

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2019 - 20 FINANCIAL YEAR**

	PEOPLE CULTURE AND SAFETY				FINANCE, GOVERNANCE & RISK				STRATEGY & TRANSFORMATION			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	20,027,248	20,027,248	3,705,353	19%	392,018	392,018	62,051	16%	99,376,349	99,376,349	86,776,665	87%
Ordinary Expenses	(23,158,162)	(23,158,162)	(3,896,021)	17%	(6,679,957)	(6,679,957)	(1,593,570)	24%	(14,379,742)	(14,379,742)	(2,641,017)	18%
Depreciation	(5,898)	(5,898)	(1,475)	25%	(4,905)	(4,905)	(1,226)	25%	(136,861)	(136,861)	(34,215)	25%
Net Operating Income/(Deficit)	(3,136,812)	(3,136,812)	(192,143)		(6,292,843)	(6,292,843)	(1,532,745)		84,859,746	84,859,746	84,101,433	
Capital Income	-	-	-	-	-	-	-	-	697,033	697,033	102,980	15%
Capital Purchases	-	-	-	-	-	-	-	-	(9,170,000)	(9,170,000)	(172,834)	2%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	(3,515,750)	(3,515,750)	-	0%
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	(11,988,717)	(11,988,717)	(69,854)	
Transfer to Reserves	-	-	-	-	-	-	-	-	(6,616,658)	(6,616,658)	(998,385)	15%
Transfer from Reserves	-	-	-	-	-	-	-	-	10,037,993	10,037,993	144,732	1%
Total Reserve Movement	-	-	-	-	-	-	-	-	3,421,335	3,421,335	(853,653)	
TOTAL	(3,136,812)	(3,136,812)	(192,143)		(6,292,843)	(6,292,843)	(1,532,745)		76,292,364	76,292,364	83,177,926	
	STRATEGIC ASSET PERFORMANCE				CUSTOMER EXPERIENCE				COMMUNITY DEVELOPMENT & EVENTS			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	83,034,419	83,034,419	48,553,684	58%	3,099,563	3,099,563	499,394	16%	2,445,435	2,445,435	337,477	14%
Ordinary Expenses	(79,035,628)	(79,035,628)	(12,506,703)	16%	(11,394,357)	(11,394,357)	(2,086,094)	18%	(17,233,466)	(17,233,466)	(3,087,449)	18%
Depreciation	(36,213,503)	(36,213,503)	(9,053,376)	25%	(52,382)	(52,382)	(13,095)	25%	(976,636)	(976,636)	(244,159)	25%
Net Operating Income/(Deficit)	(32,214,712)	(32,214,712)	26,993,606		(8,347,176)	(8,347,176)	(1,599,796)		(15,764,667)	(15,764,667)	(2,994,131)	
Capital Income	6,507,675	6,507,675	996,220	15%	-	-	-	-	-	-	-	-
Capital Purchases	(58,458,264)	(58,458,264)	(7,645,656)	13%	(84,000)	(84,000)	-	0%	(651,000)	(651,000)	(194,460)	30%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	(3,003,425)	(3,003,425)	(236,332)	8%	-	-	-	-	(768,565)	(768,565)	(66,698)	9%
Net Capital Income/(Deficit)	(54,954,014)	(54,954,014)	(6,885,768)		(84,000)	(84,000)	-		(1,419,565)	(1,419,565)	(261,158)	
Transfer to Reserves	(9,236,660)	(9,236,660)	(38,832,544)	420%	-	-	-	-	(866,366)	(866,366)	(583,988)	67%
Transfer from Reserves	10,385,854	10,385,854	1,086,429	10%	369,948	369,948	32,759	9%	141,000	141,000	810,578	575%
Total Reserve Movement	1,149,194	1,149,194	(37,746,115)		369,948	369,948	32,759		(725,366)	(725,366)	226,590	
TOTAL	(86,019,533)	(86,019,533)	(17,638,277)		(8,061,228)	(8,061,228)	(1,567,037)		(17,909,599)	(17,909,599)	(3,028,699)	
	OPERATIONS				TOTAL							
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$				
Ordinary Income	43,756,840	43,756,840	14,986,024	34%	252,131,872	252,131,872	154,920,648	61%				
Ordinary Expenses	(50,713,753)	(50,713,753)	(9,502,339)	19%	(202,595,065)	(202,595,065)	(35,313,194)	17%				
Depreciation	(3,594,336)	(3,594,336)	(898,584)	25%	(40,984,521)	(40,984,521)	(10,246,130)	25%				
Net Operating Income/(Deficit)	(10,551,249)	(10,551,249)	4,585,100		8,552,286	8,552,286	109,361,324					
Capital Income	3,192,336	3,192,336	-	0%	10,397,044	10,397,044	1,099,200	11%				
Capital Purchases	(8,711,272)	(8,711,272)	(535,925)	6%	(77,074,537)	(77,074,537)	(8,548,875)	11%				
Loan Proceeds	-	-	-	-	-	-	-	-				
Loan Payments	-	-	-	-	(7,287,740)	(7,287,740)	(303,030)	4%				
Net Capital Income/(Deficit)	(5,518,936)	(5,518,936)	(535,925)		(73,965,233)	(73,965,233)	(7,752,705)					
Transfer to Reserves	-	-	(8,817,926)	-	(16,719,684)	(16,719,684)	(49,232,843)	294%				
Transfer from Reserves	2,017,829	2,017,829	-	0%	22,952,624	22,952,624	2,074,498	9%				
Total Reserve Movement	2,017,829	2,017,829	(8,817,926)		6,232,940	6,232,940	(47,158,345)					
TOTAL	(14,052,356)	(14,052,356)	(4,768,751)		(59,180,007)	(59,180,007)	54,450,274					

