacegass & Microstran structural design software	(18,000)
Total Expenses	(458,530)

Total Capital Projects Fund	(458,530)
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Cost Centre Number Index

	Page		Page
100 Elected Members	202	420 Cleansing & Disposal	105
105 Executive Services	204	427 Benaraby Landfill	183
106 Governance Administration	61	430 Transfer Station Operations	186
109 Culture & Capability	111	442 Community Development and Partnerships	14
112 Customer Solutions	39	445 Grant\Programs	15
115 Health Safety & Wellbeing Administration	119	460 Brand and Communications	12
120 Disaster Management	99	465 Events	19
125 Asset Designers	123	470 Economic Development	200
140 Workshops	74	475 Gladstone Entertainment & Convention Centre	20
152 Road Operations Support	91	485 Regional Libraries	24
155 Bridges, Jetty's & Boatramps	152	495 Arts and Heritage	5
160 Footpath Management	154	515 Financial Operations	59
165 Rural & Urban Road Maintenance	156	517 Remuneration and Benefits	113
175 Recoverable Works - Roads	93	518 Employee Entitlement Recoveries	109
180 Roadworks Program - Capital	158	522 Contracts and Procurement	79
182 LG Public Car Parks	160	523 Stores and Facilities Management	80
185 Street Lighting	162	524 Ethics, Integrity and Audit	55
200 Stormwater	163	525 Revenue Services	68
204 Asset Solutions	132	526 Risk	66
207 Asset Governance	125	528 Systems Modelling and Metrics	64
208 Asset Performance and Monitoring	127	529 Delivery Support and Performance	81
209 Asset Planning	129	530 Community Support	17
210 Recoverable Works - Wastewater	95	532 Corporate Finance	70
221 Industrial Sewerage	168	540 Land Holdings & Developments	144
222 1770/Agnes Waters Sewerage	171	545 Investment Properties (Residential & Commercial)	146
223 Curtis Island Sewerage	174	546 Community Buildings & Facilities	148
228 Urban Sewerage - Boyne Is/Tannum/Call	176	548 Property Administration	150
229 Urban Sewerage - Gladstone	179	550 General Rates & Charges	71
232 Water Operations Support	96	555 People Services	116
245 Recoverable Works - Water	97	556 Recruitment Services	117
246 Lake Awoonga Scheme	189	565 Rehabilitation Health and Wellbeing	120
248 Miriam Vale Water Scheme	192	570 Strategic Information and Technology	211
251 1770/Agnes Waters Water Scheme	195	600 Agnes Water Library	26
270 Corporate Buildings and Facilities	88	601 Boyne Tannum Library	27
286 Admin Team - Operations	76	602 Calliope Library	28
300 Development Services	44	603 Miriam Vale Library	29
315 Building Certification Services	45	617 Southern Customer Services	40
320 Local Laws	52	618 Mount Larcom Rural Transaction Centre	41
325 Environmental Health	47	631 Strategic Environment & Conservation	141
330 Immunisation	48	645 Community Facility Maintenance	8
345 Cemeteries and Crematorium	134	700 Strategy & Transformation Administration	206
352 Pest Management	49	701 Strategic Projects	207
362 Parks Operations Support	85	705 Strategic Insights and Innovations	209
365 Parks & Conservation Operations	136	710 Strategic Asset Performance Administration	166
390 Works Planning and Scheduling	101	720 Operations Administration	83
392 Project Delivery	102	730 Customer Experience Administration	37
400 Tondoon Botanic Gardens	31	740 Community Development & Events Administration	10
412 Waste Operations Support	104	750 People, Culture & Safety Administration	114
417 Call Centre	35	760 Finance, Governance & Risk Administration	57
418 Gravel Pits	77		

Cost Centre Description Index

	Page		Page
1770/Agnes Waters Water Scheme (251)	195	Immunisation (330)	48
1770/Agnes Waters Sewerage (222)	171	Industrial Sewerage (221)	168
Admin Team - Operations (286)	76	Investment Properties (Residential & Commercial) (545)	146
Agnes Water Library (600)	26	Lake Awoonga Scheme (246)	189
Arts and Heritage (495)	5	Land Holdings & Developments (540)	144
Asset Designers (125)	123	LG Public Car Parks (182)	160
Asset Governance (207)	125	Local Laws (320)	52
Asset Performance and Monitoring (208)	127	Miriam Vale Library (603)	29
Asset Planning (209)	129	Miriam Vale Water Scheme (248)	192
Asset Solutions (204)	132	Mount Larcom Rural Transaction Centre (618)	41
Benaraby Landfill (427)	183	Operations Administration (720)	83
Boyne Tannum Library (601)	27	Parks & Conservation Operations (365)	136
Brand and Communications (460)	12	Parks Operations Support (362)	85
Bridges, Jetty's & Boatramps (155)	152	People Services (555)	116
Building Certification Services (315)	45	People, Culture & Safety Administration (750)	114
Call Centre (417)	35	Pest Management (352)	49
Calliope Library (602)	28	Project Delivery (392)	102
Cemeteries and Crematorium (345)	134	Property Administration (548)	150
Cleansing & Disposal (420)	105	Recoverable Works - Roads (175)	93
Community Buildings & Facilities (546)	148	Recoverable Works - Wastewater (210)	95
Community Development & Events Administration (740)	10	Recoverable Works - Water (245)	97
Community Development and Partnerships (442)	14	Recruitment Services (556)	117
Community Facility Maintenance (645)	8	Regional Libraries (485)	24
Community Support (530)	17	Rehabilitation Health and Wellbeing (565)	120
Contracts and Procurement (522)	79	Remuneration and Benefits (517)	113
Corporate Buildings and Facilities (270)	88	Revenue Services (525)	68
Corporate Finance (532)	70	Risk (526)	66
Culture & Capability (109)	111	Road Operations Support (152)	91
Curtis Island Sewerage (223)	174	Roadworks Program - Capital (180)	158
Customer Experience Administration (730)	37	Rural & Urban Road Maintenance (165)	156
Customer Solutions (112)	39	Southern Customer Services (617)	40
Delivery Support and Performance (529)	81	Stores and Facilities Management (523)	80
Development Services (300)	44	Stormwater (200)	163
Disaster Management (120)	99	Strategic Asset Performance Administration (710)	166
Economic Development (470)	200	Strategic Environment & Conservation (631)	141
Elected Members (100)	202	Strategic Information and Technology (570)	211
Employee Entitlement Recoveries (518)	109	Strategic Insights and Innovations (705)	209
Environmental Health (325)	47	Strategic Projects (701)	207
Ethics, Integrity and Audit (524)	55	Strategy & Transformation Administration (700)	206
Events (465)	19	Street Lighting (185)	162
Executive Services (105)	204	Systems Modelling and Metrics (528)	64
Finance, Governance & Risk Administration (760)	57	Toonoon Botanic Gardens (400)	31
Financial Operations (515)	59	Transfer Station Operations (430)	186
Footpath Management (160)	154	Urban Sewerage - Boyne Is/Tannum/Call (228)	176
General Rates & Charges (550)	71	Urban Sewerage - Gladstone (229)	179
Gladstone Entertainment & Convention Centre (475)	20	Waste Operations Support (412)	104
Governance Administration (106)	61	Water Operations Support (232)	96
Grant\Programs (445)	15	Works Planning and Scheduling (390)	101
Gravel Pits (418)	77	Workshops (140)	74
Health Safety & Wellbeing Administration (115)	119		





GLADSTONE
REGIONAL COUNCIL



Gladstone Regional Council
2020-21 Supporting Documents

Our Community. Our Future.

