

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2019 - 20 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	20,027,248	20,027,248	2,273,402	11%
Ordinary Expenses	(23,158,162)	(23,158,162)	(2,380,254)	10%
Depreciation	(5,898)	(5,898)	(983)	17%
Net Operating Income/(Deficit)	(3,136,812)	(3,136,812)	(107,835)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(3,136,812)	(3,136,812)	(107,835)	

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	392,018	392,018	45,214	12%
Ordinary Expenses	(6,679,957)	(6,679,957)	(1,076,344)	16%
Depreciation	(4,905)	(4,905)	(817)	17%
Net Operating Income/(Deficit)	(6,292,843)	(6,292,843)	(1,031,948)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(6,292,843)	(6,292,843)	(1,031,948)	

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	99,376,349	99,376,349	91,423,063	92%
Ordinary Expenses	(14,379,742)	(14,379,742)	(1,931,811)	13%
Depreciation	(136,861)	(136,861)	(22,810)	17%
Net Operating Income/(Deficit)	84,859,746	84,859,746	89,468,441	
Capital Income	697,033	697,033	102,980	15%
Capital Purchases	(9,170,000)	(9,170,000)	(26,231)	0%
Loan Proceeds	-	-	-	-
Loan Payments	(3,515,750)	(3,515,750)	-	0%
Net Capital Income/(Deficit)	(11,988,717)	(11,988,717)	76,749	
Transfer to Reserves	(6,616,658)	(6,616,658)	(726,986)	11%
Transfer from Reserves	9,837,993	9,837,993	88,723	1%
Total Reserve Movement	3,221,335	3,221,335	(638,263)	
TOTAL	76,092,364	76,092,364	88,906,928	

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	83,034,419	83,034,419	49,044,213	59%
Ordinary Expenses	(79,035,628)	(79,035,628)	(6,567,706)	8%
Depreciation	(36,213,503)	(36,213,503)	(6,035,584)	17%
Net Operating Income/(Deficit)	(32,214,712)	(32,214,712)	36,440,923	
Capital Income	6,507,675	6,507,675	637,799	10%
Capital Purchases	(58,458,264)	(58,458,264)	(5,157,785)	9%
Loan Proceeds	-	-	-	-
Loan Payments	(3,003,425)	(3,003,425)	(303,030)	10%
Net Capital Income/(Deficit)	(54,954,014)	(54,954,014)	(4,823,016)	
Transfer to Reserves	(9,236,660)	(9,236,660)	(43,832,309)	475%
Transfer from Reserves	10,385,854	10,385,854	982,402	9%
Total Reserve Movement	1,149,194	1,149,194	(42,849,907)	
TOTAL	(86,019,533)	(86,019,533)	(11,232,000)	

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	3,099,563	3,099,563	355,314	11%
Ordinary Expenses	(11,394,357)	(11,394,357)	(1,230,265)	11%
Depreciation	(52,382)	(52,382)	(8,730)	17%
Net Operating Income/(Deficit)	(8,347,176)	(8,347,176)	(883,681)	
Capital Income	-	-	-	-
Capital Purchases	(84,000)	(84,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(84,000)	(84,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	184,974	184,974	40,214	22%
Total Reserve Movement	184,974	184,974	40,214	
TOTAL	(8,246,202)	(8,246,202)	(843,467)	

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	2,445,435	2,445,435	191,064	8%
Ordinary Expenses	(17,233,466)	(17,233,466)	(2,151,314)	12%
Depreciation	(976,636)	(976,636)	(162,773)	17%
Net Operating Income/(Deficit)	(15,764,667)	(15,764,667)	(2,123,023)	
Capital Income	-	-	-	-
Capital Purchases	(651,000)	(651,000)	(138,899)	21%
Loan Proceeds	-	-	-	-
Loan Payments	(768,565)	(768,565)	-	0%
Net Capital Income/(Deficit)	(1,419,565)	(1,419,565)	(138,899)	
Transfer to Reserves	(866,366)	(866,366)	(270,520)	31%
Transfer from Reserves	141,000	141,000	476,049	338%
Total Reserve Movement	(725,366)	(725,366)	205,529	
TOTAL	(17,909,599)	(17,909,599)	(2,056,394)	