FINANCE, GOVERNANCE & RISK

	FINANCIAL OPERATIONS				GOVERNANCE				ETHICS, INTEGRITY AND AUDIT			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	216	-	1,500	1,500	3,676	245%	-	-	-	-
Ordinary Expenses	(1,003,932)	(1,003,932)	(36,905)	4%	(2,129,321)	(2,129,321)	(321,264)	15%	(493,656)	(493,656)	(66,473)	13%
Depreciation	(1,340)	(1,340)	(335)	25%	(3,565)	(3,565)	(891)	25%	-	-	-	-
Net Operating Income/(Deficit)	(1,005,272)	(1,005,272)	(37,023)		(2,131,386)	(2,131,386)	(318,479)		(493,656)	(493,656)	(66,473)	
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	(1,005,272)	(1,005,272)	(37,023)		(2,131,386)	(2,131,386)	(318,479)		(493,656)	(493,656)	(66,473)	

	REVENUE SERVICES				RISK				SYSTEMS MODELLING AND METRICS			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	390,518	390,518	58,158	15%	-	-	-	-	-	-	-	-
Ordinary Expenses	(1,509,078)	(1,509,078)	(295,969)	20%	(834,952)	(834,952)	(723,247)	87%	(246,576)	(246,576)	(47,859)	19%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Income/(Deficit)	(1,118,560)	(1,118,560)	(237,811)		(834,952)	(834,952)	(723,247)		(246,576)	(246,576)	(47,859)	
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	(1,118,560)	(1,118,560)	(237,811)		(834,952)	(834,952)	(723,247)		(246,576)	(246,576)	(47,859)	

	ADMINISTRATION				TOTAL			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-	392,018	392,018	62,051	16%
Ordinary Expenses	(462,442)	(462,442)	(101,853)	22%	(6,679,957)	(6,679,957)	(1,593,570)	24%
Depreciation	-	-	-	-	(4,905)	(4,905)	(1,226)	25%
Net Operating Income/(Deficit)	(462,442)	(462,442)	(101,853)		(6,292,843)	(6,292,843)	(1,532,745)	
Capital Income	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-
TOTAL	(462,442)	(462,442)	(101,853)		(6,292,843)	(6,292,843)	(1,532,745)	

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

HEALTH, SAFETY & WELLBEING

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	2,288,462	2,288,462	428,172	19%	1,921,916	1,921,916	385,255	20%	276,507	276,507	61,906	22%
Ordinary Expenses	(1,619,394)	(1,619,394)	(446,589)	28%	(2,152,692)	(2,152,692)	(215,859)	10%	(3,344,518)	(3,344,518)	(413,357)	12%
Depreciation	-	-	-	-	(2,898)	(2,898)	(725)	25%	(3,000)	(3,000)	(750)	25%
Net Operating Income/(Deficit)	669,068	669,068	(18,417)		(233,674)	(233,674)	168,671		(3,071,011)	(3,071,011)	(352,202)	
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	669,068	669,068	(18,417)		(233,674)	(233,674)	168,671		(3,071,011)	(3,071,011)	(352,202)	