TRADING SUMMARIES AND COMPARATIVES FOR GLADSTONE REGIONAL COUNCIL BUDGET 2020/21 AND FORECAST 2019/20

2020/2021 Budget								
	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMATION	TOTAL
Trading Summary								
Ordinary Income	2,448,289	9,000,858	5,055,912	57,427,785	24,180,428	88,508,951	103,431,992	290,054,214
Ordinary Expenses	(17,293,830)	(10,219,443)	(6,590,185)	(49,462,412)	(24,175,132)	(76,245,372)	(15,347,768)	(199,334,142)
Overhead Expenses	(3,697,512)	(6,685,780)	(1,794,651)	(9,891,515)	-	(27,489,937)	(1,509,836)	(51,069,230)
Depreciation	(941,139)	(35,761)	(2,412)	(4,327,725)	(5,296)	(37,427,911)	(107,977)	(42,848,222)
Net Income\Deficit	(19,484,192)	(7,940,127)	(3,331,336)	(6,253,867)	-	(52,654,269)	86,466,411	(3,197,380)
Capital Expenditure\Loans								
Capital Income	150,000	-	-	-	-	22,149,032	4,550,000	26,849,032
Capital Purchases	(455,000)	(2,500)	-	(5,537,483)	-	(45,998,009)	(12,807,985)	(64,800,977)
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	(527,311)	-	-	-	-	(5,640,177)	(4,288,402)	(10,455,890)
Total Capital Expenditure\Loans	(832,311)	(2,500)	-	(5,537,483)	-	(29,489,154)	(12,546,387)	(48,407,835)
Reserve Movement								
Transfer to Reserves	(733,561)	-	-	-	-	(16,111,606)	(5,225,284)	(22,070,451)
Transfer from Reserves	551,129	144,024	380,728	5,910,183	-	17,636,075	8,381,353	33,003,492
Total Reserve Movement	(182,432)	144,024	380,728	5,910,183	-	1,524,470	3,156,069	10,933,041
Total	(20,498,935)	(7,798,603)	(2,950,608)	(5,881,167)	-	(80,618,954)	77,076,093	(40,672,173)

2019/2020 Forecast								
	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMATION	TOTAL
Trading Summary								
Ordinary Income	1,842,194	2,532,824	382,824	44,474,847	19,578,847	78,456,743	95,698,227	242,966,507
Ordinary Expenses	(16,658,874)	(9,644,457)	(6,983,536)	(53,169,536)	(22,068,882)	(76,106,064)	(15,017,384)	(199,648,734)
Overhead Expenses	-	-	-	-	-	-	-	-
Depreciation	(818,012)	(50,342)	(4,905)	(3,594,336)	(5,898)	(36,212,970)	(139,433)	(40,825,896)
Net Income\Deficit	(15,634,692)	(7,161,975)	(6,605,617)	(12,289,025)	(2,495,933)	(33,862,291)	80,541,410	2,491,877
Capital Expenditure\Loans								
Capital Income	48,555	-	-	82,679	-	2,901,530	586,841	3,619,605
Capital Purchases	(527,653)	(37,615)	-	(4,364,016)	-	(30,483,229)	(5,223,014)	(40,635,526)
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	(501,125)	-	-	-	-	(4,830,908)	(4,014,666)	(9,346,699)
Total Capital Expenditure\Loans	(980,223)	(37,615)	-	(4,281,337)	-	(32,412,606)	(8,650,839)	(46,362,620)
Reserve Movement								
Transfer to Reserves	(2,725,008)	-	-	(1,510,389)	-	(24,188,822)	(4,993,538)	(33,417,757)
Transfer from Reserves	775,140	161,540	233,761	3,623,021	-	12,192,040	5,438,250	22,423,753
Total Reserve Movement	(1,949,868)	161,540	233,761	2,112,632	-	(11,996,782)	444,712	(10,994,004)
Total	(18,564,783)	(7,038,050)	(6,371,856)	(14,457,730)	(2,495,933)	(78,271,680)	72,335,284	(54,864,748)

RESERVE SUMMARY

Fund / Reserve	Actual Opening Balance 1/7/19	Transfer to	Transfer from	Forecast Balance 30/6/20	Transfer to	Transfer from	Forecast Balance 30/6/21
Future Capital Works Reserve	24,905,557	(6,616,658)	5,438,250	26,083,965	(5,225,284)	8,381,353	22,927,896
Parks Constrained Reserves	1,339,186	(157,005)	162,055	1,334,135	(226,375)	149,024	1,411,485
Plant Asset Replacement Reserve	23,189,433	(1,508,623)	2,000,000	22,698,056	-	2,403,378	20,294,678
Recurrent Grant Funding Reserve	476,049	(514,219)	476,049	514,219	(20,730)	83,680	451,269
Regional Waste Management Reserve	9,456,153	(1,810,803)	-	11,266,956	(4,108,983)	5,860,944	9,514,996
Roads Constrained Works Reserve	20,121,077	(67,320)	200,000	19,988,397	(169,287)	-	20,157,684
Emergency Services Reserve	1,320,535	-	-	1,320,535	-	-	1,320,535
Sewerage Constrained Works Reserve	3,433,709	(4,893,517)	6,271,132	2,056,094	(3,314,006)	2,122,715	3,247,384
Water Constrained Works Reserve	715,666	(59,912)	5,436	770,142	(67,715)	-	837,857
Gravel Pit Rehabilitation Reserve	2,733,557	(1,766)	-	2,735,323	-	866,945	1,868,378
TOTAL RESERVES	87,690,922	(15,629,822)	14,552,923	88,767,820	(13,132,380)	19,868,039	82,032,162
Sewerage Fund	2,917,738	(8,917,609)	2,186,790	9,648,557	(7,447,700)	7,103,828	9,992,429
Water Fund	(6,621,856)	(8,870,326)	4,730,461	(2,481,991)	(1,490,371)	5,027,066	(6,018,686)
TOTAL FUNDS	(3,704,118)	(17,787,935)	6,917,251	7,166,567	(8,938,071)	12,130,894	3,973,743
Internal Loans (Sewerage Reserve)	12,623,058	-	953,579	11,669,479	-	1,004,559	10,664,920
TOTAL INTERNAL LOANS	12,623,058	-	953,579	11,669,479	-	1,004,559	10,664,920
GRAND TOTAL	96,609,862	(33,417,757)	22,423,753	107,603,866	(22,070,451)	33,003,492	96,670,825