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	43,756,840	43,756,840	13,974,355	32%
Ordinary Expenses	(50,713,753)	(50,713,753)	(7,238,982)	14%
Depreciation	(3,594,336)	(3,594,336)	(599,056)	17%
Net Operating Income/(Deficit)	(10,551,249)	(10,551,249)	6,136,316	
Capital Income	3,192,336	3,192,336	-	0%
Capital Purchases	(8,711,272)	(8,711,272)	(267,522)	3%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(5,518,936)	(5,518,936)	(267,522)	
Transfer to Reserves	-	-	(9,145,139)	-
Transfer from Reserves	2,017,829	2,017,829	23,846	1%
Total Reserve Movement	2,017,829	2,017,829	(9,121,293)	
TOTAL	(14,052,356)	(14,052,356)	(3,252,498)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	252,131,872	252,131,872	157,306,625	62%
Ordinary Expenses	(202,595,065)	(202,595,065)	(22,576,678)	11%
Depreciation	(40,984,521)	(40,984,521)	(6,830,754)	17%
Net Operating Income/(Deficit)	8,552,286	8,552,286	127,899,193	
Capital Income	10,397,044	10,397,044	740,779	7%
Capital Purchases	(77,074,537)	(77,074,537)	(5,590,437)	7%
Loan Proceeds	-	-	-	-
Loan Payments	(7,287,740)	(7,287,740)	(303,030)	4%
Net Capital Income/(Deficit)	(73,965,233)	(73,965,233)	(5,152,688)	
Transfer to Reserves	(16,719,684)	(16,719,684)	(53,974,954)	323%
Transfer from Reserves	22,567,650	22,567,650	1,611,234	7%
Total Reserve Movement	5,847,966	5,847,966	(52,363,720)	
TOTAL	(59,564,981)	(59,564,981)	70,382,785	

FINANCE, GOVERNANCE & RISK

FINANCIAL OPERATIONS

GOVERNANCE

ETHICS, INTEGRITY AND AUDIT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	216	-
Ordinary Expenses	(1,003,932)	(1,003,932)	38,125	-4%
Depreciation	(1,340)	(1,340)	(223)	17%
Net Operating Income/(Deficit)	(1,005,272)	(1,005,272)	38,118	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,005,272)	(1,005,272)	38,118	

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	1,500	1,500	3,372	225%
Ordinary Expenses	(2,129,321)	(2,129,321)	(182,735)	9%
Depreciation	(3,565)	(3,565)	(594)	17%
Net Operating Income/(Deficit)	(2,131,386)	(2,131,386)	(179,957)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,131,386)	(2,131,386)	(179,957)	

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(493,656)	(493,656)	(31,229)	6%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(493,656)	(493,656)	(31,229)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(493,656)	(493,656)	(31,229)	

REVENUE SERVICES

RISK

SYSTEMS MODELLING AND METRICS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	390,518	390,518	41,625	11%
Ordinary Expenses	(1,509,078)	(1,509,078)	(168,693)	11%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,118,560)	(1,118,560)	(127,067)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,118,560)	(1,118,560)	(127,067)	

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(834,952)	(834,952)	(641,933)	77%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(834,952)	(834,952)	(641,933)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(834,952)	(834,952)	(641,933)	

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(246,576)	(246,576)	(27,939)	11%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(246,576)	(246,576)	(27,939)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(246,576)	(246,576)	(27,939)	

ADMINISTRATION

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(462,442)	(462,442)	(61,942)	13%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(462,442)	(462,442)	(61,942)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(462,442)	(462,442)	(61,942)	

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	392,018	392,018	45,214	12%
Ordinary Expenses	(6,679,957)	(6,679,957)	(1,076,344)	16%
Depreciation	(4,905)	(4,905)	(817)	17%
Net Operating Income/(Deficit)	(6,292,843)	(6,292,843)	(1,031,948)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(6,292,843)	(6,292,843)	(1,031,948)	