EMPLOYEE ENTITLEMENTS

ADMINISTRATION

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	15,035,400	15,035,400	2,735,993	18%	504,963	504,963	94,027	19%	20,027,248	20,027,248	3,705,353	19%
Ordinary Expenses	(15,035,400)	(15,035,400)	(2,609,148)	17%	(1,006,158)	(1,006,158)	(211,068)	21%	(23,158,162)	(23,158,162)	(3,896,021)	17%
Depreciation	-	-	-	-	-	-	-	-	(5,898)	(5,898)	(1,475)	25%
Net Operating Income/(Deficit)	-	-	126,845		(501,195)	(501,195)	(117,041)		(3,136,812)	(3,136,812)	(192,143)	
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	-	-	126,845		(501,195)	(501,195)	(117,041)		(3,136,812)	(3,136,812)	(192,143)	

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	537,195	537,195	103,681	19%
Ordinary Expenses	(4,364,110)	(4,364,110)	(794,096)	18%
Depreciation	(188,834)	(188,834)	(47,209)	25%
Net Operating Income/(Deficit)	(4,015,750)	(4,015,750)	(737,623)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	(153,535)	(153,535)	-	0%
Transfer from Reserves	-	-	398,616	-
Total Reserve Movement	(153,535)	(153,535)	398,616	
TOTAL	(4,169,285)	(4,169,285)	(339,007)	

BRAND AND COMMUNICATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,548,265)	(1,548,265)	(264,926)	17%
Depreciation	(1,210)	(1,210)	(303)	25%
Net Operating Income/(Deficit)	(1,549,475)	(1,549,475)	(265,229)	
Capital Income	-	-	-	-
Capital Purchases	(27,000)	(27,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(27,000)	(27,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,576,475)	(1,576,475)	(265,229)	

REGIONAL ART GALLERY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	123,870	123,870	7,431	6%
Ordinary Expenses	(1,142,736)	(1,142,736)	(155,293)	14%
Depreciation	(77,754)	(77,754)	(19,438)	25%
Net Operating Income/(Deficit)	(1,096,620)	(1,096,620)	(167,301)	
Capital Income	-	-	-	-
Capital Purchases	(20,000)	(20,000)	(2,775)	14%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(20,000)	(20,000)	(2,775)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	141,000	141,000	77,433	55%
Total Reserve Movement	141,000	141,000	77,433	
TOTAL	(975,620)	(975,620)	(92,643)	

REGIONAL LIBRARIES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	400,200	400,200	20,658	5%
Ordinary Expenses	(2,992,471)	(2,992,471)	(644,161)	22%
Depreciation	(239,890)	(239,890)	(59,972)	25%
Net Operating Income/(Deficit)	(2,832,160)	(2,832,160)	(683,475)	
Capital Income	-	-	-	-
Capital Purchases	(20,000)	(20,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(20,000)	(20,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,852,160)	(2,852,160)	(683,475)	

GLADSTONE ENTERTAINMENT CONVENTION CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	1,320,625	1,320,625	200,528	15%
Ordinary Expenses	(4,399,915)	(4,399,915)	(814,959)	19%
Depreciation	(389,330)	(389,330)	(97,332)	25%
Net Operating Income/(Deficit)	(3,468,619)	(3,468,619)	(711,764)	
Capital Income	-	-	-	-
Capital Purchases	(223,000)	(223,000)	(52,486)	24%
Loan Proceeds	-	-	-	-
Loan Payments	(768,565)	(768,565)	(66,698)	9%
Net Capital Income/(Deficit)	(991,565)	(991,565)	(119,184)	
Transfer to Reserves	(712,831)	(712,831)	(583,988)	82%
Transfer from Reserves	-	-	334,529	-
Total Reserve Movement	(712,831)	(712,831)	(249,459)	
TOTAL	(5,173,016)	(5,173,016)	(1,080,407)	