RESERVE MOVEMENT SUMMARY

STRATEGY & TRANSFORMATION		
Treasury		
General Rating & Charges	Future Capital	(3,457,902)
Corporate Finance	Future Capital	451,898
Corporate Finance	Future Capital	(1,000,000)
Corporate Finance	Future Capital	200,000 GNC0121
Strategic Projects	Future Capital	7,599,455 BDC0113
	Future Capital	130,000 GNC0106
COMMUNITY DEVELOPMENT & PARTNERSHIPS		
Grant Programs	Recurrent Grant Funding	(20,730) CC445 Balance
Gladstone Entertainment Convention Centre	Future Capital	(767,382) GPA 80% Rate Equivalents
Gladstone Entertainment Convention Centre	Sewerage Constrained Works	(712,831) Repayment of Internal Loan
Gladstone Entertainment Convention Centre	Internal Loan (Sewer Constrained)	467,449 Repayment of Internal Loan (Principal)
Toondoon Botanic Gardens	Parks Constrained	(12,517) PRA0130 Income from leasing agreement
Art Gallery	Recurrent Grant Funding	83,680 GNM0189
STRATEGIC ASSET PERFORMANCE		
Property Assets		
1770 Camping Grounds	Parks Constrained	(180,000) Income
1770 Camping Grounds	Parks Constrained	5,000 Expenses
Parks & Environment Assets		
Parks Operations	Parks Constrained	(33,857) Headworks
Roadworks Program	Roads Constrained	(118,501) Headworks
Headworks	Roads Constrained	(50,786) Headworks
Water Assets		
Lake Awoonga Scheme	Water Constrained	(67,715) Headworks
Lake Awoonga Scheme	Water Fund	(1,490,371) CC246 Balance
Lake Awoonga Scheme	Water Constrained	0 WLC9013
1770/Agnes Scheme	Water Fund	0 CC245 Balance
1770/Agnes Scheme	Water Fund	760,700 CC248 Balance
Balance - recoverable Works	Water Fund	3,885,638 CC251 Balance
Miriam Vale/Bororen Scheme	Water Fund	380,728 CC525 Fund 2 Balance
1770/Agnes Scheme	Water Fund	
Operational Costs		
Sewerage Assets		
Industrial Sewerage	Sewerage Constrained Works	(149,934) Repayment of Internal Loan
Industrial Sewerage	Internal Loan (Sewer Constrained)	104,018 Repayment of Internal Loan (Principal)
Industrial Sewerage	Sewerage Fund	2,291,173 CC221 Balance
1770/Agnes Waters Sewerage	Sewerage Fund	1,509,870 CC222 Balance
Curtis Island Sewerage	Sewerage Constrained Works	(1,620,171) CC223 Capital portion of rates income less Loan repayment
Curtis Island Sewerage	Sewerage Fund	1,387,556 CC223 Balance
Curtis Island Sewerage	Sewerage Constrained Works	(763,355) CC223 Repayment of Internal Loan
Curtis Island Sewerage	Internal Loan (Sewer Constrained)	433,092 CC223 Repayment of Internal Loan (Principal)
Urban Sewerage - Boyne Is / Tannum/Galloppe	Sewerage Fund	1,915,228 CC228 Balance
Urban Sewerage - Boyne Is / Tannum/Galloppe	Sewerage Constrained Works	0 Headworks
Urban Sewerage - Boyne Is / Tannum/Galloppe	Sewerage Constrained Works	2,012,715 SCC6013
Urban Sewerage - Gladstone	Sewerage Constrained Works	(7,447,700) CC229 Balance
Urban Sewerage - Gladstone	Sewerage Constrained Works	(67,715) Headworks
Gladstone - A01 SPS Upgrade incl Emergency Storage	Sewerage Constrained Works	0 SGC4058
Gladstone - Gladstone WWTP Biosolids Treatment	Sewerage Constrained Works	60,000 SGC6013
Gladstone - WWTP Dist Tower & Process Water Reservoir	Sewerage Constrained Works	50,000 SGC6018
Waste Assets		
Waste Assets	Regional Waste Management	(4,108,983) CC427 Balance
Waste Assets	Regional Waste Management	3,221,084 CC430 Balance
Waste Assets	Regional Waste Management	2,639,860 CC420 Balance
OPERATIONS		
Delivery Support & Performance		
Fleet Net	Plant Asset Replacement	1,403,378 CC140 Balance of Fleet Services
Fleet Dividend	Plant Asset Replacement	1,000,000 Future Capital Works Portion
	Gravel Pit Rehab Reserve	866,945 (Profit) / Loss on Gravel Pits
CUSTOMER EXPERIENCE		
Rural Lands Management		
Pest Management	Parks Constrained	144,024 BDM0015

Statement of Financial Position

	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecast 2022/2023 \$'000
Assets				
Current assets				
Cash and cash equivalents	101,534	93,868	60,607	44,805
Trade and other receivables	19,951	19,368	20,042	20,556
Inventories held for sale	3,116	3,116	3,116	3,116
Inventories held for distribution	-	-	-	-
Land held for development or sale	411	411	411	411
Inventories	3,527	3,527	3,527	3,527
Total current assets	125,012	116,763	84,175	68,888
Non-current assets				
Inventories	-	-	-	-
Trade and other receivables	-	-	-	-
Investments	79,966	79,966	79,966	79,966
Property, plant & equipment	1,977,258	2,038,040	2,106,484	2,159,009
Intangible assets	111	17	3	3
Other non-current assets	33,716	33,716	33,716	33,716
Other non-current assets	33,827	33,733	33,719	33,719
Total non-current assets	2,091,051	2,151,739	2,220,169	2,272,694
Total assets	2,216,063	2,268,502	2,304,344	2,341,582
Liabilities				
Current liabilities				
Overdraft	-	-	-	-
Trade and other payables	15,059	15,097	15,348	15,632
Borrowings	10,435	11,389	10,736	11,311
Provisions	-	-	-	-
Total current liabilities	25,494	26,486	26,083	26,943
Non-current liabilities				
Trade and other payables	-	-	-	-
Borrowings	100,227	88,209	77,473	66,162
Provisions	8,606	8,606	8,606	8,606
Total non-current liabilities	108,833	96,815	86,079	74,768
Total liabilities	134,328	123,301	112,163	101,712
Net community assets	2,081,735	2,145,200	2,192,181	2,239,870
Community equity				
Asset revaluation surplus	563,213	601,948	641,481	682,260
Retained surplus	1,518,522	1,543,252	1,550,701	1,557,610
Total community equity	2,081,735	2,145,200	2,192,181	2,239,870

Statement of Comprehensive Income

	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecast 2022/2023 \$'000
Income				
Revenue				
Operating revenue				
General rates	89,516	89,902	91,707	93,548
Water	16,074	16,026	16,504	16,996
Water consumption, rental and sundries	18,056	18,321	18,739	19,167
Sewerage	31,346	31,911	32,638	33,382
Sewerage trade waste	-	-	-	-
Waste management	9,756	9,717	10,767	11,840
Garbage charges	9,766	9,977	10,210	10,449
Other rates, levies and charges	-	-	-	-
Less: discounts	(12,422)	(13,009)	(12,640)	(12,935)
Less: pensioner remissions	(847)	(811)	(830)	(850)
Net rates, levies and charges	161,244	162,034	167,095	171,597
Building and development fees	1,660	1,410	1,443	1,477
Infringements	49	54	55	56
Licences and registrations	722	888	909	930
Other fees and charges	1,430	1,433	1,460	1,486
Fees and charges	3,861	3,786	3,867	3,950
Rental income	422	418	912	929
Interest from overdue rates, levies and charges	647	853	-	-
Interest received from investments	-	-	2,600	2,067
Other interest received	2,279	1,921	-	-
Interest received	2,927	2,775	2,600	2,067
Sales revenue	6,691	7,194	7,837	7,980
Profit from investments	-	-	-	-
Other income	2,999	545	1,740	1,740
Grants, subsidies, contributions and donations	16,008	12,561	12,756	12,954
Total operating revenue	194,153	189,314	196,806	201,217
Capital revenue				
Government subsidies and grants—capital	6,448	26,849	6,102	5,887
Contributions—capital	-	-	-	-
Other capital contributions	-	404	-	-
Grants, subsidies, contributions and donations	6,448	27,253	6,102	5,887
Total revenue	200,601	216,567	202,908	207,104
Capital income				
Profit/(loss) on disposal of property, plant & equipment	127	1,815	-	-
Total capital income	127	1,815	-	-
Total income	200,728	218,382	202,908	207,104
Expenses				
Operating expenses				
Employee benefits	63,814	63,390	64,547	65,725
Materials and services	81,271	83,098	84,149	85,729
Finance costs	4,885	4,316	3,709	3,122
Land improvements	-	-	-	-
Buildings	1,461	1,657	1,457	1,594
Plant & equipment	5,051	3,306	3,864	4,965
Furniture & fittings	727	245	252	261
Roads, drainage & bridge network	23,937	28,271	27,766	28,510
Water	3,843	3,790	3,894	4,039
Sewerage	5,913	5,482	5,712	5,942
Miscellaneous	-	-	93	308
Amortisation of intangible assets	53	97	17	-
Depreciation and amortisation	40,985	42,848	43,055	45,619
Other expenses	-	-	-	-
Total operating expenses	190,955	193,652	195,460	200,195