PEOPLE, CULTURE & SAFETY

PEOPLE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	2,288,462	2,288,462	262,186	11%
Ordinary Expenses	(1,619,394)	(1,619,394)	(324,238)	20%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	669,068	669,068	(62,051)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	669,068	669,068	(62,051)	

HEALTH, SAFETY & WELLBEING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	1,921,916	1,921,916	246,104	13%
Ordinary Expenses	(2,152,692)	(2,152,692)	(122,554)	6%
Depreciation	(2,898)	(2,898)	(483)	17%
Net Operating Income/(Deficit)	(233,674)	(233,674)	123,067	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(233,674)	(233,674)	123,067	

TALENT DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	276,507	276,507	34,650	13%
Ordinary Expenses	(3,344,518)	(3,344,518)	(312,166)	9%
Depreciation	(3,000)	(3,000)	(500)	17%
Net Operating Income/(Deficit)	(3,071,011)	(3,071,011)	(278,016)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(3,071,011)	(3,071,011)	(278,016)	

EMPLOYEE ENTITLEMENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	15,035,400	15,035,400	1,672,878	11%
Ordinary Expenses	(15,035,400)	(15,035,400)	(1,486,080)	10%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	-	-	186,798	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	-	-	186,798	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	504,963	504,963	57,583	11%
Ordinary Expenses	(1,006,158)	(1,006,158)	(135,217)	13%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(501,195)	(501,195)	(77,634)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(501,195)	(501,195)	(77,634)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	20,027,248	20,027,248	2,273,402	11%
Ordinary Expenses	(23,158,162)	(23,158,162)	(2,380,254)	10%
Depreciation	(5,898)	(5,898)	(983)	17%
Net Operating Income/(Deficit)	(3,136,812)	(3,136,812)	(107,835)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(3,136,812)	(3,136,812)	(107,835)	

STRATEGY & TRANSFORMATION

ECONOMIC DEVELOPMENT

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,280,575)	(1,280,575)	(32,695)	3%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,280,575)	(1,280,575)	(32,695)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	200,000	200,000	-	0%
Total Reserve Movement	200,000	200,000	-	
TOTAL	(1,080,575)	(1,080,575)	(32,695)	

STRATEGIC INFORMATION AND TECHNOLOGY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	53,349	53,349	-	0%
Ordinary Expenses	(6,142,396)	(6,142,396)	(1,172,908)	19%
Depreciation	(136,861)	(136,861)	(22,810)	17%
Net Operating Income/(Deficit)	(6,225,908)	(6,225,908)	(1,195,718)	
Capital Income	-	-	-	-
Capital Purchases	(740,000)	(740,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(740,000)	(740,000)	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(6,965,908)	(6,965,908)	(1,195,718)	

ELECTED MEMBERS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,416,253)	(1,416,253)	(177,218)	13%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,416,253)	(1,416,253)	(177,218)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,416,253)	(1,416,253)	(177,218)	

EXECUTIVE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(897,346)	(897,346)	(293,088)	33%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(897,346)	(897,346)	(293,088)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(897,346)	(897,346)	(293,088)	