TONDOON BOTANIC GARDENS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	58,545	58,545	5,179	9%
Ordinary Expenses	(1,618,095)	(1,618,095)	(288,923)	18%
Depreciation	(79,619)	(79,619)	(19,905)	25%
Net Operating Income/(Deficit)	(1,639,169)	(1,639,169)	(303,649)	
Capital Income	-	-	-	-
Capital Purchases	221,000	221,000	139,199	63%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(221,000)	(221,000)	(139,199)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,860,169)	(1,860,169)	(442,848)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	5,000	5,000	-	0%
Ordinary Expenses	(1,167,874)	(1,167,874)	(125,090)	11%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,162,874)	(1,162,874)	(125,090)	
Capital Income	-	-	-	-
Capital Purchases	(140,000)	(140,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(140,000)	(140,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,302,874)	(1,302,874)	(125,090)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	2,445,435	2,445,435	337,477	14%
Ordinary Expenses	(17,233,466)	(17,233,466)	(3,087,449)	18%
Depreciation	(976,636)	(976,636)	(244,159)	25%
Net Operating Income/(Deficit)	(15,764,667)	(15,764,667)	(2,994,131)	
Capital Income	-	-	-	-
Capital Purchases	(651,000)	(651,000)	(194,460)	30%
Loan Proceeds	-	-	-	-
Loan Payments	(768,565)	(768,565)	(66,698)	9%
Net Capital Income/(Deficit)	(1,419,565)	(1,419,565)	(261,158)	
Transfer to Reserves	(866,366)	(866,366)	(583,988)	67%
Transfer from Reserves	141,000	141,000	810,578	575%
Total Reserve Movement	(725,366)	(725,366)	226,590	
TOTAL	(17,909,599)	(17,909,599)	(3,028,699)	

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	259,945	259,945	41,565	16%
Ordinary Expenses	(4,298,736)	(4,298,736)	(852,916)	20%
Depreciation	(7,504)	(7,504)	(1,876)	25%
Net Operating Income/(Deficit)	(4,046,295)	(4,046,295)	(813,226)	
Capital Income	-	-	-	-
Capital Purchases	(28,500)	(28,500)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(28,500)	(28,500)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(4,074,795)	(4,074,795)	(813,226)	

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	113	-
Ordinary Expenses	(1,240,434)	(1,240,434)	(211,416)	17%
Depreciation	(762)	(762)	(190)	25%
Net Operating Income/(Deficit)	(1,241,196)	(1,241,196)	(211,494)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,241,196)	(1,241,196)	(211,494)	

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	1,398,236	1,398,236	323,728	23%
Ordinary Expenses	(1,920,116)	(1,920,116)	(326,557)	17%
Depreciation	(1,168)	(1,168)	(292)	25%
Net Operating Income/(Deficit)	(523,048)	(523,048)	(3,122)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(523,048)	(523,048)	(3,122)	

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	737,606	737,606	70,890	10%
Ordinary Expenses	(1,269,513)	(1,269,513)	(273,550)	22%
Depreciation	(30,352)	(30,352)	(7,588)	25%
Net Operating Income/(Deficit)	(562,259)	(562,259)	(210,248)	
Capital Income	-	-	-	-
Capital Purchases	(40,000)	(40,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(40,000)	(40,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(602,259)	(602,259)	(210,248)	

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	703,776	703,776	63,098	9%
Ordinary Expenses	(2,109,232)	(2,109,232)	(322,765)	15%
Depreciation	(12,595)	(12,595)	(3,149)	25%
Net Operating Income/(Deficit)	(1,418,051)	(1,418,051)	(262,815)	
Capital Income	-	-	-	-
Capital Purchases	(15,500)	(15,500)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(15,500)	(15,500)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	369,948	369,948	32,759	9%
Total Reserve Movement	369,948	369,948	32,759	
TOTAL	(1,063,603)	(1,063,603)	(230,056)	