Statement of Comprehensive Income

	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecast 2022/2023 \$'000
Capital expenses				
Total capital expenses	-	-	-	-
Total expenses	190,955	193,652	195,460	200,195
Net result	9,773	24,730	7,448	6,909
Tax equivalents				
Net result after tax equivalents	9,773	24,730	7,448	6,909
Other comprehensive income				
Items that will not be reclassified to net result				
Increase (decrease) in asset revaluation surplus	-	-	-	-
Miscellaneous comprehensive income	-	-	-	-
Total other comprehensive income for the year	-	-	-	-
Total comprehensive income for the year	9,773	24,730	7,448	6,909
Operating result				
Operating revenue	194,153	189,314	196,806	201,217
Operating expenses	190,955	193,652	195,460	200,195
Operating result	3,198	(4,338)	1,346	1,022

Statement of Cash Flows

	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecast 2022/2023 \$'000
Cash flows from operating activities				
Receipts from customers	172,423	172,974	178,237	183,075
Payments to suppliers and employees	(145,086)	(144,634)	(146,633)	(149,361)
Payments for land held as inventory	-	-	-	-
Proceeds from sale of land held as inventory	-	-	-	-
Dividend received	672	506	1,700	1,700
Interest received	2,927	2,775	2,600	2,067
Rental income	422	449	861	927
Non-capital grants and contributions	15,959	13,193	12,736	12,933
Borrowing costs	(4,886)	(6,132)	(5,521)	(4,930)
Net cash inflow from operating activities	42,431	39,131	43,979	46,411
Cash flows from investing activities				
Payments for property, plant and equipment	(40,709)	(64,801)	(71,952)	(57,364)
Proceeds from sale of property, plant and equipment	127	1,815	-	-
Grants, subsidies, contributions and donations	6,448	27,253	6,102	5,887
Other cash flows from investing activities	-	-	-	-
Net cash inflow from investing activities	(34,134)	(35,733)	(65,851)	(51,477)
Cash flows from financing activities				
Proceeds from borrowings	-	-	-	-
Repayment of borrowings	(10,175)	(11,064)	(11,389)	(10,736)
Repayments made on finance leases	-	-	-	-
Net cash inflow from financing activities	(10,175)	(11,064)	(11,389)	(10,736)
Total cash flows				
Net increase in cash and cash equivalent held	(1,877)	(7,666)	(33,261)	(15,802)
Opening cash and cash equivalents	103,412	101,534	93,868	60,607
Closing cash and cash equivalents	101,534	93,868	60,607	44,805

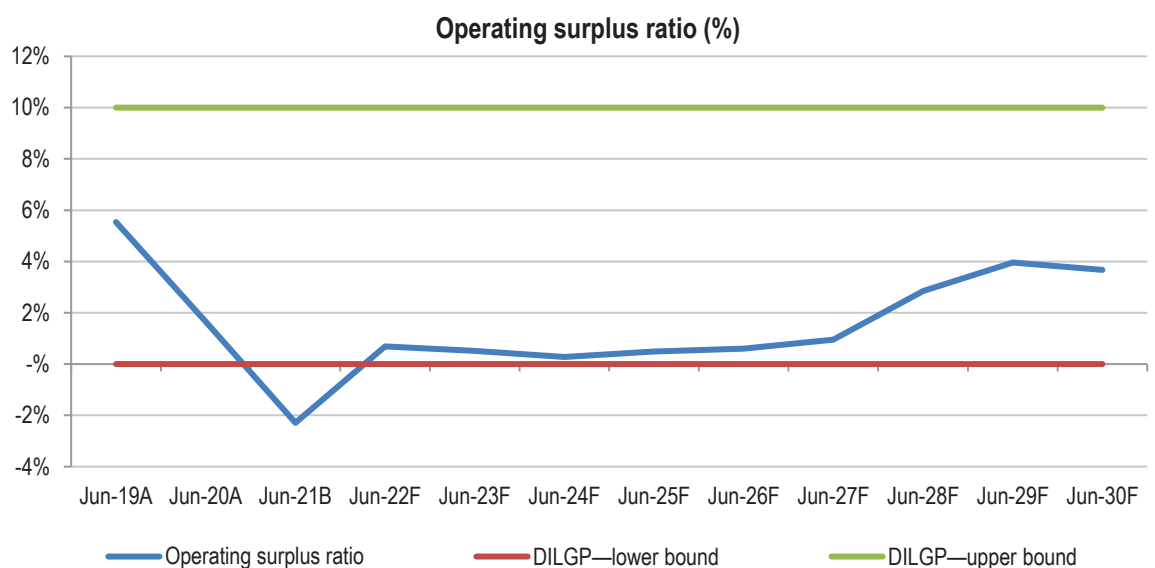
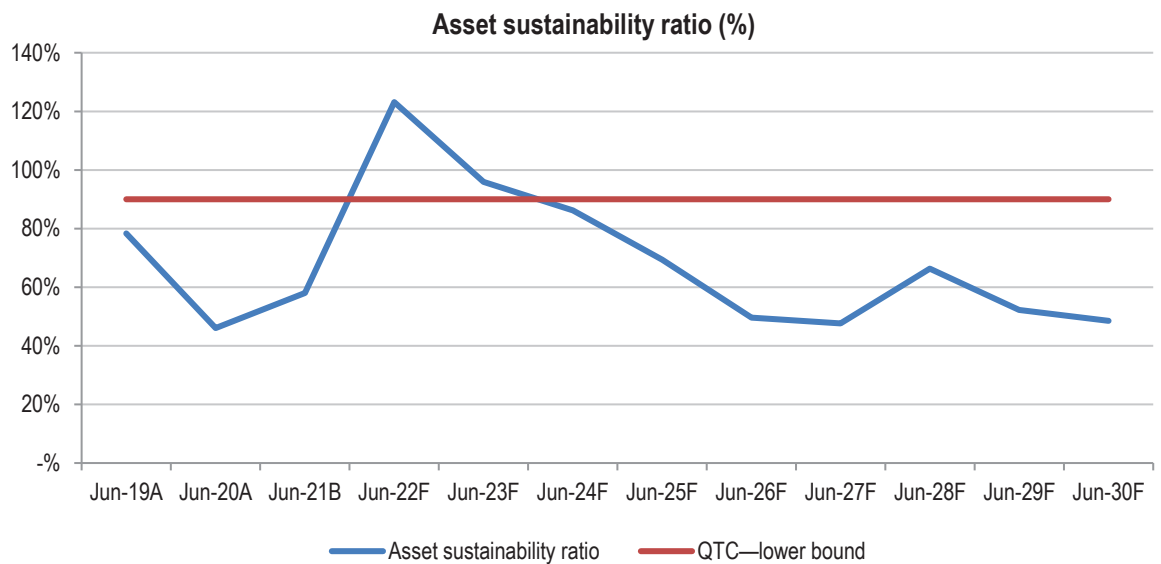
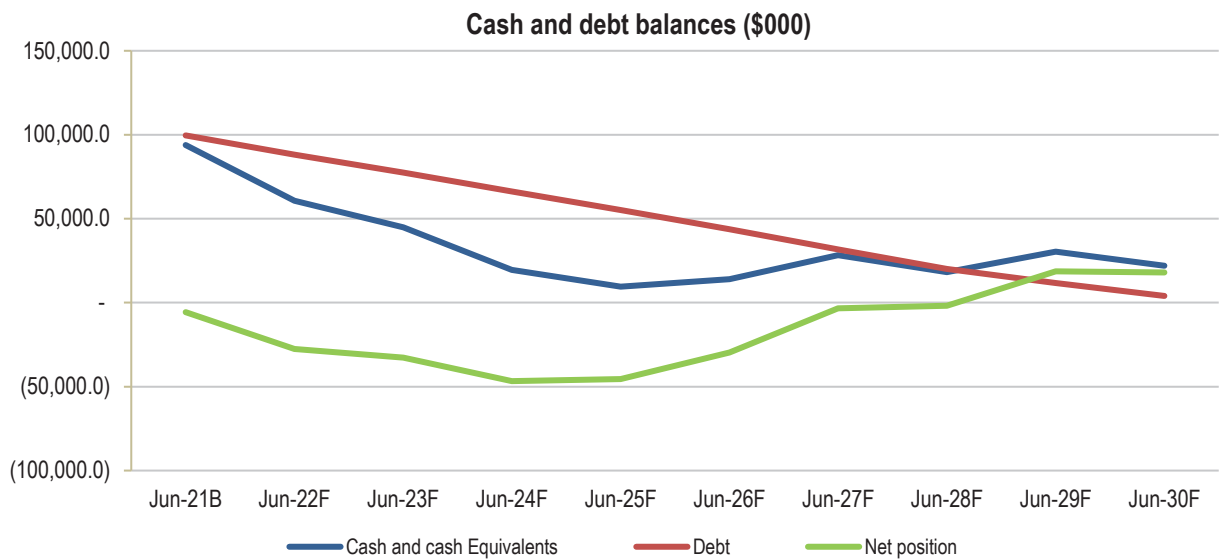
Statement of Changes in Equity