TREASURY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	97,373,000	97,373,000	91,423,063	94%
Ordinary Expenses	(420,100)	(420,100)	(18,656)	4%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	96,952,900	96,952,900	91,404,407	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	(3,515,750)	(3,515,750)	-	0%
Net Capital Income/(Deficit)	(3,515,750)	(3,515,750)	-	-
Transfer to Reserves	(6,616,658)	(6,616,658)	(665,590)	10%
Transfer from Reserves	532,336	532,336	88,723	17%
Total Reserve Movement	(6,084,322)	(6,084,322)	(576,867)	
TOTAL	87,352,828	87,352,828	90,827,540	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	1,950,000	1,950,000	-	0%
Ordinary Expenses	(4,223,072)	(4,223,072)	(237,248)	6%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(2,273,072)	(2,273,072)	(237,248)	
Capital Income	697,033	697,033	102,980	15%
Capital Purchases	(8,430,000)	(8,430,000)	(26,231)	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(7,732,967)	(7,732,967)	76,749	
Transfer to Reserves	-	-	(61,396)	-
Transfer from Reserves	9,105,657	9,105,657	-	0%
Total Reserve Movement	9,105,657	9,105,657	(61,396)	
TOTAL	(900,382)	(900,382)	(221,894)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	99,376,349	99,376,349	91,423,063	92%
Ordinary Expenses	(14,379,742)	(14,379,742)	(1,931,811)	13%
Depreciation	(136,861)	(136,861)	(22,810)	17%
Net Operating Income/(Deficit)	84,859,746	84,859,746	89,468,441	
Capital Income	697,033	697,033	102,980	15%
Capital Purchases	(9,170,000)	(9,170,000)	(26,231)	0%
Loan Proceeds	-	-	-	-
Loan Payments	(3,515,750)	(3,515,750)	-	0%
Net Capital Income/(Deficit)	(11,988,717)	(11,988,717)	76,749	
Transfer to Reserves	(6,616,658)	(6,616,658)	(726,986)	11%
Transfer from Reserves	9,837,993	9,837,993	88,723	1%
Total Reserve Movement	3,221,335	3,221,335	(638,263)	
TOTAL	76,092,364	76,092,364	88,906,928	

COMMUNITY DEVELOPMENT & EVENTS

COMMUNITY DEVELOPMENT AND PARTNERSHIPS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	537,195	537,195	38,472	7%
Ordinary Expenses	(4,364,110)	(4,364,110)	(643,268)	15%
Depreciation	(188,834)	(188,834)	(31,472)	17%
Net Operating Income/(Deficit)	(4,015,750)	(4,015,750)	(636,268)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	153,535	(153,535)	-	0%
Transfer from Reserves	-	-	398,616	-
Total Reserve Movement	(153,535)	(153,535)	398,616	-
TOTAL	(4,169,285)	(4,169,285)	(237,652)	

BRAND AND COMMUNICATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,548,265)	(1,548,265)	(173,085)	11%
Depreciation	(1,210)	(1,210)	(202)	17%
Net Operating Income/(Deficit)	(1,549,475)	(1,549,475)	(173,286)	
Capital Income	-	-	-	-
Capital Purchases	(27,000)	(27,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(27,000)	(27,000)	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,576,475)	(1,576,475)	(173,286)	

REGIONAL ART GALLERY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	123,870	123,870	2,003	2%
Ordinary Expenses	(1,142,736)	(1,142,736)	(89,800)	8%
Depreciation	(77,754)	(77,754)	(12,959)	17%
Net Operating Income/(Deficit)	(1,096,620)	(1,096,620)	(100,755)	
Capital Income	-	-	-	-
Capital Purchases	(20,000)	(20,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(20,000)	(20,000)	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	141,000	141,000	77,433	55%
Total Reserve Movement	141,000	141,000	77,433	-
TOTAL	(975,620)	(975,620)	(23,322)	

REGIONAL LIBRARIES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	400,200	400,200	13,323	3%
Ordinary Expenses	(2,992,471)	(2,992,471)	(421,135)	14%
Depreciation	(239,890)	(239,890)	(39,982)	17%
Net Operating Income/(Deficit)	(2,832,160)	(2,832,160)	(447,793)	
Capital Income	-	-	-	-
Capital Purchases	(20,000)	(20,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(20,000)	(20,000)	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(2,852,160)	(2,852,160)	(447,793)	

GLADSTONE ENTERTAINMENT CONVENTION CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	1,320,625	1,320,625	133,930	10%
Ordinary Expenses	(4,399,915)	(4,399,915)	(583,235)	13%
Depreciation	(389,330)	(389,330)	(64,888)	17%
Net Operating Income/(Deficit)	(3,468,619)	(3,468,619)	(514,193)	
Capital Income	-	-	-	-
Capital Purchases	(223,000)	(223,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	(768,565)	(768,565)	-	0%
Net Capital Income/(Deficit)	(991,565)	(991,565)	-	-
Transfer to Reserves	(712,831)	(712,831)	(270,520)	38%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(712,831)	(712,831)	(270,520)	-
TOTAL	(5,173,016)	(5,173,016)	(784,713)	