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(127,368)	(127,368)	(11,093)	9%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(127,368)	(127,368)	(11,093)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(127,368)	(127,368)	(11,093)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(428,958)	(428,958)	(87,798)	20%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(428,958)	(428,958)	(87,798)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(428,958)	(428,958)	(87,798)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	3,099,563	3,099,563	499,394	16%
Ordinary Expenses	(11,394,357)	(11,394,357)	(2,086,094)	18%
Depreciation	(52,382)	(52,382)	(13,095)	25%
Net Operating Income/(Deficit)	(8,347,176)	(8,347,176)	(1,599,796)	
Capital Income	-	-	-	-
Capital Purchases	(84,000)	(84,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(84,000)	(84,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	369,948	369,948	32,759	9%
Total Reserve Movement	369,948	369,948	32,759	
TOTAL	(8,061,228)	(8,061,228)	(1,567,037)	

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(866,128)	(866,128)	(105,998)	12%
Depreciation	(3,149)	(3,149)	(787)	25%
Net Operating Income/(Deficit)	(869,277)	(869,277)	(106,785)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(869,277)	(869,277)	(106,785)	

ASSET PLANNING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	3,449	-
Ordinary Expenses	(1,775,214)	(1,775,214)	(186,240)	10%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,775,214)	(1,775,214)	(182,791)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,775,214)	(1,775,214)	(182,791)	

PROPERTY ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	868,165	868,165	84,780	10%
Ordinary Expenses	(2,069,302)	(2,069,302)	(85,344)	4%
Depreciation	(580,852)	(580,852)	(145,213)	25%
Net Operating Income/(Deficit)	(1,781,989)	(1,781,989)	(145,777)	
Capital Income	-	-	-	-
Capital Purchases	(2,145,375)	(2,145,375)	(1,140)	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,145,375)	(2,145,375)	(1,140)	
Transfer to Reserves	(360,000)	(360,000)	(55,924)	16%
Transfer from Reserves	5,000	5,000	-	0%
Total Reserve Movement	(355,000)	(355,000)	(55,924)	
TOTAL	(4,282,364)	(4,282,364)	(202,842)	

ASSET GOVERNANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(2,437,102)	(2,437,102)	(243,302)	10%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(2,437,102)	(2,437,102)	(243,302)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(2,437,102)	(2,437,102)	(243,302)	

ASSET SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,539,160)	(1,539,160)	(262,575)	17%
Depreciation	(6,767)	(6,767)	(1,692)	25%
Net Operating Income/(Deficit)	(1,545,927)	(1,545,927)	(264,267)	
Capital Income	-	-	-	-
Capital Purchases	(50,000)	(50,000)	(5,822)	12%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(50,000)	(50,000)	(5,822)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,595,927)	(1,595,927)	(270,089)	

ROAD ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	4,452	4,452	82,952	1863%
Ordinary Expenses	(12,623,724)	(12,623,724)	(2,788,300)	22%
Depreciation	(25,625,370)	(25,625,370)	(6,406,343)	25%
Net Operating Income/(Deficit)	(38,244,642)	(38,244,642)	(9,111,690)	
Capital Income	4,570,597	4,570,597	957,824	21%
Capital Purchases	(21,543,604)	(21,543,604)	(3,085,432)	14%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(16,973,007)	(16,973,007)	(2,127,608)	
Transfer to Reserves	(200,000)	(200,000)	(27,180)	14%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(200,000)	(200,000)	(27,180)	
TOTAL	(55,417,649)	(55,417,649)	(11,266,479)	

ASSET PERFORMANCE AND MONITORING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(3,704,239)	(3,704,239)	(341,471)	9%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(3,704,239)	(3,704,239)	(341,471)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(3,704,239)	(3,704,239)	(341,471)	

PARKS AND ENVIRONMENT ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	964,645	964,645	156,543	16%
Ordinary Expenses	(12,055,775)	(12,055,775)	(1,829,502)	15%
Depreciation	(536,792)	(536,792)	(134,198)	25%
Net Operating Income/(Deficit)	(11,627,923)	(11,627,923)	(1,807,156)	
Capital Income	-	-	1,025	-
Capital Purchases	(1,906,400)	(1,906,400)	(320,011)	17%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(1,906,400)	(1,906,400)	(318,987)	
Transfer to Reserves	-	-	(1,025)	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	(1,025)	-
TOTAL	(13,534,323)	(13,534,323)	(2,127,168)	