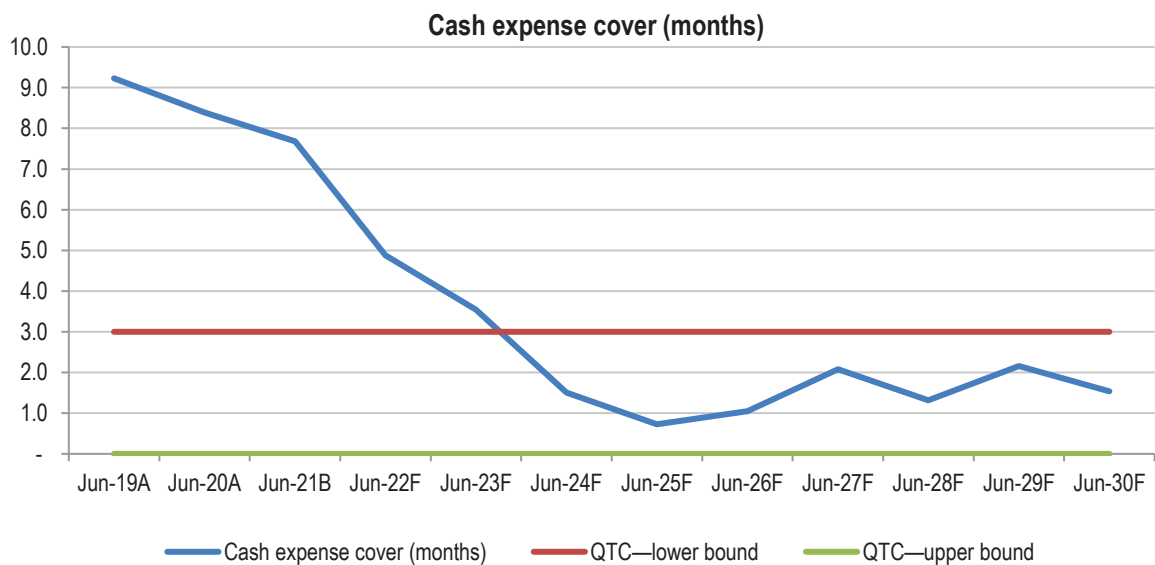
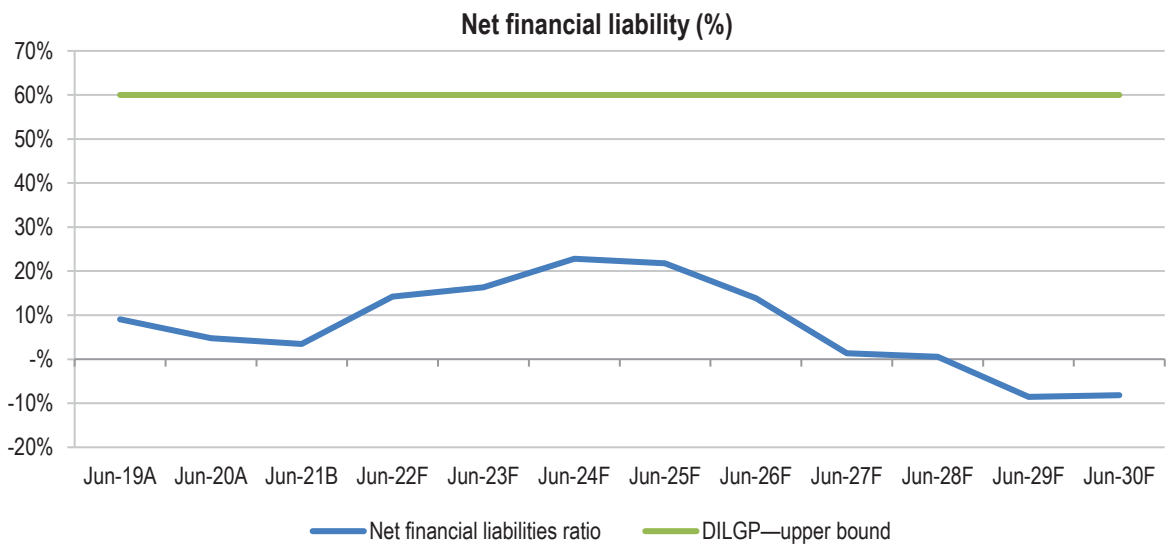
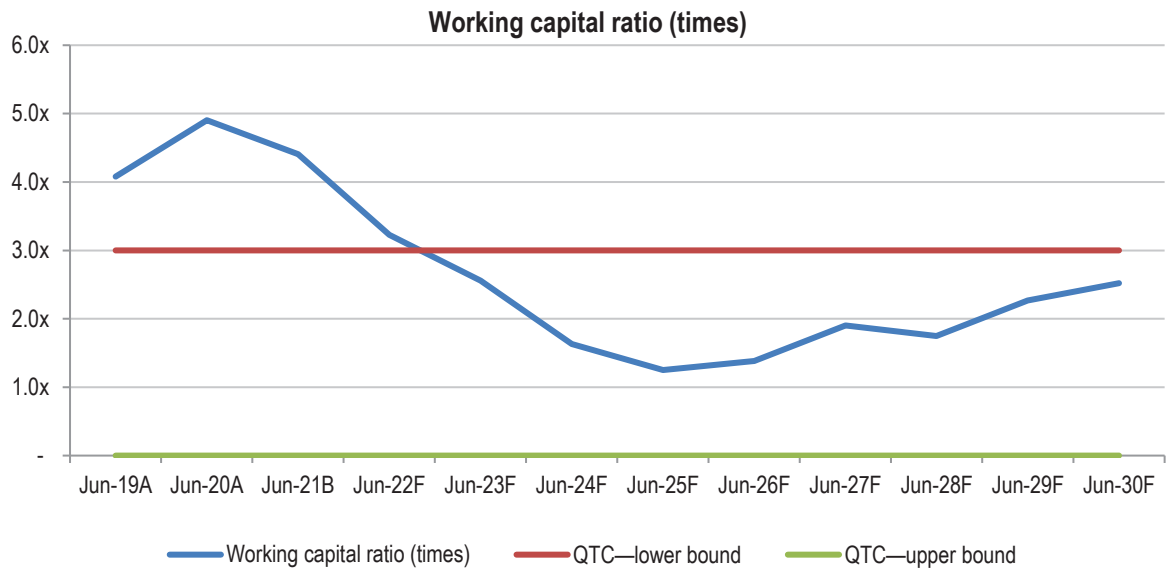
	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecast 2022/2023 \$'000
Asset revaluation surplus				
Opening balance		563,213	601,948	641,481
Increase in asset revaluation surplus		38,735	39,533	40,780
Closing balance	563,213	601,948	641,481	682,260
Retained surplus				
Opening balance		1,518,522	1,543,252	1,550,701
Net result		24,730	7,448	6,909
Closing balance	1,518,522	1,543,252	1,550,701	1,557,610
Total				
Opening balance		2,081,735	2,145,200	2,192,181
Net result		24,730	7,448	6,909
Increase in asset revaluation surplus		38,735	39,533	40,780
Closing balance	2,081,735	2,145,200	2,192,181	2,239,870