TONDOON BOTANIC GARDENS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	58,545	58,545	3,335	6%
Ordinary Expenses	(1,618,095)	(1,618,095)	(165,949)	10%
Depreciation	(79,619)	(79,619)	(13,270)	17%
Net Operating Income/(Deficit)	(1,639,169)	(1,639,169)	(175,884)	
Capital Income	-	-	-	-
Capital Purchases	221,000	221,000	138,899	63%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(221,000)	(221,000)	(138,899)	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,860,169)	(1,860,169)	(314,784)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	5,000	5,000	-	0%
Ordinary Expenses	(1,167,874)	(1,167,874)	(74,843)	6%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,162,874)	(1,162,874)	(74,843)	
Capital Income	-	-	-	-
Capital Purchases	(140,000)	(140,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(140,000)	(140,000)	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,302,874)	(1,302,874)	(74,843)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	2,445,435	2,445,435	191,064	8%
Ordinary Expenses	(17,233,466)	(17,233,466)	(2,151,314)	12%
Depreciation	(976,636)	(976,636)	(162,773)	17%
Net Operating Income/(Deficit)	(15,764,667)	(15,764,667)	(2,123,023)	
Capital Income	-	-	-	-
Capital Purchases	(651,000)	(651,000)	(138,899)	21%
Loan Proceeds	-	-	-	-
Loan Payments	(768,565)	(768,565)	-	0%
Net Capital Income/(Deficit)	(1,419,565)	(1,419,565)	(138,899)	-
Transfer to Reserves	866,366	866,366	270,520	31%
Transfer from Reserves	141,000	141,000	476,049	338%
Total Reserve Movement	(725,366)	(725,366)	205,529	-
TOTAL	(17,909,599)	(17,909,599)	(2,056,394)	

CUSTOMER EXPERIENCE

CUSTOMER SOLUTIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	259,945	259,945	29,209	11%
Ordinary Expenses	(4,298,736)	(4,298,736)	(527,174)	12%
Depreciation	(7,504)	(7,504)	(1,251)	17%
Net Operating Income/(Deficit)	(4,046,295)	(4,046,295)	(499,216)	
Capital Income	-	-	-	-
Capital Purchases	(28,500)	(28,500)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(28,500)	(28,500)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(4,074,795)	(4,074,795)	(499,216)	

INSIGHTS AND INNOVATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,240,434)	(1,240,434)	(122,474)	10%
Depreciation	(762)	(762)	(127)	17%
Net Operating Income/(Deficit)	(1,241,196)	(1,241,196)	(122,601)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,241,196)	(1,241,196)	(122,601)	

DEVELOPMENT SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	1,398,236	1,398,236	243,476	17%
Ordinary Expenses	(1,920,116)	(1,920,116)	(191,607)	10%
Depreciation	(1,168)	(1,168)	(195)	17%
Net Operating Income/(Deficit)	(523,048)	(523,048)	51,674	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(523,048)	(523,048)	51,674	

LOCAL LAWS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast €
Ordinary Income	737,606	737,606	29,788	4%
Ordinary Expenses	(1,269,513)	(1,269,513)	(150,097)	12%
Depreciation	(30,352)	(30,352)	(5,059)	17%
Net Operating Income/(Deficit)	(562,259)	(562,259)	(125,367)	
Capital Income	-	-	-	-
Capital Purchases	(40,000)	(40,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(40,000)	(40,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(602,259)	(602,259)	(125,367)	

HEALTH, ENVIRONMENT AND PEST

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast €
Ordinary Income	703,776	703,776	52,841	8%
Ordinary Expenses	(2,109,232)	(2,109,232)	(184,969)	9%
Depreciation	(12,595)	(12,595)	(2,099)	17%
Net Operating Income/(Deficit)	(1,418,051)	(1,418,051)	(134,227)	
Capital Income	-	-	-	-
Capital Purchases	(15,500)	(15,500)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(15,500)	(15,500)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	184,974	184,974	-	0%
Total Reserve Movement	184,974	184,974	-	
TOTAL	(1,248,577)	(1,248,577)	(134,227)	