SEWERAGE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	31,226,975	31,226,975	30,666,748	98%
Ordinary Expenses	(8,725,864)	(8,725,864)	(1,350,788)	15%
Depreciation	(5,519,605)	(5,519,605)	(1,379,901)	25%
Net Operating Income/(Deficit)	16,981,506	16,981,506	27,936,059	
Capital Income	1,579,370	1,579,370	2,576	0%
Capital Purchases	(20,429,630)	(20,429,630)	(2,301,465)	11%
Loan Proceeds	-	-	-	-
Loan Payments	(2,953,216)	(2,953,216)	(101,437)	3%
Net Capital Income/(Deficit)	(21,803,476)	(21,803,476)	(2,400,325)	
Transfer to Reserves	(2,486,724)	(2,486,724)	(27,601,165)	1110%
Transfer from Reserves	6,102,240	6,102,240	710,228	12%
Total Reserve Movement	3,615,516	3,615,516	(26,890,937)	
TOTAL	(1,206,453)	(1,206,453)	(1,355,203)	

STRATEGIC ASSET PERFORMANCE (CONT)

WASTE ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	16,060,937	16,060,937	1,748,315	11%
Ordinary Expenses	(9,911,068)	(9,911,068)	(1,094,639)	11%
Depreciation	(129,945)	(129,945)	(32,486)	25%
Net Operating Income/(Deficit)	6,019,924	6,019,924	621,190	
Capital Income	292,320	292,320	8,277	3%
Capital Purchases	(4,120,188)	(4,120,188)	(1,505,536)	37%
Loan Proceeds				-
Loan Payments	(109,421)	(109,421)	-	0%
Net Capital Income/(Deficit)	(3,937,289)	(3,937,289)	(1,497,259)	
Transfer to Reserves	(6,189,936)	(6,189,936)	-	0%
Transfer from Reserves	4,072,614	4,072,614	-	0%
Total Reserve Movement	(2,117,322)	(2,117,322)	-	
TOTAL	(34,687)	(34,687)	(876,069)	

WATER ASSETS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
	33,909,245	33,909,245	15,810,897	47%
	(22,880,682)	(22,880,682)	(4,136,194)	18%
	(3,811,023)	(3,811,023)	(952,756)	25%
Net Operating Income/(Deficit)	7,217,540	7,217,540	10,721,947	
	65,388	65,388	26,519	41%
	(8,263,067)	(8,263,067)	(426,250)	5%
				-
	(610,192)	(610,192)	(303,030)	50%
Net Capital Income/(Deficit)	(8,807,871)	(8,807,871)	(702,761)	
	-	-	(11,147,250)	-
	206,000	206,000	376,201	183%
Total Reserve Movement	206,000	206,000	(10,771,049)	
TOTAL	(1,384,331)	(1,384,331)	(751,863)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
	-	-	-	-
	(447,370)	(447,370)	(82,351)	18%
	-	-	-	-
Net Operating Income/(Deficit)	(447,370)	(447,370)	(82,351)	
	-	-	-	-
	-	-	-	-
	669,404	669,404	168,135	25%
Net Capital Income/(Deficit)	669,404	669,404	168,135	
	-	-	-	-
	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	222,034	222,034	85,784	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	83,034,419	83,034,419	48,553,684	58%
Ordinary Expenses	(79,035,628)	(79,035,628)	(12,506,703)	16%
Depreciation	(36,213,503)	(36,213,503)	(9,053,376)	25%
Net Operating Income/(Deficit)	(32,214,712)	(32,214,712)	26,993,606	
Capital Income	6,507,675	6,507,675	996,220	15%
Capital Purchases	(58,458,264)	(58,458,264)	(7,645,656)	13%
Loan Proceeds				-
Loan Payments	(3,003,425)	(3,003,425)	(236,332)	8%
Net Capital Income/(Deficit)	(54,954,014)	(54,954,014)	(6,885,768)	
Transfer to Reserves	(9,236,660)	(9,236,660)	(38,832,544)	420%
Transfer from Reserves	10,385,854	10,385,854	1,086,429	10%
Total Reserve Movement	1,149,194	1,149,194	(37,746,115)	
TOTAL	(86,019,533)	(86,019,533)	(17,638,277)	