SIGNIFICANT BUSINESS ACTIVITIES

Projected Position for the Year Ended 30 June 2021

	INCOME	EXPENSES	PROJECTED POSITION
2020/21 BUDGET			
Sewerage	30,859,677	20,820,362	10,039,315
Water	33,240,544	32,226,574	1,013,970
Fleet Management	9,245,403	9,333,529	(88,126)
Waste Management	21,203,558	22,101,075	(897,517)
2021/22 PROJECTED			
Sewerage	31,476,871	21,330,567	10,146,304
Water	34,058,413	32,862,827	1,195,586
Fleet Management	9,414,594	9,980,633	(566,039)
Waste Management	22,410,312	22,535,504	(125,193)
2022/23 PROJECTED			
Sewerage	32,106,408	21,846,175	10,260,233
Water	34,896,466	33,548,128	1,348,339
Fleet Management	9,586,881	11,040,349	(1,453,468)
Waste Management	23,633,728	22,994,173	639,555





Capital Purchases 2020/2021

Community Development & Events Business Unit

Project	Project Description	Category	Expenses
BDC0151	Boyne Tannum Library Refit Project	Renewal	150,000
GNC0148	GECC Safety/Building Improvements	Renewal	150,000
GNC0149	Artwork for GRAGM Art & Heritage Collection	New	5,000
GNC0155	Marley Brown Grandstand	Upgrade	100,000
PKC0302	TBG - Reservoir enclosure	New	50,000
Community Development & Events Business Unit Total			455,000

Customer Experience Business Unit

Project	Project Description	Category	Expenses
RTC0001	Mount Larcom RTC Improvements	Upgrade	2,500
Customer Experience Business Unit Total			2,500

Operations Business Unit

Project	Project Description	Category	Expenses
BDC0147	Miriam Vale SES Building	Renewal	315,483
BDC0152	101 Goondoon St Carpet replacement	Renewal	152,000
GNC0150	Fleet Replacement	Renewal	5,000,000
GNC0154	Boyne Tannum Memorial Parklands - Automatic loader	New	50,000
GNC0156	Waste conveyor/compactor - Gladstone Waste Transfer Station	Renewal	20,000
Operations Business Unit Total			5,537,483

Strategic Asset Performance Business Unit

Project	Project Description	Category	Expenses
DRC0095	Mount Stowe Road, Yarwun - Upgrade floodway at chainage 2.37	Upgrade	360,000
DRC0109	Donald Street, Tannum Sands - Establish drainage easement	Upgrade	130,000
DRC0112	Chapple Street / McCabe Street, Gladston	Upgrade	30,000
DRC0125	Gorge Road Box Culvert replacement (CH 3.7)	Renewal	300,000
DRC0126	#121 Toolooa Street, Gladstone - Flood mitigation	New	25,000
DRC0127	Blackmans Gap Rd, Boyne Valley - Upgrade floodway Ch 25.22km	Upgrade	25,000
DRC0128	Ferry Road, Rosedale - Renew culvert structure (Ch 540)	Renewal	20,000
DRC0129	Kardum Road, Wurdong Heights - Renew/repair culvert	Renewal	20,000
DRC0130	Neil Creek Road, Mount Alma - Upgrade floodway	Upgrade	25,000
DRC0131	Red Hill Road, Bororen - Upgrade causeway (Ch 4.72km)	Upgrade	25,000
DRC0132	Gully pit renewal / Replacement program " Central"	Renewal	40,000
DRC0133	Gully pit renewal / Replacement program " Southern"	Renewal	5,000
DRC0134	Gully pit renewal / Replacement program " Western"	Renewal	5,000
DRC0135	Rural Drainage Renewals (Renew / Repair / Replace) "Central"	Renewal	5,000
DRC0136	Rural Drainage Renewals (Renew / Repair / Replace)"Southern"	Renewal	22,500
DRC0137	Rural Drainage Renewals (Renew / Repair / Replace) " Western"	Renewal	22,500
DRC0138	Transverse Road Drainage (install new) - "Western"	New	25,000
DRC0139	Transverse Road Drainage (install new) - "Southern"	New	25,000
GNC0081	1770 Marina Precinct - Land Acquisitions & Survey Costs	Upgrade	50,000
GNC0125	Boyne Island Community Centre - Library floor	Renewal	279,000
GNC0126	Gladstone Aquatic Centre Filtration System Awning	New	6,000
GNC0138	Castle Tower Building BTCC	Renewal	200,000
GNC0139	Tondoon Cafe Building	New	400,000
GNC0151	Gladstone Aquatic Centre - Rejuvenation & upgrade	Renewal	1,300,000
GNC0152	Rain & river gauges - Various catchments	New	330,000
GNC0153	Starter Blocks at Gladstone Pool	Renewal	75,000
LND0027	Benaraby Landfill - Stage 3 Landfill Cell Development	New	3,972,301
LND0064	Benaraby Landfill - Install second weighbridge	New	400,000
LND0099	Benaraby Landfill - Leachate Disposal System	New	5,000
LND0100	Capping of former landfills	New	5,000
PKC0180	TBG - Demonstration Gardens	New	558,828
PKC0260	Calliope Cemetery Sth - Re-kerb/replace beds & driveway work	Upgrade	108,587
PKC0283	Port Curtis Cemetery	New	20,000
PKC0286	Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	Upgrade	325,000
PKC0287	Calliope River Rest Area - Upgrade of toilet block	Upgrade	30,000
PKC0288	TBG - Electrical upgrade of external lighting	Upgrade	1,600,000
PKC0290	Calliope Cemetery Nth – Stage 1c NW (inc fencing & plinths)	New	650,000
PKC0292	#105 Toolooa Street Park, Gladstone - Playground Replacement	Renewal	96,000
PKC0293	Air Sea Rescue Park, 1770 - Playground replacement	Renewal	81,000
PKC0294	Apex Park, Gladstone - Renew / replace retaining wall	Renewal	50,000
PKC0295	BITS Golf Club - Soil remediation	Renewal	80,000
PKC0296	Boyne Tannum Memorial Parklands - Stage 2	New	40,000
PKC0297	Bray Park, Boyne Island - Shade structure	New	10,000
PKC0298	Bunting Park, Calliope - Playground replacement	Renewal	139,700
PKC0299	Flat Rock Picnic Grounds	New	70,000
PKC0300	Frank & Francie Hart Park, Curtis Island - Replace play unit	Upgrade	80,000
PKC0301	Memorial Park, Gladstone - Playground Replacement	Renewal	31,000
PKC0303	Turkey Beach Park, Turkey Beach - Playground replacement	Renewal	79,500