CALL CENTRE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast €
Ordinary Income	-	-	-	-
Ordinary Expenses	(127,368)	(127,368)	(73)	0%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(127,368)	(127,368)	(73)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(127,368)	(127,368)	(73)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(428,958)	(428,958)	(53,872)	13%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(428,958)	(428,958)	(53,872)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(428,958)	(428,958)	(53,872)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	3,099,563	3,099,563	355,314	11%
Ordinary Expenses	(11,394,357)	(11,394,357)	(1,230,265)	11%
Depreciation	(52,382)	(52,382)	(8,730)	17%
Net Operating Income/(Deficit)	(8,347,176)	(8,347,176)	(883,681)	
Capital Income	-	-	-	-
Capital Purchases	(84,000)	(84,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(84,000)	(84,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	184,974	184,974	40,214	22%
Total Reserve Movement	184,974	184,974	40,214	
TOTAL	(8,246,202)	(8,246,202)	(843,467)	

STRATEGIC ASSET PERFORMANCE

ASSET DESIGNERS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(866,128)	(866,128)	(64,052)	7%
Depreciation	(3,149)	(3,149)	(525)	17%
Net Operating Income/(Deficit)	(869,277)	(869,277)	(64,577)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(869,277)	(869,277)	(64,577)	

ASSET GOVERNANCE				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(2,437,102)	(2,437,102)	(133,878)	5%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(2,437,102)	(2,437,102)	(133,878)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(2,437,102)	(2,437,102)	(133,878)	

ASSET PERFORMANCE AND MONITORING				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(3,704,239)	(3,704,239)	(178,399)	5%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(3,704,239)	(3,704,239)	(178,399)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(3,704,239)	(3,704,239)	(178,399)	

ASSET PLANNING				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	3,449	-
Ordinary Expenses	(1,775,214)	(1,775,214)	(84,635)	5%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,775,214)	(1,775,214)	(81,186)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,775,214)	(1,775,214)	(81,186)	

ASSET SOLUTIONS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,539,160)	(1,539,160)	(163,361)	11%
Depreciation	(6,767)	(6,767)	(1,128)	17%
Net Operating Income/(Deficit)	(1,545,927)	(1,545,927)	(164,488)	
Capital Income	-	-	-	-
Capital Purchases	(50,000)	(50,000)	(1,405)	3%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(50,000)	(50,000)	(1,405)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	-
TOTAL	(1,595,927)	(1,595,927)	(165,893)	

PARKS AND ENVIRONMENT ASSETS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	98,644	10%
Ordinary Expenses	964,645	964,645	(1,000,204)	8%
Depreciation	(12,055,775)	(12,055,775)	(89,465)	17%
Net Operating Income/(Deficit)	(11,627,923)	(11,627,923)	(991,025)	
Capital Income	-	-	1,025	-
Capital Purchases	(1,906,400)	(1,906,400)	(171,970)	9%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(1,906,400)	(1,906,400)	(170,945)	
Transfer to Reserves	-	-	(1,025)	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	(1,025)	-
TOTAL	(13,534,323)	(13,534,323)	(1,162,995)	

PROPERTY ASSETS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	868,165	868,165	77,646	9%
Ordinary Expenses	(2,069,302)	(2,069,302)	(49,995)	2%
Depreciation	(580,852)	(580,852)	(96,809)	17%
Net Operating Income/(Deficit)	(1,781,989)	(1,781,989)	(69,157)	
Capital Income	-	-	-	-
Capital Purchases	(2,145,375)	(2,145,375)	(255)	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,145,375)	(2,145,375)	(255)	
Transfer to Reserves	(360,000)	(360,000)	(55,924)	16%
Transfer from Reserves	5,000	5,000	-	0%
Total Reserve Movement	(355,000)	(355,000)	(55,924)	
TOTAL	(4,282,364)	(4,282,364)	(125,336)	