OPERATIONS

	ROAD SERVICES				WATER SERVICES				WASTE SERVICES			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	9,557,286	9,557,286	1,714,923	18%	5,224,540	5,224,540	889,289	17%	11,869,519	11,869,519	9,588,285	81%
Ordinary Expenses	(9,806,847)	(9,806,847)	(2,086,436)	21%	(5,496,784)	(5,496,784)	(1,276,011)	23%	(10,992,132)	(10,992,132)	(1,511,036)	14%
Depreciation	(1,741)	(1,741)	(435)	25%	-	-	-	-	(160)	(160)	(40)	25%
Net Operating Income/(Deficit)	(251,301)	(251,301)	(371,948)		(272,244)	(272,244)	(386,722)		877,227	877,227	8,077,209	
Capital Income	-	-	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	-	(1,227)	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	(1,227)		-	-	-		-	-	-	
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	(8,077,249)	-
Transfer from Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Movement	-	-	-		-	-	-		-	-	(8,077,249)	
TOTAL	(251,301)	(251,301)	(373,176)		(272,244)	(272,244)	(386,722)		877,227	877,227	(40)	

	PARKS SERVICES				DELIVERY, SUPPORT AND PERFORMANCE				WORKS PLANNING AND SCHEDULING			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	5,428,826	5,428,826	932,881	17%	11,601,668	11,601,668	1,859,751	16%	75,000	75,000	-	0%
Ordinary Expenses	(5,714,554)	(5,714,554)	(1,183,018)	21%	(11,162,596)	(11,162,596)	(1,861,961)	17%	(2,425,773)	(2,425,773)	(652,664)	27%
Depreciation	-	-	-	-	(3,126,538)	(3,126,538)	(781,634)	25%	(64,905)	(64,905)	(16,226)	25%
Net Operating Income/(Deficit)	(285,728)	(285,728)	(250,138)		(2,687,466)	(2,687,466)	(783,844)		(2,415,678)	(2,415,678)	(668,891)	
Capital Income	-	-	-	-	3,172,336	3,172,336	-	0%	20,000	20,000	-	0%
Capital Purchases	-	-	-	-	(8,041,272)	(8,041,272)	(528,790)	7%	(440,000)	(440,000)	(5,631)	1%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		(4,868,936)	(4,868,936)	(528,790)		(420,000)	(420,000)	(5,631)	
Transfer to Reserves	-	-	-	-	-	-	(740,677)	-	-	-	-	-
Transfer from Reserves	-	-	-	-	2,017,829	2,017,829	-	0%	-	-	-	-
Total Reserve Movement	-	-	-		2,017,829	2,017,829	(740,677)		-	-	-	-
TOTAL	(285,728)	(285,728)	(250,138)		(5,538,573)	(5,538,573)	(2,053,312)		(2,835,678)	(2,835,678)	(674,522)	

	PROPERTY SERVICES				ADMINISTRATION				TOTAL			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Adopted Budget \$
Ordinary Income	-	-	896	-	-	-	-	-	43,756,840	43,756,840	14,986,024	34%
Ordinary Expenses	(3,892,880)	(3,892,880)	(657,724)	17%	(1,222,187)	(1,222,187)	(273,489)	22%	(50,713,753)	(50,713,753)	(9,502,339)	19%
Depreciation	(400,992)	(400,992)	(100,248)	25%	-	-	-	-	(3,594,336)	(3,594,336)	(898,584)	25%
Net Operating Income/(Deficit)	(4,293,872)	(4,293,872)	(757,076)		(1,222,187)	(1,222,187)	(273,489)		(10,551,249)	(10,551,249)	4,585,100	
Capital Income	-	-	-	-	-	-	-	-	3,192,336	3,192,336	-	0%
Capital Purchases	(230,000)	(230,000)	(276)	0%	-	-	-	-	(8,711,272)	(8,711,272)	(535,925)	6%
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Capital Income/(Deficit)	(230,000)	(230,000)	(276)		-	-	-		(5,518,936)	(5,518,936)	(535,925)	
Transfer to Reserves	-	-	-	-	-	-	-	-	-	-	(8,817,926)	-
Transfer from Reserves	-	-	-	-	-	-	-	-	2,017,829	2,017,829	-	0%
Total Reserve Movement	-	-	-		-	-	-		2,017,829	2,017,829	(8,817,926)	
TOTAL	(4,523,872)	(4,523,872)	(757,352)		(1,222,187)	(1,222,187)	(273,489)		(14,052,356)	(14,052,356)	(4,768,751)	