Strategic Asset Performance Business Unit Continued

Project	Project Description	Category	Expenses
PKC0304	Canoe Point Boardwalk	Renewal	75,000
PKC0305	BITS Irrigation Replacement	Renewal	90,000
RDC0496	Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	Upgrade	624,059
RDC0520	Turkey Beach Rd, Turkey Beach - Implement priority findings	Renewal	420,000
RDC0634	Awoonga Dam Rd, Benaraby (Little Oakly Crk) - Bridge renewal	Renewal	40,000
RDC0635	Gorge Rd, Lowmead (Baffle Crk Crossing) - Bridge replacement	Upgrade	1,733,625
RDC0637	John Clifford Way, Lowmead (Hobble Crk) - Bridge replacement	Renewal	875,625
RDC0639	QAL North Coast Rail Overpass Bridge - Remedial works	Renewal	25,000
RDC0640	Red Rover Road Bridge, Gladstone (NRG Loop) - Bridge upgrade	Upgrade	70,000
RDC0652	Blackmans Gap Road, Miriam Vale - Safety improvements	Upgrade	895,000
RDC0656	Cotton Street, Gladstone - Reconstruct to high strength pave	Renewal	50,000
RDC0699	Thomson Street, Agnes Water - Seal gravel street in urban ar	Upgrade	20,000
RDC0738	Peters Crescent, Gladstone - safety fenc	New	45,000
RDC0760	Blain Drive, Gladstone - Pavement renewa	Renewal	50,000
RDC0761	Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	Renewal	837,000
RDC0778	Agnes Street, Agnes Water - New carpark	New	980,000
RDC0784	Goondoon Street - Pavement Reconstruction	Renewal	1,282,656
RDC0791	Stockbridge Rd, Lowmead - Bridge renewals at Ch 3.5 & 4.04km	Renewal	50,000
RDC0792	Charnwood Road, Lowmead (Granite Creek) - Bridge Renewal	Renewal	50,000
RDC0793	Donohue Drive, Agnes Water - Install pedestrian crossing	Upgrade	21,000
RDC0799	Auckland Hill, Gladstone - Address land slide issues	New	60,000
RDC0800	Mount Larcom Walking Trail Upgrade	Upgrade	262,500
RDC0802	Don Cameron Drive, Calliope - Road widening for high school	Upgrade	402,500
RDC0864	Coast Rd, Baffle Creek - Rehabilitate & strengthen pavement	Renewal	20,000
RDC0865	Deepwater Road, Deepwater - Rehabilitate pavement and widen	Renewal	130,000
RDC0866	Fernfield Road, Baffle Creek - Various pavement renewals	Renewal	60,000
RDC0867	Ferris St /Goondoon St, Gladstone - Upgrade intersection	Upgrade	20,000
RDC0868	Gentle Annie Road, Ambrose - Widen existing seal	Upgrade	60,000
RDC0869	Gentle Annie Road, Boyne Valley - Safety improvements	Upgrade	50,000
RDC0870	Hospital Road, Many Peaks - Bridge renewal	Renewal	200,000
RDC0871	James Street (Service Road 1), Rosedale - Bitumen seal	Upgrade	60,000
RDC0872	James Street, Rosedale - Seal road	Upgrade	30,000
RDC0873	Macdonald St, Miriam Vale - Formalise intersection & seal	Upgrade	40,000
RDC0874	Mt Larcom-Bracewell Road, Bracewell - Road Improvements	Renewal	15,000
RDC0875	Murphy Road, Captain Creek - Stabilise pavement and seal	Renewal	40,000
RDC0876	Norton and Dawes Streets, Nagoorin - Bitumen seal	Upgrade	30,000
RDC0877	Raglan Station Road - Road Improvements	Renewal	30,000
RDC0878	Waratah Cres, Tannum Sands - (TSSS) Stop Drop & Go/Bus Stop	New	589,000
RDC0879	Asphalt overlays and bitumen reseals - Various locations	Renewal	2,500
RDC0881	Gravel Road Resheeting - Various locations	Renewal	1,750,000
RDC2081	Matthew Flinders Bridge – Safety Issues	Renewal	88,701
RDC2082	20/21 Round Hill Road, Captain Creek - Safety improvements	Upgrade	225,000
RDC2083	20/21 Round Hill Road, Round Hill - Safety improvements	Upgrade	307,500
RFC0108	Aerodrome Road, Gladstone	New	20,000
RFC0110	Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	Upgrade	200,000
RFC0111	Dawson Highway, Gladstone	Renewal	850,000

Strategic Asset Performance Business Unit Continued

Project	Project Description	Category	Expenses
RFC0118	Various Footpaths Linking DDA Compliant Stops	New	1,000
RFC0130	Goondoon Street Footpath	Renewal	1,489,780
RFC0132	Gladstone Region Pedestrian and Cycle Strategy	New	530,000
RFC0136	Coronation Drv - New footpath from TSSHS to Tannum Sands Rd	New	25,000
RFC0137	Philip Street - Footpath from Centro to Community Precinct	New	65,000
RFC0138	Turtleway Footbridge #3, Boyne Island - Repair/replace	Renewal	15,000
RFC0139	Barney Point Footpath Strategy	New	5,000
SAC1020	Captain Cook Drive, Agnes Water - Relocate sewer main	Renewal	75,000
SAC6016	Agnes Water WWTP Lagoon - Citric dosing skid & safety shower	New	40,000
SCC1017	Relining Boyne Treatment Ponds	Upgrade	1,017,825
SCC5002	SCADA System Upgrade - Boyne	Upgrade	715,000
SCC6013	Boyne Island WWTP - Belt press and shed	Upgrade	1,833,979
SCC6015	Calliope WWTP Irrigation	New	40,000
SCC6021	Calliope WWTP - Review aeration capacity & sludge handling	Upgrade	45,000
SCC6022	Calliope/Boyne/Tannum - Sewerage asset replacement (WWTP)	Renewal	50,000
SGC0034	Switchboard renewal	Renewal	1,000
SGC1021	Odour control in network Gladstone	New	1,111,300
SGC1023	A01 to Gladstone WWTP - Replace 450mm section of main	Upgrade	50,000
SGC1025	Gladstone Sewer Pipe Bridge replacement	Renewal	477,500
SGC1029	Gladstone Sewer Main Replacement 20-21	Renewal	1,000
SGC4065	Upgrade to pump station SPS A06	Upgrade	1,800,000
SGC4079	A05 Rising Main - Replace/reline	Renewal	150,000
SGC5007	SCADA Network Upgrade - Gladstone	Upgrade	816,000
SGC6013	Gladstone WWTP Biosolids Treatment	Upgrade	60,000
SGC6015	Gladstone WWTP Stormwater Mitigation	Upgrade	380,500
SGC6018	Gladstone WWTP Distribution tower & process water reservoir	Renewal	50,000
SGC6022	Gladstone WWTP - Biosolids storage area	New	35,000
SIC5000	SCADA Upgrade - Yarwun	Upgrade	522,500
SIC6002	Upgrade Yarwun WWTP to meet licence conditions	Renewal	2,220,000
SIC6007	Yarwun Tradewaste Facility Investigation	Upgrade	50,000
SLC4007	Power Replacement Investigation	New	10,000
SLC5000	Curtis Island SCADA System Upgrade	Upgrade	137,500
WAC1009	Agnes Water / 1770 - Asset renewal (Intruder alarms)	Renewal	22,000
WAC3029	Agnes Water - Smart metering for water connections	New	30,000
WAC3030	Agnes Water / 1770 - New water meters	New	5,000
WAC6008	Agnes Water Water Treatment Plant - Ultrafiltration System	Upgrade	827,946
WAC6011	Agnes Water Treatment Plant - Pump investigation	Upgrade	25,000
WAC6012	Agnes Water WTP - Upgrade water service connection	Upgrade	25,000
WAC9002	Agnes Water - Water Asset Renewal (Reservoir Repairs)	Renewal	80,000
WBC6003	Bororen WTP - Install platform to provide safe access	Upgrade	6,000
WLC1039	Lake Awoonga – Mains Renewals	Renewal	20,000
WLC1049	Replacement of AC main in Oaka Street	Renewal	275,000
WLC1050	Water Loss reduction Lake Awoonga	Upgrade	22,000
WLC1060	Lake Awoonga - Mains renewal - Allunga, Auckland & Glenlyon	Renewal	160,000
WLC3022	Lake Awoonga - Smart Metering for Water Connections	New	150,000
WLC3025	Lake Awoonga - New water meters	New	5,000
WLC4002	Lake Awoonga - Water Scheme Asset Renewal (Pump Stations)	Renewal	20,000