ROAD ASSETS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	4,452	4,452	2,036	46%
Ordinary Expenses	(12,623,724)	(12,623,724)	(1,535,819)	12%
Depreciation	(25,625,370)	(25,625,370)	(4,270,895)	17%
Net Operating Income/(Deficit)	(38,244,642)	(38,244,642)	(5,804,678)	
Capital Income	-	-	-	-
Capital Purchases	4,570,597	4,570,597	608,974	13%
Loan Proceeds	(21,543,604)	(21,543,604)	(2,545,372)	12%
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(16,973,007)	(16,973,007)	(1,936,399)	
Transfer to Reserves	(200,000)	(200,000)	(22,780)	11%
Transfer from Reserves	-	-	-	-
Total Reserve Movement	(200,000)	(200,000)	(22,780)	
TOTAL	(55,417,649)	(55,417,649)	(7,763,857)	

SEWERAGE ASSETS				
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	31,551,037	101%
Ordinary Expenses	31,226,975	31,226,975	(761,506)	9%
Depreciation	(8,725,864)	(8,725,864)	(919,934)	17%
Net Operating Income/(Deficit)	16,981,506	16,981,506	29,869,597	
Capital Income	-	-	-	-
Capital Purchases	1,579,370	1,579,370	-	0%
Loan Proceeds	(20,429,630)	(20,429,630)	(1,563,071)	8%
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(2,953,216)	(2,953,216)	-	0%
Transfer to Reserves	(2,486,724)	(2,486,724)	(30,132,279)	1212%
Transfer from Reserves	6,102,240	6,102,240	921,085	15%
Total Reserve Movement	3,615,516	3,615,516	(29,211,194)	
TOTAL	(1,206,453)	(1,206,453)	(904,668)	

STRATEGIC ASSET PERFORMANCE (CONT)

	WASTE ASSETS				WATER ASSETS				ADMINISTRATION			
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	16,060,937	16,060,937	1,192,515	7%	33,909,245	33,909,245	16,118,885	48%	-	-	-	-
Ordinary Expenses	(9,911,068)	(9,911,068)	(380,680)	4%	(22,880,682)	(22,880,682)	(2,163,320)	9%	(447,370)	(447,370)	(51,858)	12%
Depreciation	(129,945)	(129,945)	(21,657)	17%	(3,811,023)	(3,811,023)	(635,170)	17%	-	-	-	-
Net Operating Income/(Deficit)	6,019,924	6,019,924	790,177		7,217,540	7,217,540	13,320,395		(447,370)	(447,370)	(51,858)	
Capital Income	292,320	292,320	7,191	2%	65,388	65,388	20,610	32%	-	-	-	-
Capital Purchases	(4,120,188)	(4,120,188)	(688,122)	17%	(8,263,067)	(8,263,067)	(187,591)	2%	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Loan Payments	(109,421)	(109,421)	-	0%	(610,192)	(610,192)	(303,030)	50%	669,404	669,404	-	0%
Net Capital Income/(Deficit)	(3,937,289)	(3,937,289)	(680,931)		(8,807,871)	(8,807,871)	(470,011)		669,404	669,404	-	
Transfer to Reserves	(6,189,936)	(6,189,936)	(130,904)	2%	-	-	(13,489,397)	-	-	-	-	-
Transfer from Reserves	4,072,614	4,072,614	-	0%	206,000	206,000	61,317	30%	-	-	-	-
Total Reserve Movement	(2,117,322)	(2,117,322)	(130,904)		206,000	206,000	(13,428,080)		-	-	-	
TOTAL	(34,687)	(34,687)	(21,658)		(1,384,331)	(1,384,331)	(577,696)		222,034	222,034	(51,858)	
TOTAL												

OPERATIONS

ROAD SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	9,557,286	9,557,286	1,581,982	17%
Ordinary Expenses	(9,806,847)	(9,806,847)	(1,944,379)	20%
Depreciation	(1,741)	(1,741)	(290)	17%
Net Operating Income/(Deficit)	(251,301)	(251,301)	(362,688)	
Capital Income	-	-	-	-
Capital Purchases	-	-	(1,227)	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	(1,227)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(251,301)	(251,301)	(363,915)	