Strategic Asset Performance Business Unit Continued

Project	Project Description	Category	Expenses
WLC5005	SCADA Upgrade Lake Awoonga	Upgrade	220,000
WLC9012	Paterson Reservoir 2 - New Storage (25.0ML)	New	75,000
WLC9023	Mount Larcom Reservoir Replacement	Renewal	1,151,377
WLC9024	Ferris Hill Reservoir Renewal	Renewal	1,662,646
WLC9025	Radar Hill Reservoir Renewal	Renewal	980,574
WLC9035	Lake Awoonga - Reservoir renewals	Renewal	200,000
WMC3028	Miriam Vale / Bororen - New water meters	New	2,000
WMC5006	SCADA Upgrade Miriam Vale/ Bororen	Upgrade	220,000
WMC9006	Miriam Vale / Bororen - Asset Renewal (R	Renewal	15,000
Strategic Asset Performance Business Unit Total			45,978,009

Strategy & Transformation Business Unit

Project	Project Description	Category	Expenses
BDC0113	Philip Street Communities Precinct - Stage 1a	New	12,149,455
GNC0105	Boyne Tannum Pool	New	150,000
GNC0157	Investment Decision Framework - Prioritisation Model	New	50,000
ICT0006	ICT Projects - Infrastructure Upgrades	New	400,000
ICT0007	RIEACS (Risk, Incident, Env, Audit, Compliance & Safety)	New	40,530
ICT0008	Spacegass & Microstran structural design software	New	18,000
RDC0863	Brennan Street, Miriam Vale - Drainage improvements	Upgrade	20,000
Strategy & Transformation Business Unit Total			12,827,985

Total Capital Purchases 64,800,977

EXTERNAL LOAN SUMMARY

LOAN	REPAYMENT PERIOD	LOAN EXPIRY	OPENING BALANCE 1/07/2020	NEW BORROWINGS 2020/2021	DEBT SERVICE PAYMENT 2020/2021	FINANCE COSTS 2020/2021	PRINCIPAL REPAID 2020/2021	LOAN BALANCE 30/06/2021
General	11	15/03/2022	\$ 1,702,838	\$ -	\$ 1,039,033	\$ 91,241	\$ 947,793	\$ 755,045
(General) GEC Flat Floor 2012-13	19	15/12/2032	\$ 8,983,249	\$ -	\$ 975,725	\$ 448,414	\$ 527,311	\$ 8,455,938
General Total			\$ 10,686,087	\$ -	\$ 2,014,758	\$ 539,655	\$ 1,475,104	\$ 9,210,983
Airport	19	15/06/2030	\$ 45,560,700	\$ -	\$ 6,232,542	\$ 2,891,933	\$ 3,340,609	\$ 42,220,091
Airport Total			\$ 45,560,700	\$ -	\$ 6,232,542	\$ 2,891,933	\$ 3,340,609	\$ 42,220,091
Water - Lake Awoonga	14	15/12/2025	\$ 358,169	\$ -	\$ 79,482	\$ 24,536	\$ 54,946	\$ 303,223
Water - Lake Awoonga Total			\$ 358,169	\$ -	\$ 79,482	\$ 24,536	\$ 54,946	\$ 303,223
Water Miriam Vale	18	15/09/2029	\$ 686,409	\$ -	\$ 98,537	\$ 42,166	\$ 56,370	\$ 630,038
Water - Miriam Vale Total			\$ 686,409	\$ -	\$ 98,537	\$ 42,166	\$ 56,370	\$ 630,038
Water - Agnes Water	21	15/03/2032	\$ 8,933,309	\$ -	\$ 1,029,831	\$ 469,432	\$ 560,399	\$ 8,372,909
Interest Free - Agnes Water Integrated Water and Sewerage	13	1/01/2024	\$ 5,151,520	\$ -	\$ 606,060	\$ -	\$ 606,060	\$ 4,545,460
Water - Agnes/1770			\$ 14,084,829	\$ -	\$ 1,635,891	\$ 469,432	\$ 1,166,459	\$ 12,918,369
Industrial Sewerage	9	15/09/2020	\$ 25,809	\$ -	\$ 26,290	\$ 481	\$ 25,809	\$ 0
Sewerage - Industrial Total			\$ 25,809	\$ -	\$ 26,290	\$ 481	\$ 25,809	\$ 0
Calliope Refuse	11	15/06/2022	\$ 878,661	\$ -	\$ 465,408	\$ 37,855	\$ 427,553	\$ 451,108
Sewerage - Calliope Refuse Total			\$ 878,661	\$ -	\$ 465,408	\$ 37,855	\$ 427,553	\$ 451,108
Sewerage Agnes 1770	17	15/03/2028	\$ 3,902,651	\$ -	\$ 630,158	\$ 220,763	\$ 409,396	\$ 3,493,255
Sewerage - Agnes/ 1770 Total			\$ 3,902,651	\$ -	\$ 630,158	\$ 220,763	\$ 409,396	\$ 3,493,255
Sewerage BITS	18	15/03/2029	\$ 8,871,394	\$ -	\$ 1,359,546	\$ 595,736	\$ 763,810	\$ 8,107,584
Sewerage - BITS Total			\$ 8,871,394	\$ -	\$ 1,359,546	\$ 595,736	\$ 763,810	\$ 8,107,584
Regional Landfill	17	15/06/2028	\$ 1,243,236	\$ -	\$ 209,259	\$ 92,248	\$ 117,011	\$ 1,126,225
Regional Landfill Total			\$ 1,243,236	\$ -	\$ 209,259	\$ 92,248	\$ 117,011	\$ 1,126,225
Sewerage Pipeline and Infrastructure	16	15/03/2028	\$ 24,364,761	\$ -	\$ 3,838,759	\$ 1,219,937	\$ 2,618,822	\$ 21,745,940
Sewerage - Curtis Island			\$ 24,364,761	\$ -	\$ 3,838,759	\$ 1,219,937	\$ 2,618,822	\$ 21,745,940
Grand Total			\$ 110,662,706	\$ -	\$ 16,590,631	\$ 6,134,741	\$ 10,455,890	\$ 100,206,816

INTERNAL LOAN SUMMARY

Loan from	Purpose of Loan (to)	Repayment Period	Loan Expiry	Opening Balance 01/07/2020	Debt Service Payment 2020/2021	Finance Costs 2020/2021	Principal Repaid 2020/2021	Loan Balance 30/06/2021
Sewerage reserve	(General) GEC Flat Floor 2013-14	15	30/06/2029	\$ 5,112,121	\$ 712,831	\$ 245,382	\$ 467,449	\$ 4,644,671
Sewerage Reserve	Curtis Island Sewerage	15	30/06/2029	\$ 5,080,964	\$ 763,355	\$ 330,263	\$ 433,092	\$ 4,647,872
Sewerage Reserve	Upgrade of Yarwun WWTP	15	30/06/2032	\$ 1,476,394	\$ 149,934	\$ 45,916	\$ 104,018	\$ 1,372,376
General Total				\$ 11,669,479	\$ 1,626,120	\$ 621,560	\$ 1,004,560	\$ 10,664,919