WATER SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	5,224,540	5,224,540	889,289	17%
Ordinary Expenses	(5,496,784)	(5,496,784)	(1,057,619)	19%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(272,244)	(272,244)	(168,331)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(272,244)	(272,244)	(168,331)	

WASTE SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	11,869,519	11,869,519	9,945,389	84%
Ordinary Expenses	(10,992,132)	(10,992,132)	(800,250)	7%
Depreciation	(160)	(160)	(27)	17%
Net Operating Income/(Deficit)	877,227	877,227	9,145,113	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	(9,145,139)	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	(9,145,139)	
TOTAL	877,227	877,227	(26)	

PARKS SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	5,428,826	5,428,826	932,881	17%
Ordinary Expenses	(5,714,554)	(5,714,554)	(1,092,162)	19%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(285,728)	(285,728)	(159,281)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(285,728)	(285,728)	(159,281)	

DELIVERY, SUPPORT AND PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	11,601,668	11,601,668	623,918	5%
Ordinary Expenses	(11,162,596)	(11,162,596)	(1,277,474)	11%
Depreciation	(3,126,538)	(3,126,538)	(521,090)	17%
Net Operating Income/(Deficit)	(2,687,466)	(2,687,466)	(1,174,645)	
Capital Income	3,172,336	3,172,336	-	0%
Capital Purchases	(8,041,272)	(8,041,272)	(262,437)	3%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(4,868,936)	(4,868,936)	(262,437)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	2,017,829	2,017,829	23,846	1%
Total Reserve Movement	2,017,829	2,017,829	23,846	
TOTAL	(5,538,573)	(5,538,573)	(1,413,236)	

WORKS PLANNING AND SCHEDULING

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	75,000	75,000	-	0%
Ordinary Expenses	(2,425,773)	(2,425,773)	(522,298)	22%
Depreciation	(64,905)	(64,905)	(10,818)	17%
Net Operating Income/(Deficit)	(2,415,678)	(2,415,678)	(533,116)	
Capital Income	20,000	20,000	-	0%
Capital Purchases	(440,000)	(440,000)	(3,858)	1%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(420,000)	(420,000)	(3,858)	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(2,835,678)	(2,835,678)	(536,974)	

PROPERTY SERVICES

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	896	-
Ordinary Expenses	(3,892,880)	(3,892,880)	(377,899)	10%
Depreciation	(400,992)	(400,992)	(66,832)	17%
Net Operating Income/(Deficit)	(4,293,872)	(4,293,872)	(443,835)	
Capital Income	-	-	-	-
Capital Purchases	(230,000)	(230,000)	-	0%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(230,000)	(230,000)	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(4,523,872)	(4,523,872)	(443,835)	

ADMINISTRATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-
Ordinary Expenses	(1,222,187)	(1,222,187)	(166,901)	14%
Depreciation	-	-	-	-
Net Operating Income/(Deficit)	(1,222,187)	(1,222,187)	(166,901)	
Capital Income	-	-	-	-
Capital Purchases	-	-	-	-
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	
Transfer to Reserves	-	-	-	-
Transfer from Reserves	-	-	-	-
Total Reserve Movement	-	-	-	
TOTAL	(1,222,187)	(1,222,187)	(166,901)	

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Forecast \$
Ordinary Income	43,756,840	43,756,840	13,974,355	32%
Ordinary Expenses	(50,713,753)	(50,713,753)	(7,238,982)	14%
Depreciation	(3,594,336)	(3,594,336)	(599,056)	17%
Net Operating Income/(Deficit)	(10,551,249)	(10,551,249)	6,136,316	
Capital Income	3,192,336	3,192,336	-	0%
Capital Purchases	(8,711,272)	(8,711,272)	(267,522)	3%
Loan Proceeds	-	-	-	-
Loan Payments	-	-	-	-
Net Capital Income/(Deficit)	(5,518,936)	(5,518,936)	(267,522)	
Transfer to Reserves	-	-	(9,145,139)	-
Transfer from Reserves	2,017,829	2,017,829	23,846	1%
Total Reserve Movement	2,017,829	2,017,829	(9,121,293)	
TOTAL	(14,052,356)	(14,052,356)	(3,252,498)	